

# ANNUAL REPORT 2012

COOPERATING



**Desjardins**

Cooperating in building the future

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# MESSAGE FROM THE PRESIDENT

## REACHING OUT TO OUR MEMBERS AND CLIENTS

At Desjardins Group, our mission is first and foremost to serve our members and clients and to help them reach their financial goals and achieve their projects.

Our every effort is focused on this mission.

We always put people first—it's what's at the core of our cooperative difference. In the same vein, we must look forward and plan for future generations by giving ourselves a long-term vision.

## STRONG FINANCIAL RESULTS

In 2012, for the second year in a row, our surplus earnings reached \$1.6 billion.

We've also kept our capital ratios above regulatory requirements—Tier 1 capital ratio at 16.8% and total capital ratio at 19.3%—thereby making sure the Desjardins Group foundations stay strong.

Desjardins Group's assets increased by 3.5% in 2012, to stand at close to \$200 billion. We are continuing to pursue our development initiatives, both in Quebec and in other parts of Canada.

## DRAWING ON OUR FINANCIAL FLEXIBILITY

We're proud of our 2012 results for one simple reason: A strong and growing Desjardins is a Desjardins that can contribute even more to the economy, to society and to individuals.

And Desjardins contributed a great deal in 2012. We gave back the equivalent of \$1 million a day to members and communities in the form of donations, scholarships and financial support for numerous projects in the fields of education, healthcare, culture and cooperation.

This past year we also introduced new financial products and tools designed for our members and clients—individuals and businesses alike. To ensure the growth of Desjardins Group and to improve our services, we've continued to invest in our IT systems and infrastructure.



## A REMARKABLE YEAR THAT HAS MOVED US FORWARD

Desjardins played a significant role in promoting the 2012 International Year of Cooperatives. Backed by our partners, we co-organized the International Summit of Cooperatives, which brought together 2,800 people from over 90 countries in Quebec City and Lévis.

It was a truly inspiring event for all of us at Desjardins and for all the participants! During the Summit, we discussed and debated different ways to enhance the performance of cooperative organizations, as well as their potential to innovate, for the benefit of their members. It also served as a platform where we shared best practices and strengthened ties, with a view to developing our businesses.

## WORKING TOGETHER TO SERVE OUR MEMBERS

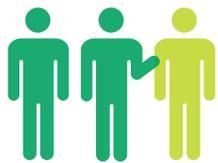
Thank you to all our Desjardins members and clients.

It's by striving to serve these members and clients better and making their satisfaction our priority that we are able to rethink and improve all aspects of the services we provide.

I would like to commend all Desjardins Group officers, managers and employees on their sustained efforts. Their unwavering commitment makes it possible for us to work together day in and day out to achieve a common objective—to improve our members' and clients' relationships with Desjardins. Ultimately, our cooperative financial group will continue to carry out its mission for generations to come.

MONIQUE F. LEROUX, C.M., FCPA, FCA  
Chair of the Board, President and  
Chief Executive Officer of Desjardins Group

# CORPORATE HIGHLIGHTS



NEARLY  
**5,6**  
MILLION  
MEMBERS



**NAMED BEST CORPORATE CITIZEN IN CANADA**

**RANKED FOURTH SAFEST FINANCIAL INSTITUTION  
IN NORTH AMERICA AND 23RD WORLDWIDE**

MADE THE LIST OF THE WORLD'S 50 SAFEST BANKS 2013  
PUBLISHED BY NEW YORK-BASED MAGAZINE *GLOBAL FINANCE*

**NAMED ONE OF CANADA'S TOP 100 EMPLOYERS**

**\$196.7**  
BILLION IN ASSETS

**DESJARDINS GROUP IS:**

- \$196.7 billion in assets
- Nearly 5.6 million members
- The largest cooperative financial group in Canada, with
  - 397 caisses, 897 service centres and 43 business centres across Quebec and Ontario
  - 44,942 employees and 5,268 elected officers
  - A strong advisory team of representatives and experts
- More than \$85 million reinvested in the community through sponsorships, scholarships and charitable partnerships
- \$1,591 million in surplus earnings
- Tier 1 capital ratio of 16.8%
- \$11.3 billion in operating income



**THE FIFTH  
LARGEST  
COOPERATIVE  
FINANCIAL  
GROUP IN  
THE WORLD**

ACCORDING  
TO *THE WORLD  
CO-OPERATIVES  
MONITOR*,  
October 2012

## ENTHUSIASTIC MEMBER RESPONSE TO OUR CAPITAL SHARE ISSUE

In June 2012, Desjardins Group issued its first capital shares of the *Fédération des caisses Desjardins du Québec*. Within just six months, we achieved 85% of our objective, with share sales totalling over \$1 billion at year-end.

# MEMBER AND CLIENT ADVANTAGES

## FOR THOSE IN SEARCH OF SIMPLICITY

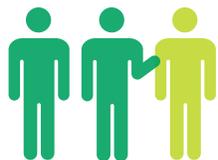
### EVERYTHING UNDER ONE ROOF

Caisse members have access to a full range of financial services—all in one place. Desjardins is the only financial institution in Canada that can offer all of this under one roof: banking services, investment products, life and health insurance, and property and casualty insurance.

## THE READY-TO-DRIVE LOAN: ONE OF A KIND IN ITS FIELD

The Desjardins Ready-to-Drive Loan is a financing product for automobiles and recreational vehicles. In addition to having competitive rates and repayment terms, it comes with insurance coverage and some great discounts. That means substantial savings, plus:

- Life insurance included at no additional cost
- Your choice of fixed or variable interest rate
- The option to pay off your loan early, in part or in full, with no penalty
- Free roadside assistance



**141,000**  
LIKES ON OUR  
FACEBOOK PAGE

## FOR TECH-SAVVY CONSUMERS

### A GROWING SOCIAL MEDIA PRESENCE

Desjardins joined the world of social media in 2009 and is continuing to increase its presence.

- With nearly 141,000 “likes” on December 31, 2012, Desjardins Group’s **Facebook** page ranked second among financial institutions in Canada ([www.facebook.com/desjardins](http://www.facebook.com/desjardins)).
- Desjardins has the third most-visited **YouTube** account among Canadian financial institutions, with more than 350,000 views on its videos on December 31, 2012.

## TOUCH SCREEN ATMs: YOUR ACCOUNT AT YOUR FINGERTIPS

Desjardins introduced a new generation of touchscreen ATMs in 2012 that allow members to view information about their accounts, read personalized messages from their caisse, and have their transaction receipts emailed to them.

### MOBILE APPS: STAY CONNECTED ON THE GO

In 2012, Desjardins introduced new mobile apps and smartphone features. Members can now view and manage pending transactions, add new service providers for bill payments, manage their budgets, and program payment reminder alerts.

THE PREFERRED  
PARTNER OF  
**3,300**  
COOPERATIVES  
IN QUEBEC

## FOR EXISTING AND FUTURE CO-OPS

### FONDS ESSOR ET COOPÉRATION

In 2012, Desjardins joined forces with a number of partners to set up the *Fonds Essor et coopération*. The purpose of the fund is to provide cooperative and mutualist enterprises with patient capital, which is capital intended to generate long-term growth rather than immediate profit.

### A TEAM OF EXPERTS HELPING QUEBEC COOPERATIVES

As a preferred partner of Quebec's 3,300 cooperatives, Desjardins put together a team dedicated to supporting cooperative groups and ensuring their long-term growth. They provide a range of services for cooperatives and their members, including payroll services, card and payment services, life and health insurance, property and casualty insurance, development capital, and other specialized services.

## FOR THE BUSINESS-MINDED

### PRÊT À ENTREPRENDRE: A PROGRAM FOR PEOPLE WHO WANT TO START THEIR OWN BUSINESS

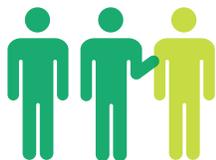
*Prêt à entreprendre* is a financing program with a three-year budget of \$7 million that provides new entrepreneurs with interest-free loans, technical support and mentorship. It is designed to assist entrepreneurs during the first five years of their business—the most critical stage.

### CAPITAL CROISSANCE PME

The *Capital croissance PME* program reached a milestone in 2012: providing assistance to its 125th Quebec business. The program is designed to help small- and medium-sized businesses pursue their development and growth goals in Quebec, other parts of Canada and abroad.



# CLOSE TO OUR MEMBERS AND CLIENTS



## 14,776

**EXPERTS TO SERVE  
OUR MEMBERS AND CLIENTS**

### A ONE-OF-A-KIND ADVISORY TEAM AT YOUR SERVICE

As a member or client of Desjardins, you have access to the expertise and support of:

- More than 1,400 financial planners
- 313 investment advisors
- Nearly 7,500 group savings representatives
- 3,000 personal finance advisors
- 259 life insurance representatives
- 212 mortgage representatives
- 892 business account managers
- Close to 1,200 general insurance agents

### INVESTMENT PRODUCTS THAT PROMOTE CORPORATE SOCIAL RESPONSIBILITY

Desjardins Group offers investment products from companies that ascribe to socially responsible and environmentally friendly practices. In 2012, the assets of our socially responsible funds made up 5.5% of total Desjardins Fund assets, surpassing our 2010–2012 objective of 4.7%.

Value of our socially responsible funds: \$831.2 million

### GLOBAL EQUITY GUARANTEED INVESTMENT

The Global Equity Guaranteed Investment is an investment product whose criteria have been taking into account the effects of climate change since March 2009. It is composed of stocks of environmentally conscious companies that are actively working to combat climate change.

Value of the Global Equity Guaranteed Investment: \$130.5 million

### SOCIALLY INSPIRED FINANCIAL PRODUCTS

In addition to the range of traditional financial products we offer our members and clients, Desjardins also has a selection of solidarity-based financial products. Some examples:

#### DESJARDINS MUTUAL ASSISTANCE FUNDS

These funds are designed to help individuals in financial difficulty who don't have access to mainstream credit by giving them access to:

- Independent advisory services from budgeting consultants
- Emergency interest-free loans, repayable within 24 months, ranging from \$500 to \$1,500

#### THE CRÉAVENIR PROGRAM

CRÉAVENIR is a financing program that supports 18- to 35-year-olds who have a business idea by providing start-up assistance and flexible financing, tailored to the specific needs of each entrepreneur.

CRÉAVENIR provides:

- Up to \$7,200 in grants
- Up to \$15,000 in loans, repayable in three to five years, with no payments due in the first year

**\$831.2  
MILLION**

IN SOCIALLY  
RESPONSIBLE FUNDS

# INTERNATIONAL BUSINESS DEVELOPMENT AND KNOWLEDGE SHARING

## BUSINESS DEVELOPMENT

### A Foothold in Europe through our Partnership with *Crédit Mutuel*

In early 2012, Desjardins opened a European representative office in Paris. Operating out of the offices of *Crédit Mutuel*, our Paris team provides expertise to Canadian companies who need support for their business development activities in Europe. In reciprocation, Desjardins also offers support to European companies that want to do business in North America.

### Part of a Consortium eyeing Toronto Stock Exchange purchase

Desjardins Group has joined the Maple Group Acquisition Corporation, a consortium interested in acquiring all the shares of TMX Group Inc., which owns the Toronto Stock Exchange. Keeping the Toronto Stock Exchange in Canadian hands is important to Desjardins, as it will contribute to maintaining and developing advanced expertise here at home, in Canada's flourishing financial industry. In addition, TMX derivatives are currently traded on the Montreal Exchange, which puts Quebec in a unique leadership position in the international derivatives market.

### Staples/Bureau en Gros credit card portfolio integration

After signing an agreement to acquire the Staples/Bureau en Gros credit card portfolio in 2011, Desjardins Group integrated its operations in 2012. As part of the integration, Desjardins began introducing Accord D financing in Staples/Bureau en Gros stores across Canada, providing our new business partner's customers with innovative credit solutions.

## GLOBAL KNOWLEDGE SHARING

### DÉVELOPPEMENT INTERNATIONAL DESJARDINS (DID)

When DID was created, it was a pioneer in the distribution and development of microfinance. Today, DID is a worldwide leader in the burgeoning field, with roughly 100 employees. The approach taken by DID ensures local communities maintain control over their own development projects, which is what sets it apart from other microfinance organizations.

#### In 2012

- 8,836,983: the number of DID partner institution members and clients
- \$2,645 million: savings volume held by these institutions
- \$3,158 million: volume of credit granted
- Nearly \$22 million has been invested in the various funds managed by DID.

Since 2006, DID's community finance institution partners have been part of the Proxfin international network. With the support of the Canadian International Development Agency and network facilitation services provided by DID, Proxfin works to:

- Foster communication and exchange among its 29 member institutions
- Advance microfinance best practices



Proxfin members played an active role in the International Summit of Cooperatives, where five of their representatives were invited to speak about their innovations.

# OUR CO-OPME EDUCATION PROGRAM



We launched the Co-opme Program two years ago as a way to reinforce our commitment to education and cooperation, for the benefit of our members and clients. In 2012, close to \$18 million was invested in supporting and improving Co-opme initiatives..

## CO-OPME'S KEY AREAS OF ACTION

(in millions of dollars)

	Amount invested in 2012
<i>Fondation Desjardins</i> and personal commitment	\$ 1.9
Education and people development	7.4
Products and services for responsible finance habits	2.4
Promotion, recognition and contribution	5.5

## FONDATION DESJARDINS

In 2012, *Fondation Desjardins* handed out more than \$956,000 in scholarships and awards:

- 364 academic scholarships awarded to young people across all fields of study and at all grade levels
- 75 *Fondation Desjardins* prizes for volunteer involvement given to individuals and organizations that are active in their communities

## DESJARDINS MUTUAL ASSISTANCE CAMPAIGN

Thanks to the efforts of the campaign, which was launched in 2012, over \$1.9 million was raised for the United Way and *Fondation Desjardins*.

## EDUCATION AND PEOPLE DEVELOPMENT

In 2012, Desjardins accepted 274 interns into its internship program, which has been designed to help qualified interns further their training and gain experience. It also aims at helping work teams carry out their assignments.

## PRODUCTS AND SERVICES FOR RESPONSIBLE FINANCE HABITS

### PERSONAL FINANCE INDEX

The Desjardins Personal Finance Index is an innovative assessment tool that helps you:

- Evaluate your personal finance skills
- See how you compare to others

## MY BUDGET: A BUDGET MANAGEMENT TOOL ON ACCÈS

My Budget is an innovative and easy-to-use personal finance management tool that automatically analyzes and categorizes your expenses using transaction data from your Desjardins and Visa Desjardins accounts. It gives you an overview of your expenses and income, which changes based on your habits.

In 2012, My Budget had nearly 145,000 monthly users.

## PROMOTION, RECOGNITION AND CONTRIBUTION

### FINANCIAL SUPPORT FOR COOPERATIVE ORGANIZATIONS

At Desjardins Group, we share our cooperative expertise and contribute financially to a number of national and international cooperative groups that:

- Promote cooperation
- Are dedicated to furthering the cooperative economic model
- Encourage cooperative education

Nearly \$4.4 million in financial support has been given out to cooperative organizations in Quebec, other parts of Canada, and around the world.<sup>(1)</sup>

### SOCIÉTÉ HISTORIQUE ALPHONSE-DESJARDINS (SHAD)

Since 1979, the SHAD has been carrying out its mission to preserve and promote the history of Desjardins Group and its founders, for the benefit of present and future generations. In 2012, the SHAD upgraded its permanent collection, entitled "L'empreinte d'un couple" (a couple's legacy), to fully illustrate the impact that the caisses populaires founded by Alphonse and Dorimène Desjardins had on both the economy and society in Quebec.

(1) These amounts do not include financial contributions made by the caisses to these cooperatives or to other local/regional cooperatives.

# COMMUNITY WELL-BEING

## SPONSORSHIPS AND CHARITABLE PARTNERSHIPS

Every year, Desjardins Group maintains strong involvement in the communities we serve. In 2012, more than \$85 million was reinvested in the community in the form of sponsorships, scholarships and charitable partnerships, including \$41.3 million from the Community Development Fund in support of local initiatives.

## VOLUNTEERISM – OUR EMPLOYEES STEP UP!

The volunteer spirit is alive and well in Desjardins employees, many of whom are involved in humanitarian causes, such as:

### DESJARDINS CARD AND PAYMENT SERVICES' COOPÉRATION PROGRAM

Launched in 2011, the *Coopération* Program promotes cooperation and recognizes employees who work with charitable organizations. In 2012, more than \$151,000 in donations was collected by Card and Payment Services and distributed among 62 charities.

### MONTREAL CANADIENS CHILDREN'S FOUNDATION

For the past 10 years, Desjardins Securities has been a partner of the Montreal Canadiens Children's Foundation, which helps and supports children in need. In 2012, Desjardins Securities held its annual fundraising day for the charity, raising nearly \$342,000 and bringing the total amount raised in the past decade to more than \$3 million.



## ECONOMIC BENEFITS

In addition to the direct benefits of its primary activities, Desjardins also creates economic benefits by:

- Paying income and other taxes, which are redistributed to society by the government
- Providing its employees with fringe benefits and paying them salaries, which they reinvest in a variety of products and services, in both outlying areas and urban centres

### INDIRECT ECONOMIC BENEFITS (in millions of dollars)

	2012	2011	2010
Income taxes	\$ 489	\$ 471	\$ 438
Indirect taxes	817	751	760
Salaries paid	2,396	2,321	2,173
Fringe benefits	486	461	428

## SUPPORT FOR ENTREPRENEURS

Desjardins runs a number of programs that provides entrepreneurs with business support. For example:

- Investment in development capital, offered primarily through *Capital régional et coopératif Desjardins*, a public fund whose shares are distributed through the Desjardins caisse network
- The *Prêt à entreprendre* program
- Support programs for young farmers
- The Desjardins Entrepreneur Awards

### DEVELOPMENT CAPITAL INVESTMENTS MANAGED BY DESJARDINS VENTURE CAPITAL (DVC)

	2012
Development capital investments (at cost) in Quebec	\$804.0 million
Investments (at cost) in cooperatives or other businesses located in resource regions	\$165.3 million
Number of businesses, cooperatives and funds supported in Quebec	380

# OUR EMPLOYEES, OUR DRIVING FORCE

## A STIMULATING WORK ENVIRONMENT

A career at Desjardins means excellent work conditions and exciting advancement opportunities.

Desjardins has been named:

- One of Canada's Top Family-Friendly Employers
- One of Canada's Top Employers for Young People
- One of the Top Employers for Canadians Over 40

We make every effort to create a stimulating work environment, and it shows in our employee retention and promotion rates.

### RETENTION RATE FOR MANAGEMENT AND NON-MANAGEMENT EMPLOYEES (as a percentage)

	2012
Percentage of the workforce retained	95.7%
Promotion rate for managers and employees	7.0%

Desjardins takes great pride in the skills and expertise of its workforce.

### AGE DISTRIBUTION (as a percentage)

	2012	2011	2010
Under 30	16.3%	16.7%	16.9%
Age 30 to 45	38.5	35.3	35.2
Over 45	45.2	48.0	47.9

### PROPORTION OF WOMEN (as a percentage)

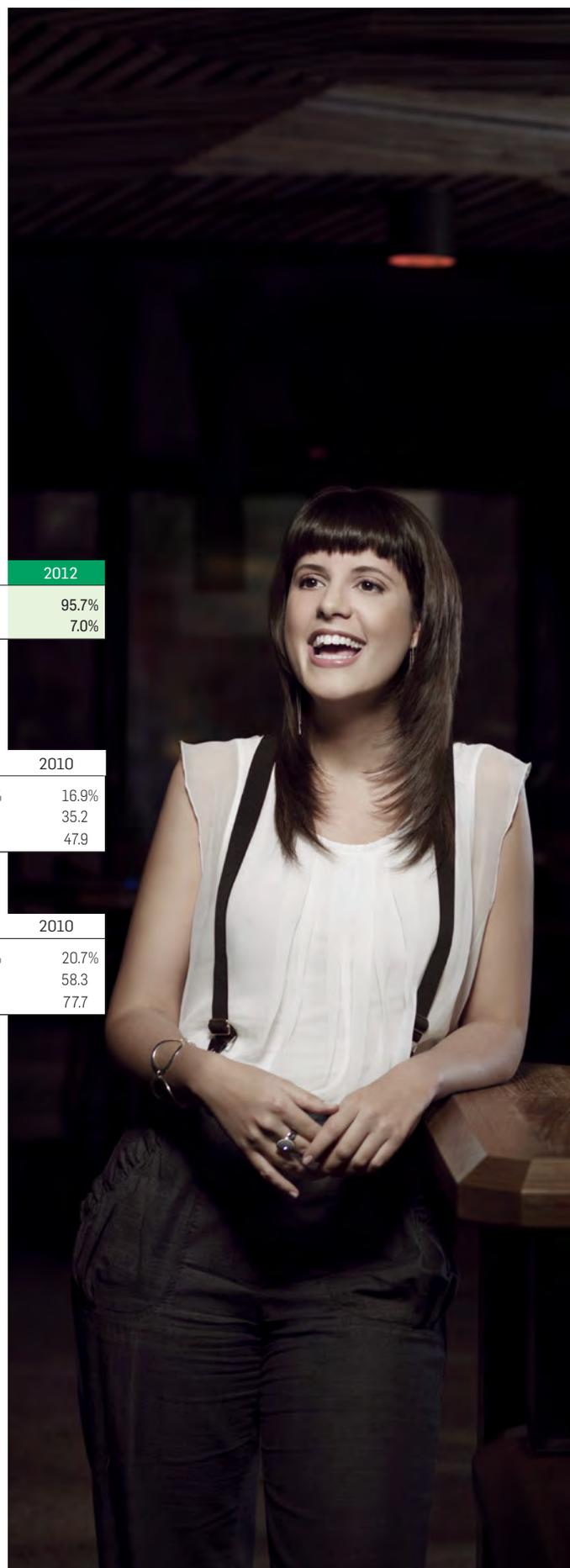
	2012	2011	2010
Executive management	23.1%	22.3%	20.7%
Other management	58.6	57.2	58.3
Employees	75.9	76.7	77.7

## TRAINING AND DEVELOPMENT

The Desjardins Cooperative Institute (DCI) provides professional development training to Desjardins Group officers, managers and employees. The DCI offers programming that's tailored to Desjardins's priority issues and needs.

In 2012, in collaboration with the *Conseil québécois de la coopération et de la mutualité*, the DCI launched an initiative to develop practical university-level courses on the cooperative model. For the first time, the DCI also opened its courses up to officers from other cooperative groups.

In 2012, \$62.7 million, or 2.46%, of total payroll, was invested in training and personal development activities.



# PROTECTING THE ENVIRONMENT

One of the sources Desjardins Group turns to for guidance on its environmental decisions and actions is its sustainable development policy.

We also strive to incorporate life cycle thinking<sup>(2)</sup> into our business and management practices, which is why we have renewed our partnership with the *Polytechnique Montréal* International Life Cycle Chair for the next five years. Desjardins is a founding organization of the Chair, which is one of the world's largest research centres in the life cycle field.

## REPORT ON GREENHOUSE GAS EMISSIONS

Every year, we evaluate the climate-change impact of our activities based on the ISO 14064 standard. Some figures from our 2012 report on direct and indirect emissions:

Total greenhouse gas emissions:  
37,342 tonnes of CO2 equivalent

Intensity of emissions: 0.86 tonne of CO2 equivalent per employee

Reduction in emission intensity since 2008: 9%

## BUILDING EFFICIENCY

Four of our buildings are certified by BOMA BEST (Building Environmental Standards), a voluntary national program designed to evaluate the environmental performance and management of existing buildings.

Additionally, 48 of our work sites met the criteria of the *ICI ON RECYCLE!* program, a provincial government initiative that recommends implementing measures based on the 4 Rs (reduce, reuse, recycle and recover) and organizing information and awareness activities.

We are also working toward achieving LEED (Leadership in Energy and Environmental Design) Gold certification for our new Lévis office. Construction will be completed in 2013. LEED certification is an international standard for evaluating the design, construction and operation of high-performance green buildings.

## A NEW ROUTE FOR YOUR COMMUTE!

Our alternative transportation program, “A new route for your commute!”, encourages employees to use other modes of transportation, such as carpooling or public transit, and to limit work-related travel.

In 2012:

- 460 discount codes were handed out to BIXI users, giving them 25% off an annual membership
- 61 drivers were given three-month free trial transit passes
- 105 carpool-only parking spots were added at the Lévis office (pilot project)
- 15,416 employees travelled between Montreal and Lévis on the Desjardins shuttle. If each of these employees had made the trip in their own vehicle, more than 585 tonnes of greenhouse gas would have been released into the atmosphere.

## ECO-FRIENDLY EVENTS

In 2012, Desjardins Group held 11 eco-friendly events certified under Quebec standard BNQ 9700:

- More than 760 leftover meals were distributed to community organizations through our partnership with *La Tablee des chefs*
- 81.4% of waste was recycled or recovered
- 357 tonnes of greenhouse gases were offset by carbon credits

## INTERNATIONAL SUMMIT OF COOPERATIVES: A CARBON-NEUTRAL EVENT

Following the International Summit of Cooperatives in October 2012, we purchased carbon credits from *Carbone Boréal* to offset the 741 tonnes of greenhouse gases produced by Desjardins and other event partners that had not already offset their own emissions. These credits are certified as compliant with the ISO 14064-3 standard by the *Bureau de normalisation du Québec*. The total of the offset emissions is equivalent to taking 741 cars off the road for one year.

<sup>(2)</sup> Life cycle thinking involves looking at the environmental, economic and social considerations of a product or service for the duration of its lifecycle.  
[<http://www.ciraig.org/en/lca.php>]

# DESJARDINS GROUP MANAGEMENT'S DISCUSSION AND ANALYSIS

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**Section 1.0***Desjardins Group*

This section gives a brief overview of Desjardins Group and its 2012 financial highlights. It presents the results related to its priority financial objectives and the financial outlook for 2013. It also includes a description of the economic environment in 2012, industry trends and the economic outlook for 2013.

**Section 2.0***Review of financial results*

This section provides an analysis of Desjardins Group's results for the year ended December 31, 2012. It contains information on Desjardins Group's business segments, including a profile of each segment, a description of the industry, financial highlights of 2012, the segment's strategy and priorities for 2013, and an analysis of financial results, including fourth quarter results and quarterly trends.

**Section 3.0***Balance sheet review*

This section provides commentary on Desjardins Group's balance sheet. It mainly addresses financing activities and recruitment of savings, including capital management, analysis of cash flows and off-balance sheet arrangements.

**SECTION 4.0***Risk management*

This section focuses on the risk management framework and presents the various risks associated with Desjardins Group's operations. It also presents risk factors that could impact future results.

**SECTION 5.0***Additional information*

This section presents controls and procedures, related party disclosures, material events, critical accounting policies and estimates, future accounting changes and various annual statistics.

Desjardins Group (hereinafter also referred to as Desjardins) comprises the caisse network in Quebec and Ontario (the Desjardins caisse network), the *Fédération des caisses Desjardins du Québec* (the Federation) and its subsidiaries, (including *Capital Desjardins inc.*), *Caisse centrale Desjardins*, the *Fédération des caisses populaires de l'Ontario Inc.* and the *Fonds de sécurité Desjardins*.

This Management's Discussion and Analysis (MD&A), dated February 21, 2013, presents the results of the analysis of the key elements of and changes to Desjardins Group's balance sheet for the year ended December 31, 2012, in comparison to previous fiscal years. The MD&A should be read in conjunction with the Audited Combined Financial Statements (the Combined Financial Statements), including the Notes, as at December 31, 2012.

Additional information about Desjardins Group is available on the SEDAR website at [www.sedar.com](http://www.sedar.com) (under the *Capital Desjardins inc.* profile), where the Annual Information Forms of *Capital Desjardins inc.*, *Caisse centrale Desjardins* (under the *Caisse centrale Desjardins* profile) and the Federation (under the *Fédération des caisses Desjardins du Québec* profile) can also be found. More information is also available on the Desjardins website at [www.desjardins.com/en/a\\_propos/investisseurs](http://www.desjardins.com/en/a_propos/investisseurs); however, none of the information presented on these sites is incorporated by reference into this report.

## BASIS OF PRESENTATION OF FINANCIAL INFORMATION

Desjardins Group issues its Combined Financial Statements in accordance with Canadian generally accepted accounting principles (GAAP) and the accounting requirements of the *Autorité des marchés financiers* in Quebec (AMF), which do not differ from GAAP.

The International Financial Reporting Standards (IFRS) constitute GAAP for Desjardins Group. Therefore, Desjardins Group's Combined Financial Statements have been prepared in accordance with IFRS, as issued by the International Accounting Standards Board (IASB). For more information about accounting policies, see the Combined Financial Statements.

This MD&A was prepared in accordance with the Regulation in force on continuous disclosure obligations issued by the Canadian Securities Administrators. Unless otherwise indicated, all amounts are presented in Canadian dollars (\$) and are primarily from Desjardins Group's Combined Financial Statements.

To assess its performance, Desjardins Group uses and presents both IFRS measures and various non-IFRS financial measures.

Effective December 31, 2012, Desjardins Group used the concept of operating income to analyze its financial results. This information allows for better structuring of financial data and makes it easier to compare operating activities from one period to the next by excluding investment income. The analysis therefore breaks down Desjardins Group's income into two parts, namely operating income and investment income, which make up total income. This measure is not directly comparable to similar measures used by other companies.

Operating income includes net interest income, net premiums and other operating income such as deposit and payment service charges, lending fees and credit card service revenues and brokerage, investment fund and trust services income, as well as other income. These items, taken individually, correspond to those presented in the Combined Financial Statements.

Investment income includes net income on securities at fair value through profit or loss, net income on available-for-sale securities and net other investment income. These items, taken individually, correspond to those presented in the Combined Financial Statements. Investment income also includes income from the insurance subsidiaries' matching activities and from derivatives not designated as part of a hedging relationship.

Non-IFRS financial measures, other than the regulatory ratios, do not have a standardized definition and are not directly comparable to similar measures used by other companies and may not be directly comparable to any prescribed IFRS measures. The non-IFRS measures may be useful to investors to analyze financial performance, among other things. These measures are defined as follows:

### Productivity index

The productivity index is used to measure efficiency and is equal to the ratio of non-interest expense to total income, net of claims, benefits, annuities and changes in insurance and investment contract liabilities, expressed as a percentage. A lower ratio indicates greater productivity.

#### Return on equity

Return on equity, which is expressed as a percentage, is equal to surplus earnings before member dividends, excluding the non-controlling interests' share, divided by average equity before non-controlling interests.

#### Growth in operating income

Growth in operating income is equal to the percentage change in operating income in relation to the corresponding period of the previous year.

#### Gap between income growth and expense growth

The gap, expressed as a percentage, between income growth and expense growth is equal to the difference between the growth in total income, net of claims, benefits, annuities and changes in insurance and investment contract liabilities, compared to the corresponding period of the previous year, and the growth in non-interest expense from the corresponding period of the previous year.

#### Average assets – Average loans – Average deposits – Average equity

The average balance for these items is equal to the average of the amounts at the end of the previous five quarters, calculated starting from December 31.

## REGULATORY CONTEXT AND CAUTION CONCERNING FORWARD-LOOKING STATEMENTS

### REGULATORY CONTEXT

Desjardins Group's operations are governed in particular by the *Act respecting financial services cooperatives* and the *Act respecting the Mouvement Desjardins*. The AMF is the main government agency that oversees and monitors deposit-taking institutions (other than banks) that do business in Quebec, including the caisses and the Federation. Other regulations, including those developed by the Office of the Superintendent of Financial Institutions Canada (OSFI), may also govern some operations of Desjardins Group entities, such as those related to insurance or securities brokerage.

Moreover, Desjardins Group complies with the minimum regulatory capital requirements issued by the AMF, which are adapted to reflect the provisions of the Basel II Accord. While Desjardins Group is not a reporting issuer under AMF *Regulation 52-109 respecting Certification of Disclosure in Issuers' Annual and Interim Filings*, it has chosen to apply the practices provided in the regulation to demonstrate its willingness to comply with best practices in financial governance. Desjardins Group's financial and corporate governance are discussed on pages 86 and 87 of this MD&A and pages 183 to 202 of the *2012 Desjardins Group Annual Report*.

It should also be mentioned that Desjardins Bank, National Association, a subsidiary of *Caisse centrale Desjardins* incorporated under U.S. federal laws, is supervised by the Office of the Comptroller of the Currency of the United States (OCC), and that *Caisse centrale Desjardins's* operations in the U.S., as a bank holding company, are subject to the supervisory and regulatory authority of the Board of Governors of the Federal Reserve System. *Caisse centrale Desjardins* US Branch, the branch of *Caisse centrale Desjardins* operating in the State of Florida and incorporated under the U.S. federal laws, is also supervised by the OCC.

### CAUTION CONCERNING FORWARD-LOOKING STATEMENTS

Desjardins Group's public communications often include verbal or written forward-looking statements. Such forward-looking statements are contained in this MD&A and may be incorporated in other filings with Canadian regulators or in any other communications. Forward-looking statements in this MD&A include, but are not limited to, comments about Desjardins Group's objectives regarding financial performance, priorities, operations, the review of economic conditions and markets, as well as the outlook for the Canadian, U.S., European and other international economies. These forward-looking statements include those appearing under sections 1.2, "Monitoring of financial objectives", 1.3, "Changes in the economy and the industry", 2.2, "Analysis of business segment results", 3.0, "Balance sheet review", and 5.0, "Additional information". Such statements are typically identified by words or phrases such as "believe", "expect", "anticipate", "intend", "estimate", "plan", and "may"; words and expressions of similar import; and future and conditional verbs.

By their very nature, such statements involve assumptions, uncertainties and inherent risks, both general and specific. It is therefore possible that, due to many factors, these predictions, forecasts or other forward-looking statements as well as Desjardins Group's objectives and priorities may not materialize or may prove to be inaccurate and that actual results differ materially. A number of factors beyond Desjardins Group's control could influence the accuracy of the forward-looking statements in this MD&A. These factors include those discussed in section 4.0 "Risk management", such as credit, counterparty and issuer, market, foreign exchange, liquidity, operational, insurance, strategic and reputation risk. Additional risk factors include environmental risk, legislative or regulatory developments in Quebec, Canada or globally, such as changes in fiscal and monetary policies; liquidity reporting and regulatory guidance, or interpretations thereof, and amendments to and new interpretations of capital guidelines.

There are also factors linked to changes in economic and financial conditions in Quebec, Canada or globally, including the unemployment rate; the geographic concentration of economic activity; changes in interest rates and exchange rates; trade between Quebec and the United States; the ability of third parties to comply with their obligations to Desjardins Group; consumer spending; credit demand; the effects of increased competition in a market open to globalization; and competition from new entrants and established competitors. There is also fraud, including fraud resulting from the use of new technologies in unprecedented ways against Desjardins Group, its members or its clients; legal or regulatory procedures and lawsuits; consumer saving habits; the effects of possible natural disasters or international conflicts, including terrorism; and new developments.

Furthermore, there are also operational risk factors, such as risk management models with intrinsic limitations, technological issues, service disruptions caused by the Internet or other technological issue, the ability to design new products and services and

bring them to market in a timely fashion, the ability to collect complete and accurate information on clients and counterparties, and the ability to perform and integrate strategic acquisitions and alliances. Lastly, there are also changes to the accounting policies Desjardins Group uses to present its balance sheet and operating results, including the uncertainties associated with significant accounting assumptions and estimates, as well as changes to estimates, the impact of applying future accounting changes, the ability to recruit and retain key management personnel, including senior management and management's ability to foresee and manage the risk factors.

It is important to note that the above list of factors that could influence future results is not exhaustive. Other factors could have an adverse effect on results. Additional information about these and other factors is found in section 4.0, "Risk management". Although Desjardins Group believes that the expectations expressed in these forward-looking statements are reasonable, it cannot guarantee that these expectations will prove to be correct. Desjardins Group cautions readers against placing undue reliance on forward-looking statements when making decisions.

Any forward-looking statements contained in this report represent the views of management only as at the date hereof, and are presented for the purpose of assisting members and analysts in understanding Desjardins Group's balance sheet as at the dates indicated or its results for the periods then ended, as well as its strategic priorities and objectives. These statements may not be appropriate for other purposes. Desjardins Group does not undertake to update any verbal or written forward-looking statements that may be made from time to time by or on behalf of Desjardins Group, except as required under applicable securities legislation.

# 1.0 DESJARDINS GROUP

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## SECTION 1.1

### PROFILE AND STRUCTURE

#### WHO WE ARE

Desjardins Group is the largest cooperative financial institution in Quebec, with assets of \$196.7 billion. We are also the leading cooperative financial group in Canada, bringing together 397 caisses in Quebec and Ontario, the *Fédération des caisses Desjardins du Québec* and its subsidiaries (including *Capital Desjardins inc.*), *Caisse centrale Desjardins*, the *Fédération des caisses populaires de l'Ontario Inc.* and the *Fonds de sécurité Desjardins*. A number of our subsidiaries and components are active across Canada. Our Personal Services and Business and Institutional Services, Wealth Management and Life and Health Insurance, and Property and Casualty Insurance business segments offer a full range of financial products and services adapted to the needs of our members and clients, individuals and businesses alike. As one of the largest employers in the country, Desjardins Group capitalizes on the skills of 44,942 employees and the commitment of 5,268 elected officers.

The tasks of carrying out treasury operations and acting as the official Desjardins representative with the Bank of Canada and the Canadian banking system are assumed by *Caisse centrale Desjardins*, also a cooperative financial institution which is an integral part of Desjardins Group.

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#### MISSION

To contribute to improving the economic and social well-being of people and communities within the compatible limits of its field of activity:

- By continually developing an integrated cooperative network of secure and profitable financial services, owned and administered by the members, as well as a network of complementary financial organizations with competitive returns, controlled by the members.
  - By educating people, particularly members, officers and employees, about democracy, economics, solidarity, and individual and collective responsibility.
- 

#### WHAT MAKES US DIFFERENT

At Desjardins Group we stand out from other Canadian financial institutions because of our cooperative nature. Our mission and strong values reflect our cooperative nature and are championed by our officers, managers and employees. Our mission and our values are echoed in our priorities and help us achieve our vision to promote sustainable prosperity within the communities we serve. Since the inception of the first caisse in 1900 in Lévis, Quebec, Desjardins Group has been a key player in financial education. We believe that the cooperative business model is key to sustainable prosperity and is more relevant than ever.

What guides us in our actions is the desire to be close to our members and clients. Thanks to our varied distribution channels, numerous intermediary networks and personnel who strive to deliver the highest quality of service, we are able to stay close to our members and the communities. In order to best meet our members' increasingly diverse needs, we pay special attention to the number of caisses and our range of service delivery methods. We also seek, in this way, to support and enhance the cooperative nature of the caisses, in terms of democracy, representation, education and training, intercooperation and support for community development.

Another hallmark of Desjardins Group is the active participation of elected officers in the caisses and in the organization's decision-making structure through the regional general meetings and the councils of representatives.

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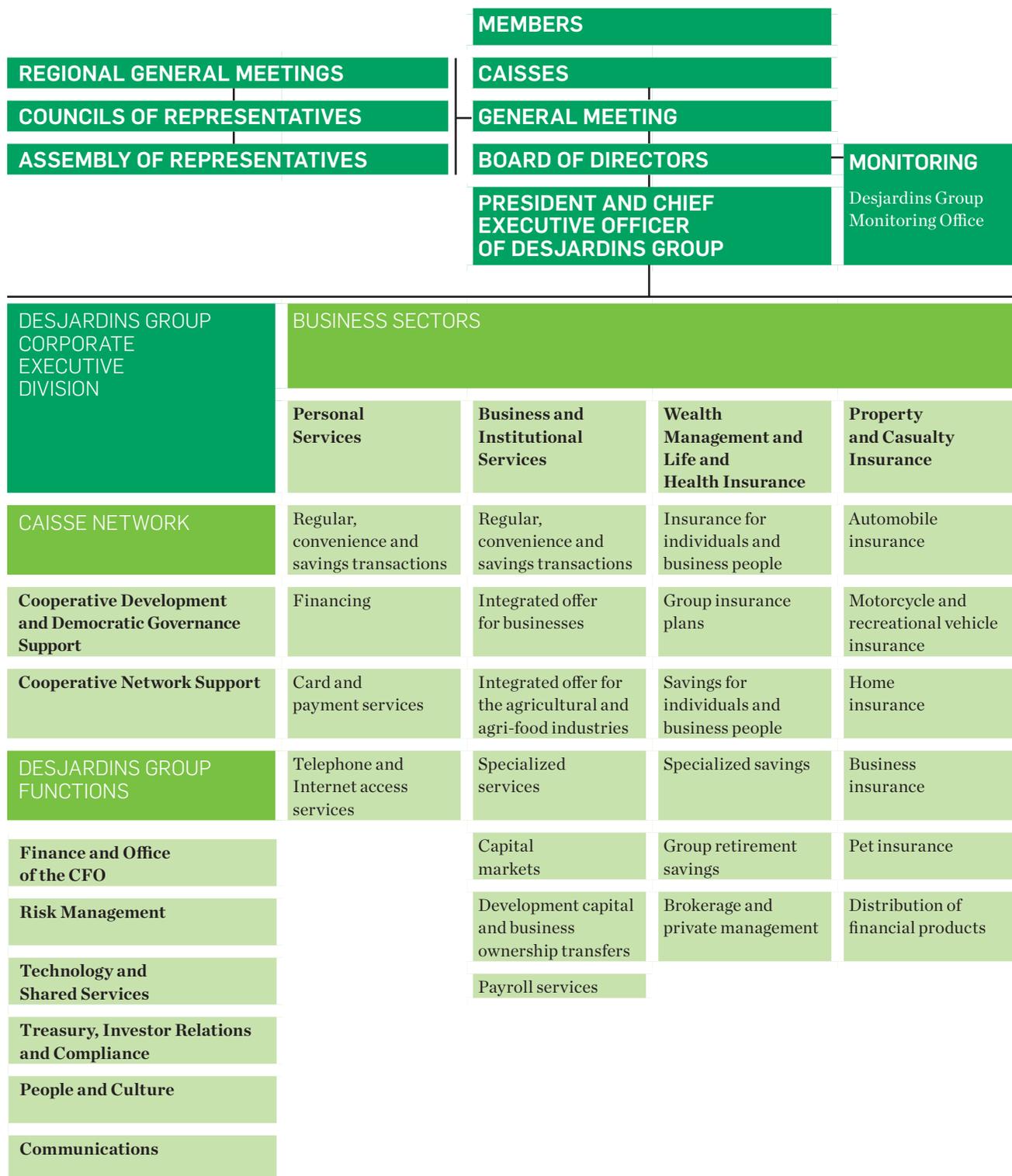
#### VISION

Desjardins, the leading cooperative financial group in Canada, inspires trust around the world through the commitment of its people, its financial strength and its contribution to sustainable prosperity.

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## STRUCTURE OF DESJARDINS GROUP

Desjardins Group's structure has been designed to take into account the needs of our members and clients, as well as those of the markets in which we operate. The caisse network in Quebec and Ontario has the support of three main business segments (Personal and Business and Institutional Services, Wealth Management and Life and Health Insurance, and Property and Casualty Insurance), which reinforces our ability to build on our products and services.



## HIGHLIGHTS

- Combined surplus earnings before member dividends of \$1,591 million, a result comparable to 2011
- A total of \$364 million returned to members and the community, which includes the member dividend expense, sponsorships and donations
- Growth of 3.3% in operating income, which totalled \$11.3 billion
- Increase in the number of credit cards issued, for a total of more than 5 million cards outstanding
- In-force group insurance premiums hit the \$2.0 billion mark
- Productivity index of 71.3%, comparable to the 2011 ratio
- Tier 1 capital ratio of 16.8% as at December 31, 2012
- Annual growth of 3.5% in total assets, which amounted to \$196.7 billion as at December 31, 2012
- Residential mortgage loans outstanding up \$6.2 billion over the year, to total \$85.9 billion
- Quality loan portfolio, with a gross impaired loans ratio of 0.35%
- Increase of 5.0% in savings recruitment, which amounted to \$129.6 billion
- Year-over-year growth of \$32.1 billion in assets under administration to total \$313.1 billion at the end of 2012
- Sales of capital shares of the Federation reached \$1 billion during 2012
- US \$1.5 billion in medium-term covered bonds issued by *Caisse centrale Desjardins* on the U.S. market
- \$800 million in medium-term notes issued by *Caisse centrale Desjardins* on the Canadian market
- Redemption, on June 1, 2012, by *Capital Desjardins inc.* of all its outstanding Series C Senior Notes due in 2017, in the amount of \$300 million
- Acquisition of an interest in Maple Group Acquisition Corporation, representing a commitment of \$98 million
- Acquisition of several insurance brokers by Western Financial Group Inc.:
  - Hodges & Company Insurance Services Ltd., a British Columbia-based brokerage network specializing in commercial insurance
  - Brown & Ward Insurance Ltd., a leading property and casualty insurance broker in Alberta
  - Roblin Insurance Travel and Realty Agencies Ltd., based in Manitoba
  - BC Yacht Insurance Brokers Inc., a company based in Sidney, British Columbia
  - Orion Insurance Brokers Ltd., with offices in Winnipeg, Manitoba
- On February 4, 2013, Desjardins Group, through Desjardins Financial Corporation Inc., entered into a final agreement, to purchase between 25% and 40% of the outstanding shares of Qtrade Canada Inc.

TABLE 1 – BALANCE SHEET AND RATIOS

As at December 31  
(in millions of dollars, as a percentage and as a coefficient)

	2012	2011	2010
<b>Balance sheet</b>			
Assets	\$ 196,706	\$ 190,137	\$ 178,931
Loans	132,576	125,154	118,258
Deposits	129,624	123,403	114,663
Equity	16,041	14,027	12,156
<b>Ratios</b>			
Tier 1 capital ratio <sup>(1)</sup>	16.8%	17.3%	17.7%
Total capital ratio <sup>(1)</sup>	19.3%	19.3%	18.7%
Gross impaired loans/gross loans ratio	0.35%	0.41%	0.43%
Gross loans/deposits	1.03	1.02	1.04

(1) See section 3.2, "Capital management".

TABLE 2 – FINANCIAL RESULTS AND RATIOS

For the years ended December 31  
(in millions of dollars and as a percentage)

	2012	2011	2010
<b>Results</b>			
Net interest income	\$ 3,848	\$ 3,921	\$ 3,892
Net premiums	5,126	4,851	4,360
Other operating income <sup>(1)</sup>			
Deposit and payment service charges	499	512	535
Lending fees and credit card service revenues	517	483	451
Brokerage, investment fund and trust services	700	676	656
Other	610	493	240
<b>Operating income<sup>(1)</sup></b>	<b>11,300</b>	<b>10,936</b>	<b>10,134</b>
Investment income <sup>(1)</sup>			
Net income on securities at fair value through profit or loss	674	1,706	984
Net income on available-for-sale securities	268	299	174
Net other investment income	236	264	251
	1,178	2,269	1,409
<b>Total income</b>	<b>12,478</b>	<b>13,205</b>	<b>11,543</b>
Provision for credit losses	241	237	203
Claims, benefits, annuities and changes in insurance and investment contract liabilities	4,397	5,292	4,136
Non-interest expense	5,760	5,623	5,380
Income taxes on surplus earnings	489	471	438
<b>Surplus earnings before member dividends</b>	<b>\$ 1,591</b>	<b>\$ 1,582</b>	<b>\$ 1,386</b>
<b>Contribution to combined surplus earnings by business segment</b>			
Personal Services and Business and Institutional Services	\$ 889	\$ 987	\$ 934
Wealth Management and Life and Health Insurance	241	280	249
Property and Casualty Insurance	205	144	131
Other	256	171	72
	\$ 1,591	\$ 1,582	\$ 1,386
<b>Amount returned to members and the community</b>			
Provision for member dividends	\$ 279	\$ 320	\$ 299
Sponsorships and donations	85	81	80
	\$ 364	\$ 401	\$ 379
<b>Ratios</b>			
Return on equity <sup>(1)</sup>	10.4%	12.2%	12.2%
Productivity index <sup>(1)</sup>	71.3	71.1	72.6

(1) See "Basis of presentation of financial information" on page 15.

TABLE 3 – OTHER INFORMATION

As at December 31 and for the years then ended

	2012	2011	2010
Number of members	5.581 million	5.617 million	5.723 million
Number of elected officers	5,268	5,366	5,877
Number of employees	44,942	44,645	42,641
Number of caisses	397	422	451
Number of service centres	897	888	924
Number of automated teller machines	2,508	2,559	2,652
Number of automated transactions	783,648,717	677,329,852	596,344,721
Including transactions made using mobile devices <sup>(1)</sup>	68,517,593	23,230,629	2,090,008

(1) The transaction service for mobile devices was launched in September 2010.

## SECTION 1.2

## MONITORING OF FINANCIAL OBJECTIVES

TABLE 4 – PROGRESS REPORT ON 2012 RESULTS

For the year ended December 31  
(as a percentage)

	Financial objectives for 2010-2012	Results for 2012	Financial objectives for 2013-2016
<b>Growth and development</b>			
Growth in operating income <sup>(1)</sup>	Greater than 8%	3.3%	Between 5% and 10%
<b>Profitability and productivity</b>			
Productivity index <sup>(1)</sup>	Less than 70% in 2012	71.3%	Less than 70% in 2016
Gap between income growth and expense growth <sup>(1)</sup>	Greater than 2% in 2012	(0.3)	Greater than 2%
Growth in surplus earnings after income taxes	Between 5% and 10%	0.6	Between 5% and 10%
Return on equity <sup>(1)</sup>	Greater than 9%	10.4	Greater than 8%
<b>Financial stability and risk management</b>			
Tier 1 capital ratio	Greater than 15%	16.8%	Greater than 15%

(1) See "Basis of presentation of financial information" on page 15.

### REVIEW OF 2012 FINANCIAL RESULTS

The priority financial objectives for 2010-2012 were established based on the orientations and initiatives that supported Desjardins Group's 2010-2012 Strategic Plan. During this period, Desjardins Group grew its surplus earnings before member dividends from \$1,091 million as at December 31, 2009, to close to \$1,591 million as at December 31, 2012. This increase in surplus earnings was achieved while implementing various measures that helped Desjardins Group strengthen its financial stability and resilience to a less favourable future economic context.

More specifically in 2012, Desjardins Group posted a higher-than-expected financial performance, with surplus earnings before member dividends of \$1,591 million, comparable to the previous year. In spite of strong pressure on its income base resulting from slower economic growth and persistent low interest rates, which had a direct impact on net interest income, Desjardins Group's initiatives made it possible to continue to work at improving productivity. In addition, it made major investments in its information technology transformation program and in continuing various strategic development initiatives.

### FINANCIAL OUTLOOK FOR 2013-2016

In January 2013, the Board of Directors adopted Desjardins Group's strategic goals for 2013-2016, which were established to contribute to Desjardins's business development by focusing on service, growth and efficiency as major priorities.

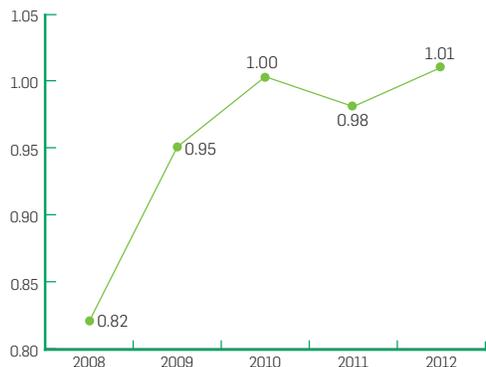
In spite of less favourable forecasts for economic and financial conditions for the next few years, Desjardins Group has maintained most of its financial objectives for the 2013-2016 period, but it lowered its growth in operating income and return on equity objectives slightly. In these still uncertain economic conditions, the current low interest rate environment will last for some time and put pressure on net interest income and, consequently, on Desjardins Group's surplus earnings. Furthermore, significant additional expenses related to pension plans and the harmonizing of sales taxes will put downward pressure on Desjardins's profitability starting in 2013.

Building on its achievements from the 2010-2012 Strategic Plan, Desjardins Group will undertake its strategic initiatives for 2013-2016 on a solid footing so it is better prepared to meet the new Basel III regulatory requirements taking effect on January 1, 2013, which will affect both capitalization and liquidity. Raising productivity remains a top priority for Desjardins Group so that it can hold on to the competitive positioning of its service offer for its members and clients, achieve its profitability and growth targets, and strengthen its capitalization over 2013-2016.

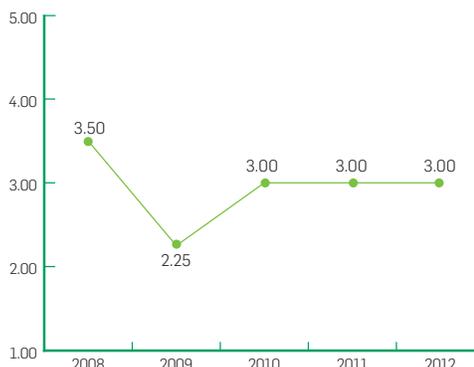
SECTION 1.3

# CHANGES IN THE ECONOMY AND THE INDUSTRY

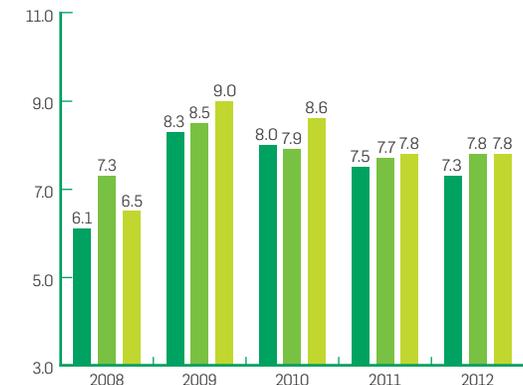
CHANGES IN THE CANADIAN DOLLAR VS. THE U.S. DOLLAR  
(Canadian dollars/U.S. dollars)



CHANGES IN THE PRIME RATE  
(as a percentage)



CHANGES IN THE UNEMPLOYMENT RATE  
(as a percentage)



■ Canada  
■ Quebec  
■ Ontario

CHANGES IN GDP  
(as a percentage)



■ Canada  
■ Quebec  
■ Ontario

## 2012 ECONOMIC ENVIRONMENT

Several obstacles stood in the way of economic recovery in 2012. Growth even slowed down in some parts of the world, especially in the eurozone, where the sovereign debt crisis continues. Encouraging progress has nevertheless been observed in this region. Greece obtained a debt reduction that required considerable effort on the part of its private creditors and a promise to continue applying austerity measures. The European Central Bank was also more active, conducting long-term refinancing operations, reducing its key interest rates and creating a sovereign securities purchase program. European countries have also implemented a Financial Stability Mechanism—a

new rescue fund—and continued negotiations aimed at improving the efficiency of the eurozone, which led to planning a banking union.

Many emerging countries suffered from weak demand from industrialized countries. They also had difficulty attracting capital, with investors demonstrating a high aversion to risk. Growth in China stabilized at under 8%, confirming the success of its economic actions. The United States and Japan were among the few countries to see real GDP rise faster in 2012. In the U.S., accelerating growth was supported by the real estate market, which is set to get back on its feet. In Japan, results were boosted by the reconstruction effort that followed the March 2011 earthquake.

In Canada, growth slowed somewhat from 2011 to 2012. Foreign trade continued to be affected by the strength of the Canadian dollar and the weakness of global demand. Quebec and Ontario were directly impacted by these factors, but provincial economies more dependent on natural resources also suffered as a result of weaker commodity prices. The Canadian economy as a whole was affected by government measures aimed at reducing deficits and by more moderate consumption of goods by households. The real estate market also showed signs of losing momentum after several years of rising prices and sustained activity.

## INDUSTRY DESCRIPTION AND TRENDS

Despite the tentative economic environment that prevailed in the past year, there were no major changes in the Canadian financial industry. Canada has over 800 savings and loan cooperatives, of which slightly less than half are part of Desjardins Group, as well as some 70 Canadian and foreign banks. Insurance companies are another major industry player. In 2012, more than 300 were in operation across Canada. Although some were present in both property and casualty insurance and life and health insurance, most of them, almost two-thirds, specialized in property and casualty insurance, while the remaining third operated in life and health insurance.

There were a few key players in life and health insurance, with the top three accounting for close to 60% of premiums collected in this industry in Canada. Desjardins Group, through its subsidiary Desjardins Financial Security Life Assurance Company, ranked fifth in this market in 2012. The property and casualty sector is less concentrated, with a higher number of large institutions. The top three companies therefore accounted for only about 30% of the industry. However, consolidation appears to be underway in this sector due to the merger of Intact and AXA at the end of 2011. Through its subsidiary Desjardins General Insurance Group Inc., Desjardins Group ranked eighth in 2012, up from ninth in 2011.

Canadian financial institutions stayed on course despite the many concerns preoccupying financial markets in 2012. They had to deal with an uncertain economic climate that did not encourage business and household confidence as well as profit margins under pressure from low interest rates. Despite conditions that could have tested their mettle, such as a slowdown in residential real estate markets and the state of Canadians' personal finances, these financial institutions remained stable. The World Economic Forum has rated the Canadian banking industry the strongest in the world for a fifth consecutive year. While this does not mean it is invincible, it does have certain advantages over other banking systems the world over.

## ECONOMIC OUTLOOK FOR 2013

Economic conditions are expected to remain precarious in many parts of the world in 2013, especially in the eurozone. Austerity measures should still hinder growth for the next few quarters. The European Central Bank may intervene again to support the economy and the financial system by lowering key interest rates one last time and by buying sovereign bonds of countries experiencing difficulty. However, as a prerequisite to such intervention, these countries will have to formally request assistance from the European Stability Mechanism. Spain may make this move. Greece could still undermine the markets, and more and more participants are recommending a second debt restructuring, one that would be assumed by the public sector this time.

Elsewhere in the world, the economies of emerging countries should improve as the situation turns around in Europe and the United States. The outcome of the fiscal cliff negotiations at the end of 2012 should reduce U.S. growth by approximately 1% in 2013, and the need to raise the debt ceiling remains a major source of concern. Other factors will offset the government's negative contribution to growth. Consumption will be supported by improving household finances and a lower unemployment rate. In addition, the real estate market should continue its new upward trend. The pace of growth in the U.S. economy as a whole should nevertheless slow down somewhat in 2013. This should prompt the U.S. Federal Reserve to maintain its key interest rates at low levels until the mid-2015 and extend its quantitative easing program until at least fall 2013.

The Canadian economy may benefit from growing global demand and a slight rise in commodity prices. On the other hand, the Canadian dollar is expected to remain above parity with the U.S. dollar, which will continue to harm exports, in particular for manufacturers mainly based in Quebec and Ontario. Most public spending cuts and tax increases seem to be behind us. Consumption will probably continue to keep pace with improvements in the labour market and rising income levels, but caution is still called for, given the already high debt levels. The real estate market should continue to stabilize gradually. Overall, economic growth for 2013 should approach 2% in Canada as well as in Ontario and 1.5% in Quebec. Economic activity will likely not, however, be strong enough to bring inflation back above the Bank of Canada's target range, and so the Bank is not expected to raise key interest rates.

# 2.0 REVIEW OF FINANCIAL RESULTS

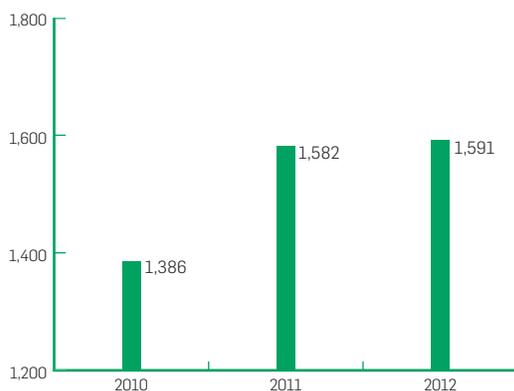
## HIGHLIGHTS

- Combined surplus earnings before member dividends of \$1,591 million, which is comparable to 2011 results
- A total of \$364 million returned to members and the community, which includes member dividends, sponsorships and donations
- Growth of 3.3% in operating income, which totalled \$11.3 billion
- Increase in the number of credit cards issued, for a total of more than 5 million cards outstanding
- A \$73 million, or 1.9%, decrease in net interest income
- Net premium growth of \$275 million, or 5.7%
- In-force group insurance premiums hit the \$2.0 billion mark
- A \$162 million, or 7.5%, increase in other operating income
- A \$1,091 million, or 48.1%, decrease in investment income
- A \$895 million, or 16.9%, decrease in expenses related to claims, benefits, annuities and changes in insurance and investment contract liabilities
- A \$137 million, or 2.4%, increase in non-interest expense
- Productivity index of 71.3%, comparable to the 2011 ratio

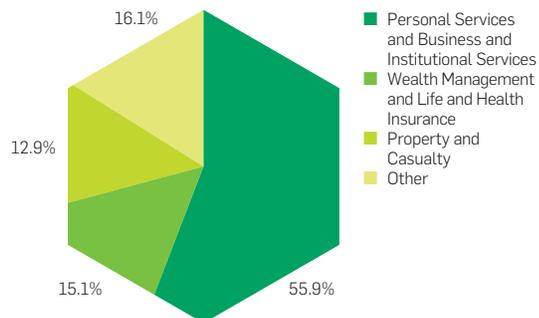
### SECTION 2.1

## ANALYSIS OF 2012 RESULTS

SURPLUS EARNINGS BEFORE MEMBER DIVIDENDS  
(in millions of dollars)



SEGMENT CONTRIBUTIONS TO SURPLUS EARNINGS BEFORE MEMBER DIVIDENDS IN 2012



## 2012 SURPLUS EARNINGS

For 2012, Desjardins Group reported surplus earnings before member dividends of \$1,591 million, which is comparable to 2011 results. Return on equity was 10.4%, compared to 12.2% in 2011. The lower return was due to the increase in equity as a result of the issue of \$1.0 billion in capital shares by the Federation and growth in undistributed surplus earnings.

These results include the contribution of \$889 million, or 55.9% of surplus earnings, made by the Personal Services and Business and Institutional Services segment. The Wealth Management and Life and Health Insurance segment and the Property and Casualty Insurance segment contributed \$241 million and \$205 million, respectively, representing 15.1% and 12.9% of surplus earnings. The operations grouped under the Other category made a contribution of \$256 million, or 16.1%, of surplus earnings.

Desjardins Group's approach to distributing its surplus earnings is to ensure an appropriate balance between development, capitalization and sustainability. With that in mind, for fiscal 2012, the amount provisioned as a liability for member dividends, calculated based on caisse network surplus earnings, was \$305 million, compared to \$331 million in 2011. A \$26 million downward adjustment was made in the 2012 member dividend expense to take into account the reversal of the amount provisioned in 2011. Between member dividends, donations and sponsorships, the total amount returned to members and the community in 2012 was \$364 million, compared to \$401 million in 2011.

## OPERATING INCOME

Operating income includes net interest income, net premiums and other operating income, as presented in Table 5. Operating income totalled \$11,300 million, up \$364 million, or 3.3%, compared to 2011.

## NET INTEREST INCOME

Net interest income is the difference between interest income earned on assets, such as loans and securities, and the interest expense related to liabilities, such as deposits, borrowings and subordinated bonds. It is affected by interest rate fluctuations and funding strategies, as well as by the composition of both interest-bearing and non-interest-bearing financial instruments.

For analysis purposes, Table 6 shows the changes in net interest income for the main asset and liability classes. Table 7 details how net interest income was affected by changes in volume and interest rates for the main asset and liability classes.

For 2012, net interest income was \$3,848 million, down \$73 million, or 1.9%, from the previous year. Expressed as a percentage of average assets, this net margin was down 22 basis points. Accordingly, the change in interest rates and its effect on the credit, investment and savings products and maturities selected by members shaved 28 basis points off the average return on loans, while the average cost of deposits decreased 6 points. The negative change in net interest income is explained in Table 7.

Interest income amounted to \$5,865 million in 2012, a decrease of \$25 million, or 0.4%, compared to the previous year. Overall, the \$8.6 billion, or 6.4%, growth in the average volume of total interest bearing assets boosted interest income by \$377 million, while the 28-basis-point decrease in the average return on these assets reduced it by \$402 million.

As at December 31, 2012, Desjardins Group's loan portfolio outstanding, net of the allowance for credit losses, stood at \$132.6 billion, compared to a volume of \$125.2 billion as at December 31, 2011, for an increase of \$7.4 billion, or 5.9%. All the main loan categories offered by Desjardins contributed to this increase, but its home financing market activities stand out as the biggest contributor. Desjardins Group was able to capitalize on the strong performance of the housing market in Quebec and Ontario during that period. As a result, its mortgage loans outstanding reached a volume of \$85.9 billion, up \$6.2 billion, or 7.8%, compared to the \$5.2 billion, or 7.0%, increase recorded in 2011. In addition, the increase in consumer, credit card and other personal loans since the end of 2011 was \$535 million, or 3.0%, resulting in outstanding loans totalling \$18.5 billion as at December 31, 2012, compared to growth of \$481 million, or 2.7%, the previous year.

Loans to businesses and governments grew by \$596 million, or 2.1%, in 2012 to total \$28.5 billion, compared to an increase of \$1.2 billion, or 4.4%, in 2011.

TABLE 5 – OPERATING INCOME

For the years ended December 31  
(in millions of dollars)

	2012	2011	2010
Net interest income	\$ 3,848	\$ 3,921	\$ 3,892
Net premiums	5,126	4,851	4,360
Other operating income (see Table 8)	2,326	2,164	1,882
<b>Total operating income</b>	<b>\$ 11,300</b>	<b>\$ 10,936</b>	<b>\$ 10,134</b>

TABLE 6 – NET INTEREST INCOME ON AVERAGE ASSETS AND LIABILITIES

For the years ended December 31  
(in millions of dollars and as a percentage)

	2012			2011		
	Average balance	Interest	Average rate	Average balance	Interest	Average rate
<b>Assets</b>						
Interest-bearing assets						
Securities, cash and deposits with financial institutions	\$ 18,112	\$ 391	2.16%	\$ 17,161	\$ 428	2.49%
Loans	125,154	5,474	4.37	117,548	5,462	4.65
Total interest-bearing assets	143,266	5,865	4.09	134,709	5,890	4.37
Other assets	6,773	—	—	5,956	—	—
<b>Total assets</b>	<b>\$ 150,039</b>	<b>\$ 5,865</b>	<b>3.91%</b>	<b>\$ 140,665</b>	<b>\$ 5,890</b>	<b>4.19%</b>
<b>Liabilities and equity</b>						
Interest-bearing liabilities						
Deposits	\$ 126,604	\$ 1,851	1.46%	\$ 119,266	\$ 1,818	1.52%
Borrowings and subordinated bonds	3,180	166	5.22	2,944	151	5.13
Total interest-bearing liabilities	129,784	2,017	1.55	122,210	1,969	1.61
Other liabilities	8,670	—	—	7,895	—	—
Equity	11,585	—	—	10,560	—	—
<b>Total liabilities and equity</b>	<b>\$ 150,039</b>	<b>\$ 2,017</b>	<b>1.34%</b>	<b>\$ 140,665</b>	<b>\$ 1,969</b>	<b>1.40%</b>
<b>Net interest income</b>		\$ 3,848			\$ 3,921	
<b>As a percentage of average assets</b>			2.57%			2.79%

TABLE 7 – IMPACT OF CHANGES IN VOLUMES AND RATES ON NET INTEREST INCOME

For the year ended December 31  
(in millions of dollars and as a percentage)

	2012			Increase (decrease)	
	Change in average volume	Change in average rate	Interest	Average volume	Average rate
<b>Assets</b>					
Securities, cash and deposits with financial institutions	\$ 951	(0.33)%	\$ (37)	\$ 24	\$ (61)
Loans	7,606	(0.28)	12	353	(341)
Change in interest income			(25)	377	(402)
<b>Liabilities</b>					
Deposits	7,338	(0.06)	33	112	(79)
Borrowings and subordinated bonds	236	0.09)	15	12	3
<b>Change in interest expense</b>			48	124	(76)
<b>Change in net interest income</b>			\$ (73)	\$ 253	\$ (326)

Interest expense stood at \$2,017 million, up \$48 million, or 2.4%, over 2011. The \$7.6 billion, or 6.2%, growth in average funding from deposits, borrowings and subordinated bonds pushed up interest expense by \$124 million, while the 6-basis-point decrease in the average cost of deposits reduced interest expense by \$79 million.

At the end of 2012, Desjardins Group's deposits outstanding had increased by \$6.2 billion, or 5.0%, to total \$129.6 billion. The composition of the deposit portfolio did not change significantly during the year. Savings from its members and clients—individuals, businesses and governments—still make up the main source of financing to support Desjardins's development. It forms a solid base that alone accounted for 98.3% of Desjardins Group's deposit liabilities at the end of 2012, compared to 98.5% in 2011. These savings were up \$5.9 billion, or 4.8%, to total \$127.4 billion as at December 31, 2012.

To round out its main sources of financing, other types of deposits, such as deposits by deposit-taking institutions and other sources, represented 1.7% of Desjardins Group's deposit liabilities at the end of 2012. These deposits were up \$363 million over the year to total \$2.2 billion.

## NET PREMIUMS

Net premiums, comprising life and health insurance, property and casualty insurance, and annuity premiums, rose \$275 million, or 5.7%, to total \$5,126 million for the year ended December 31, 2012.

## WEALTH MANAGEMENT AND LIFE AND HEALTH INSURANCE SEGMENT

The overall insurance operations of the Wealth Management and Life and Health Insurance segment posted net insurance and annuity premium income of \$3,366 million for 2012, compared to \$3,261 million for 2011, representing a 3.2% increase. Net insurance premiums were up 5.3% over 2011 to total \$3,099 million. They increased by 4.5% in Quebec and 6.1% in the other provinces.

Premium volume for individual insurance was \$533 million, a \$34 million increase over 2011. Premium volume from the network of financial security advisors assigned to Desjardins caisses increased by 4.3% over the previous year. After remarkable sales growth from the distribution networks in recent years, premiums cashed increased by \$23 million, or 7.6%, over 2011. Furthermore,

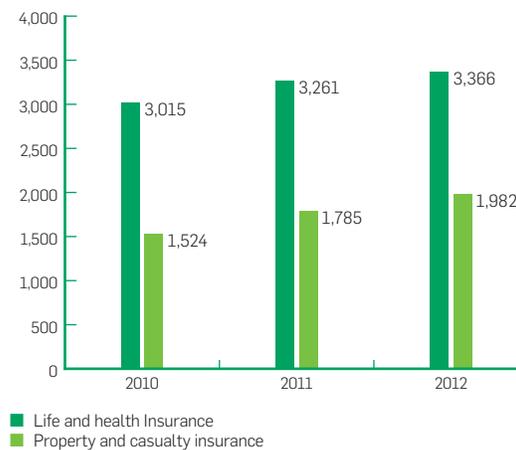
the volume of premiums related to products marketed via direct distribution posted 6.9% growth to stand at \$88 million.

Premiums for group insurance purchased by Desjardins Group members increased by 4.6% and group insurance premiums from other client bases were up 5.1%.

## PROPERTY AND CASUALTY INSURANCE SEGMENT

The overall operations of the Property and Casualty Insurance segment generated net premium income of \$1,982 million in 2012, compared to \$1,785 million in 2011, an 11.0% increase stemming from, among other things, the increase in policies issued due to growth initiatives targeting mass market clients and groups both in Quebec and across Canada, the development of white label partnerships, the development of the insurance offer for businesses and higher average premiums in certain activity sectors. Western Financial Group Inc. contributed \$109 million to net premium revenue in 2012.

NET PREMIUMS<sup>(1)</sup>  
(in millions of dollars)



(1) The difference between total results and the sum of business segment results is due to intersegment transactions.

## OTHER OPERATING INCOME

TABLE 8 – OTHER OPERATING INCOME

For the years ended December 31  
(in millions of dollars)

	2012	2011	2010
Deposit and payment service charges	\$ 499	\$ 512	\$ 535
Lending fees and credit card service revenues	517	483	451
Brokerage, investment fund and trust services	700	676	656
Other	610	493	240
<b>Total other operating income</b>	<b>\$ 2,326</b>	<b>\$ 2,164</b>	<b>\$ 1,882</b>

Other operating income stood at \$2,326 million for fiscal 2012, up \$162 million, or 7.5%, over 2011.

Income from deposit and payment service charges decreased by \$13 million, or 2.5%. Income from lending fees and credit card service revenues, consisting mainly of income from payment solutions offered by Card and Payment Services, totalled \$517 million in 2012, up by 7.0%, or \$34 million, over 2011, as a result of growth in business volume. Income from brokerage, investment fund and trust services

amounted to \$700 million, an increase of \$24 million, or 3.6%, chiefly due to growth in average assets under management.

Income under the Other category increased by \$117 million, or 23.7%, over 2011, to total \$610 million. The increase was partly due to higher commission income from the insurance sales generated by Western Financial Group Inc., a subsidiary acquired in the second quarter of 2011.

## INVESTMENT INCOME

TABLE 9 – INVESTMENT INCOME

For the years ended December 31  
(in millions of dollars)

	2012	2011	2010
Net income on securities at fair value through profit or loss	\$ 674	\$ 1,706	\$ 984
Net income on available-for-sale securities	268	299	174
Net other investment income	236	264	251
<b>Total investment income</b>	<b>\$ 1,178</b>	<b>\$ 2,269</b>	<b>\$ 1,409</b>

Investment income stood at \$1,178 million for fiscal 2012, down \$1,091 million, or 48.1%, compared to 2011.

Net income on securities at fair value through profit or loss was down \$1,032 million, or 60.5%, to \$674 million in 2012. The decrease was chiefly due to the reduction in investment income related to life and health insurance operations resulting from the \$1,073 million change in the fair value of assets backing liabilities, which was partly offset by changes in actuarial liabilities. This decrease was mitigated by the \$162 million favourable change in the fair value of the asset-backed term note (ABTN) portfolios net of hedging positions. Net income on available-for-sale

securities and net other investment income decreased as realized gains on disposal of investments were lower in 2012 than the previous year.

## TOTAL INCOME

Total income, comprising net interest income, net premiums, other operating income and investment income, amounted to \$12,478 million, a decrease of \$727 million, or 5.5%, compared to 2011.

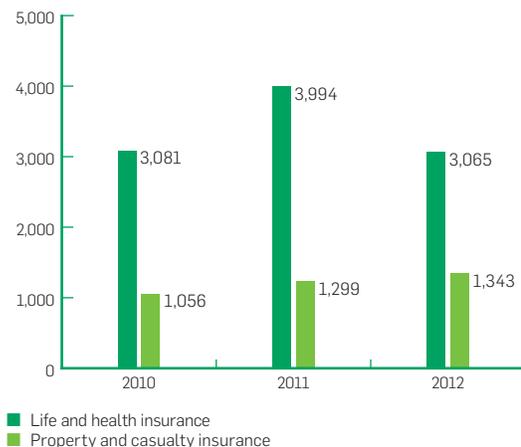
## PROVISION FOR CREDIT LOSSES

Desjardins Group's loan portfolio continued to be of excellent quality. As at December 31, 2012, gross impaired loans outstanding stood at \$466 million, down \$54 million since December 31, 2011. The ratio of gross impaired loans, as a percentage of the total gross loan portfolio, was 0.35% as at December 31, 2012, an improvement over the ratio of 0.41% as at December 31, 2011. Desjardins Group's ratio in this regard remains one of the best in the Canadian banking industry.

The provision for credit losses totalled \$241 million, up \$4 million, or 1.7%, over 2011, mainly as a result of the increase in loans outstanding for credit card financing in 2012, which was offset by adjustments related to changes in the parameters of the provision.

## CLAIMS, BENEFITS, ANNUITIES AND CHANGES IN INSURANCE AND INVESTMENT CONTRACT LIABILITIES

CLAIMS, BENEFITS, ANNUITIES AND CHANGES IN INSURANCE AND INVESTMENT CONTRACT LIABILITIES<sup>(1)</sup>  
(in millions of dollars)



(1) The difference between total results and the sum of business segment results is due to intersegment transactions.

Expenses related to claims, benefits, annuities and changes in insurance and investment contract liabilities decreased \$895 million, or 16.9%, to \$4,397 million for the year ended December 31, 2012.

## WEALTH MANAGEMENT AND LIFE AND HEALTH INSURANCE SEGMENT

The Wealth Management and Life and Health Insurance segment had expenses of \$3,065 million, down \$929 million, or 23.3%, compared to 2011, mainly as a result of a \$987 million decrease in changes in actuarial liabilities included under "Insurance and investment contract liabilities", attributable in particular to the fluctuation in the

fair value of investments. Changes in valuation assumptions in the normal course of business pushed expenses up by \$60 million, whereas they had decreased by \$43 million in 2011. Gains related to underwriting experience in individual insurance narrowed the unfavourable difference created by these changes in assumptions.

## PROPERTY AND CASUALTY INSURANCE SEGMENT

Expenses for the Property and Casualty Insurance segment were \$1,343 million, compared to \$1,299 million in 2011, for an increase of \$44 million, or 3.4%. The loss ratio was 69.1% in 2012, compared to 73.1% in 2011.

## NON-INTEREST EXPENSE

Non-interest expense totalled \$5,760 million compared to \$5,623 million in 2011, an increase of \$137 million, or 2.4%, essentially reflecting the increase in salaries and fringe benefits as a result of business growth and annual indexing. This increase was offset, however, by a reduction in provisions related to the investment portfolio.

## PRODUCTIVITY INDEX

The productivity index, calculated as the ratio of non-interest expense to total income, net of expenses related to claims, benefits, annuities and changes in insurance and investment contract liabilities, was 71.3% in 2012, comparable to the index in 2011.

## SALARIES AND FRINGE BENEFITS

Salary and fringe benefit expenses rose \$100 million, or 3.6%, to \$2,882 million in 2012, mainly reflecting growth and salary indexing. This expense item represented 50.0% of Desjardins Group's total non-interest expense, which is comparable to the 2011 percentage. For 2012, salaries amounted to \$2,396 million, up 3.2% over \$2,321 million in 2011.

The ratio of fringe benefits to total base compensation remained relatively stable, going from 19.9% in 2011 to 20.3% in 2012.

## OTHER EXPENSES

For 2012, expenses related to premises, equipment and furniture (including depreciation) totalled \$415 million, compared to \$428 million in 2011, a decrease of \$13 million, or 3.0%. Service agreement and outsourcing fees were down \$42 million, or 15.6%, compared to the previous year, to stand at \$228 million. This decrease was partly attributable to the synergies resulting from the creation of Desjardins Technology Group Inc. Communications expenses, which include telephone systems, advertising, courier services and stationery costs, rose \$24 million, or 9.7%, from 2011 to stand at \$271 million in 2012.

Other expense categories totalled \$1,964 million, for an increase of \$68 million, or 3.6%, compared to 2011. This increase is largely due to the operations of the subsidiaries acquired during 2011 and higher professional fees. Higher expenses related to the BONUSDOLLARS Rewards Program and asset revaluation also contributed to expense growth. However, the reduction in provisions related to the investment portfolio offset the increase in non-interest expense.

#### NON-INTEREST EXPENSE (in millions of dollars)

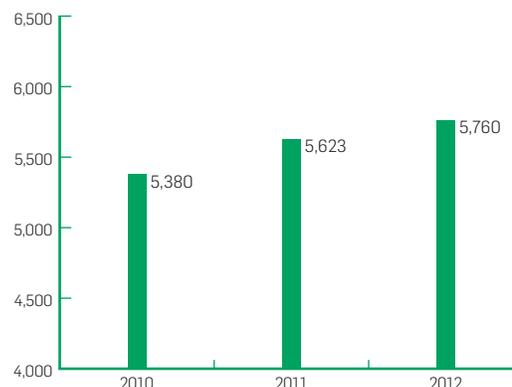


TABLE 10 – NON-INTEREST EXPENSE

For the years ended December 31  
(in millions of dollars and as a percentage)

	2012	2011	2010
Salaries and fringe benefits			
Salaries	\$ 2,396	\$ 2,321	\$ 2,173
Fringe benefits	486	461	428
	2,882	2,782	2,601
Premises, equipment and furniture, including depreciation	415	428	425
Service agreements and outsourcing	228	270	363
Communications	271	247	258
Other	1,964	1,896	1,733
<b>Total non-interest expense</b>	<b>\$ 5,760</b>	<b>\$ 5,623</b>	<b>\$ 5,380</b>
Desjardins Group productivity index <sup>(1)</sup>	71.3%	71.1%	72.6%

(1) See "Basis of presentation of financial information" on page 15.

## INCOME TAXES AND INDIRECT TAXES

Desjardins Group is a cooperative financial group, and each of its entities that operate as a financial services cooperative—mainly the caisses, *Caisse centrale Desjardins*, the *Fédération des caisses Desjardins du Québec* and the *Fédération des caisses populaires de l'Ontario*—is considered a private and independent company. This distinguishes Desjardins Group from most other financial institutions, which are large public corporations. Each caisse is therefore subject to the tax regulations applicable to private companies. Legislators have adapted these regulations to allow the caisses to accumulate a sufficient general reserve to serve as a capital base for the protection of members' deposits. When the general reserve reaches the legislated limit, the caisse is subject to the same tax rates as a large corporation.

Desjardins entities that are not financial services cooperatives are subject to the tax regulations that apply to large corporations.

Income taxes on surplus earnings include income taxes on the operations of Desjardins Group's various entities.

Indirect taxes consist of property and business taxes, payroll and social security taxes, the goods and services tax, and sales taxes. Indirect taxes are included in non-interest expense.

For fiscal 2012, the entities of Desjardins Group paid \$817 million in indirect taxes.

## COMPARISON OF 2011 AND 2010

The following analysis presents a comparison between the results for the years ended December 31, 2011 and 2010.

For 2011, Desjardins Group posted surplus earnings before member dividends of \$1,582 million, a \$196 million, or 14.1%, increase over 2010. Return on equity was 12.2%, the same as in 2010.

These results reflected the significant contribution of the Personal Services and Business and Institutional Services segment, which totalled \$987 million, or 62.4%, for the year ended December 31, 2011. For that same year, the Wealth Management and Life and Health Insurance segment and the Property and Casualty Insurance segment contributed \$280 million and \$144 million respectively, 17.7% and 9.1% of overall surplus earnings. For the operations grouped under the Other category, the contribution was \$171 million, or 10.8%.

In 2011, operating income, comprising net interest income, net premiums and other operating income, amounted to \$10,936 million, up \$802 million, or 7.9%, compared to 2010. Net interest income remained relatively stable compared to 2010, reaching \$3,921 million. Net premiums grew by 11.3% to total \$4,851 million, due in particular to insurance premium growth in both life and health insurance and property and casualty insurance. Finally, other operating income amounted to \$2,164 million, an increase of \$282 million, or 15.0%, due mainly to the \$90 million contribution from the consolidation of the operations of Western Financial Group Inc., a company acquired during 2011.

Investment income totalled \$2,269 million in 2011, an increase of \$860 million, or 61.0%, compared to 2010, primarily because of the \$715 million growth in investment income associated with life and health insurance operations resulting from the change in the fair value of assets backing liabilities, which was partly offset by changes in actuarial liabilities

Desjardins Group's loan portfolio continued to be of excellent quality in 2011. As at December 31, 2011, gross impaired loans outstanding stood at \$520 million, up \$8 million since December 31, 2010.

As at December 31, 2011, expenses related to claims, benefits, annuities and changes in insurance and investment contract liabilities were up \$1,156 million, or 27.9%, to \$5,292 million. This growth mainly resulted from the increase in actuarial liabilities included under "Insurance and investment contract liabilities", including the increase in the fair value of investments, growth in the automobile insurance portfolio in Ontario, and Hurricane Irene, which affected primarily Quebec and the Maritimes during the third quarter of 2011.

Non-interest expense was \$5,623 million in 2011, up \$243 million, or 4.5%, compared to 2010, essentially due to an \$85 million investment in modernizing IT systems, the consolidation of the operations of Western Financial Group Inc., for an amount of \$122 million, and annual growth in salaries and fringe benefits, plus indexing.

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### SECTION 2.2

## ANALYSIS OF BUSINESS SEGMENT RESULTS

Desjardins Group's financial reporting is organized by operations, which are defined based on the needs of its members and clients, and by the markets in which it operates, thereby reflecting its internal management structure. Desjardins Group's financial results are therefore divided into the following three business segments: Personal Services and Business and Institutional Services; Wealth Management and Life and Health Insurance; and Property and Casualty Insurance. This section presents the profile, activities, industry, 2012 financial highlights, 2013 strategy and priorities, and an analysis of results for each segment. In addition to these three segments, there is also the Other category.

Intersegment transactions are recognized at the exchange amount, which represents the amount agreed upon by the various legal entities and business units. The terms and conditions of these transactions are comparable to those offered on capital markets.

## SECTION 2.2.1

## PERSONAL SERVICES AND BUSINESS AND INSTITUTIONAL SERVICES

### PERSONAL SERVICES

#### PROFILE

Personal Services offers a range of products and services to members and clients through the caisse network, including regular and convenience transactions, variable and term savings, financing, and payment and credit cards.

It also makes its products and services available through complementary distribution networks and mortgage representatives, by phone, online, via mobile applications, and at ATMs.

#### ACTIVITIES

**Regular, convenience and savings** activities include transactions carried out at the caisse counter, requests for information and specialty services (drafts, safety deposit boxes, etc.). They also include variable savings (chequing accounts, regular savings accounts, etc.) and term savings.

**Financing** activities include the following:

- **Residential mortgage loans:** for the purchase of new or existing homes and for renovations
- **Consumer loans:** such as loans for the purchase of automobiles and durable goods, advances to credit card holders, personal lines of credit and student loans

The activities of **Card and Payment Services** include card payment services for individuals and businesses, merchant payment services, financing solutions (Accord D) and point-of-sale financing for automobiles and durable goods.

**AccèsD Services** activities involve making products and services available at any time, anywhere in the world, by phone, online and via mobile applications.

#### INDUSTRY

The Canadian banking services industry represents an outstanding volume of \$1,683 billion in financing and \$1,113 billion in on-balance sheet savings, both variable- and fixed-rate.

The already widespread competition has only intensified in the industry, particularly in the mortgage market. The key success factors for thriving in the current low interest rate environment are service quality, productivity, and tailoring products to the specific needs of individual client segments.

The year was characterized by regulators' constant concerns over the fragile state of the economy and consumer debt levels. Key rates in Canada have not budged since September 2010, and even if the Bank of Canada intends to eventually raise rates, they will likely remain where they are for now, given the current economic climate in Canada. As a result, the Bank of Canada is not expected to start raising its key rates until early 2014.

It should also be mentioned that for the fourth time in as many years, the federal government has changed mortgage lending rules. The following are some of the changes that took effect in 2012:

- The maximum amortization period for mortgages insured by Canada Mortgage and Housing Corporation was reduced from 30 to 25 years.
- The maximum insurable loan amount for mortgage loan refinancings was reduced from 85% to 80% of home value.

Finally, the OSFI and the AMF have issued guidelines intended to limit borrower indebtedness and the risk of persistence of outstanding balances.

The purpose of these new measures is to prevent the real estate market from overheating and to combat over-indebtedness.

#### 2012 FINANCIAL HIGHLIGHTS

- Desjardins is Quebec's leader in residential mortgages and consumer loans, including point-of-sale financing, with market shares of 35.8% and 22.9% respectively.
- Desjardins.com is a pioneer and leader in online services in Quebec, holding the title of most visited financial website in Quebec and one of the most visited in Canada. Desjardins Group has 2.3 million individual members who use AccèsD Internet.
- Desjardins is the number one credit and debit card issuer in Quebec. Personal Services has more than 5.1 million credit card holders and 5.6 million debit card holders in Canada.
- Residential mortgage loans grew by \$6.3 billion, helping Desjardins keep its Quebec market share at 35.8%.
- On-balance sheet savings grew by \$2.3 billion in Quebec, helping Desjardins keep its Quebec market share at 42.7%.

## 2013 STRATEGY AND PRIORITIES

The Personal Services sector intends to strengthen its lead in financing, savings and transactional services, while increasing satisfaction among Desjardins Group members and clients. This strategy will centre on offering high-quality and innovative products and services with respect to financing, savings, payments, regular transactions and convenience services, and remaining highly accessible.

In 2013, this sector will focus on the following priorities:

- Increase membership numbers, business volumes and member satisfaction by tailoring solutions to client needs
- Constantly strive to make the financing offer more competitive while maintaining growth
- Bolster growth in the payments sector to hold on to market share
- Continue to leverage technology and recruit resources to support development outside Quebec
- Develop automated services to make it simpler and easier for members and clients to access Desjardins products and services
- Optimize physical and virtual distribution
- Focus more on financial literacy activities, particularly with respect to responsible use of credit

## BUSINESS AND INSTITUTIONAL SERVICES

### PROFILE

Business and Institutional Services offers Desjardins members and clients a comprehensive, integrated line of products and services designed to meet the needs of businesses of all sizes, as well as institutions and cooperatives, through the caisses in Quebec and Ontario, their business centres and the major accounts team. Its offering includes regular and convenience transactions, securities investments, financing, specialized services, access to capital markets, development capital, business ownership transfers and advisory services.

It also makes its products and services available through complementary distribution networks, by phone, online, through mobile applications and at ATMs.

## ACTIVITIES

In addition to regular, convenience, savings and loan activities, this sector supports businesses of all sizes through every stage of their growth in the Quebec, Canadian and international markets.

Credit activities targeting **medium-sized businesses** include Desjardins products and services in the following areas: commercial and industrial sectors, commercial real estate, the public sector, franchises and business ownership transfers.

This sector also provides a full range of products and services to meet the specific needs of businesses operating in the **agricultural and agri-food industries**.

**Specialized services** include asset custody and trust services, payroll and human resources solutions, international services, banking services and the Immigrant Investor Program.

Activities to provide access to **capital markets** meet the financing needs of large Quebec-based corporations, Canadian cooperatives and businesses operating in industries such as mining, metals and energy, and provide advisory services for business mergers and acquisitions, as well as intermediation and execution activities on the stock and bond markets. These services are provided by seasoned sales and trading teams who are supported by a research team that is renowned in the industry for its excellence.

Through its **development capital and business ownership transfer** activities, the sector invests, both directly and through funds, in Quebec cooperatives and SMEs with promising projects and guides them through every stage of their growth. Through the assets it manages, Desjardins Venture Capital Inc. supports the growth of 363 businesses, cooperatives and funds all across Quebec.

### INDUSTRY

The Business and Institutional Services sector operates in a constantly changing and competitive economic environment. Certain risks and concerns, particularly those related to the global economy, have influenced the economic climate in Canada. Activity on the Canadian debt and equity market fluctuated widely throughout the year. The Canadian stock market underperformed compared to other world stock markets. Canadian key rates also remained unchanged.

Nonetheless, commercial and industrial loans showed some vigour, with 7.7% growth, as a result of an increase in non-capital expenditure by businesses. In agricultural loans, Quebec recorded 4.2% growth. With a 24.2% market share of the Quebec business loan market, estimated to be worth some \$85 billion, Desjardins Group is a leader in the entrepreneurial sector.

The competition among commercial lenders continued to be fierce in 2012. Since the end of the financial crisis, there has been a general easing in the credit conditions offered to Canadian businesses.

The business segment of the financial services industry has remained concerned with customer satisfaction. Customers have become more and more demanding, especially since the financial crisis, and expect close, high-quality relationships with their financial institutions, competitively priced products and services, and easier access to credit.

The industry is also investing considerable effort in technology in order to better meet the needs of customers. A number of players have been investing heavily in their online products and services, particularly those directly related to savings and loan transactions and specialized services. In addition, online tools are being introduced for businesses to improve the management of their own operations and thereby increase their productivity.

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## 2012 FINANCIAL HIGHLIGHTS

- Net interest income from activities designed to access equity markets and loans to medium-sized businesses increased by \$19 million compared to 2011.
  - *Caisse centrale Desjardins's* average outstandings rose 13.5% to \$6.3 billion as at December 31, 2012:
    - Income from mergers and acquisitions was up 20.0% compared to 2011.
    - Net growth in agricultural sector outstandings totalled \$5.5 billion as at December 31, 2012, or an increase of 1.9% compared to the same date in 2011.
  - Assets under management at Desjardins Venture Capital Inc. grew to \$1.4 billion at the end of 2012, compared to \$1.2 billion at the end of 2011.
- 

## 2013 STRATEGY AND PRIORITIES

The Business and Institutional Services sector aims to contribute to the sustainable economic growth of the businesses and communities it serves. Its strategy is based on establishing relationships of trust with its members, clients and partners, and on a sustainable development philosophy. The strategy is supported by strong foundations in the regions and long-standing commitments in the socio-economic community.

The sector's priorities in 2013 are to deliver superior services to its members and clients, to achieve sustained growth, particularly in certain high-potential markets, and continue its efforts to enhance efficiency.

More specifically, this sector will aim to:

- Post the strongest growth in the industry for medium-sized business financing
- Maximize its business ownership transfer offering, particularly through better support to entrepreneurs (buyers and sellers)
- Maintain strong leadership in financing for target segments by:
  - Enhancing support to small and very small businesses, and developing business with specific agricultural client bases
  - Providing cooperatives with the best offer on the market
- Develop the international product and service offering for Canadian businesses
- Create value for its members and clients and build sustainable and flexible relationships with them
- Continue efforts to boost efficiency, particularly through continued investments in technology and process optimization

## ANALYSIS OF FINANCIAL RESULTS FOR THE PERSONAL SERVICES AND BUSINESS AND INSTITUTIONAL SERVICES SEGMENT

TABLE 11 – PERSONAL SERVICES AND BUSINESS AND INSTITUTIONAL SERVICES – SEGMENT RESULTS

For the years ended December 31  
(in millions of dollars)

	2012	2011	2010
Net interest income	\$ 3,690	\$ 3,715	\$ 3,679
Other operating income	1,676	1,631	1,445
<b>Operating income</b>	<b>5,366</b>	<b>5,346</b>	<b>5,124</b>
Investment income	58	107	108
<b>Total income</b>	<b>5,424</b>	<b>5,453</b>	<b>5,232</b>
Provision for credit losses	241	236	204
Non-interest expense	3,990	3,883	3,779
Income taxes on surplus earnings	304	347	315
<b>Surplus earnings before member dividends</b>	<b>\$ 889</b>	<b>\$ 987</b>	<b>\$ 934</b>
Provision for member dividends, net of tax recovery	206	230	218
<b>Net surplus earnings for the year after member dividends</b>	<b>\$ 683</b>	<b>\$ 757</b>	<b>\$ 716</b>
Of which:			
Group's share	\$ 682	\$ 756	\$ 714
Non-controlling interests' share	1	1	2

### COMPARISON OF 2012 AND 2011

For 2012, the Personal Services and Business and Institutional Services segment recorded surplus earnings before member dividends of \$889 million, down \$98 million, or 9.9%, compared to 2011.

Operating income was impacted by a \$25 million, or 0.7%, decrease in net interest income, mainly due to the continuing low interest rate environment and strong competition in mortgage lending. The \$6.3 billion increase in residential mortgages outstanding and in other consumer and business loans offset the reduction in net interest income compared to 2011. Other operating income was up \$45 million compared to 2011, primarily because of growth in credit card and point-of-sale financing activities, as well as an increase in caisse network sales of Desjardins products designed by the subsidiaries. The increase in other operating income was mitigated, however, by the reduction in deposit and payment service charges in the caisse network.

Investment income was down \$49 million compared to 2011, mainly because of a lower return on surplus liquidities and investments in the caisse network as a result of the continuing low interest rate environment and a drop in trading income due to capital market volatility. However, this reduction was offset by the disposal of an investment, which generated a \$21 million gain.

The segment's total income was \$5,424 million in 2012, a slight decrease of 0.5% compared to 2011.

The provision for credit losses was comparable to 2011, in spite of an increase in the loan portfolio outstanding, chiefly as a result of adjustments related to changes in the parameters of the provision.

Non-interest expense was up \$107 million, or 2.8%, over 2011 as a result of the increase in salaries and fringe benefits related to business growth and annual indexing. Growth in operations and the BONUSDOLLARS Rewards Program also led to higher other expenses.

## SECTION 2.2.2

## WEALTH MANAGEMENT AND LIFE AND HEALTH INSURANCE

### PROFILE

The Wealth Management and Life and Health Insurance segment offers a complete range of products and services tailored to the changing wealth management and financial security needs of individuals, groups, businesses and cooperatives, either as members of the Desjardins caisse network or clients of complementary distribution networks.

Wealth Management includes investment fund and guaranteed investment manufacturing and distribution activities, group retirement savings activities as well as full-service and direct (online) securities brokerage. It also includes private management services and trust services.

The insurance operations of Desjardins Financial Security Life Assurance Company generate premiums of over \$3.1 billion through its diversified range of life and health insurance products for individuals. This entity also offers life, health and disability coverage to employers and their employees.

Wealth Management and Life and Health Insurance products and services are distributed by advisors and financial planners in the Desjardins caisse network, while those of the Private Management sector are distributed by life insurance representatives, life and health insurance and employee benefit agents and brokers, and securities brokers. Some products lines are also distributed directly online and through client care centres.

### ACTIVITIES

**Insurance activities for individuals and business people** offer these clients insurance products that protect their quality of life, their health, their families and their loved ones, and also help them face life's unforeseen events.

**Group insurance plan** activities meet the needs of businesses, cooperatives and organizations of all sizes with solutions that are tailored to their specifications by group plan implementation and administration experts.

**Savings activities for individuals and business people** feature a comprehensive range of financial security products to help clients with projects such as preparing for retirement, planning trips and financing their children's education.

**Specialized savings** activities include specialized savings and investment products, such as investment funds and other investment solutions as well as market-linked guaranteed investments to meet the needs of caisse members and clients of various complementary networks.

**Group retirement savings** activities are geared to the needs of business members and other clients in the area of employee retirement savings plans.

**Brokerage and private management** activities include full-service and online brokerage for members and clients, private management and management of investment companies of large business families with complex needs.

### INDUSTRY

In 2011, the wealth management industry represented outstandings of approximately \$1,841 billion, measured in terms of the assets of the managed products and the fee accounts held by Canadian households. These assets experienced average annual growth of 1.8% in the past five years. This modest growth was due to the current stock market volatility and low interest rate environment.

Major fund companies and banking and life and health insurance financial groups all have a wealth management division that designs and distributes diversified products and services to meet the investment, financial, tax and estate planning needs of the affluent client segments. Changes in the socio-demographic profile of the Canadian population, tending toward a higher concentration of wealth in these segments, have led the major players to outdo each other with respect to their product and service offer in order to win over and retain demanding clients with varied needs.

Advisors, whether "mobile" or working in an establishment still play a key role in providing advice, making sales and maintaining relationships. However, the industry has been proactive about meeting certain clients' desire for autonomy by diversifying the means of access to services and making the most of virtual interfaces.

In 2011, the Canadian life and health insurance industry recorded premiums of \$81.0 billion through a broad range of products, providing 27 million insured persons in Canada with financial security products, and representing the equivalent of \$3.8 trillion in life insurance coverage for the entire country. Benefits paid by the industry in 2011 totalled \$63.6 billion. The top five Canadian life and health insurers accounted for 75.0% of the market in 2011, which shows that the industry is highly consolidated. In 2012, the industry once again had to deal with low long-term interest rates and a difficult economic

environment. In spite of this, it has grown 4.6% in the past five years across Canada, and 3.7% during the same period in Quebec.

Life and health insurance products are distributed to consumers in a traditional manner, namely through advisory relationships and personal meetings, 86.0% of the time. Remaining sales are made through various channels, including at branches of credit institutions, online, via call centres and at travel agencies.

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## 2012 FINANCIAL HIGHLIGHTS

- Continued implementation of the accelerated growth plan for the life and health insurance segment, with savings assets outside Quebec growing 4.7% in 2012 to \$5.2 billion, and group and business insurance generating almost half of the premiums outside Quebec
  - Increase of 5.1% in insurance premium volume
  - Increase of 15.2% in group and business insurance sales for groups of more than 1,000 employees
  - Increase of 11.1% in individual insurance sales, of which almost one-third was generated outside Quebec
  - Increase of 5.9% in group insurance sales
  - Assets under management in the group retirement savings sector exceeded \$5.0 billion, up 9.5% compared to 2011
  - Off-balance sheet savings: 14.7% market share in Quebec, showing Desjardins Group's continued growth in Quebec
  - On-balance sheet savings: Desjardins Group maintained its position with a 42.7% market share
  - Increase of 178% in net sales of Desjardins Funds in the caisse network
  - Increase of 103.1% in net sales of market-linked guaranteed investments in the caisse network
  - The new Chorus II portfolios, launched at the end of 2011, passed the \$2.0 billion mark in outstandings
  - Assets under management in the Private Management sector exceeded the \$3.0 billion mark
  - Increase of 10.2% in sales for the Private Management sector
  - Increase of 5.7% in Desjardins Securities Inc.'s assets under management
- 

## 2013 STRATEGY AND PRIORITIES

The Wealth Management and Life and Health Insurance segment reiterates its priority to ensure the profitable growth of its operations which aims at positioning it as a leader in wealth management for mass-affluent individuals and entrepreneurs in Quebec through a unique offer combining investments, insurance and advisory services. It intends to maintain its leadership position in life and health insurance in both the group and individual markets through accelerated development across Canada.

This priority is based on strategies improving service offers to better meet the expectations of each client segment. It is therefore intended to provide higher quality, distinctive service and to increase the satisfaction of caisse members and clients. Growth in the Wealth Management and Life and Health Insurance segment will come from a better use of its distribution advantages, which will fully benefit from all the possibilities provided by Desjardins Group, the marketing of new targeted offers as well as acquisition and partnership opportunities in designated priority areas. By setting up streamlined and automated operational processes, this segment will reduce its unit costs and benefit from gains in efficiency as a result.

Its priorities for 2013 are described below.

Wealth Management:

- Offer caisse members an enhanced client experience by applying an integrated financial planning and advisory service approach tailored specifically to the expectations of prioritized client bases
- Continue to develop the savings and investment product offer so it is adapted to the specific needs of each client segment by taking its diversified distribution networks into consideration
- Improve the characteristics of this offer and the related virtual functionalities
- Review the business and technology architecture of investment operations to improve the quality of service and achieve efficiency gains

Life and Health Insurance:

- Review the key processes to improve its individual and group insurance service offer to better meet the specific expectations of members and clients, and as a result increase their satisfaction
- Accelerate growth across Canada by optimizing the potential of each distribution network and capitalizing on competitive service offers and solid business partnerships

## ANALYSIS OF SEGMENT FINANCIAL RESULTS

TABLE 12 – WEALTH MANAGEMENT AND LIFE AND HEALTH INSURANCE – SEGMENT RESULTS

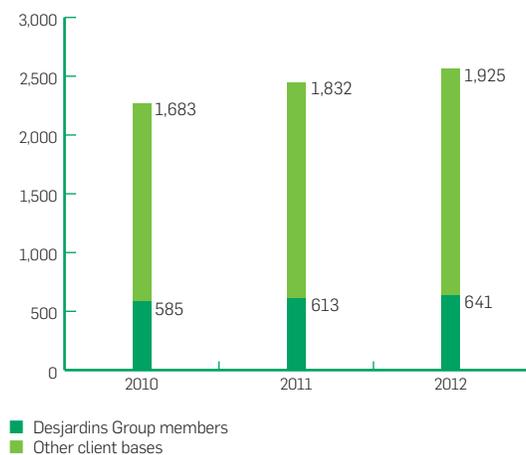
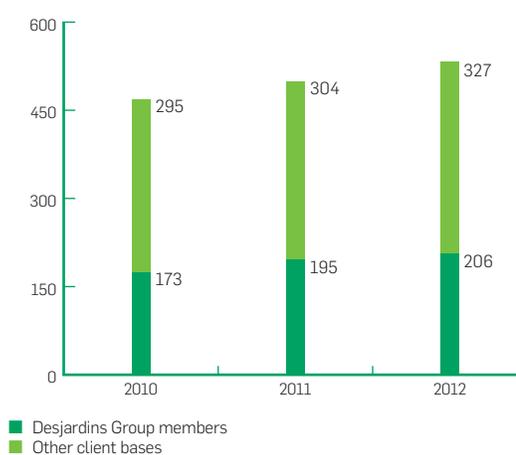
For the years ended December 31  
(in millions of dollars)

	2012	2011	2010
Net interest income	\$ 3	\$ 4	\$ 3
Net premiums	3,366	3,261	3,015
Other operating income	880	830	954
<b>Operating income</b>	<b>4,249</b>	<b>4,095</b>	<b>3,972</b>
Investment income	734	1,807	885
<b>Total income</b>	<b>4,983</b>	<b>5,902</b>	<b>4,857</b>
Provision for credit losses	—	—	(1)
Claims, benefits, annuities and changes in insurance and investment contract liabilities	3,065	3,994	3,081
Non-interest expense	1,615	1,560	1,456
Income taxes on surplus earnings	62	68	72
<b>Surplus earnings before member dividends</b>	<b>\$ 241</b>	<b>\$ 280</b>	<b>\$ 249</b>
Provision for member dividends, net of tax recovery	—	7	6
<b>Net surplus earnings for the year after member dividends</b>	<b>\$ 241</b>	<b>\$ 273</b>	<b>\$ 243</b>
Of which:			
Group's share	\$ 192	\$ 257	\$ 247
Non-controlling interests' share	49	16	(4)

TABLE 13 – EXPENSES ATTRIBUTABLE TO POLICYHOLDERS

For the years ended December 31  
(in millions of dollars)

	2012	2011	2010
Insurance and annuity benefits	\$ 2,436	\$ 2,378	\$ 2,214
Changes in actuarial liabilities	508	1,495	754
Interests of policyholders, refunds and other	121	121	113
<b>Total</b>	<b>\$ 3,065</b>	<b>\$ 3,994</b>	<b>\$ 3,081</b>

GROUP INSURANCE PREMIUMS  
BY DISTRIBUTION NETWORK  
(in millions of dollars)INDIVIDUAL INSURANCE PREMIUMS  
BY DISTRIBUTION NETWORK  
(in millions of dollars)

## COMPARISON OF 2012 AND 2011

For 2012, surplus earnings before member dividends were \$241 million, down \$39 million, or 13.9%, compared to 2011, essentially due to life and health insurance operations.

Operating income for 2012 was impacted by the \$155 million increase in net insurance premiums and annuity premiums declined by \$50 million compared to 2011. Other operating income grew by \$50 million compared to the previous year mainly as a result of the growth in average assets under management related to the distribution of various products.

Investment income was down \$1,073 million largely as a result of the lower investment income associated with life and health insurance operations attributable to the change in the fair value of assets backing liabilities, which was offset for the most part by changes in actuarial liabilities.

The segment's total income was \$4,983 million, down \$919 million, or 15.6%, compared to 2011.

Expenses related to claims, benefits, annuities and changes in insurance and investment contract liabilities were down \$929 million, or 23.3%, from 2011, mainly as a result of a \$987 million decline in actuarial liabilities included under "Insurance and investment contract liabilities", including the previously mentioned fluctuation in the fair value of investments. Changes in assumptions for the valuation of actuarial liabilities, made in the normal course of business, pushed up actuarial liabilities by \$60 million. These changes had caused actuarial liabilities to go down by \$43 million in 2011. In 2012, the adjustments concerned mainly the assumptions related to the contract cancellation rate, certain actuarial valuation methods and models for segregated funds, the mortality rate, operating expenses and return on investments. In 2011, adjustments to assumptions concerned mainly those related to return on investments, the use of certain actuarial valuation methods and models for segregated funds, and the contract cancellation rate. However, gains generated by favourable underwriting experience in individual insurance narrowed the unfavourable difference created by such changes in assumptions.

Non-interest expense was up \$55 million, or 3.5%, mainly due to higher salaries and fringe benefits resulting from business growth and the acquisition of MGI Financial Inc. in October 2011, which generated additional expenses of \$24 million.

## SECTION 2.2.3

## PROPERTY AND CASUALTY INSURANCE SEGMENT

## PROFILE

The Property and Casualty Insurance segment offers insurance products allowing members and clients to protect themselves against disasters. It includes the operations of Desjardins General Insurance Group Inc. and those of Western Financial Group Inc.

Desjardins General Insurance Group Inc. directly offers the general public and members of partner groups across Canada a line of home and automobile insurance products and provides businesses in the Quebec market with insurance products

Desjardins General Insurance Group's products are distributed through property and casualty (P&C) insurance agents in the Desjardins caisse network, a number of client care centres (call centres) and business centres, through an exclusive agent network in the field, online and via mobile applications.

Western Financial Group Inc. operates an extensive insurance product distribution network serving more than 600,000 clients in western Canada. Its P&C insurance products are distributed to individuals and businesses through a network of brokers, as well as directly to the general public under the Western Direct Insurance brand. Western Financial Group Inc. also distributes its own life insurance products, pet insurance and certain banking products.

Desjardins General Insurance Group Inc., which has more than 2.1 million policies in force, markets its products to the Canada-wide individual market under the Desjardins General Insurance Group Inc. banner, and to the group market—including members of professional associations and unions, and the employers' staff—under the banner of The Personal.

The Property and Casualty Insurance segment is also active on the white label market, notably with a well-established Canadian financial institution, as well as with Western Financial Group Inc., for the direct insurance offer launched in certain target urban markets under the Western Direct Insurance brand.

## ACTIVITIES

**Automobile insurance** operations, including motorcycle and recreational vehicle insurance, offer insurance coverage tailored to clients' specific needs and their vehicle features. Automobile insurance also includes the necessary coverage to obtain financial compensation for bodily injury in provinces where such coverage is not provided under a public plan.

**Property insurance** operations aim to offer owners and tenants insurance coverage for primary and secondary residences to protect their physical property. In addition, with all-risk insurance coverage and optional coverage, they can obtain comprehensive protection tailored to their actual needs.

**Business insurance** operations meet the insurance requirements for commercial vehicles, commercial property and public liability for businesses in Quebec. Desjardins General Insurance Group Inc. serves the following sectors: service firms, retailers and wholesalers, garages, self-employed workers, general or specialized contractors, restaurants, commercial buildings, condominiums and apartment buildings.

**Pet insurance** operations cover the healthcare needs of domestic dogs and cats. Western Financial Group Inc. has the necessary licences to write this kind of insurance in all provinces and territories of Canada.

**Financial product distribution** operations comprise a network of independent brokers representing some 120 points of sale in British Columbia, Alberta, Saskatchewan and Manitoba. This network offers primarily P&C insurance products such as automobile, property, farm, business and liability insurance.

**Other operations** of Western Financial Group Inc. include certain life insurance products and banking solutions.

## INDUSTRY

The Canadian P&C insurance industry offers insurance coverage for vehicles, personal and commercial property, and public liability. In 2011, the total amount of direct premiums written was \$43.0 billion, of which 62.1% was individual insurance and 37.9% was business insurance. For Canada as a whole, brokers have a market share of 65.6%, while direct writers have 23.7% of the market, and exclusive agents, hold 10.7%. In Quebec, direct writers have gained significant market share since their arrival and now hold 43.7% of the market, compared to 55.4% for brokers and 0.9% for exclusive agents.

The Canadian P&C insurance market is mature and cyclical, with an average annual growth rate of 4.1% and an average return of 9.3% over the past five years. Its growth is influenced by the level of premiums, which varies in particular according to changes in the value of insured property and the loss experience in the different business lines. The industry's financial performance is dependent on the profitability of insurance operations, which is based on the insurance premiums collected less claims and operating expenses, as well as on the investment portfolio return.

The Ontario market accounts for close to 50% of the gross premiums written in the Canadian industry, and automobile insurance is highly regulated in this province. The end of the hard market cycle and a sharp decline in the number of clients served in the Ontario market have slowed down the growth of insurers since early 2012. The latest reforms of the Ontario system were introduced in September 2010 and were aimed at addressing rising claims costs while improving the settlement process to better meet clients' needs. The positive effects of these reforms continued to be felt in 2012, with the stabilizing of rate hikes and settlement costs. In spite of this, high rates especially in the Toronto area, remain a political issue. Fraud is also still a major concern in Ontario, and insurers, the government and regulators are joining forces to find long-term solutions.

In 2011, the top 10 P&C insurers in Canada represented 63.0% of the market, up six percentage points since 2007, while the top five insurers represented 41.0% of the market, compared to 36.0% in 2007. Consolidation of the Canadian P&C insurance market continues in the aftermath of a few large insurers' transactions, which have given them an important advantage by increasing their influence within the industry and thereby putting additional pressure on the competition.

## 2012 FINANCIAL HIGHLIGHTS

- Increase in net premiums of \$197 million, or 11.0%, compared to 2011, to total \$1,982 million in 2012
- Contribution of \$263 million to total income in 2012 by Western Financial Group Inc.
- Surplus earnings of \$205 million, up 42.4% compared to the previous year, resulting in return on equity of 16.1%
- Loss ratio of 69.1% for the segment, compared to 73.1% in 2011

## 2013 STRATEGY AND PRIORITIES

The Property and Casualty Insurance segment will be actively involved in pursuing Desjardins Group's top priority—member and client satisfaction.

Various initiatives will be launched to transform clients into true “promoters” of Desjardins so that Desjardins Group and the Property and Casualty Insurance segment are recognized for the highest quality and satisfaction standards.

This segment will also continue to implement its profitable growth plan to remain a leading industry player in Quebec and to confirm Desjardins Group's position as a preferred insurer in Ontario, in addition to boosting its development in western Canada. In Quebec, the segment intends to achieve above-market growth by fully leveraging its membership in Desjardins Group and building on its culture of growth, while preserving sound profitability. It would also like to accelerate development in its business insurance sector. In Ontario, it will continue to make Desjardins Group more widely known, which would include a gradual return to the Toronto area. In western Canada, Western Financial Group Inc. will build on its expansion plan through brokerage acquisitions and will increase the visibility of its brand in its market.

## ANALYSIS OF SEGMENT FINANCIAL RESULTS

TABLE 14 – PROPERTY AND CASUALTY INSURANCE – SEGMENT RESULTS

For the years ended December 31  
(in millions of dollars)

	2012	2011	2010
Net interest income	\$ 11	\$ 11	\$ —
Net premiums	1,982	1,785	1,524
Other operating income	133	87	1
<b>Operating income</b>	<b>2,126</b>	<b>1,883</b>	<b>1,525</b>
Investment income	142	165	107
<b>Total income</b>	<b>2,268</b>	<b>2,048</b>	<b>1,632</b>
Provision for credit losses	—	1	—
Claims, benefits, annuities and changes in insurance and investment contract liabilities	1,343	1,299	1,056
Non-interest expense	661	550	389
Income taxes on surplus earnings	59	54	56
<b>Net surplus earnings for the year</b>	<b>\$ 205</b>	<b>\$ 144</b>	<b>\$ 131</b>
Of which:			
Group's share	\$ 184	\$ 127	\$ 118
Non-controlling interests' share	21	17	13

The segment also relies on a model and strategy aligned with the market dynamic. It would like to maintain its edge in risk segmentation and continue optimizing its claims management. It also intends to continue adjusting to changing distribution channels based on market imperatives, while continuing to leverage its expertise in direct distribution.

This segment's priorities for 2013 are indicated below.

Desjardins General Insurance Group Inc.

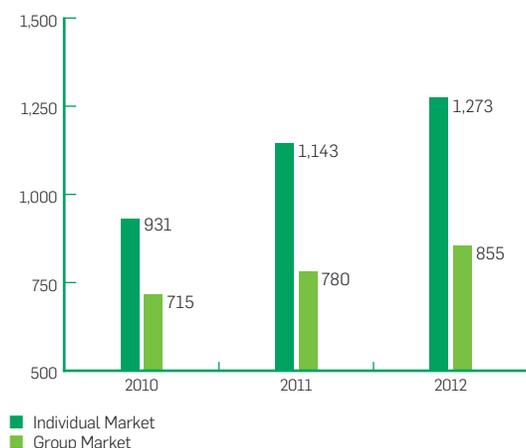
- Continue to strive to improve client satisfaction by simplifying and enhancing the client experience, an area in which it continually aims to stand out
- Continue its expansion through acquisitions and strategic partnerships, as well as through organic growth, by increasing access to the market
- Optimize its systems and fine-tune its procedures to enhance performance and maintain above-market profitability

Western Financial Group Inc.

- Continue its strong expansion through acquisitions and organic growth to become an important player in the consolidation of the P&C insurance industry's distribution network, and remain the largest network of brokers in western Canada
- Implement joint development initiatives with Desjardins Group components to strengthen Desjardins Group's presence in western Canada

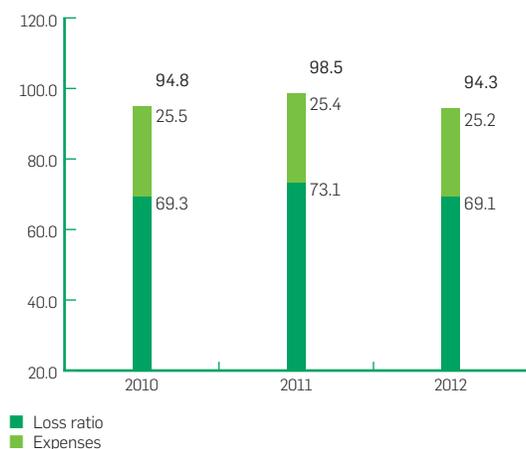
## GROSS PREMIUMS WRITTEN

(in millions of dollars)



## COMBINED RATIO

(as a percentage of net premiums earned)



## COMPARISON OF 2012 AND 2011

For 2012, the segment's net surplus earnings amounted to \$205 million, an increase of \$61 million, or 42.4%, compared to 2011, mainly as result of an improved loss ratio in 2012 for automobile insurance and business insurance. Overall, the loss ratio stood at 69.1% in 2012, down 4.0 points from the previous year.

Operating income was impacted by higher net premiums as a result of the increase in policies issued following multiple growth initiatives. All segments and regions contributed to this increase. Other operating income was up \$46 million, essentially because of the higher commission income from Western Financial Group Inc.

Investment income was down \$23 million from the previous year as a result of the lower increase in the value of investments in 2012 than in 2011. This decline was nevertheless mitigated by the realized gains on disposals of investments made for the most part in the first quarter.

The segment's total income was \$2,268 million, for an increase of \$220 million, or 10.7%, compared to 2011.

The loss ratio improved from 73.1% in 2011 to 69.1% in 2012 due to the decrease in the cost of claims in Ontario and to the fact that the decrease in the discount rate in 2012 was not as sharp as in 2011.

Non-interest expense was up \$111 million, or 20.2%, for an amount of \$74 million, mainly as a result of the consolidation of the operations of Western Financial Group Inc., a company acquired in the second quarter of 2011. The increase in non-interest expense was also due to higher salaries and fringe benefits, as well as higher IT expenses incurred to support business growth.

## SECTION 2.2.4

**OTHER CATEGORY**

The Other category includes financial information that is not specific to any particular business segment. It mainly includes treasury activities related to *Caisse centrale Desjardins*'s operations and financial intermediation between liquidity surpluses and needs of the caisses. This category also includes the support functions of the Federation, the operations of *Capital Desjardins inc.* and *Fonds de sécurité Desjardins*, as well as the operating results related to asset-backed term notes (ABTNs) held by Desjardins Group. It also includes Desjardins Technology Group Inc., which encompasses all of Desjardins Group's IT operations. In addition to various adjustments necessary to prepare the Combined Financial Statements, the intersegment balance eliminations are classified in this category.

Desjardins Group does not consider an item-by-item comparative analysis of this category to be relevant, given the integration of various consolidation adjustments and intersegment balance eliminations. Consequently, Desjardins Group presents an analysis of these operations based on their contribution to surplus earnings before member dividends.

**CONTRIBUTION TO SURPLUS EARNINGS**

Net surplus earnings for the year before member dividends arising from operations combined under the Other category totalled \$256 million in 2012, compared to \$171 million in 2011.

**2012**

Net surplus earnings for the year before member dividends of \$256 million were mainly due to the \$159 million increase in the fair value of the ABTN portfolio, net of hedging positions, to treasury activities, and to the decrease in the provisions related to the investment portfolio.

**2011**

Net surplus earnings for the year before member dividends of \$171 million were notably the result of treasury activities, the favourable net impact of changes in the fair value of derivatives used in hedging operations and the increase in the fair value of ABTN portfolios and related items, which were offset by the large amounts invested to modernize IT systems.

## SECTION 2.3

## ANALYSIS OF FOURTH QUARTER RESULTS

TABLE 15 – QUARTERLY RESULTS FOR THE PREVIOUS EIGHT QUARTERS  
(unaudited, in millions of dollars and as a percentage)

	2012				2011			
	Q4	Q3	Q2	Q1	Q4	Q3	Q2	Q1
Net interest income	\$ 948	\$ 967	\$ 969	\$ 964	\$ 1,006	\$ 969	\$ 979	\$ 967
Net premiums	1,325	1,278	1,295	1,228	1,221	1,233	1,238	1,159
Other operating income								
Deposit and payment service charges	124	127	125	123	128	132	128	124
Lending fees and credit card service revenues	137	125	127	128	129	120	116	118
Brokerage, investment fund and trust services	185	164	170	181	168	162	170	176
Other	145	166	150	149	169	133	93	98
<b>Operating income</b>	<b>2,864</b>	<b>2,827</b>	<b>2,836</b>	<b>2,773</b>	<b>2,821</b>	<b>2,749</b>	<b>2,724</b>	<b>2,642</b>
Investment income								
Net income (loss) on securities at fair value through profit or loss	65	285	411	(87)	548	796	386	(24)
Net income on available-for-sale securities	45	56	52	115	71	118	49	61
Net other investment income	66	56	57	57	71	63	72	58
<b>Investment income</b>	<b>176</b>	<b>397</b>	<b>520</b>	<b>85</b>	<b>690</b>	<b>977</b>	<b>507</b>	<b>95</b>
<b>Total income</b>	<b>3,040</b>	<b>3,224</b>	<b>3,356</b>	<b>2,858</b>	<b>3,511</b>	<b>3,726</b>	<b>3,231</b>	<b>2,737</b>
Provision for credit losses	47	50	62	82	54	56	83	44
Claims, benefits, annuities and changes in insurance and investment contract liabilities	991	1,235	1,425	746	1,444	1,750	1,277	821
Non-interest expense	1,576	1,360	1,348	1,476	1,477	1,325	1,415	1,406
Income taxes on surplus earnings	101	136	119	133	109	150	103	109
<b>Surplus earnings before member dividends</b>	<b>325</b>	<b>443</b>	<b>402</b>	<b>421</b>	<b>427</b>	<b>445</b>	<b>353</b>	<b>357</b>
Provision for member dividends, net of tax recovery	65	54	49	38	90	43	50	47
<b>Surplus earnings for the year after member dividends</b>	<b>\$ 260</b>	<b>\$ 389</b>	<b>\$ 353</b>	<b>\$ 383</b>	<b>\$ 337</b>	<b>\$ 402</b>	<b>\$ 303</b>	<b>\$ 310</b>
Of which:								
Group's share	\$ 219	\$ 378	\$ 341	\$ 372	\$ 315	\$ 396	\$ 299	\$ 304
Non-controlling interests' share	41	11	12	11	22	6	4	6
<b>Total assets</b>	<b>\$ 196,706</b>	<b>\$ 199,680</b>	<b>\$ 193,987</b>	<b>\$ 196,409</b>	<b>\$ 190,137</b>	<b>\$ 189,683</b>	<b>\$ 188,024</b>	<b>\$ 184,383</b>
Return on equity	7.3%	11.6%	11.1%	12.1%	11.9%	13.5%	11.5%	12.0%
Tier 1 capital ratio	16.8	16.5	16.1	16.0	17.3	17.0	17.2	17.6
Total capital ratio	19.3	19.0	18.8	19.2	19.3	18.3	18.6	19.1

## FOURTH QUARTER RESULTS

For the fourth quarter of 2012, Desjardins Group posted surplus earnings before member dividends of \$325 million, down \$102 million, or 23.9%, compared to the corresponding quarter in 2011.

These results reflect the contribution of the Personal Services and Business and Institutional Services segment, which totalled \$262 million. The Wealth Management and Life and Health Insurance segment and the Property and Casualty Insurance segment contributed \$44 million and \$63 million, respectively. The Other category reduced surplus earnings of \$44 million.

Return on equity for the quarter was 7.3%, compared to 11.9% for the fourth quarter of 2011. The decline was due to the significant growth in equity as a result of \$1.0 billion in capital shares issued by the Federation and growth in undistributed surplus earnings.

### OPERATING INCOME

Net interest income for the fourth quarter of 2012 decreased to \$948 million, compared to \$1,006 million for the same period in the previous year. Despite the increase of \$7.4 billion, or 5.9%, in all outstanding loans during the year, the combination of low interest rates and fierce market competition led to this decline.

Growth in business insurance operations pushed up net premiums by 8.5% to \$1,325 million.

The overall insurance operations of the Wealth Management and Life and Health Insurance segment posted net insurance and annuity premiums of \$862 million for the fourth quarter of 2012, compared to \$792 million for the same period in 2011, representing an 8.8% increase. Net insurance premiums were up 7.6% over 2011 to total \$803 million.

Premium volume for individual insurance was \$140 million, an \$11 million increase compared to the same quarter in 2011. Premium volume from the network of life insurance representatives assigned to Desjardins caisses increased by 7.0%, compared to the corresponding quarter in the previous year. After remarkable sales growth from the distribution networks in recent years, premiums cashed for the fourth quarter of 2012 increased by \$7.6 million, or 9.9%, compared to the same quarter in 2011. In addition, the premium volume for products marketed via direct distribution posted a 4.6% growth to total \$25 million.

Premiums for group insurance purchased by Desjardins Group members increased by 3.6% and premiums for insurance from other client bases were up 8.8%.

The overall activities of the Property and Casualty Insurance segment generated net premiums of \$521 million in the fourth quarter of 2012, compared to \$478 million for the same period in 2011, a 9.0% increase, resulting primarily from the increase in policies issued due to spinoffs from growth initiatives targeting mass market clients and groups both in Quebec and across Canada, the development of white label partnerships, the business insurance offer and higher average premiums in certain business sectors. Western Financial Group Inc. contributed \$27 million to net premiums in 2012.

Operating income stood at \$591 million, down \$3 million from the corresponding quarter in 2011.

### INVESTMENT INCOME

Investment income was down \$514 million from 2011, mainly due to the decrease in investment income associated with life and health insurance operations resulting from changes in the fair value of assets backing liabilities, which were largely offset by changes in actuarial liabilities.

### TOTAL INCOME

Total income for the fourth quarter of 2012 was \$3,040 million, down \$471 million, or 13.4%, from the corresponding quarter in 2011.

### PROVISION FOR CREDIT LOSSES

The provision for credit losses totalled \$47 million for the fourth quarter of 2012, down \$7 million, or 13.0%, from the corresponding period in 2011.

## CLAIMS, BENEFITS, ANNUITIES AND CHANGES IN INSURANCE AND INVESTMENT CONTRACT LIABILITIES

Expenses related to claims, benefits, annuities and changes in insurance and investment contract liabilities totalled \$991 million, for a decrease of 31.4% compared to the same period in the previous year. The Wealth Management and Life and Health Insurance segment had expenses of \$671 million, down \$455 million, or 40.4%, from those recorded for the same quarter in 2011. This decline resulted mainly from a \$987 million decrease in changes in actuarial liabilities included under “Insurance and investment contract liabilities”, attributable in particular to the fluctuation in the fair value of investments. Changes in valuation assumptions made in the normal course of business pushed up expenses by \$77 million, while they had decreased by \$43 million in 2011. Gains related to underwriting experience in individual insurance narrowed the unfavourable difference created by the changes in assumptions.

The expenses of the Property and Casualty Insurance segment totalled \$324 million, compared to \$319 million in 2011, for an increase of \$5 million, or 1.6%. Furthermore, the loss ratio was 64.8% for the fourth quarter of 2012, compared to 67.6% for the corresponding period in 2011.

## NON-INTEREST EXPENSE

Non-interest expense was up \$99 million, or 6.7%, compared to the fourth quarter of 2011, to total \$1,576 million. This increase was mainly due to the annual increase in salaries and fringe benefits, and to the increase in expenses resulting directly from the growth in operations and the revaluation of assets.

The productivity index, calculated as the ratio of non-interest expense to total income, net of expenses related to claims, benefits, annuities and changes in insurance and investment contract liabilities, was 76.9% for the fourth quarter, compared to 71.4% for the same quarter a year earlier. The growth in non-interest expense, combined with lower income as a result of the poorer performance of investments in the fourth quarter of 2012, versus the same period in 2011, accounted for the index deterioration.

## SEGMENT RESULTS FOR THE FOURTH QUARTER

### PERSONAL SERVICES AND BUSINESS AND INSTITUTIONAL SERVICES

The Personal Services and Business and Institutional Services segment recorded surplus earnings before member dividends of \$262 million for the fourth quarter of 2012, down \$28 million, or 9.7%, from the same period in 2011.

Operating income totalled \$1,396 million in the fourth quarter of 2012, compared to \$1,379 million for the corresponding period in the previous year. It was affected by a slight decrease in net interest income, and especially by the combination of continuing low interest rates and fierce competition in mortgage lending. However, the increase in outstanding residential mortgages and business loans mitigated the impact. Other operating income was up \$33 million compared to the same period in the previous year as a result of the growth in credit card and point-of-sale financing activities and an increase in caisse network sales of Desjardins products designed by the subsidiaries.

Investment income decreased by \$16 million compared to the same period a year earlier, mainly due to a lower return on liquidities and investments in the caisse network as a result of the continuing low interest rate environment.

Total income for the segment was \$1,405 million, up slightly compared to the fourth quarter of 2011.

The provision for credit losses stood at \$47 million for the fourth quarter of 2012, down \$7 million, or 13.0%, from the corresponding period in 2011, despite growth in the outstanding loan portfolio. This decline was due mainly to the adjustments related to changes in the parameters of the provision.

Non-interest expense was up \$47 million, or 4.9%, compared to the same period in 2011, reflecting the increase in salaries and fringe benefits arising from business growth and annual indexing. The increase in other expenses resulted directly from growth in operations and the BONUSDOLLARS Rewards Program.

## WEALTH MANAGEMENT AND LIFE AND HEALTH INSURANCE

The Wealth Management and Life and Health Insurance segment recorded net surplus earnings of \$44 million for the fourth quarter of 2012, down \$61 million, or 58.1%, compared to the same quarter in 2011. This decrease was essentially the result of life and health insurance operations, whose contribution to surplus earnings for the quarter was reduced by changes in valuation assumptions. In 2011, annual updates of these assumptions had had the opposite effect on surplus earnings. This factor was partially offset by an improvement in underwriting experience and a gain on investment transactions.

Operating income was impacted by a \$56 million increase in net insurance premiums and a \$14 million increase in net annuity premiums compared to 2011.

Investment income was down \$568 million compared to 2011, mainly because of the decrease in investment income associated with life and health insurance operations resulting from changes in the fair value of assets backing liabilities, which were largely offset by changes in actuarial liabilities.

The segment's total income was \$1,148 million, for a decrease of \$498 million, or 30.3%, compared to 2011.

Expenses related to claims, benefits, annuities and changes in insurance and investment contract liabilities stood at \$671 million, down \$455 million, or 40.4%, compared to the same period in 2011. This change essentially results from a decrease of \$496 million in the actuarial liabilities included under "Insurance and investment contract liabilities", attributable in particular to the fluctuation in the fair value of investments.

Non-interest expense was up \$24 million, or 5.9%, to \$429 million for the fourth quarter of 2012.

## PROPERTY AND CASUALTY INSURANCE

For the fourth quarter of 2012, this segment's net surplus earnings totalled \$63 million, up \$21 million, or 50.0%, compared to 2011, mainly as a result of the more favourable loss ratio in 2012. The loss ratio stood at 64.8% for this quarter, down 2.8 points from 2011.

Operating income was impacted by the \$43 million increase in net premiums generated by the increase in policies issued. This increase is due to the same reasons as those given for 2012. Other operating income increased by \$5 million, chiefly because of the growth in the commission income of Western Financial Group Inc.

Investment income was down \$6 million compared to the same period in 2011, essentially as a result of the lower interest rates on the market in 2011, which led to an increase in the value of bonds in 2011, compared to 2012.

Total income for the segment was \$586 million for the fourth quarter of 2012, for a \$39 million, or 7.1%, increase over the same period in 2011.

The loss ratio decreased from 67.6% in the fourth quarter of 2011 to 64.8% in the corresponding quarter of 2012. The lower loss ratio was primarily due to the reduction in the provisions related to pyrrhotite claims, while an increase in these provisions had been recorded in the fourth quarter of 2011. Finally, as was the case for all of 2012, the discount rate had a favourable impact on the fourth quarter of 2012 compared to the corresponding quarter in 2011.

Non-interest expense rose \$12 million, or 7.1%, mainly as a result of the increase in salaries and fringe benefits, IT costs, and advertising expenses incurred to support and stimulate business growth, as well as a \$4 million increase related to the operations of Western Financial Group Inc.

## OTHER CATEGORY

### CONTRIBUTION TO SURPLUS EARNINGS

The deficit for the period of the operations combined in the Other category totalled \$44 million, compared with a deficit of \$10 million for the corresponding period in 2011.

### FOURTH QUARTER 2012

The deficit of \$44 million for the period was especially attributable to fringe benefits and the revaluation of assets, which were offset by the increase of \$37 million in the fair value of the ABTN portfolio, net of hedging positions.

### FOURTH QUARTER 2011

The deficit of \$10 million for the period were mainly due to the large amounts invested to modernize IT systems and the unfavourable net impact related to changes in the fair value of derivatives used in hedging operations, which were offset by treasury activities.

## QUARTERLY TRENDS

Quarterly income, expenses and surplus earnings before member dividends fluctuate based on certain trends, including seasonal variations and changes in the general economic and market conditions. Table 15 presents the results for the past eight quarters.

Low market interest rates in recent quarters exerted pressure on net interest income, causing it to stagnate even though loans outstanding increased throughout the year. Since the third quarter of 2011, Desjardins Group has posted lower investment income associated with its life and health insurance operations, a decrease that was largely offset, however, by a decline in insurance contract liabilities.

Net premiums have grown steadily since the first quarter of 2011, partly as a result of the various acquisitions made by the insurance segments and business development initiatives.

The provision for credit losses has decreased since the first quarter of 2012 despite the continuous increase in loans outstanding, which reflects the good quality of the loans.

Expenses related to claims, benefits, annuities and changes in insurance and investment contract liabilities experienced quarterly fluctuations as a result of changes in the fair value of investments associated with life and health insurance operations, which reflects market volatility. These changes are also attributable to the lower frequency of claims in the Property and Casualty Insurance segment resulting from more favourable weather conditions.

In step with business growth, non-interest expense has been on the rise since the beginning of 2011. However, summer periods are characterized by a decrease in salary expense due to less intense capital market activity.

Since the second quarter of 2011, the results of Western Financial Group Inc. have been integrated with those of Desjardins Group.

# 3.0 BALANCE SHEET REVIEW

## HIGHLIGHTS

- Annual growth of 3.5% in total assets, which amounted to \$196.7 billion as at December 31, 2012
- Residential mortgages outstanding up \$6.2 billion over the year, to total \$85.9 billion
- Quality loan portfolio, with a gross impaired loans ratio of 0.35%
- Increase of 5.0% in savings recruitment, which amounted to \$129.6 billion
- Year-over-year growth of \$32.1 billion in assets under administration to total \$313.1 billion at the end of 2012
- Sales of capital shares of the Federation reached \$1.0 billion during 2012
- Issuance of US\$1.5 billion in medium-term covered bonds by *Caisse centrale Desjardins* on the U.S. market
- Issuance of \$800 million in medium-term notes by *Caisse centrale Desjardins* on the Canadian market
- Tier 1 capital ratio of 16.8% as at December 31, 2012
- Redemption, on June 1, 2012, by *Capital Desjardins inc.* of all its outstanding Series C Senior Notes due in 2017, in the amount of \$300 million
- Acquisition of an interest in Maple Group Acquisition Corporation, representing a commitment of \$98 million
- Acquisition by Western Financial Group Inc. of several insurance brokers:
  - Hodges & Company Insurance Services Ltd., a British Columbia-based brokerage network specializing in commercial insurance
  - Brown & Ward Insurance Ltd., a leading property and casualty insurance broker in Alberta
  - Roblin Insurance Travel and Realty Agencies Ltd., based in Manitoba
  - BC Yacht Insurance Brokers Inc., a company based in Sidney, British Columbia
  - Orion Insurance Brokers Ltd., with offices in Winnipeg, Manitoba

### SECTION 3.1

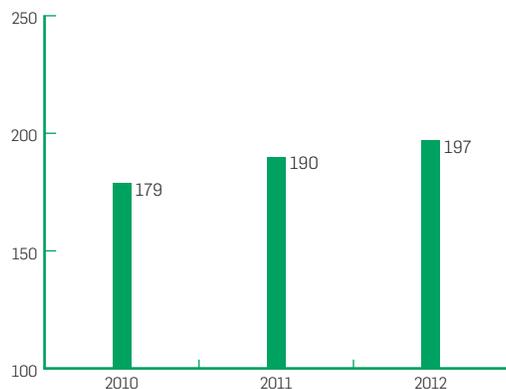
## BALANCE SHEET MANAGEMENT

TABLE 16 – COMBINED BALANCE SHEETS

As at December 31  
(in millions of dollars and as a percentage)

	2012		2011		2010	
<b>Assets</b>						
Cash and deposits with financial institutions	\$ 1,669	0.8%	\$ 1,356	0.7%	\$ 1,621	0.9%
Securities	40,312	20.5	41,205	21.7	37,420	20.9
Securities borrowed or purchased under reverse repurchase agreements	4,377	2.2	4,959	2.6	7,034	3.9
Loans	132,576	67.4	125,154	65.8	118,258	66.1
Segregated fund assets	6,132	3.1	5,427	2.9	4,774	2.7
Other assets	11,640	6.0	12,036	6.3	9,824	5.5
<b>Total assets</b>	<b>\$ 196,706</b>	<b>100.0%</b>	<b>\$ 190,137</b>	<b>100.0%</b>	<b>\$ 178,931</b>	<b>100.0%</b>
<b>Liabilities and equity</b>						
Deposits	\$ 129,624	65.9%	\$ 123,403	64.9%	\$ 114,663	64.1%
Other liabilities	47,960	24.4	49,357	25.9	49,307	27.5
Subordinated bonds	3,081	1.6	3,350	1.8	2,805	1.6
Equity	16,041	8.1	14,027	7.4	12,156	6.8
<b>Total liabilities and equity</b>	<b>\$ 196,706</b>	<b>100.0%</b>	<b>\$ 190,137</b>	<b>100.0%</b>	<b>\$ 178,931</b>	<b>100.0%</b>

**TOTAL ASSETS**  
(in billions of dollars)



## TOTAL ASSETS

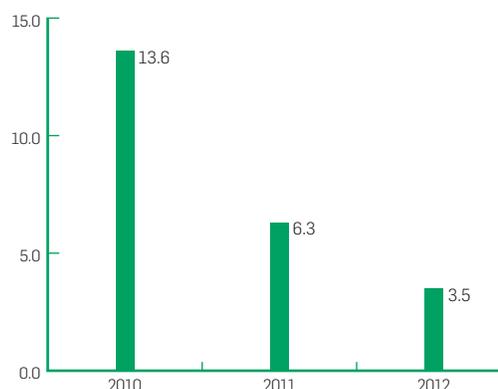
As at December 31, 2012, Desjardins Group's total assets stood at \$196.7 billion, up \$6.6 billion, or 3.5%, from a year earlier, compared to an increase of \$11.2 billion, or 6.3%, during 2011. In spite of slower economic growth, Desjardins Group's expansion continued, in large part due to strong credit demand, especially in the residential mortgage sector.

Desjardins Group also stood out in personal, business and government savings recruitment in 2012. Its deposit liabilities, which totalled \$129.6 billion as at December 31, 2012, experienced growth that was just as sustained as in 2011 for an increase of \$6.2 billion, or 5.0% over the year. In addition, off-balance sheet savings from members and clients, namely savings accumulated in the form of investments in investment funds and other securities, recorded faster growth in 2012, notably because of improvements in the stock market.

## CASH AND DEPOSITS WITH FINANCIAL INSTITUTIONS, AND SECURITIES

Cash and deposits with financial institutions, and securities, including securities borrowed or purchased under reverse repurchase agreements, decreased by \$1.2 billion, or 2.4%, since year-end 2011, to total \$46.4 billion as at December 31, 2012. Securities other than those borrowed or purchased under reverse repurchase agreements amounted to \$40.3 billion as at December 31, 2012, down \$893 million, or 2.2%. Securities borrowed or purchased under reverse repurchase agreements followed the same trend and declined by \$582 million, or 11.7%, during the same period, to \$4.4 billion.

**ASSET GROWTH**  
(as a percentage)



## LOANS

### FINANCING ACTIVITIES

As at December 31, 2012, Desjardins Group's outstanding loan portfolio, net of the allowance for credit losses, was up \$7.4 billion, or 5.9%, over the year, to total \$132.6 billion, compared to an increase of \$6.9 billion, or 5.8%, during 2011. This faster growth is largely due to mortgage financing.

In light of the main borrower categories presented in Table 17, financing, which comprises residential mortgages, consumer loans, credit card advances and other personal loans, formed the largest credit category in Desjardins Group's loan portfolio as at December 31, 2012, representing 78.5%. Loans outstanding in this category were \$104.5 billion as at that date, for a year-over-year increase of \$6.8 billion, or 6.9%, compared to a growth of \$5.7 billion, or 6.2%, during 2011. The improvement in Desjardins Group's results in this market is attributable to residential mortgages.

Moreover, Desjardins Group was also very active in business and government financing. As at December 31, 2012, its outstanding loans in this sector amounted to \$28.5 billion, a year-over-year increase of \$596 million, or 2.1%, compared to a growth of \$1.2 billion, or 4.4%, during 2011.

TABLE 17 – LOANS BY BORROWER CATEGORY

As at December 31

(in millions of dollars and as a percentage)

	2012		2011		2010 <sup>(1)</sup>	
Residential mortgages	\$ 85,931	64.6%	\$ 79,686	63.4%	\$ 74,466	62.7%
Consumer, credit card and other personal loans	18,520	13.9	17,985	14.3	17,504	14.7
Business	26,869	20.2	25,998	20.7	24,776	20.9
Government	1,675	1.3	1,950	1.6	2,001	1.7
	132,995	100.0%	125,619	100.0%	118,747	100.0%
Allowance for credit losses	(419)		(465)		(489)	
<b>Total loans by borrower category</b>	<b>\$ 132,576</b>		<b>\$ 125,154</b>		<b>\$ 118,258</b>	
Loans guaranteed by governments and other public and parapublic institutions included above <sup>(1)</sup>	\$ 40,415		\$ 36,362		\$ 31,423	
Loans guaranteed by government and other public or parapublic institutions as a percentage of total gross loans	30.4%		28.9%		26.5%	
Residential mortgages and consumer, credit card and other personal loans as a percentage of total gross loans	78.5		77.7		77.4	

(1) 2010 data restated to conform with the presentation of 2012 and 2011.

## RESIDENTIAL MORTGAGES

The outstanding residential mortgage portfolio was up \$6.2 billion, or 7.8%, over the year, to \$85.9 billion as at December 31, 2012, compared to an increase of \$5.2 billion, or 7.0%, during 2011. This increase is mainly attributable to the quality and diversity of Desjardins Group's mortgage products and its extensive distribution network. It should be noted that Desjardins Group is still the leading residential mortgage lender in Quebec, with a market share estimated at 35.8% as at December 31, 2012.

## CONSUMER, CREDIT CARD AND OTHER PERSONAL LOANS

As at December 31, 2012, the outstanding consumer, credit card and other personal loan portfolio posted a year-over-year increase of \$535 million, or 3.0%, to total \$18.5 billion, compared to a growth of \$481 million, or 2.7%, during 2011. Desjardins Group's sustained growth can be attributed to gains made by Card and Payment Services in automobile financing. Desjardins Group's share of this market in Quebec was estimated at 22.9%.

Government-guaranteed loans in this portfolio included student loans and loans related to the Immigrant Investor Program and totalled \$3.8 billion as at December 31, 2012, compared to \$3.6 billion a year earlier.

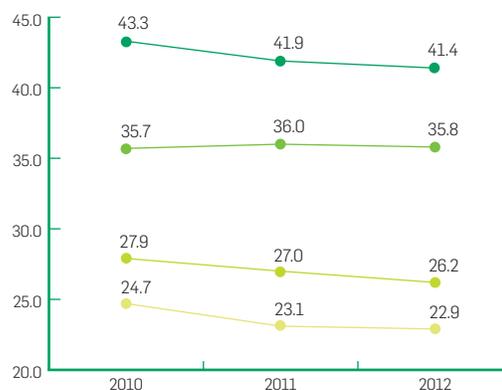
## BUSINESS LOANS

At year-end 2012, business loans, which mainly comprise commercial and industrial loans, totalled \$26.9 billion, an increase of \$871 million, or 3.4%, over the year, due to strong capital spending by businesses, which is supported by low-cost financing and improvements in business profitability. Desjardins Group's share of the Quebec business loan market was estimated at 26.2% at year-end 2012.

As at December 31, 2012, Desjardins Group's outstanding agricultural loans, which are included in the business loan portfolio, amounted to \$5.5 billion, for an increase of \$105 million, or 2.0%, over the year, compared to an increase of \$183 million, or 3.5%, during 2011. Desjardins Group's Quebec market share of agricultural loans was estimated at 41.4% at year-end 2012, which means that it remains a leader in this sector.

## QUEBEC MARKET SHARE FINANCING ACTIVITIES

(as a percentage)



■ Agricultural loans  
■ Residential mortgages  
■ Business loans  
■ Consumer, credit card and other personal loans

## GOVERNMENT LOANS

As at December 31, 2012, Desjardins Group's portfolio of outstanding loans to governments, in particular municipalities, stood at \$1.7 billion, down \$275 million, or 14.1%, from 2011, while it decreased by \$51 million, or 2.5%, during 2011. It should be noted that a large proportion of Desjardins Group's credit outstandings in this area are in the form of lines of credit that fluctuate significantly, due to the nature of government financing needs, such as at the municipal level.

## CREDIT QUALITY

Desjardins Group's loan portfolio continues to be of excellent quality. Its outstanding gross impaired loans totalled \$466 million as at December 31, 2012, down from \$520 million at year-end 2011. The gross impaired loans ratio, as a percentage of the total gross loan portfolio, stood at 0.35% as at December 31, 2012, which constitutes an improvement compared to the ratio of 0.41% at the same date a year earlier. Desjardins Group continues to have one of the best gross impaired loans ratios in the Canadian banking industry.

Additional information about the quality of Desjardins Group's credit portfolio is presented in section 4.1, "Risk management", on pages 72 and 73 of this MD&A.

## DEPOSITS

COMPOSITION OF THE DEPOSIT PORTFOLIO  
(as at December 31, 2012)

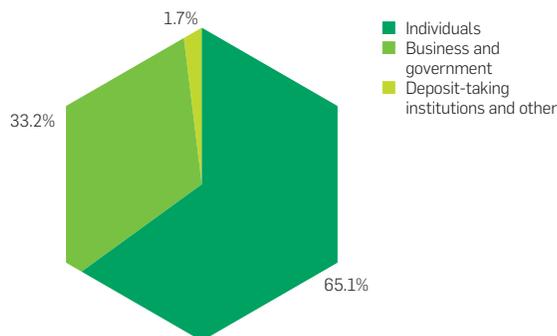


TABLE 18 – DEPOSITS

As at December 31  
(in millions of dollars and as a percentage)

	2012					2011 <sup>(1)</sup>		2010 <sup>(1)</sup>	
	Payable on demand	Payable upon notice	Payable on a fixed date	Total	Total	Total	Total	Total	Total
Individuals	\$ 26,674	\$ 3,990	\$ 53,751	\$ 84,415	65.1%	\$ 82,486	66.8%	\$ 78,747	68.7%
Business and government	14,999	311	27,723	43,033	33.2	39,104	31.7	33,686	29.4
Deposit-taking institutions and other	46	—	2,130	2,176	1.7	1,813	1.5	2,230	1.9
<b>Total deposits</b>	<b>\$ 41,719</b>	<b>\$ 4,301</b>	<b>\$ 83,604</b>	<b>\$ 129,624</b>	<b>100.0%</b>	<b>\$ 123,403</b>	<b>100.0%</b>	<b>\$ 114,663</b>	<b>100.0%</b>

(1) 2011 and 2010 data restated to conform with the presentation of 2012.

## SAVINGS RECRUITMENT ACTIVITIES

As at December 31, 2012, Desjardins Group's outstanding deposits totalled \$129.6 billion, up \$6.2 billion, or 5.0%, over the year, compared to an increase of \$8.7 billion, or 7.6%, during 2011. This increase was mainly the result of deposit recruitment from individuals, businesses and governments.

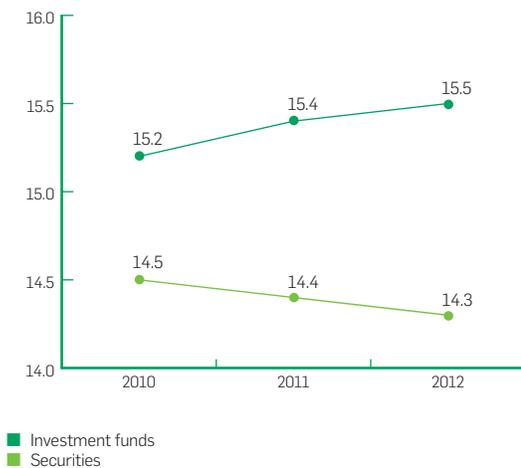
The composition of Desjardins Group's deposit portfolio changed very little in 2012. Savings from its members and clients—individuals, businesses and governments—still made up its main source of financing. As at December 31, 2012, it alone accounted for 98.3% of its deposit liabilities, compared to 98.5% at year-end 2011. Deposits by individuals, which stood at \$84.4 billion at the end of 2012, were up \$1.9 billion, or 2.3%, over the year, versus an increase of \$3.7 billion, or 4.7%, during 2011.

Individuals account for a dominant share of Desjardins Group's deposit liabilities. However, deposits by businesses and governments account for a considerable share as well. These deposits, which totalled \$43.0 billion as at December 31, 2012, were up \$3.9 billion, or 10.0%, over the year, compared to a gain of \$5.4 billion, or 16.1%, during 2011.

Additional information about Desjardins Group's sources of financing can be found on pages 77 to 79, while its liquidity risk management policy is discussed on page 76.

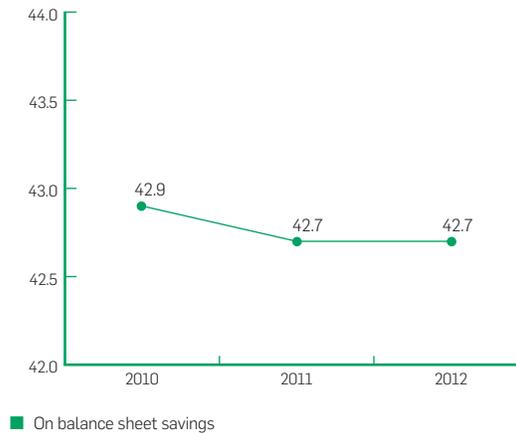
### QUEBEC MARKET SHARE

Personal savings recruitment activities  
Securities and investment funds  
(as a percentage)



### QUEBEC MARKET SHARE

Personal savings recruitment activities  
On-balance sheet savings  
(as a percentage)



### SAVINGS FROM INDIVIDUALS

Deposits by individuals represented 65.1% of Desjardins Group's deposit liabilities as at December 31, 2012, comparable to the proportion at year-end 2011, which was 66.8%. As at December 31, 2012, the volume of personal savings totalled \$84.4 billion, an increase of \$1.9 billion, or 2.3%, over the year, compared to an increase of \$3.7 billion, or 4.7%, during 2011. This less-sustained growth in deposit recruitment occurred in a low interest rate environment with increased competition from off-balance sheet savings products.

Of the three broad categories of deposits offered by Desjardins Group to its individual members and clients, savings payable on a fixed date is the largest component. This type of deposit represented 63.7% of savings from individuals at year-end 2012, compared to 61.6% at year-end 2011. Savings payable on a fixed date rose \$2.9 billion, or 5.7%, over the year, to \$53.8 billion as at December 31, 2012, versus an increase of \$1.6 billion, or 3.3%, during 2011. Savings payable on demand and upon notice, which accounted for 36.3% of deposits made by Desjardins Group's individual members and clients over the years, was down by \$972 million, or 3.1%, over the year, to \$30.7 billion at year-end 2012.

Desjardins Group still ranks as the leader in Quebec for on-balance sheet savings, with a market share estimated at 42.7% as at December 31, 2012.

### SAVINGS FROM DEPOSIT-TAKING INSTITUTIONS AND OTHER SOURCES

Outstanding deposits by deposit-taking institutions, which totalled \$2.2 billion as at December 31, 2012, grew by \$363 million, or 20.0%, over the year, compared to a decrease of \$417 million, or 18.7%, during 2011. This type of deposit represented only 1.7% of Desjardins Group's total deposit liabilities at the end of 2012, versus 1.5% a year earlier.

### OTHER LIABILITIES

Other liabilities amounted to \$48.0 billion as at December 31, 2012, compared to a volume of \$49.4 billion recorded at year-end 2011, which represents a \$1.4 billion, or 2.8%, decrease. These liabilities comprise mainly insurance and investment contract liabilities as well as commitments related to securities sold short and securities lent or sold under repurchase agreements. They totalled \$17.8 billion, \$5.0 billion and \$8.0 billion, respectively, as at December 31, 2012.

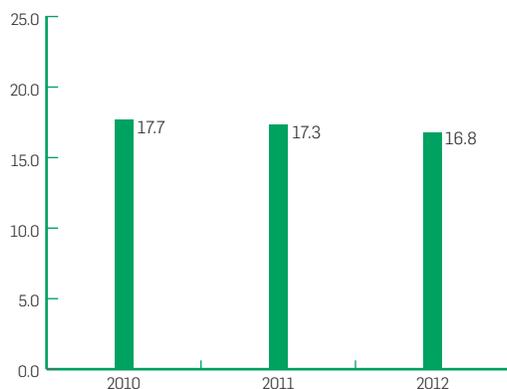
### EQUITY

Equity amounted to \$16.0 billion as at December 31, 2012, compared to \$14.0 billion as at December 31, 2011, for an increase of \$2.0 billion, or 14.4%. The main sources of this growth were the capital shares the Federation issued to caisse members, which totalled more than \$1.0 billion, as well as net surplus earnings for the year after member dividends, which were \$1.4 billion.

## SECTION 3.2

## CAPITAL MANAGEMENT

### TIER 1 CAPITAL RATIO (as a percentage)



Capital management is crucial to Desjardins Group's financial management, and takes into account its regulatory obligations, the economic and financial environment, its risk profile, and its cooperative difference and objectives.

Desjardins Group advocates prudent management of its capital. Its purpose is to maintain higher regulatory capital ratios than those of the Canadian banking industry and regulatory requirements. As at December 31, 2012, Desjardins Group's Tier 1 capital and total capital ratios stood at 16.8% and 19.3%, respectively, compared to ratios of 17.3% and 19.3%, respectively, as at December 31, 2011. Desjardins Group's prudent management is further reflected in the credit ratings granted by the various rating agencies.

The 2008–2009 global financial crisis prompted the industry to place more emphasis on capitalization. Now more than ever, the rating agencies and the market favour the best-capitalized institutions. These factors argue in favour of a general increase in the level and quality of capital issued by financial institutions. This is also reflected in the stricter capital adequacy requirements that will apply following the implementation of Basel III, in the first quarter of 2013. It was against this backdrop that Desjardins Group set its minimum target for Tier 1a capital at 15% and its minimum target for Tier 1 capital at 15% over the 2013–2016 horizon.

## DESJARDINS GROUP'S INTEGRATED CAPITAL MANAGEMENT FRAMEWORK

The purpose of capital management is to ensure that the capital structure and level of Desjardins Group and its components are adequate in terms of the risks taken by the organization, profitability targets, growth objectives, rating agencies' expectations and regulators' requirements. In addition, capital management serves to optimize the allocation of capital and internal capital flow mechanisms, and support growth, development and asset risk management at Desjardins Group.

Broadly speaking, Desjardins Group's Integrated Capital Management Framework includes the policies and processes required to set targets for its capitalization and to assign targets to its components, to establish strategies to ensure that targets are met, to quickly raise capital, to ensure that the components' performance is appropriately measured, and to optimize internal capital flow and use mechanisms.

Desjardins Group has set up a stress-testing program aimed to establish and measure the effect of various integrated scenarios, i.e. to simulate various economic scenarios for all of its components and assess the financial and regulatory repercussions. This procedure makes it possible to determine if the required capital, as established in the capitalization plan, is adequate in view of the risks to which Desjardins is exposed.

### POLICIES

Desjardins Group's capital management is the responsibility of the Federation's Board of Directors. To support it with this task, it has mandated the Finance and Risk Management Committee and the Asset/Liability Committee to ensure that Desjardins Group has a sufficient and reliable capital base. The Finance Executive Division and Office of the CFO is responsible for preparing, on an annual basis and with the help of Desjardins Group's components, a capitalization plan that sets and updates capital objectives and targets for all components.

The current situation and the forecast show that Desjardins Group has a solid capital base overall and, therefore, sufficient latitude to pursue its growth strategy.

## BASEL II

Desjardins Group's regulatory capital ratios are calculated according to the AMF's guideline on adequacy of capital base applicable to financial services cooperatives. Since fiscal 2009, this regulatory framework has been largely based on the revised framework for international convergence of capital measurement and capital standards (Basel II) issued by the Bank for International Settlements. In this regard, the AMF allowed Desjardins Group to use the Internal Ratings-Based Approach, subject to compliance with conditions, for credit risk related to retail loan portfolios (individuals). Other credit exposures and market risk are assessed according to a Standardized Approach, while operational risk is calculated based on the Basic Indicator Approach.

The minimum total capital ratio recommended to institutions for compliance with the Bank for International Settlements' regulatory requirements and to be considered sufficiently capitalized is 8%. In addition, the Tier 1 capital ratio must represent at least half of the total capital ratio. With the coming into force of the Basel II regulatory framework, the AMF revised its minimum total capital ratio to 11.5%. Desjardins Group maintained its financial objective for the Tier 1 capital ratio at a minimum of 15% (the same level as the target for the total capital ratio), thus taking into account the prevailing global economic context and the framework of the AMF's guideline on adequacy of capital base.

At 16.8% and 19.3%, respectively, Desjardins Group's Tier 1 and total capital ratios exceed not only the minimum regulatory requirement but also Desjardins Group's own financial objective.

In addition to minimum Tier 1 and total capital ratios, the AMF requires that Desjardins Group maintain an assets-to-regulatory capital ratio that does not exceed 20 times to 1. This measure allows overall capital adequacy to be determined against the entity's total assets, including certain off-balance sheet items. With an assets-to-capital ratio of 11.5 times to 1 as at December 31, 2012, Desjardins Group is well below the limit set by the AMF.

Since the implementation of Basel II, Desjardins Group has applied the deferred treatment prescribed by the AMF, under which equity related to investments in its insurance subsidiaries made before January 1, 2007, was fully deducted from Tier 2 capital until the end of fiscal 2011. Effective January 1, 2012, this equity is deducted in equal shares of 50% from Tier 1 capital and Tier 2 capital. The end of the application of this deferred treatment had an unfavourable impact of approximately 130 basis points on the Tier 1 capital ratio as at December 31, 2012, while the total capital ratio remained the same.

Until the new Basel III requirements are implemented in 2013, regulators are revising certain regulations, in particular concerning market risk and the weighting of some securitization categories (Basel 2.5); these regulations have been effective since the first quarter of 2012. The changes concerning market risk had no significant impact on the increase in risk-weighted assets, while the changes concerning securitization generated an increase of \$512 million in risk-weighted assets as at December 31, 2012, which was entirely offset by the resulting lower trigger point adjustment so that the impact on Desjardins Group's capital ratios is nil.

## BASEL III

On December 16, 2010, and January 13, 2011, the Bank for International Settlements issued new requirements (Basel III) for the global regulation of capital standards. In fact, since 2009, various consultative proposals have been submitted to the banking industry as a whole to build a more secure financial system that is more resilient in periods of stress. The new rules, which will be phased in over the next few years, increase not only capital requirements (the minimum levels to be met) but also risk management requirements. The new framework, combined with global liquidity standards, forms an essential element of the global financial reform program. These new Basel III capital standards have been integrated into the AMF's guideline on adequacy of capital base applicable to financial services cooperatives, which was updated in December 2012.

The key points of the new regulatory capital standards set out in Basel III are:

- 1) Improvement in the quality of financial institutions' capital:
  - A new definition of the components of capital categories
  - A greater focus on the best Tier 1 capital component to absorb losses (Tier 1a capital or Common Equity Tier 1)
- 2) Increase in minimum capital requirements:
  - Tier 1a capital ratio of 7.0%, including a 2.5% capital conservation buffer
  - Tier 1 capital ratio of 8.5%, including a 2.5% capital conservation buffer
  - Total capital ratio of 10.5%, including a 2.5% capital conservation buffer
  - The Basel Committee also provides for the addition of a minimum leverage ratio to prevent the build-up of excessive leverage (a requirement already imposed on Desjardins Group by its regulatory authority)
- 3) Reduction of systemic risk:
  - Strong incentive from the Basel Committee to have a countercyclical capital buffer, ranging from 0% to 2.5%, in order to prevent risk from spreading throughout the entire financial system
- 4) Addition of supplementary criteria for capitalization instruments to ensure their capacity to absorb losses in insolvency

The increased minimum capital levels will be phased in between 2013 and 2019. The above-mentioned minimum capital requirements represent the minimum regulatory requirements for 2019. The AMF nevertheless expects that Desjardins Group will meet the minimum capital requirements for 2019 in the first quarter of 2013. Should these targets not be met, the AMF may impose measures that could take the form of restrictions on distributions. Desjardins Group was already well capitalized as at December 31, 2012, and expects to exceed these targets.

Capital instruments that do not meet the eligibility criteria for tier capital will be excluded from the tier effective January 1, 2013. However, instruments that meet certain conditions will be gradually eliminated from capital at an annual rate of 10% over a nine-year period beginning January 1, 2013, in accordance with the transitional provisions set out in the AMF guideline. These instruments include an amount of

\$2.3 billion in permanent shares and surplus shares that will be subject to the 10% amortization. These shares were eligible as Tier 1 capital under Basel II as at December 31, 2012. Desjardins Group is currently devising a strategy to mitigate the gradual impact of the amortization on its ratios.

Moreover, upon initial application of Basel III as at January 1, 2013, subordinated bonds will also be subject to the 10% amortization. In order to be fully eligible as Tier 2 capital, such subordinated bonds will need to meet Non-Viability Contingent Capital (NVCC) requirements. Discussions concerning the application of these requirements to cooperative entities are still in progress at the international level. Desjardins Group does not plan to issue any subordinated debt until these requirements are further clarified.

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## HIGHLIGHTS OF CAPITAL MANAGEMENT

- On June 18, 2012, the Federation introduced a program to issue capital shares for a maximum of \$1.2 billion. An amount of \$1,025 million had been issued as at December 31, 2012. These capital shares, currently included in Tier 1 capital under Basel II, meet the upcoming regulatory capital requirements (Basel III) for Tier 1a capital.
- On June 1, 2012, *Capital Desjardins inc.* called all outstanding Series C senior subordinated bonds, in the amount of \$300 million.

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## ANALYSIS OF CAPITAL RATIOS

Desjardins Group is one of the best capitalized financial institutions in Canada: its Tier 1 and total capital ratios, measured under the Basel II regulatory framework, stood at 16.8% and 19.3%, respectively, as at December 31, 2012 (17.3% and 19.3%, respectively, as at December 31, 2011). Desjardins Group therefore still has excellent capitalization, with a Tier 1 capital ratio above its 15% objective. The high level of Tier 1 capital demonstrates the financial strength of Desjardins Group, even in a challenging economic environment.

The Tier 1 capital ratio as at December 31, 2012, at 16.8%, was down 50 basis points from its level a year earlier. This decline is mainly attributable to the end of the deferred treatment applicable to equity related to investments in its insurance subsidiaries made before January 1, 2007, as explained under “Basel II” above, and to the amortization of the initial IFRS impact, which were partially offset by the issuance of capital shares by the Federation and by organic growth. The total capital ratio remained unchanged as at December 31, 2012, compared to December 31, 2011. The issuance of capital shares by the Federation and organic growth offset the decline resulting from the amortization of the initial IFRS impact, the redemption of subordinated debt and the increase in deductions related mainly to the increase in the value of interests in deconsolidated subsidiaries for purposes of calculating regulatory capital.

As at January 1, 2011, the date of conversion to IFRS, Desjardins Group elected to use the transitional provisions permitted by the AMF. This election was irrevocable and made it possible to mitigate the impacts of the new accounting standards through a quarterly adjustment of eligible undistributed surplus earnings over a two-year period ending December 31, 2012. Accordingly, for purposes of calculating the Tier 1 capital ratio, Desjardins Group amortized, the eligible portion of the IFRS impact of \$1.2 billion on a straight-line basis, for a quarterly amortization of \$145 million, between January 1, 2011, and December 31, 2012. As at December 31, 2012, this impact had been completely amortized, and all impacts related to the first-time adoption of IFRS had been fully taken into account in the capital ratio calculations.

In addition to the impact of the implementation of Basel III on capital ratios, presented under “Basel III” above, capital ratios could be impacted, effective in the first quarter of 2013, by the amendments to IAS 19, “Employee Benefits”, on accounting for defined

benefit pension plans. These amendments stipulate in particular that the use of the “corridor approach” is no longer allowed and that all actuarial gains and losses must now be recognized when they occur. In addition, it is no longer permitted to amortize past service costs, which will accelerate its recognition. At the same time, the new standard allows risk-sharing features to be taken into account. The total negative impact, estimated as at today's date, of these amendments on Tier 1a capital would be about 65 basis points. However, the initial negative impact could be deferred and amortized on a straight-line basis over the period from January 1, 2013, to December 31, 2014, depending on whether Desjardins Group elects to use the transitional provision stipulated for that purpose by the AMF.

Furthermore, in preparation for the transition to the new Basel III requirements, Desjardins Group has initiated a process to refine all the processes and parameters used to calculate regulatory capital.

As at December 31, 2012, pro forma Tier 1a and Tier 1 capital ratios, which were calculated in accordance with this exercise and Basel III requirements, are both estimated at 16.3% (excluding the incidence of applying the amendments to IAS 19, “Employee Benefits”, on accounting for defined benefit pension plans, whose incidence is described under “Analysis of capital ratios” above, and the 10% amortization, applicable as at January 1, 2013, of capital not eligible under Basel III, but eligible under transitional provisions). Tier 1 capital would fluctuate mainly as a result of the inclusion of other comprehensive income, the fact that a significant portion of the investments in the insurance subsidiaries would no longer be deducted from capital, but rather weighted at 250% under Basel III, and the treatment of unrated securitizations, which would no longer be deducted from capital but rather weighted at 1,250% under Basel III.

TABLE 19 – REGULATORY CAPITAL

As at December 31

(in millions of dollars and as a percentage)

	2012	2011
<b>Tier 1 capital</b>		
Eligible capital shares	\$ 3,294	\$ 2,186
Reserves	10,216	9,032
Undistributed surplus earnings	1,282	1,236
Deferral attributable to the adoption of IFRS	—	578
Non-controlling interests	60	60
Goodwill	(341)	(336)
Other deductions <sup>(1)</sup>	(1,586)	(423)
<b>Total Tier 1 capital</b>	<b>12,925</b>	<b>12,333</b>
<b>Tier 2 capital</b>		
Subordinated bonds	3,092	3,363
Eligible collective allowance	261	256
Other eligible securities	112	110
Non-controlling interests	15	68
Other deductions <sup>(1)</sup>	(1,578)	(2,379)
<b>Total Tier 2 capital</b>	<b>1,902</b>	<b>1,418</b>
<b>Total regulatory capital</b>	<b>\$ 14,827</b>	<b>\$ 13,751</b>
<b>Capital ratios</b>		
Tier 1 capital	16.8%	17.3%
Total capital	19.3	19.3

(1) Mainly includes the provision deficit related to the Internal Ratings-Based Approach (\$309 million [\$346 million as at December 31, 2011]), securitization exposures (\$222 million [\$117 million as at December 31, 2011]) and investments (\$2,517 million [\$2,254 million as at December 31, 2011]) in components deconsolidated for regulatory capital purposes (primarily Desjardins Financial Security Life Assurance Company and Desjardins General Insurance Group Inc.) as well as investments (\$107 million [\$80 million as at December 31, 2011]) in associates.

## COMPLIANCE WITH REQUIREMENTS

With respect to regulatory capital, the capital adequacy and composition of Desjardins Group as a whole are evaluated using the guideline on adequacy of capital base standards issued by the AMF. The AMF requires that a minimum amount of capital be maintained on a combined basis by all the components, especially the caisses, the Federation (as a legal entity), *Caisse centrale Desjardins*, *Fonds de sécurité Desjardins*, *Capital Desjardins inc.*, Western Financial Group Inc., Desjardins Securities Inc. and Desjardins Trust Inc.

This capital takes into consideration investments made in other Desjardins Group components. Some of Desjardins Group's components are subject to separate requirements with respect to regulatory capital, liquidities and financing, which are set by organizations that regulate banking and securities. Their requirements may be subject to amendments to the regulations and differ by activity. The liquidity of

Desjardins Group's main components is assessed on an ongoing basis, given the regulatory restrictions imposed by local administrations, as well as operational, tax, economic and other constraints on the flow of funds between components. In this way, Desjardins Group is able to manage and minimize the liquidities it maintains. It monitors and manages liquidity and capital requirements in these entities in order to ensure an efficient use of capital and continuous compliance, by each of these entities, with regional regulations. Additional details concerning the AMF guideline and the regulatory framework governing the capitalization of each Desjardins Group entity are presented in Note 31, "Capital management", to the Combined Financial Statements.

Desjardins Group and all its entities subject to minimum regulatory capital requirements were in compliance with these requirements as at December 31, 2012, as they were in 2011.

TABLE 20 – RISK-WEIGHTED ASSETS

As at December 31  
(unaudited, in millions of dollars and as a percentage)

	Internal ratings-based approach		Standardized approach		2012 Total			2011 Total
	Exposure <sup>(1)</sup>	Risk-weighted assets	Exposure <sup>(1)</sup>	Risk-weighted assets	Exposure <sup>(1)</sup>	Risk-weighted assets	Average risk weighting rate	Risk-weighted assets
Sovereign borrowers	\$ —	\$ —	\$ 13,317	\$ —	\$ 13,317	\$ —	—%	\$ —
Financial institutions	—	—	8,034	1,607	8,034	1,607	20	1,630
Businesses	—	—	40,555	30,627	40,555	30,627	76	27,632
Mortgages	51,252	4,332	193	41	51,445	4,373	9	4,790
Qualifying revolving retail exposures	27,604	7,589	—	—	27,604	7,589	27	8,596
Other retail exposures	37,498	4,093	3,940	2,560	41,438	6,653	16	6,470
Securitization	—	—	1,734	1,026	1,734	1,026	59	636
Equities	—	—	155	155	155	155	100	41
Trading portfolio	—	—	1,468	334	1,468	334	23	572
Other assets <sup>(2)</sup>	—	—	—	—	11,761	3,917	33	3,508
Scaling factor <sup>(3)</sup>	—	961	—	—	—	961	—	1,039
<b>Total credit risk</b>	<b>116,354</b>	<b>16,975</b>	<b>69,396</b>	<b>36,350</b>	<b>197,511</b>	<b>57,242</b>	<b>—</b>	<b>54,914</b>
Market risk	—	—	—	1,644	—	1,644	—	1,791
Operational risk <sup>(4)</sup>	—	—	—	—	—	11,884	—	11,281
Transitional adjustment for floor <sup>(5)</sup>	—	—	—	—	—	6,125	—	3,339
<b>Total risk-weighted assets</b>	<b>\$ 116,354</b>	<b>\$ 16,975</b>	<b>\$ 69,396</b>	<b>\$ 37,994</b>	<b>\$ 197,511</b>	<b>\$ 76,895</b>	<b>—%</b>	<b>\$ 71,325</b>

(1) Net exposure, after credit risk mitigation (net of individual allowances under the Standardized Approach but not under the Internal Ratings-Based Approach, in accordance with the AMF guideline).

(2) The other assets are measured using a method other than the Standardized Approach or the Internal Ratings-Based Approach.

(3) The scaling factor is a 6.0% calibration of risk-weighted assets assessed using the Internal Ratings-Based Approach for credit exposures in accordance with Section 1.3 of the AMF guideline.

(4) The Basic Indicator Approach was used to assess operational risk.

(5) As prescribed in Section 1.6 of the AMF guideline.

## SECTION 3.3

## ANALYSIS OF CASH FLOWS

Because of the nature of Desjardins Group's operations, most of the items on the Combined Statements of Income and the Combined Balance Sheets are liquidities. Normal operations therefore cause considerable fluctuations in liquidity and influence numerous items such as loans, deposits and securities. The main changes in cash flows are explained in the following paragraphs.

During the year ended December 31, 2012, cash and cash equivalents increased by \$313 million, compared to a decrease of \$265 million during 2011. Cash and cash equivalents stood at \$1,669 million as at December 31, 2012, versus \$1,356 million a year earlier.

In 2012, cash flows used in operating activities totalled \$437 million, chiefly because of an increase of \$7,663 million in loans, and of \$1,823 million in other operating assets and liabilities. These increases were for the most part offset by an increase of \$6,221 million in deposits. In 2011, cash flows from operating activities amounted to \$2,231 million, especially because of an increase of \$9,406 million in deposits, a net change of \$1,959 million in insurance and investment contract liabilities, and a decrease of \$2,075 million in securities borrowed or purchased under reverse repurchase agreements. These changes were offset essentially by growth of \$7,592 million in

loans and by a decrease of \$2,203 million and of \$2,108 million, respectively, in commitments related to securities sold short and in commitments related to securities lent or sold under repurchase agreements.

Cash flows from financing activities totalled \$712 million as at December 31, 2012, in particular because of the capital share issue of \$1,026 million and the \$87 million net change in capital stock, which were chiefly offset by the redemption of subordinated bonds in the amount of \$300 million and the remuneration on permanent shares of \$70 million, net of income tax recovery. In 2011, cash flows from financing activities totalled \$569 million as a result of the issuance of subordinated bonds in the amount of \$479 million and the \$81 million net change in capital stock.

In addition, cash flows from investing activities were \$38 million during the year ended December 31, 2012, primarily because of the proceeds from disposals and maturities of available-for-sale securities for the respective amounts of \$34,883 million and \$1,201 million, which were offset essentially by the purchase of available-for-sale securities amounting to \$35,716 million and the purchase of property, plant and equipment and investment property for \$322 million. In 2011, cash flows used in investing activities amounted to \$3,065 million, particularly because of the purchase of available-for-sale securities for \$28,954 million, offset mainly by the proceeds from the disposals and maturities of available-for-sale securities totalling \$24,479 million and \$1,902 million, respectively.

## SECTION 3.4

## OFF-BALANCE SHEET ARRANGEMENTS

In the normal course of its operations, Desjardins Group enters into various off-balance sheet arrangements, including assets under administration and under management on behalf of its members and clients, credit instruments, contractual commitments, financial assets held and pledged as collateral, as well as special purpose entities, including securitization.

### ASSETS UNDER ADMINISTRATION AND ASSETS UNDER MANAGEMENT

As at December 31, 2012, Desjardins Group had assets totalling \$313.1 billion under administration and under management on behalf of its members and clients, compared to \$281.0 billion at the end of 2011. This represented an increase of \$32.1 billion, or 11.4%, compared to an increase of \$6.5 billion, or 2.4%, in the previous year. In addition, financial assets placed with Desjardins Group as asset manager amounted to \$30.9 billion as at that date, for a year-over-year increase of \$4.2 billion, or 15.6%, versus an increase of \$1.5 billion, or 5.8%, during 2011.

Desjardins Group is one of Canada's leading trustees and wealth managers. It was able to capitalize on the improvement in stock market activity in Canada and the rest of the world. For instance, at the close of trading on the Toronto Stock Exchange on December 31, 2012, the S&P/TSX index was up 4.0% over the year, compared to a decline of 11.1% in 2011. The assets entrusted to Desjardins Group by its members and clients in the form of off-balance sheet savings products, such as investment funds and other securities, accounted for part of its assets under administration and under management. As at December 31, 2012, these off-balance sheet savings products outstanding had grown by \$4.4 billion, or 9.0%, on an annual basis, to total \$53.0 billion, compared to an increase of \$160 million, or 0.3%, during 2011.

Assets under administration and under management are composed chiefly of financial assets in the form of investment funds, securities held in custody and assets accumulated by pension funds. As a result, they do not belong to Desjardins Group, but to its members and clients, and therefore are not recognized in the Combined Balance Sheets.

TABLE 21 – ASSETS UNDER ADMINISTRATION AND ASSETS UNDER MANAGEMENT

As at December 31  
(in millions of dollars)

	2012	2011 <sup>(1)</sup>	2010 <sup>(1)</sup>
<b>Assets under administration</b>			
Individual and institutional trust and asset custody services	\$ 267,401	\$ 247,239	\$ 246,016
Investment funds <sup>(2)</sup>	45,696	33,743	28,426
<b>Total assets under administration</b>	<b>\$ 313,097</b>	<b>\$ 280,982</b>	<b>\$ 274,442</b>
<b>Assets under management</b>			
Institutions and individuals	\$ 6,442	\$ 8,006	\$ 7,190
Investment funds <sup>(2)</sup>	24,434	18,694	18,055
<b>Total assets under management</b>	<b>\$ 30,876</b>	<b>\$ 26,700</b>	<b>\$ 25,245</b>

(1) 2011 and 2010 data restated to conform with the presentation of 2012.

(2) Including Desjardins Funds and Northwest & Ethical Investments.

## CREDIT INSTRUMENTS

In order to meet its members' and clients' financing needs, Desjardins Group makes credit instruments available to them. Credit instruments include guarantees and standby letters of credit, securities loans, and credit commitments representing authorized amounts that have not been used by members or clients. The risks associated with credit instruments are managed according to the same strict rules as those applied to Combined Balance Sheet items. In management's opinion, no unusual risk results from these off-balance sheet items.

These instruments expose Desjardins Group to credit and liquidity risks. Management of these risks is described on pages 67 to 73 and pages 76 to 80 of this MD&A. Table 22 shows the contractual amounts of the credit instruments by remaining maturities. Since several of these credit instruments will mature or will be terminated without any cash outflow, the contractual amounts of these commitments do not represent future liquidity needs.

Note 27, "Commitments, guarantees and contingent liabilities", to the Combined Financial Statements of Desjardins Group provides more detailed information on these credit instruments.

TABLE 22 – CREDIT INSTRUMENTS BY MATURITIES

As at December 31  
(in millions of dollars)

	2012				2011	2010
	Less than 1 year	1 to 5 years	Over 5 years	Total	Total	Total
Guarantees and standby letters of credit	\$ 724	\$ 144	\$ 38	\$ 906	\$ 733	\$ 750
Securities lending	1,848	—	—	1,848	1,512	1,407
Credit commitments	55,236	6,103	21	61,360	55,704	50,756
<b>Total credit instruments</b>	<b>\$ 57,808</b>	<b>\$ 6,247</b>	<b>\$ 59</b>	<b>\$ 64,114</b>	<b>\$ 57,949</b>	<b>\$ 52,913</b>

## CONTRACTUAL COMMITMENTS

Desjardins Group has contractual commitments to make future payments on borrowings, subordinated bonds and leases. Borrowings and subordinated bonds are presented on the Combined Balance Sheets, while other contractual commitments, including credit commitments and leases, are not. Note 6, "Securities", Note 15, "Other liabilities – Other", Note 16, "Subordinated bonds", and Note 27, "Commitments, guarantees and contingent liabilities", to Desjardins Group's Combined Financial Statements provide information on these contractual commitments.

## FINANCIAL ASSETS HELD AS COLLATERAL

Desjardins Group holds or pledges financial assets as collateral as a result of transactions involving securities borrowed or purchased under reverse repurchase agreements. Such transactions are carried out under normal conditions for these types of transactions. Note 27, "Commitments, guarantees and contingent liabilities", to Desjardins Group's Combined Financial Statements provides additional information about financial assets held as collateral.

## SPECIAL PURPOSE ENTITIES

In the normal course of operations, Desjardins Group enters into various financial transactions with special purpose entities (SPEs) to diversify its sources of financing and manage its capital. SPEs are usually created for a single and distinct purpose, and they often have a limited life. They are used to legally isolate the financial assets they hold from the transferring organization. SPEs are not operating entities and generally have no employees. Under IFRS, they can be included in the Combined Balance Sheets if, in substance, the relationship between this entity and Desjardins Group indicates that control exists. Details concerning significant exposure to SPEs are provided below.

### MASTER ASSET VEHICLES (MAVs)

The MAV 1 and MAV 3 trusts are considered special purpose entities not included in Desjardins Group's Combined Balance Sheets. These trusts are composed of synthetic asset, ineligible asset and traditional asset transactions. Desjardins Group entered into several transactions of various nature to minimize the risk associated with the asset-backed term notes (ABTN) portfolio, the margin funding facility (MFF) related to the ABTN portfolio and other restructured securities. The implementation of credit index hedges on a significant portion of the MAV 1 portfolio, the acquisition of protection for Desjardins Group's commitments under the MFF, and the disposal of various restructured portfolios very significantly reduced the risk related to these portfolios.

These trusts had assets of approximately \$15,962 million as at December 31, 2012, compared to \$16,185 million as at December 31, 2011, and they had no equity. As at December 31, 2012, Desjardins Group had an MFF of \$1,193 million and held notes with a fair value of \$1,705 million, compared to the respective amounts of \$1,193 million and \$1,368 million in 2011. The total of the MFF and the notes represents the possible maximum risk of loss to which Desjardins Group is exposed. Note 6, "Securities", to Desjardins Group's Combined Financial Statements contains more information.

## SECURITIZATION

Desjardins Group participates in the Mortgage-Backed Securities Program under the *National Housing Act* to manage its liquidities and capital. Transactions carried out under this program require the use of an SPE, the Canada Housing Trust (CHT), set up by Canada Mortgage and Housing Corporation (CMHC) under the Canada Mortgage Bonds (CMB) Program. Note 8, "Securitization and other transferred financial assets", to the Combined Financial Statements provides more information on the financial assets transferred by Desjardins Group through securitization transactions.

To carry out securitization transactions, Desjardins Group bundles CMHC-guaranteed residential mortgages into mortgage-backed securities (NHA MBSs), and transfers them to the SPE in return for monetary consideration. The SPE then finances these purchases by issuing CMBs to investors. However, as part of these transactions, Desjardins Group retains substantially all the risks and rewards related to the securities transferred. Consequently, the loans continue to be recognized on the Combined Balance Sheets, and a liability, which is equal to the consideration received from CMHC for the sale of the NHA MBSs that do not meet derecognition criteria, is recognized.

As at December 31, 2012, outstanding NHA MBSs issued by Desjardins Group and sold to CHT totalled \$5.0 billion. However, some securitization transactions entered into before January 1, 2010, resulted in derecognition, as Desjardins Group elected to apply the derecognition requirements prospectively. At the time of transfer, these transactions were therefore recognized as sales, and Desjardins Group retains certain interests in excess interest margins, which are retained interests, and assumes the responsibility of managing the transferred mortgage loans. As at December 31, 2012, the aggregate outstanding of the original assets transferred and derecognized was \$0.6 billion, compared to \$1.8 billion at the end of 2011. At the same date, assets representing retained interests that Desjardins Group continues to recognize with respect to these transactions amounted to \$7 million, compared to \$28 million as at December 31, 2011.

# 4.0 RISK MANAGEMENT

## SECTION 4.1

### RISK MANAGEMENT

The shaded boxes in this section contain information about credit, market and liquidity risks in accordance with IFRS 7, "Financial Instruments: Disclosures". They also contain an analysis of how Desjardins Group assesses its risks as well as a description of its risk management objectives, policies and methods. IFRS 7 provides that risk disclosures may be included in the Management's Discussion and Analysis (MD&A). Consequently, the shaded boxes are an integral part of the Combined Financial Statements, as explained in Note 29, "Financial instrument risk management", to the Combined Financial Statements.

Desjardins Group is exposed to different types of risk in its normal course of operations, including credit risk, counterparty and issuer risk, market risk, liquidity risk, operational risk, insurance risk, strategic risk and reputation risk. Strict and effective management of these risks is a priority for Desjardins Group, its purpose being to support its major directions, particularly regarding its financial stability as well as its sustained and profitable growth, while complying with Basel requirements.

#### INTEGRATED RISK MANAGEMENT FRAMEWORK

Desjardins Group's objective in risk management is to optimize the risk-return trade-off, within set tolerance limits, by applying integrated risk management and control strategies, policies and procedures to all its activities. It also aims to provide, through the Integrated Risk Management Framework, a prudent and appropriate framework that complies with accepted accountability and independence principles.

As integral parts of this management framework, risk appetite and tolerance determine the type and level of risk that Desjardins is prepared to assume to achieve its business and strategic objectives. They provide a basis for integrated risk management by promoting a better understanding of the risks and their impact on the risk profile. This framework provides for a system of risk indicators that are monitored on a regular basis to ensure that Desjardins Group's risk profile matches the level of risk appetite and tolerance sought by senior management and the Board of Directors in view of Desjardins Group's mission, vision and values. The Board of Directors is responsible for approving the risk appetite and tolerance framework and ensuring it reflects Desjardins Group's financial and strategic objectives.

Desjardins Group's Integrated Risk Management Framework also includes the overall operational infrastructure and the risk management governance structure, which are supported by all implicit or explicit rules, values and ways of thinking and acting within Desjardins Group. This framework promotes exchanges between Desjardins Group's risk management function and its business sectors and regulated entities.

To promote sound risk management and enhance risk management capabilities, risk management training sessions are held on a regular basis. Desjardins Group has a continuing professional development plan, through which it intends to continue updating the knowledge of the members of participating bodies.

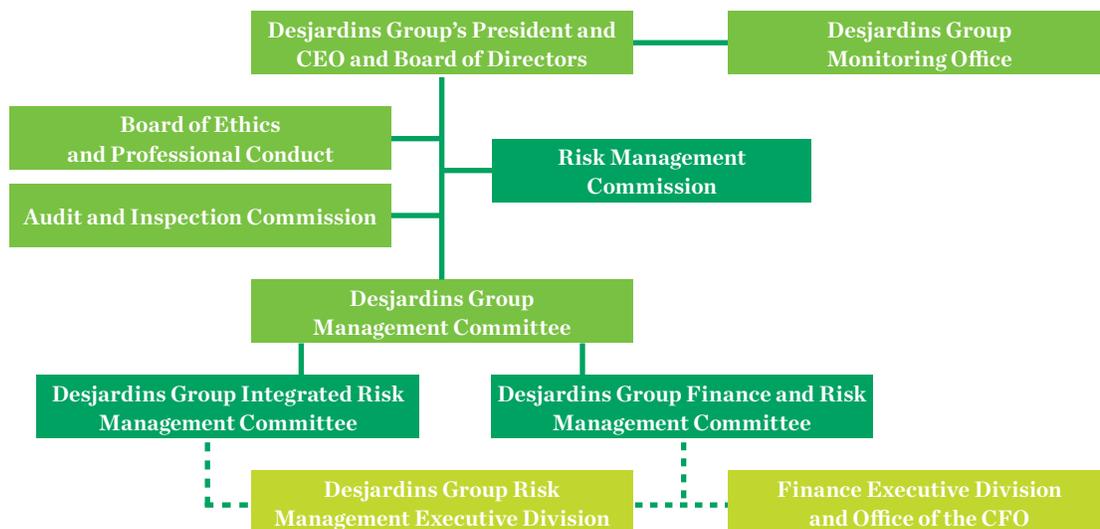
#### RISK MANAGEMENT GUIDELINES

The Integrated Risk Management Framework is based on risk management guidelines that provide for the following:

- The accountability of Desjardins Group's business sectors with regard to the risks inherent to their operations
- Application at every level of the organization to obtain a comprehensive vision of risk exposure
- The existence of a process to determine the appropriate capital level based on the risks assumed
- Consideration of risk management in the formulation of strategic plans and business strategies and in the resulting decisions
- Thorough risk assessment prior to launching new products or introducing projects with a strong financial impact

## RISK MANAGEMENT GOVERNANCE

The Integrated Risk Management Framework is based on a solid risk governance structure and reflects Desjardins Group's organizational structure. The main risk management decision-making bodies are as follows:



The Board of Directors of the *Fédération des caisses Desjardins du Québec* is responsible for guiding, planning, coordinating and monitoring all of Desjardins Group's operations, and in such capacity, it participates actively in overseeing the major risks to which Desjardins Group is exposed. The Board of Directors is primarily responsible for adopting the general directions and strategies proposed by senior management as well as risk management policies aimed at ensuring sound and prudent management of operations. To discharge its specific risk management responsibilities, the Board is supported by the Risk Management Commission, the Audit and Inspection Commission and the Board of Ethics and Professional Conduct. Further information about these bodies is available on pages 183 to 202 of the Corporate Governance section of the *2012 Desjardins Group Annual Report*.

The Desjardins Group Management Committee must make recommendations to the Board of Directors concerning risk management policies and strategies and ensure that they are implemented effectively and efficiently. Two committees support the Management Committee in discharging its risk management responsibilities: the Integrated Risk Management Committee and the Finance and Risk Management Committee, which are made up of the heads of Desjardins Group's strategic functions and Desjardins experts. These two committees are themselves supported by subcommittees that specialize in specific aspects of risk management.

Two independent functional units complete Desjardins Group's risk management governance infrastructure. The Risk Management Executive Division is a strategic function whose main purpose is to serve as a partner in Desjardins Group's growth by identifying, measuring and managing risks while ensuring the longevity of Desjardins. In partnership with the business sectors, the Desjardins Group risk management function is responsible for recommending and establishing risk management policies, and setting up the appropriate infrastructure, processes and practices to target all major Desjardins-wide risks. Monitoring and control of the various risks is a shared responsibility at Desjardins Group that is partly assumed by the business sectors and teams responsible for regulatory compliance and financial governance. They complement the work of those responsible for risk management to ensure that services are delivered in line with growing regulatory requirements.

The Desjardins Group Monitoring Office is an independent and objective assurance and advisory body that assists Desjardins Group's management personnel in carrying out their governance responsibilities. It also oversees and advises management with respect to its duty to manage in a sound and prudent manner. In so doing, it contributes to improving Desjardins Group's overall performance and maintaining the confidence of its members, the public and the regulatory bodies. The Desjardins Group Monitoring Office includes the internal audit services of Desjardins Group's subsidiaries and other components as well as the audit and inspection services for the caisse network.

## RISK MEASUREMENT AND DISCLOSURE

### RISK MEASUREMENT

Desjardins Group uses both quantitative and qualitative techniques to determine its risk exposure. It ensures that an appropriate selection of measurement tools and mitigation techniques are designed and maintained in order to support its business development.

Risks are quantified based on both the current economic context as well as hypothetical situations simulating crises applied across the entire organization. Desjardins-wide sensitivity tests and crisis scenarios are used as additional risk analysis tools to measure the potential impact of exceptional but plausible events on profitability and capital levels. Organization-wide crisis scenarios are developed based on the anticipated economic outlook under distress conditions. The results of these analyses help detect potential vulnerabilities to risk factors for various operations

### RISK DISCLOSURE

Risk reports on all significant risks are regularly prepared for the Integrated Risk Management Committee, the Finance and Risk Management Committee, the Desjardins Group Operations Committee, the Desjardins Group Management Committee, the Risk Management Commission, the Audit and Inspection Commission, and the Board of Directors. These reports provide risk indicators as well as information about capital, particularly capital adequacy in relation to Desjardins Group's risk profile. These reports are regularly updated to include the latest risk management developments so that decision-making bodies receive up-to-date information on major risks that is both practical and forward-looking.

### BASEL II CAPITAL ACCORD

Basel II is an international capital adequacy tool designed to align regulatory capital requirements more closely with risk exposure and to further the continuous development of the risk assessment capabilities of financial institutions.

The Basel II framework is based on three pillars: the first pillar sets out the requirements for risk-weighted regulatory capital; the second pillar deals with the supervisory review process; and the third pillar stipulates financial disclosure requirements.

In compliance with the guideline on adequacy of capital base standards, which was adapted to reflect the provisions of Basel II, Desjardins Group uses the Internal Ratings-Based Approach, subject to conditions, for credit risk related to retail loan portfolios (personal). Other credit and market risk exposures are currently assessed using the Standardized Approach, while operational risk is calculated using the Basic Indicator Approach. This provision is used to calculate Desjardins Group's capital ratios, among other things.

Again this year, numerous efforts were made throughout Desjardins Group to support the implementation of sound risk management practices and to align regulatory capital requirements more closely with risk exposure. Desjardins Group is continuing to invest in improving its tools and systems and aligning them with industry best practices for the main types of risk. In recent years, the Bank for International Settlements has issued new requirements (Basel III) for the global regulation of capital standards. These new rules, which regulators will integrate progressively into their guidelines effective January 1, 2013, will increase not only capital requirements but also risk management requirements. In addition to the changes made to the level and definition of eligible capital and measurement of risk-weighted assets, Basel III has, under Pillar 2, introduced new requirements for liquidity and raised expectations for a number of management practices. Disclosure standards, which fall under Pillar 3, have also been enhanced. Desjardins will continue its development by integrating these new regulatory requirements into its risk management framework.

Additional information about capital management is presented in section 3.2, "Capital management", on pages 55 to 60.

## CREDIT RISK

*Credit risk is the risk of losses resulting from a borrower's or counterparty's failure to honour its contractual obligations, whether or not such obligations appear on the Combined Balance Sheets.*

Desjardins Group is exposed to credit risk first through its direct personal, business and government loans, which represented 67.4% of assets on the Combined Balance Sheets as at December 31, 2012, compared to 65.8% a year earlier. It is also exposed through its various other commitments, including letters of credit, foreign exchange lines and transactions involving derivative financial instruments and securities.

### CREDIT RISK MANAGEMENT

Desjardins Group upholds its goal of providing efficient service to all its members and clients. To this end, it has developed distribution channels specialized by product and clientele. The units and components that make up these channels are considered centres of expertise and are accountable for their performance in their respective markets, including credit risk management. In this regard, they have a certain amount of latitude in terms of frameworks, approvals, and the corresponding management and monitoring tools and structures.

To provide assistance in this area, Desjardins Group has set up centralized structures and procedures to ensure that its risk management framework allows for effective, sound and prudent management.

Desjardins Group has a Risk Management Executive Division, which includes two credit risk management divisions. These divisions share responsibilities based on major activities: credit approval, quantification, monitoring and reporting.

### CREDIT RISK FRAMEWORK

A set of policies and standards govern all aspects of credit risk management at Desjardins Group. This framework defines the responsibilities and powers of the parties involved, the limits imposed by risk tolerance, the rules governing the assignment and administration of files, and the disclosure rules for Desjardins Group's exposure to credit risks.

Approval and credit risk management units assume responsibility for credit granting and management and for providing a framework specific to their products and operations. These units establish their own policies and practices, based on their products and clients and in compliance with the general policies that govern all credit activities.

Together, these frameworks, policies and practices govern Desjardins's risk management and control activities

### CREDIT GRANTING

The caisses, Desjardins business centres and other business centres in contact with clients are primarily responsible for approving files. Some approval limits are set, and loans for any amount above these limits are approved by the Risk Management Executive Division.

Professionals are assigned to one of the two previously mentioned divisions according to client type. Their qualifications, their approval responsibilities and the depth of the analysis required are used to match them to specific products, as well as the complexity and extent of the transaction risk.

### RETAIL LOANS

Retail portfolios consist of residential mortgages, personal loans, credit card loans to individuals, and loans to small businesses. To assess the risk of credit activities involving individuals and smaller businesses, credit scoring systems based on proven statistics are used.

These systems were developed based on a history of behaviour among borrowers with a profile or characteristics similar to those of the applicant and based on the products used, including the type of collateral offered, to determine the transaction risk.

Such systems are used for initial approval as well as subsequently, when behavioural ratings, calculated using member-borrowers' transaction data, are used to assess portfolio risk on an ongoing basis. A monthly update is obtained for existing borrowers' risk level for proactive management of a portfolio's credit risk.

The performance of these systems is continually assessed and adjustments are made regularly with a view to determining transaction and borrower risk as adequately as possible.

Risk parameters are set for each exposure category analyzed and make it possible to determine probabilities of default, loss given default and gross exposures at default for groups with similar characteristics.

The units responsible for the development process ensure that adequate controls are in place to guarantee the stability and performance of rating systems and internal models. These, in turn, are validated by a unit independent from the development process to ensure that they are conceptually sound and properly take into account all major risks. This validation is performed when the model is initially set up and subsequently, on an annual basis, as well as when major changes are made to it. A validation policy determines the events requiring validation by an independent unit, the approved rating systems and internal models, and the scope and nature of the validation work.

#### BUSINESS LOANS

The granting of credit to businesses is based on an analysis of the various parameters of each file, where each borrower is assigned a risk rating. These ratings are assigned individually following a detailed examination of the financial, market and management characteristics of the business. The scoring system used for the main commercial portfolios has 19 ratings, broken down into 12 levels, each representing a probability of default.

Table 23 provides a comparison of internal ratings and ratings assigned by external agencies.

TABLEAU 23 – RATINGS BY RISK LEVEL

Ratings	Moody's	S&P	Description
1 to 2	Aaa to Aa3	AAA to AA-	High quality
2.5	A1 to A3	A+ to A-	
3 to 4	Baa1 to Baa3	BBB+ to BBB-	
4.5 to 5.5	Ba1 to Ba3	BB+ to BB-	Lower quality
6 to 7.5	B1 to Caa1	B+ to CCC+	
8 and 9	Caa2 to C	CCC to C-	
10 to 12	D	D	Impaired loans or loans in default

The following table presents the credit quality of the business and government loan portfolio recorded on the Combined Balance Sheets. The amounts presented are before the impact of the allowance for credit losses.

TABLE 24 – CREDIT RISK EXPOSURE OF THE BUSINESS AND GOVERNMENT LOAN PORTFOLIO

As at December 31  
(in millions of dollars)

	2012		2011	
<b>Business and government loans</b>				
High quality	\$ 10,685	37.4%	\$ 10,775	38.6%
Lower quality	17,375	60.9	16,672	59.6
Impaired loans or loans in default	484	1.7	501	1.8
<b>Total</b>	<b>\$ 28,544</b>	<b>100.0%</b>	<b>\$ 27,948</b>	<b>100.0%</b>

The characteristics of each borrower are analyzed using models based on internal and external historical data, taking into account the specific features of the borrower's economic sector and the performance of comparable businesses. These analyses are performed using systems that can make quantitative comparisons, and are supplemented by the professional judgment of the personnel involved with the file.

The use of internal ratings and estimates has been expanded to other risk management and governance activities such as establishing analysis requirements and file authorization levels, the different types of follow-up activities, and the assessment and disclosure of portfolio risk quality.

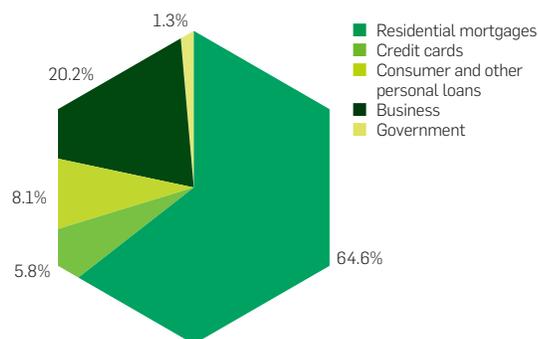
## MITIGATING CREDIT RISK

In its lending operations, Desjardins Group obtains collateral, if deemed necessary, for a member's or client's borrowing facility following an assessment of their creditworthiness. Collateral normally takes the form of assets, such as capital assets, receivables, inventory, cash, government securities or equities. For some portfolios, programs offered by organizations such as Canada Mortgage and Housing Corporation and *La Financière agricole du Québec* are used in addition to customary collateral. Loans guaranteed by governments and other public and parapublic organizations represented 30.4% of total gross loans as at December 31, 2012, compared to 28.9% a year earlier, as shown in Table 17 on page 52. Policies and procedures, adapted to each product, contain the requirements for appraising collateral, its legal validation and follow-up.

Where required, Desjardins Group uses mechanisms for sharing risk with other financial institutions, such as loan syndication. Lending in Quebec makes up 93.1% of total loans, with 6.7% in the rest of Canada and 0.2% in the United States.

The large number of borrowers—for the most part individuals, but also small- and medium-sized businesses from most sectors of the economy—helps ensure the sound diversification of the financing portfolio.

LOAN DISTRIBUTION  
BY BORROWER CATEGORY  
(as at December 31, 2012)



The above chart presents the distribution of loans by borrower category. Over half of the portfolio consists of residential mortgages, for which, statistically, the loss experience is lower. Additional information about credit risk is presented in Note 27, "Commitments, guarantees and contingent liabilities", to the Combined Financial Statements.

## COUNTERPARTY AND ISSUER RISK

*Counterparty and issuer risk is a credit risk relative to different types of transactions involving securities, derivative financial instruments and securities loans.*

The Risk Management Executive Division sets the maximum exposure for each counterparty and issuer based on quantitative and qualitative criteria. The amounts are then allocated to the various components based on their needs.

To manage its risk properly, Desjardins Group assigns a credit rating to each counterparty and issuer, based on the ratings of four external credit rating agencies (DBRS, Moody's, S&P and Fitch). This rating is used to establish exposure limits and to calculate capital requirements using the Standardized Approach. These four external credit rating agencies meet the eligibility criteria of the Basel Accord and are authorized by the AMF and the OSFI.

A large proportion of Desjardins's exposure is to the different levels of government in Canada, Quebec public and parapublic entities, and major Canadian banks. For most of these, the credit rating is A- or higher. Desjardins Group is not directly exposed to the sovereign debt of the European countries most affected by the recent financial crisis, namely Greece, Portugal, Italy, Ireland and Spain. Its exposure to U.S. and European financial institutions is marginal.

In its derivative financial instrument and securities lending transactions, which include repurchase and reverse repurchase agreements and securities borrowing and lending, Desjardins Group is exposed to counterparty credit risk.

It uses derivative financial instruments primarily for asset and liability management purposes. Derivative financial instruments are contracts whose value is mainly based on an underlying asset, such as interest rates or exchange rates. The vast majority of derivative financial instruments are negotiated by mutual agreement between Desjardins Group and the counterparty and include forward exchange contracts, currency swaps, interest rate swaps, credit default swaps, total return swaps, forward rate agreements, and currency, interest rate and stock index options. Other transactions are carried out as part of regulated trades and mainly consist of futures.

The credit risk associated with derivative financial instruments refers to the risk that a counterparty will fail to honour its contractual obligations toward Desjardins Group at a time when the fair value of the instrument is positive for Desjardins. The credit risk associated with derivative financial instruments normally corresponds to a small fraction of the notional amount. The replacement cost and the credit risk equivalent are two measurements used to evaluate this risk. The replacement cost refers to the current replacement cost of all contracts having a positive fair value. The credit risk equivalent is equal to the sum of this replacement cost and the potential credit exposure.

Desjardins Group limits the credit risk associated with derivative financial instruments by doing business with counterparties that have a high credit rating. Note 17, "Derivative financial instruments and hedging activities", to the Combined Financial Statements presents derivative financial instruments by credit risk rating and type of counterparty. Based on replacement cost, this note indicates that virtually all counterparties have credit ratings of between AAA and A. Furthermore, by purchasing hedges through credit derivatives, such as credit default swaps and total return swaps, Desjardins Group can transfer credit risk to a counterparty or hedge itself against various types of risk.

Desjardins Group also limits credit risk related to certain counterparties by using master agreements called International Swaps and Derivatives Association (ISDA) agreements, which define the terms and conditions for the transactions. These agreements are legal contracts that bind the counterparties. Most of Desjardins Group's agreements provide for netting to determine the net exposure in the event of default. In addition, a Credit Support Annex can be added to the master agreement

in order to request the counterparties to pay or secure the current market value of the positions when such value exceeds a certain threshold. Taking into account master netting agreements, the risk-weighted balance for all Desjardins Group's derivative financial instruments as at December 31, 2012, amounted to \$344 million, compared to \$311 million at year-end 2011. As at December 31, 2012, the amount of collateral that Desjardins Group would have to provide in the event of a downgrade was marginal because the replacement cost was positive for the majority of the contracts.

Securities lending transactions are regulated by Investment Industry Regulatory Organization of Canada participation agreements. Desjardins Group also uses netting agreements with its counterparties to mitigate credit risk and requires a percentage of collateralization (a pledge) on these transactions.

Desjardins Group accepts from its counterparties, and gives them, financial collateral that complies with the eligibility criteria set out in its policies. These eligibility criteria allow for the timely realization of collateral, if necessary, in the event of default. The types of collateral received by Desjardins Group are mainly cash and government securities.

Additional information about credit risk is presented in Note 27, "Commitments, guarantees and contingent liabilities", to the Combined Financial Statements.

#### MAXIMUM CREDIT RISK EXPOSURE

Table 25 presents the maximum credit risk for financial instruments other than those recognized on the Combined Balance Sheets, without taking into account collateral held or other credit enhancements. Maximum credit risk for the financial instruments recognized is equal to the carrying amount.

TABLE 25 – MAXIMUM CREDIT RISK EXPOSURE

As at December 31  
(in millions of dollars)

	2012	2011
<b>Recognized on the Combined Balance Sheets</b>		
Deposits with financial institutions	\$ 496	\$ 173
Securities		
Debt securities held for trading	8,952	9,448
Debt securities designated as at fair value through profit or loss	12,305	12,385
Available-for-sale debt securities	16,915	17,485
<b>Off-balance sheet</b>		
Guarantees and standby letters of credit	\$ 906	\$ 733
Credit commitments <sup>(1)</sup>	61,360	55,704

(1) Includes the credit facility related to the restructuring plan of the Montreal Accord. Additional information is provided in Note 6, "Securities", to the Combined Financial Statements.

Additional information about credit risk is presented in Note 17, "Derivative financial instruments and hedging activities", and Note 27, "Commitments,

guarantees and contingent liabilities", to the Combined Financial Statements.

## ADDITIONAL CREDIT RISK INFORMATION

Probability of default (PD) is the likelihood of a borrower defaulting on its obligations within a one-year time horizon. Loss given default (LGD) is the magnitude of loss that may be incurred in the event a borrower defaults. Exposure at default (EAD) is the amount likely to be engaged in the event of default.

The following tables present additional credit risk information. Used and unused exposures are made up of the core credit risks. Off-balance sheet exposures include credit equivalent amounts for comparable transactions, over-the-counter derivatives, other off-balance sheet exposures and any trading portfolios.

TABLE 26 – RISK EXPOSURE BY ASSET CLASS (EXPOSURE AT DEFAULT [EAD])

As at December 31, 2012  
(in millions of dollars)

	Exposure categories <sup>(1)</sup>				
	Used exposure	Unused exposure	Off-balance sheet exposure <sup>(2)</sup>	Total	Net exposure <sup>(3)</sup>
<b>Standardized Approach</b>					
Sovereign borrowers	\$ 12,680	\$ 587	\$ 69	\$ 13,336	\$ 13,317
Financial institutions	5,874	1,813	4,636	12,323	8,034
Businesses	37,324	3,317	1,362	42,003	40,555
Mortgages	193	—	—	193	193
Other retail exposures	4,399	870	31	5,300	3,940
Securitization	1,734	—	—	1,734	1,734
Equities	155	—	—	155	155
Trading portfolio	—	—	11,517	11,517	1,468
<b>Internal Ratings-Based Approach</b>					
Mortgages	44,595	6,658	—	51,253	51,252
Revolving retail exposures	9,383	18,214	7	27,604	27,604
Other retail exposures	31,131	6,367	1	37,499	37,498
<b>Total</b>	<b>\$ 147,468</b>	<b>\$ 37,826</b>	<b>\$ 17,623</b>	<b>\$ 202,917</b>	<b>\$ 185,750</b>

(1) The definition of exposure categories related to regulatory capital requirements differs from the accounting classification.

(2) Including repo-style transactions, over-the-counter derivatives and other off-balance sheet exposures.

(3) After credit risk mitigation (CRM) techniques including the use of collateral, guarantees and credit derivatives.

TABLE 27 – RISK EXPOSURE BY ASSET CLASS<sup>(1)</sup> AND BY RISK TRANCHE (STANDARDIZED APPROACH)<sup>(2)</sup>

As at December 31, 2012  
(in millions of dollars)

	Risk tranches							Total
	0%	20%	35%	50%	75%	100%	Other	
Sovereign borrowers	\$ 13,336	\$ —	\$ —	\$ —	\$ —	\$ —	\$ —	\$ 13,336
Financial institutions	—	12,323	—	—	—	—	—	12,323
Businesses	—	1,187	—	234	—	40,252	402	42,075
Mortgages	—	—	187	—	—	7	—	194
Other retail exposures	—	—	—	—	5,255	27	39	5,321
Securitization	—	7	—	—	—	703	1,024	1,734
Equities	—	—	—	—	—	155	—	155
Trading portfolio	1,916	8,062	—	58	—	1,481	—	11,517
<b>Total</b>	<b>\$ 15,252</b>	<b>\$ 21,579</b>	<b>\$ 187</b>	<b>\$ 292</b>	<b>\$ 5,255</b>	<b>\$ 42,625</b>	<b>\$ 1,465</b>	<b>\$ 86,655</b>

(1) The definition of exposure categories related to regulatory capital requirements differs from the accounting classification.

(2) Exposures before individual allowances for credit losses and before CRM.

TABLE 28 – RISK EXPOSURE BY ASSET CLASS<sup>(1)</sup> AND REMAINING CONTRACTUAL TERM TO MATURITY

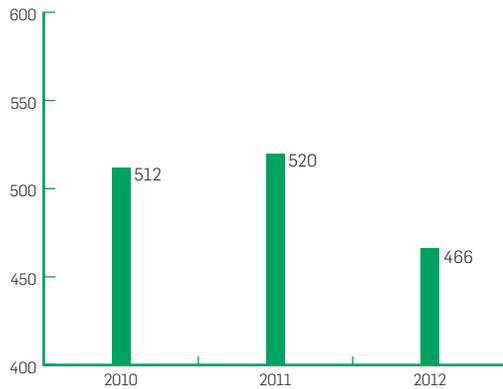
As at December 31, 2012  
(in millions of dollars)

	Less than 1 year	1 to 5 years	Over 5 years	Total
	<b>Internal Ratings-Based Approach</b>			
Mortgages	\$ 21,174	\$ 29,896	\$ 183	\$ 51,253
Revolving retail exposures	27,604	—	—	27,604
Other retail exposures	11,020	22,885	3,594	37,499
<b>Total</b>	<b>\$ 59,798</b>	<b>\$ 52,781</b>	<b>\$ 3,777</b>	<b>\$ 116,356</b>

(1) The definition of exposure categories related to regulatory capital requirements differs from the accounting classification.

## QUALITY OF LOAN PORTFOLIO

### GROSS IMPAIRED LOANS (in millions of dollars)



Desjardins Group's loan portfolio continues to be of excellent quality. As at December 31, 2012, gross impaired loans outstanding were \$466 million, down \$54 million compared to December 31, 2011. The gross impaired loans ratio, as a percentage of the total gross loan portfolio, was 0.35% at year-end 2012, showing an improvement over the ratio of 0.41% as at December 31, 2011. Individual allowances for credit losses, which totalled \$138 million as at December 31, 2012, made it possible to obtain a total

coverage ratio of 29.6% of the gross impaired loans portfolio as at December 31, 2012, while this ratio was 30.6% at year-end 2011.

The collective allowance stood at \$281 million as at December 31, 2012, versus \$306 million as at year-end 2011. In addition, an allowance related to off-balance sheet exposures of \$101 million as at December 31, 2012, compared to \$92 million as at the same date the prior year, was recognized under "Other liabilities – Other" in the Combined Balance Sheets. The collective allowance reflects management's best estimate of allowances for credit losses regarding loans not yet individually identified as impaired. The volume of gross impaired loans declined by 10.4%, from \$520 million as at December 31, 2011, to \$466 million at year-end 2012. This decline can be seen across all portfolios. These results confirm that the organization's entire portfolio is performing well. The methods for measuring the collective allowance and individual allowances, as well as the method for determining an impaired loan, are described in section 5.4, "Critical accounting policies and estimates – Impairment of financial assets", on page 90 of this MD&A.

Tables 29 and 30 present impaired loans by borrower category as well as the individual coverage ratio for these loans.

TABLE 29 – IMPAIRED LOANS BY BORROWER CATEGORY

As at December 31  
(in millions of dollars and as a percentage)

	2012				2011	2010
	Gross loans	Gross impaired loans	Individual allowances for credit losses	Net impaired loans	Net impaired loans	Net impaired loans
Residential mortgages	\$ 85,931	\$ 129	0.15%	\$ 13	\$ 116	\$ 128
Consumer, credit card and other personal loans	18,520	84	0.45	31	53	49
Business and government	28,544	253	0.89	94	159	176
<b>Total</b>	<b>\$ 132,995</b>	<b>\$ 466</b>		<b>\$ 138</b>	<b>\$ 328</b>	<b>\$ 353</b>
As a percentage of gross loans			0.35%		0.25%	0.30%

TABLE 30 – SPECIFIC COVERAGE RATIO

As at December 31  
(as a percentage)

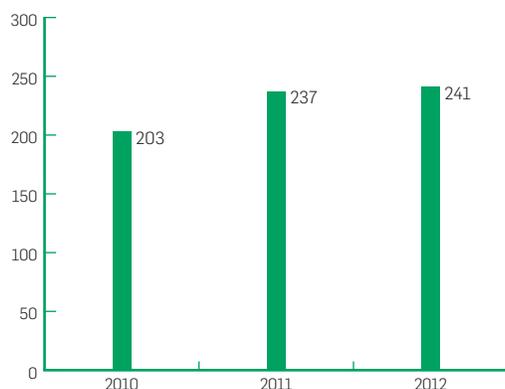
	2012	2011	2010
Residential mortgages	10.1%	9.1%	8.6%
Consumer, credit card and other personal loans	36.9	42.2	42.4
Business and government	37.2	36.6	38.7
Coverage ratio of impaired loans	29.6	30.6	31.1

## PROVISION FOR CREDIT LOSSES

The provision for credit losses totalled \$241 million for 2012, up \$4 million compared to the corresponding period in 2011. This provision comprises the provision for loan losses of \$232 million and the provision for off-balance sheet commitments of \$9 million for 2012, compared to \$219 million and \$18 million, respectively, for 2011. The provision for loan losses represented 0.19% of average gross loans, the same figure as in 2011.

## PROVISION FOR CREDIT LOSSES

(in millions of dollars)



## MARKET RISK

*Market risk refers to the risk of changes in the fair value of financial instruments resulting from fluctuations in the parameters affecting this value, in particular, interest rates, exchange rates, credit spreads and their volatility.*

Desjardins Group is exposed to market risk primarily through positions taken in the course of its traditional financing and savings recruitment activities. It is also exposed to market risk through its trading activities. Desjardins Group and its components have adopted policies that set out the principles, limits and procedures to use in managing market risk.

## INTEREST RATE RISK MANAGEMENT

Desjardins Group is exposed to interest rate risk, which represents the potential impact of interest rate fluctuations on net interest income and the economic value of equity. Interest rate risk is the main component of market risk for Desjardins Group's traditional banking activities other than trading, such as accepting deposits and granting loans, as well as for its securities portfolios used for long-term investment purposes and as liquidity reserves.

Sound and prudent management is used to achieve the objective of optimizing net interest income while minimizing the negative incidence of interest rate movements. The established policies describe the principles, limits and procedures that apply to interest rate risk management. Simulations are used to measure the effect of different variables on changes in net interest income and the economic value of equity.

The assumptions used in the simulations are based on an analysis of historical data and on the effects of various interest rate environments on changes in this data. These assumptions concern changes in the structure of assets and liabilities, including modelling for non-maturity deposits and equity, member behaviour and pricing. Desjardins Group's asset and liability management committee (the Asset/Liability Committee) is responsible for analyzing and approving the global matching strategy on a monthly basis while respecting the parameters defined in interest rate risk management policies.

Table 31 presents the impact before income taxes on the non-trading portfolio of a sudden and sustained 100-basis-point increase or decrease in interest rates on net interest income and the economic value of equity.

TABLE 31 – INTEREST RATE SENSITIVITY (BEFORE INCOME TAXES)

As at December 31  
(in millions of dollars)

	2012		2011	
	Net interest income <sup>(1)</sup>	Economic value of equity <sup>(2)</sup>	Net interest income <sup>(1)</sup>	Economic value of equity <sup>(2)</sup>
Impact of a 100-basis-point increase in interest rates	\$ 5	\$ (96)	\$ 56	\$ 118
Impact of a 100-basis-point decrease in interest rates	(26)	41	(87)	(71)

(1) Represents interest rate sensitivity of net interest income for the next 12 months.

(2) Represents the sensitivity of the present value of assets, liabilities and off-balance sheet instruments.

Interest rate sensitivity is based on the earlier of the repricing or maturity date of the assets, liabilities and derivative financial instruments used to manage interest rate risk. The situation presented reflects the position on that date only and can change significantly in subsequent years depending on the preferences of members and clients, and the application of policies on interest rate risk management.

Some Combined Balance Sheet items are considered non-interest-rate-sensitive instruments, including investments in equities, non-performing loans, non-interest-bearing deposits, non-maturity deposits with an interest rate not indexed according to a specific rate (such as the prime rate), and equity. As dictated in its policies, Desjardins Group's management practices are based on prudent assumptions with respect to the maturity profile used in its models to determine their interest rate sensitivity.

### FOREIGN EXCHANGE RISK

*Foreign exchange risk arises when the actual or expected value of assets denominated in a foreign currency is higher or lower than that of liabilities denominated in the same currency.*

Overall, Desjardins Group's exposure to this risk is limited because the majority of its transactions are conducted in Canadian dollars. However, in certain specific situations, Desjardins Group and its components may become exposed to foreign exchange risk, particularly with respect to the U.S. dollar. This

exposure mainly arises from their intermediation activities with members and clients, and its financing and investment activities. To ensure that exposure is properly controlled and limited, Desjardins Group and its components use derivative financial instruments such as forward exchange contracts and currency swaps.

### MANAGEMENT OF MARKET RISK RELATED TO TRADING ACTIVITIES – VALUE AT RISK

The market risk of trading portfolios is managed on a daily basis under a specific policy. The main tool used to measure the market risk of trading portfolios is "Value-at-Risk" (VaR), which represents an estimate of the potential loss over a certain period of time at a given confidence level.

A Monte Carlo VaR is calculated daily on the trading portfolios, using a 99% confidence level and a holding horizon of one day. It is therefore reasonable to expect a loss exceeding the VaR figure once every 100 days. The calculation of VaR is based on historical data for a one-year interval.

Table 32 presents the aggregate VaR of the trading activities by risk category as well as the diversification effect, which represents the difference between aggregate VaR and the sum of VaR for different risk categories. Equity price risk, interest rate risk and foreign exchange risk are the three risk categories to which Desjardins Group is exposed. The definition of a trading portfolio meets the criteria defined in the Basel Capital Accord.

TABLE 32 – VaR BY RISK CATEGORY (TRADING PORTFOLIO)  
(in millions of dollars)

	As at December 31, 2012			For the year ended December 31, 2012			As at December 31, 2011			For the year ended December 31, 2011		
	Average	High	Low	Average	High	Low	Average	High	Low	Average	High	Low
Equities	\$ 0.1	\$ 0.2	\$ 0.4	\$ 0.1	\$ 0.1	\$ 0.1	\$ 0.4	\$ 0.4	\$ 1.1	\$ 0.2		
Foreign exchange	0.1	0.1	0.1	—	0.1	0.1	0.1	0.1	0.6	—		
Interest rate	1.9	3.0	7.8	1.1	3.5	4.0	6.7	2.2				
Diversification effect <sup>(1)</sup>	(0.2)	(0.3)	N/A <sup>(2)</sup>	N/A <sup>(2)</sup>	(0.3)	(0.5)	N/A <sup>(2)</sup>	N/A <sup>(2)</sup>				
<b>Aggregate VaR</b>	<b>\$ 1.9</b>	<b>\$ 3.0</b>	<b>\$ 7.7</b>	<b>\$ 1.1</b>	<b>\$ 3.7</b>	<b>\$ 4.0</b>	<b>\$ 6.6</b>	<b>\$ 2.2</b>				

(1) Risk reduction related to diversification, namely the difference between the sum of the VaR for the various market risks and the aggregate VaR.

(2) Not applicable: The highs and lows of the various market risk categories can refer to different dates.

As at December 31, 2012, the aggregate VaR was \$1.9 million, the interest rate VaR being the largest component. Aggregate VaR was \$3.0 million below its annual average. Risk mitigation related to diversification amounted to \$0.2 million as at December 31, 2012.

**BACK TESTING**

Back testing is conducted to validate the VaR model used. This involves a daily comparison of the VaR with the profits and losses (P&L) on portfolios.

Desjardins Group performs back testing daily, applying a hypothetical P&L to its trading portfolios. The hypothetical P&L is calculated by determining the difference in value resulting from changes in market conditions between two consecutive days. The portfolio mix between these two days remains static.

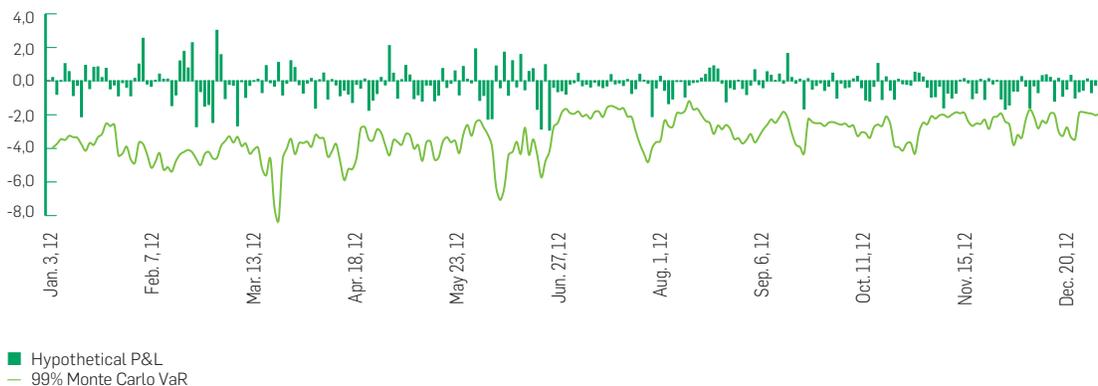
The following chart presents changes in VaR for trading activities as well as profits and losses related to these activities. During the fourth quarter of 2012, the hypothetical P&L did not exceed VaR.

**STRESS TESTING**

From time to time, certain events that are considered highly unlikely may occur and may have a significant impact on trading portfolios. These events are at the tail-end of the distribution and are the result of extreme situations.

The approach used to measure the risk related to highly unlikely but plausible events involves applying a stress-testing program (sensitivity tests, historical scenarios and hypothetical scenarios) at regular intervals. Stress-testing results are analyzed together with VaR calculations in order to detect Desjardins Group's vulnerability to such events. The stress-testing program is reviewed periodically to ensure that it is kept current.

**VaR COMPARED TO HYPOTHETICAL P&L OF TRADING ACTIVITIES**  
(in millions of dollars)



■ Hypothetical P&L  
— 99% Monte Carlo VaR

## LIQUIDITY RISK

*Liquidity risk refers to Desjardins Group's capacity to raise the necessary funds (by increasing liabilities or converting assets) to meet a financial obligation, whether or not it appears on the Combined Balance Sheets.*

Desjardins Group is exposed to liquidity risk in potential crisis situations that would result in unusual cash outflows and make it necessary for Desjardins Group Treasury to find the funding needed to meet sudden demands. For instance, such an extreme situation could occur in the event caisse members begin making massive withdrawals due to a lack of confidence in the organization's financial stability. Liquidity risk management is a key component of the overall risk management strategy. Desjardins Group and its components have established policies describing the principles, limits, risk appetite and tolerance thresholds, and procedures that apply to liquidity risk management.

### LIQUIDITY RISK MANAGEMENT

Desjardins Group manages liquidity risk in order to ensure that it has timely and cost-effective access to the funds needed to meet its financial obligations as they become due, in both routine and crisis situations. Managing this risk involves maintaining a sufficient level of liquid securities, ensuring stable and diversified sources of funding, monitoring indicators, and adopting a contingency plan to implement in the event of a liquidity crisis.

Policies and standards are reviewed on a regular basis to ensure that they are appropriate for the operating environment and prevailing market conditions. They are also updated according to regulatory requirements and sound liquidity risk management practices.

### LIQUIDITY RESERVES

The minimum liquidity reserves that must be maintained by the caisse network, the Federation and *Caisse centrale Desjardins* are prescribed in policies and standards specific to each entity. Day-to-day management of securities and the reserve level to be maintained is centralized at Desjardins Group Treasury and is subject to risk management monitoring under the supervision of the Desjardins Group Finance and Risk Management Committee. Eligible securities must meet high security and negotiability standards. Securities held in these funds are largely Canadian government securities.

The aggregate liquidity reserves held in these funds provide manoeuvring room for Desjardins Group and are monitored daily. In addition to complying with specific policies and standards, the levels maintained must provide assurance of their adequacy in the event of a possible severe liquidity crisis directly affecting Desjardins Group, such as if its credit rating were downgraded by rating agencies. A Desjardins-wide crisis scenario program has been implemented for this purpose. This program incorporates the concepts put forward by the Bank for International Settlements (BIS) under the document entitled "Basel III – International Framework for Liquidity Risk Measurement, Standards and Monitoring". The scenarios make it possible to measure the magnitude of potential cash outflows in a crisis situation, to implement liquidity ratios and levels to be maintained throughout Desjardins Group, and to assess the potential marginal cost of such events, depending on the type, severity and level of the crisis.

The introduction of Basel III will also strengthen international minimum liquidity requirements. This accord will introduce a liquidity coverage ratio (LCR) to allow financial institutions to cope with potential liquidity crisis ("illiquidity") situations, and a net stable funding ratio (NSFR) to address mismatches between assets and funding sources. Even though the Basel Committee is still studying these two ratios and an observation period is currently underway, the AMF expects Desjardins Group to calculate these ratios in order to benefit from an observation period before the planned effective dates of January 1, 2015, for the LCR, and January 1, 2018, for the NSFR. Desjardins Group already monitors these two ratios on a regular basis for management information purposes and intends to comply with the new standards once they become effective.

### SOURCES OF FUNDING

Desjardins Group's Treasury ensures stable and diversified sources of institutional funding by type, source and maturity. It uses a wide range of financial products and borrowing programs on various markets for its financing needs.

It should be noted that systems are in place for the issuance of covered bonds and the securitization of CHMC-insured loans. Furthermore, Desjardins Group is eligible for the Bank of Canada's various intervention programs and loan facilities for Emergency Lending Assistance advances.

## LIQUIDITY RISK INDICATORS

The purpose of monitoring liquidity indicators daily is to quickly identify a lack of liquidity, whether potential or real, within Desjardins Group and on capital markets. For each liquidity indicator defined, warning levels are established and are subject to an escalation process. If one or more indicators trigger a warning level, the Desjardins Group Finance and Risk Management Committee is immediately alerted. This committee would also act as a crisis committee should the contingency plan be put into action.

The indicators are divided into two categories: indicators specific to Desjardins Group and capital market indicators. The first category includes indicators that monitor the level of Desjardins Group's room for manoeuvre, member behaviour, credit spreads faced by *Caisse centrale Desjardins*, and the effectiveness of institutional funding sources. Market indicators focus primarily on credit spreads observed for financial institutions and the provinces relative to federal bonds.

## CONTINGENCY PLAN

Desjardins Group has developed a liquidity contingency plan that includes setting up an internal crisis committee vested with special decision-making powers to deal with crisis situations. This plan also lists the sources of liquidity available in exceptional situations. In addition, it sets out the decision-making and information process based on the severity level of a possible crisis.

The scope of a liquidity crisis depends on its possible duration, the amount of cash outflows, the efficiency of sources of funding, and its potential threat to the solvency of Desjardins Group. The crisis levels affecting Desjardins Group Treasury's normal operations are as follows:

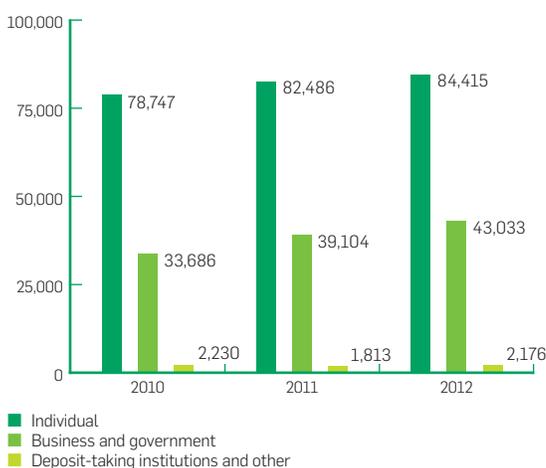
1. Pre-crisis or temporary decline in liquidity reserves
2. Major decline in liquidity reserves for an extended period of time but solvency not affected
3. Liquidity seriously compromised but solvency not affected
4. Liquidity seriously compromised and solvency threatened
5. Illiquidity and imminent or declared insolvency

The aim of the plan is to enable quick and efficient action in order to minimize disruptions caused by sudden changes in member and client behaviour and potential disruptions in capital markets or economic conditions.

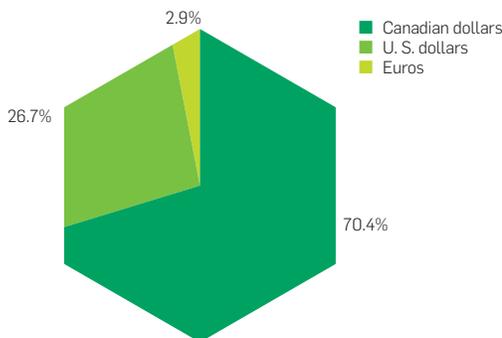
## SOURCES OF FINANCING

Core funding, which includes capital, long-term liabilities and a diversified deposit portfolio, is the foundation of Desjardins Group's liquidity position. As at December 31, 2012, Desjardins Group's outstanding deposit totalled \$129.6 billion, up \$6.2 billion, or 5.0%, from December 31, 2011. This growth was mainly due to business and government deposits, which totalled \$43.0 billion, up \$3.9 billion, or 10.0%, from \$39.1 billion as at December 31, 2011. Deposits from individuals, business and government make up the main source of reliable funding and are Desjardins Group's preferred category of funds. This solid base alone accounted for 98.3% of the deposit liabilities as at December 31, 2012.

DEPOSITS BY CATEGORY  
(in millions of dollars)



FUNDING BY CURRENCY  
(as at December 31, 2012)



As Desjardins Group's treasurer, *Caisse centrale Desjardins* meets the needs of the organization's members and clients. Its first priority is to implement appropriate strategies to identify, measure and manage risks. These activities are regulated by a liquidity sufficiency and administration policy and a refinancing management policy.

In order to maintain stable and diversified refinancing, *Caisse centrale Desjardins* ensures the diversification of its sources of financing from institutional capital markets. It therefore regularly turns to the capital markets when conditions are favourable, and occasionally makes public and private issues of term notes on Canadian, U.S. and European markets.

In 2012, *Caisse centrale Desjardins* managed to maintain sufficient liquidity levels to meet Desjardins Group's needs through its strong treasury policy, solid institutional refinancing and the contribution of the caisse network. *Caisse centrale Desjardins*'s strict treasury management strategy also put it in a good position to deal with the current period of global financial recovery.

In keeping with its strategy of increasing the duration of its institutional refinancing and its mission as Desjardins Group's treasurer, *Caisse centrale Desjardins* issued debt securities on various markets in 2012. In fact, in March, *Caisse centrale Desjardins* issued medium-term covered bonds in the amount of US\$1.5 billion on the U.S. market. In October 2012, it also issued medium-term notes in the amount of \$800 million. This issuance, the largest of its kind on the Canadian market by *Caisse centrale Desjardins*, was very well received by investors. The presence of Desjardins Group on these different markets also helped expand its pool of institutional investors.

*Caisse centrale Desjardins* continued to be present in the federally guaranteed mortgage loan securitization market under the Canada Mortgage Bond (CMB) Program. It was in fact active in this area, participating in new issues of approximately

\$1.5 billion in 2012, namely four five-year fixed rate CMB issuances and one five-year floating rate CMB issuance. The main objective of this program is to obtain a source of long-term financing at the lowest price on the market.

*Capital Desjardins inc.* is a subsidiary of Desjardins Group. Its mandate is to issue securities on capital markets and to invest the proceeds in subordinated notes issued by the member caisses of the Federation. On June 1, 2012, *Capital Desjardins inc.* called all its outstanding Series C Senior Notes due in 2017, in the amount of \$300 million.

Overall, these issuances made it possible to adequately meet the liquidity needs of Desjardins Group, to better diversify its sources of financing and to further extend their average term.

The following is a summary of the various *Caisse centrale Desjardins* borrowing programs:

On the Canadian market:

- A medium-term deposit note program of up to \$5 billion

On the international market:

- A European short-term deposit note program of €1 billion
- A U.S. short-term deposit note program of US\$5 billion
- A global multi-currency medium-term deposit note program of €7 billion

As at December 31, 2012, *Caisse centrale Desjardins*'s borrowings and medium-term notes totalled \$10.5 billion, up \$575 million compared to the same date in 2011. As for *Capital Desjardins inc.*, its subordinated bonds amounted to \$3.1 billion as at December 31, 2012, versus \$3.4 billion as at December 31, 2011.

## CREDIT RATINGS

The credit ratings assigned to Desjardins Group by the rating agencies are instrumental in ensuring access to sources of wholesale financing and the cost of such financing, and they also impact Desjardins Group's credibility and recognition among institutional investors.

Rating agencies assign credit ratings to securities issued by Desjardins Group, based on its financial stability, its capitalization, the stability of its operating surplus earnings, its leading role in its local markets and the quality of its assets.

On December 13, 2012, Standard & Poor's downgraded the credit ratings of *Caisse centrale Desjardins* and *Capital Desjardins inc.*, as well as five other Canadian financial institutions. The agency said it was concerned about Canadian debt levels and the possible consequences on financial institutions, particularly on their mortgage portfolios and credit loss volumes. It expects a slowdown in credit demand and greater pressure on the margins of the country's financial institutions, in a low interest rate environment.

In addition, on January 28, 2013, Moody's downgraded the credit ratings of *Caisse centrale Desjardins* and *Capital Desjardins inc.*, as well as the ratings of five other Canadian financial institutions. The agency stated that its decision was due to the economic situation in Canada, which is showing signs for concern, such as high consumer debt levels and elevated housing prices. Moody's also said that financial institutions are more vulnerable than in the past to downside risks weighing on the Canadian economy.

Management is of the opinion that these decisions have more to do with the agencies' concerns about Canada's economic situation than with the quality of Desjardins Group's loan portfolio or balance sheet.

Even after the downgrade, the ratings of *Caisse centrale Desjardins* and *Capital Desjardins inc.* remain among the best in Canada and compare favourably with those of many large international and Canadian financial institutions.

The credit ratings and outlooks assigned by Fitch and DBRS to the various securities of *Caisse centrale Desjardins* and *Capital Desjardins inc.* were unchanged in 2012.

TABLE 33 – CREDIT RATINGS OF SECURITIES ISSUED

	DBRS	STANDARD & POOR'S	MOODY'S	FITCH
<i>Caisse centrale Desjardins</i>				
Short-term	R-1 (high)	A-1	P-1	F1+
Medium- and long-term, senior	AA	A+	Aa2	AA-
<i>Capital Desjardins inc.</i>				
Medium- and long-term, senior	AA (low)	A	A2	A+

## CONTRACTUAL OBLIGATIONS

Contractual obligations are commitments with respect to minimum future payments and impact Desjardins Group's liquidity needs. Such contractual obligations are recognized in the Combined Balance Sheets or are off-balance sheet.

Table 34 presents financial liabilities as well as other obligations by remaining contractual maturity term. The amounts presented include principal and interest, if any.

TABLE 34 – CONTRACTUAL OBLIGATIONS BY TERM TO MATURITY

As at December 31  
(in millions of dollars)

	2012				Total
	Payable on demand	Less than 1 year	1 to 5 years	Over 5 years	
<b>Liabilities</b>					
Deposits	\$ 46,100	\$ 42,415	\$ 44,599	\$ 338	\$ 133,452
Acceptances	—	841	—	—	841
Commitments related to securities sold short	4,790	131	44	18	4,983
Commitments related to securities lent or sold under repurchase agreements	1	7,982	—	—	7,983
Subordinated bonds	—	175	746	3,425	4,346
Amounts payable to clients, brokers and financial institutions	1,752	797	—	—	2,549
Other financial liabilities	31	1,704	89	2	1,826
Guarantees and standby letters of credit	490	234	144	38	906
Credit commitments	22,576	32,660	6,103	21	61,360
Derivative financial instruments with net settlement	—	167	265	13	445
Derivative financial instruments with gross settlement <sup>(1)</sup>					
Cash flows to be paid on liabilities	—	4,896	1,422	—	6,318
Cash flows to be paid on assets	—	4,420	2,737	—	7,157
	2011				Total
	Payable on demand	Less than 1 year	1 to 5 years	Over 5 years	
<b>Liabilities</b>					
Deposits	\$ 42,734	\$ 39,622	\$ 44,210	\$ 780	\$ 127,346
Acceptances	—	676	—	—	676
Commitments related to securities sold short	5,119	168	57	2	5,346
Commitments related to securities lent or sold under repurchase agreements	3	8,497	—	—	8,500
Subordinated bonds	—	187	777	3,836	4,800
Amounts payable to clients, brokers and financial institutions	2,191	1,695	—	—	3,886
Other financial liabilities	10	2,000	80	3	2,093
Guarantees and standby letters of credit	381	107	245	—	733
Credit commitments	20,325	29,936	4,226	1,217	55,704
Derivative financial instruments with net settlement	—	330	437	23	790
Derivative financial instruments with gross settlement <sup>(1)</sup>					
Cash flows to be paid on liabilities	—	7,842	1,544	—	9,386
Cash flows to be paid on assets	—	2,011	1,690	7	3,708

(1) The "Derivative financial instruments with gross settlement" category includes cash flows to be paid on both derivative financial instruments recorded as liabilities and derivative financial instruments recorded as assets. Contractual cash outflows for derivative financial instruments with gross settlement are accompanied by related cash inflows that are not included in this table.

## OPERATIONAL RISK

*Operational risk is defined as the risk of inadequacy or failure attributable to processes, people, internal systems or external events and resulting in losses, failure to achieve objectives or a negative impact on reputation.*

### OPERATIONAL RISK MANAGEMENT

Operational risk is inherent to all business activities as well as internal and outsourced activities. Losses can mainly arise from fraud, damage to tangible assets, illegal acts, system failures, or problems in process management.

#### OPERATIONAL RISK MANAGEMENT FRAMEWORK

The primary objective of the operational risk management framework is to maintain operational risk at an acceptable level while focusing on the quality of service provided to Desjardins Group members and clients and on organizational agility. The development of policies, guidelines and rules to identify, measure, track, monitor and disclose operational risk ensures its sound and prudent management.

There are practices in place to foster efficient and proactive management of events that could lead to operational risk. These include practices for risk assessment, management of outsourcing risks, protection of information, insurance coverage, business continuity and crisis management.

The operational risk management framework is periodically reviewed based on regulatory authorities' expectations and industry practices

#### BUSINESS CONTINUITY AND CRISIS MANAGEMENT

Desjardins Group has enhanced its business continuity program, the purpose of which is to ensure that service delivery to members and clients will be maintained in essential operations in the event of business interruptions, system disruptions or crises.

#### INFORMATION RISK MANAGEMENT

Desjardins Group is aware of the importance of protecting information and has implemented an information risk management program as well as a training and awareness program to protect privacy and ensure the safety of its members' and clients' property.

#### TECHNOLOGY RISK MANAGEMENT

Desjardins Group has updated its technology risk management by implementing a specific framework for all technology services provided by Desjardins Technology Group Inc. This framework defines the concept of technology risks for Desjardins Group, the scope of application of the technology risk management approach, the governance structure and related management activities.

#### OUTSOURCING RISK MANAGEMENT

A program has been put in place to manage Desjardins Group's outsourcing activities. All material outsourcing agreements are monitored in order to ensure they are properly managed.

## INSURANCE RISK

*Insurance risk arises from the uncertainty that events may turn out differently from the assumptions used when designing, pricing or measuring actuarial reserves for insurance products, and that profitability of these products may be affected.*

The risk associated with designing and pricing products is the risk that the initial pricing is or will become insufficient. The risk of incorrectly estimating actuarial reserves is due to the possibility of selecting an inadequate model for estimating the loss ratio or calculating the reserves. Loss ratio means the estimated amount of benefits that will be required to be paid, contractual clause management and risk selection.

### INSURANCE RISK MANAGEMENT

Product design and pricing risk arises from potential errors in projections concerning the many factors used to set premiums, including future returns on investments, underwriting experience in terms of claims experience, mortality and morbidity, and administrative expenses. Insurance components adopt strict pricing standards and policies and perform spot checks to compare forecasts with actual results. Some product pricing may be adjusted depending on the accuracy of forecasts.

Desjardins Group limits potential losses through reinsurance treaties. Such treaties do not, however, release the insurance components from their obligations toward clients in the event that reinsurers experience financial difficulties. Consequently, the components are also exposed to a credit risk related to the reinsurers. To minimize this risk, the components enter into reinsurance treaties with stable, financially solid and, in most cases, duly accredited companies.

The insurance subsidiaries comply with the standards for sound management practices established by the regulatory bodies that govern them and are subject to dynamic capital adequacy testing. Various pessimistic scenarios were tested during the year to measure their effect on the capitalization ratio; the capital proved adequate in each case.

## STRATEGIC RISK

*Strategic risk refers to a possible loss attributable to an inability to adapt to a changing environment because of a failure to act, an inappropriate choice of strategies or the inability to effectively implement strategies.*

It is first up to senior management and the Board of Directors to address, define and monitor developments in Desjardins Group's strategic directions according to the consultation processes specific to Desjardins. Events that could compromise the achievement of Desjardins Group's strategic objectives and initiatives are systematically and regularly monitored by Desjardins Group's officers and senior management.

## REPUTATION RISK

*Reputation risk is the risk of being perceived negatively by stakeholders, whether justifiably or not, because of practices, actions or lack of action, which could have an unfavourable impact on Desjardins Group's income and equity, and the trust of its stakeholders.*

Reputation is of critical importance and cannot be managed separately from other risks. Consequently, managing reputation risk in all its spheres of activity is a constant concern for Desjardins Group.

Desjardins Group has defined guidelines, a management framework, and roles and responsibilities with regard to reputation risk. This framework is in addition to various processes already in place, such as the regulatory compliance function and ethical requirements, to encourage sound reputation risk management. All management personnel and employees are required to perform their duties in accordance with these principles and Desjardins Group's values.

## OVERVIEW OF OTHER RISKS

### ENVIRONMENTAL RISK

*Environmental risk is the risk of financial, operational or reputational loss for Desjardins Group as a result of environmental impacts or issues, whether they are a result of Desjardins Group's credit or investment activities or its operations.*

Environmental risk is an integral part of Desjardins Group's Integrated Risk Management Framework. Desjardins Group has been a pioneer in responsible investing for more than a decade, offering investment products that support businesses with clearly defined social responsibility and environmental values. Desjardins Group also supports climate change action by promoting businesses that are making positive contributions to combat climate change.

### LEGAL AND REGULATORY ENVIRONMENT RISK

*Legal and regulatory environment risk represents the consequences of not complying with the laws, regulations, standards and practices governing our operations.*

The financial services industry is one of the most strictly regulated sectors. In recent years, the regulations governing the financial sector have expanded significantly in response to numerous socio-economic phenomena, such as the development of new, increasingly complex financial products, the continuing volatility in the securities industry, market crises, financial fraud, and the fight against money laundering and terrorist financing, to mention but a few. In addition to federal (Canada and the U.S.) and provincial government requirements, the regulatory environment also includes organizations such as the AMF in Quebec, Canadian securities authorities, the OSFI, the Mutual Fund Dealers Association of Canada, and the Investment Industry Regulatory Organization of Canada. Complying with major legislative and regulatory changes such as the *Foreign Account Tax Compliance Act (FATCA)*, the *Dodd-Frank Act* and the Basel accords requires Desjardins Group to make significant investments of financial and human resources.

Legal and regulatory environment risk entails effectively preventing and handling possible legal disputes and claims which may lead to judgments or decisions by a court of law or regulatory agency that could result in financial penalties. They may also end in unfavourable judgments, decisions or settlements that could negatively affect how Desjardins Group conducts its operations and lead to further costs associated with legal proceedings that could have an adverse impact on Desjardins Group's financial position and corporate image.

Desjardins Group manages the risk related to the legal and regulatory environment by promoting a strong culture of compliance and by setting up a compliance management framework in order to identify risks of non-compliance, to assess the potential consequences of such risks and to implement practices to manage them effectively. In addition, a Chief Compliance Officer supervises all Desjardins Group teams that

conduct compliance activities. This compliance management structure provides reasonable assurance that Desjardins Group's operations comply with applicable regulations.

The compliance function is responsible for developing, updating and maintaining the compliance management framework. It is based on a number of principles, including the identification and monitoring of regulatory obligations and the functional units subject to them. To do so, regulatory developments and their impact on operations are monitored on an ongoing basis. The compliance function provides support in an advisory capacity to managers in charge of the business sectors so that they can effectively manage their risks while conducting periodic inspections of operations supported by training programs. Lastly, a formal reporting process is in place for Desjardins Group's senior management and decision-making bodies.

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#### SECTION 4.2

## RISK FACTORS THAT COULD IMPACT FUTURE RESULTS

As indicated in the warning about forward-looking statements, general and specific risks and uncertainties may cause the actual results of Desjardins Group to differ from those in the forward-looking statements. Some of these risk factors are presented below.

#### GENERAL ECONOMIC AND BUSINESS CONDITIONS IN REGIONS IN WHICH DESJARDINS GROUP OPERATES

The general economic and business conditions in the regions in which Desjardins Group operates may significantly affect its revenues. These conditions include short- and long-term interest rates, inflation, debt securities market fluctuations, foreign exchange rates, the volatility of capital markets, including tighter liquidity conditions in certain markets, the strength of the economy, and the volume of business conducted by Desjardins Group in a given region.

#### FOREIGN EXCHANGE RATES

Exchange rate fluctuations in the Canadian dollar, the U.S. dollar and other foreign currencies may affect Desjardins Group's financial situation and its future surplus earnings. Fluctuations in the Canadian dollar may also adversely impact the earnings of Desjardins Group's business clients in Canada.

#### MONETARY POLICIES

The monetary policies of the Bank of Canada and the Federal Reserve Board in the United States, as well as other interventions in financial markets, have an impact on Desjardins Group's income. The general level of interest rates may affect Desjardins Group's profitability. Fluctuations in interest rates affect the spread between interest paid on deposits and interest earned on loans, which could change Desjardins Group's net interest income. Desjardins Group has no control over changes in monetary policies or financial market conditions, and it therefore cannot forecast or anticipate them with any consistency.

#### COMPETITION

The level of competition in markets in which Desjardins Group operates affects its performance. Client retention depends on many factors, such as product and service pricing, changes to the products and services offered, and customer service delivery.

#### CHANGES IN STANDARDS, LAWS AND REGULATIONS

Changes made to standards, laws and regulations, including changes affecting their interpretation or implementation, could have an impact on Desjardins Group by restricting its product or service offer or by enhancing the ability of competitors to compete with its products or services. In addition, should Desjardins Group fail to comply with any applicable laws, regulations or other guiding principles, even though it takes care to avoid such a possibility, it could be subject to penalties and fines that may have an unfavourable impact on its reputation and financial results.

#### ACCURACY AND COMPLETENESS OF INFORMATION CONCERNING CLIENTS AND COUNTERPARTIES

Desjardins Group relies on the accuracy and completeness of the information it collects on its clients and counterparties. When deciding to authorize credit or other transactions with clients or counterparties, Desjardins Group may use information provided by the clients or counterparties themselves, including financial statements and other financial information. It may also rely on representations made by clients and counterparties regarding the completeness and accuracy of such information, and on auditors' reports regarding financial statements. The financial position and income of Desjardins Group could be adversely affected if it relies on financial statements that are not compliant with accounting standards, are misleading or do not accurately present, in all material respects, the financial position or operating results of its clients and counterparties.

#### ACCOUNTING POLICIES USED BY DESJARDINS GROUP

The accounting policies that Desjardins Group uses determine how it reports its financial position and operating results, and they may require management to make estimates or rely on assumptions about matters that are inherently uncertain. Any change to these estimates and assumptions may have a significant impact on Desjardins Group's operating results and financial position.

#### NEW PRODUCTS AND SERVICES TO MAINTAIN OR INCREASE DESJARDINS GROUP'S MARKET SHARE

The ability of Desjardins Group to maintain or increase its market share depends partly on its skill in adapting its products and services to changing standards in the financial services industry. Financial services companies are subject to increasing pressure regarding the pricing of their products and services. This factor may reduce net interest income or revenues from fee-based products and services. Moreover, the adoption of new technologies could require Desjardins Group to modify or adapt its products and services, resulting in major expenses.

#### ABILITY TO RECRUIT AND RETAIN KEY MANAGEMENT PERSONNEL, INCLUDING SENIOR MANAGEMENT

Desjardins Group's future performance depends partly on its ability to recruit and retain key management personnel, including senior management. In addition, there is intense competition to retain the best people in the financial services industry. Desjardins Group cannot, however, be sure that it will be able to continue to recruit and retain key management personnel, including senior management, although this is one of the objectives of its resources management policies and practices.

#### BUSINESS INFRASTRUCTURE

Third parties provide some of the essential components of Desjardins Group's business infrastructure, such as Internet connections and network access. Interruptions in network access or other communication services provided by such third parties could adversely affect the ability of Desjardins Group to offer products and services to customers and otherwise conduct its business.

#### GEOGRAPHIC CONCENTRATION

As at December 31, 2012, Desjardins Group's lending in Quebec accounted for 93.1% of its aggregate loan portfolio. Moreover, its operations are heavily concentrated in Quebec. As a result of this significant geographic concentration, its results largely depend on economic conditions in Quebec. Any deterioration in these conditions could adversely impact:

- Past due loans
- Problem assets and foreclosed property
- Claims and lawsuits
- The demand for products and services
- The value of the collateral available for loans, especially mortgages, and by extension clients' borrowing capacity, the value of assets associated with impaired loans, and collateral coverage

#### ACQUISITIONS AND PARTNERSHIPS

Desjardins Group has implemented a rigorous internal control environment for the acquisition and partnership process. Nevertheless, its financial or strategic objectives could fail to be met because of unexpected factors such as delays in approval of transactions by regulators and shareholders, the inability to apply the strategic plan in its original form, difficulties in integrating or retaining key employees or clients, or changes in the economic and competitive environment. As a result, synergies, higher income, cost savings, increased market share and other expected benefits may not materialize, thereby impacting Desjardins Group's future surplus earnings.

## CREDIT RATINGS

The credit ratings assigned to Desjardins Group by rating agencies are instrumental in its access to sources of wholesale financing and the cost of such financing. There is no guarantee that the credit ratings and outlooks assigned by the agencies to Desjardins Group's various securities will be maintained. Furthermore, a downgrade to any of Desjardins Group's ratings could raise its cost of financing and limit its access to capital markets.

## OTHER FACTORS

Other factors that may have an impact on Desjardins Group's future results include changes in tax laws, unexpected changes in consumer spending

and savings habits, technological developments, the ability to implement Desjardins Group's disaster recovery plan within a reasonable time, the potential impact of international conflicts or natural disasters on Desjardins Group's business, and Desjardins Group's ability to anticipate and manage the risks associated with these factors properly despite a disciplined risk environment.

Desjardins Group cautions the reader that factors other than the foregoing could affect future results. Investors and other stakeholders relying on forward-looking statements to make decisions with respect to Desjardins Group should carefully consider these factors as well as other uncertainties, potential events, and industry factors or items specific to Desjardins Group which could adversely impact its future results.

## SECTION 4.3

## ADDITIONAL INFORMATION RELATED TO EXPOSURE TO CERTAIN RISKS

The tables below provide further details about more complex financial instruments with a higher degree of risk.

TABLE 35 – ASSET-BACKED SECURITIES

As at December 31  
(in millions of dollars)

	2012		2011	
	Notional amounts	Fair value	Notional amounts	Fair value
Commercial mortgage-backed securities <sup>(1)</sup>	\$ 236	\$ 249	\$ 249	\$ 260
Financial asset-backed securities <sup>(2)</sup>	94	91	71	59

(1) These securities are presented in the Combined Balance Sheets under "Securities at fair value through profit or loss".

(2) None of the securities held are directly backed by subprime residential mortgage loans. These securities are presented in the Combined Balance Sheets under "Securities at fair value through profit or loss" and "Available-for-sale securities".

TABLE 36 – DERIVATIVE FINANCIAL INSTRUMENTS

As at December 31  
(in millions of dollars)

	2012			2011		
	Notional amounts	Positive value	Negative value	Notional amounts	Positive value	Negative value
Credit default swaps <sup>(1)</sup>	\$ 559	\$ 1	\$ —	\$ 601	\$ —	\$ 8
Total return swaps <sup>(2)</sup>	7	—	—	8	—	—

(1) Desjardins Group's commitment and the nature of the underlying assets are provided in the "Credit default swaps" section of Note 27, "Commitments, guarantees and contingent liabilities", to the Combined Financial Statements. Credit default swaps are presented in the Combined Balance Sheets as derivative financial instruments.

(2) These amounts do not include any amounts realized as part of securitization activities. Total return swaps are presented in the Combined Balance Sheets as derivative financial instruments.

TABLE 37 – LEVERAGED FINANCE LOANS AND SUBPRIME LOANS

As at December 31  
(in millions of dollars)

	2012	2011
Leveraged finance loans <sup>(1)</sup>	\$ 165	\$ 90
Alt-A mortgage loans <sup>(2)</sup>	36	43
Subprime residential mortgage loans <sup>(3)</sup>	2	1

(1) Leveraged finance loans are defined as loans to large corporations and finance companies whose credit rating is between BB+ and D, and whose level of indebtedness is very high compared to other companies in the same industry.

(2) Alt-A mortgages are defined as loans to borrowers with non-standard income documentation. These loans are presented in the Combined Balance Sheets under "Loans – Residential mortgages" and are measured at amortized cost.

(3) These loans are defined as loans to borrowers with a high credit risk profile. Only one of these loans is currently in default. Subprime residential mortgages are recorded on the Combined Balance Sheets under "Loans – Residential mortgages" and are measured at amortized cost.

# 5.0 ADDITIONAL INFORMATION

## SECTION 5.1

### CONTROLS AND PROCEDURES

Desjardins Group is not a reporting issuer, on a combined basis, under Regulation 52-109 *Certification of Disclosure in Issuers' Annual and Interim Filings* issued by the Canadian Securities Administrators (CSA). However, it has chosen to apply the practices provided in this Regulation to demonstrate its willingness to comply with financial governance best practices.

During 2012, Desjardins Group carried out work so that it could provide certification as at December 31, 2012, of the design and effectiveness of its disclosure controls and procedures, as well as of the design and effectiveness of its internal control over financial reporting.

### DISCLOSURE CONTROLS AND PROCEDURES

In accordance with the CSA guidance in Regulation 52-109, the Chair of the Board, President and CEO as well as the Senior Vice-President of Finance and Chief Financial Officer of Desjardins Group designed, or caused to be designed, disclosure controls and procedures, which are supported in particular by a process for regular certification of financial disclosures in annual and interim filings. All information collected as part of the financial governance process is reviewed on a quarterly and annual basis by the members of the Desjardins Group Disclosure Committee and the Audit and Inspection Commission, who play a lead role in overseeing and assessing the adequacy of disclosure controls and procedures.

As at December 31, 2012, in accordance with the recognized control framework of the Committee of Sponsoring Organizations (COSO) of the Treadway Commission, Desjardins Group management assessed the design and effectiveness of its disclosure controls and procedures.

The design and effectiveness of disclosure controls and procedures were therefore assessed by Desjardins Group management, under the supervision of the

Chair of the Board, President and CEO, and the Senior Vice-President of Finance and Chief Financial Officer of Desjardins Group. Based on the results of this assessment, they concluded that the disclosure controls and procedures are adequately designed and effective, and do not contain any material weakness, thereby ensuring that the information required to be disclosed in reports filed or submitted under Canadian securities legislation is recorded, processed, summarized and reported within the time periods specified in the applicable rules and forms and thereby providing investors with complete and reliable information.

### INTERNAL CONTROL OVER FINANCIAL REPORTING

Desjardins Group management caused an adequate internal control over the financial reporting process to be designed and has maintained it. Such internal control is designed to provide reasonable assurance regarding the reliability of financial reporting and the preparation of combined financial statements for external purposes in accordance with IFRS.

As in the case of the assessment of disclosure controls and procedures, the design and effectiveness of internal control over financial reporting were also assessed in accordance with the COSO control framework.

Because of its inherent limitations, internal control over financial reporting may not prevent or detect misstatements, whether due to error or fraud. Moreover, management's assessment of the controls provides only reasonable, not absolute, assurance that all the problems related to control, which could give rise to material misstatements, have been detected.

An assessment of the design and effectiveness of internal control over financial reporting was therefore carried out by Desjardins Group management under the supervision of the Chair of the Board, President and CEO, and the Senior Vice-President of Finance and Chief Financial Officer of Desjardins Group. Based on the results of this assessment, they have concluded that, as at December 31, 2012, internal control over financial reporting is adequately designed and effective, and does not contain any material weakness.

Moreover, as at December 31, 2012, there were three Desjardins Group components, namely *Caisse centrale Desjardins*, *Capital Desjardins inc.* and, since May 1, 2012, the *Fédération des caisses Desjardins du Québec* (as a venture issuer), that complied with the requirements under Regulation 52-109. Note that the subsidiary Western Financial Group Inc. was a non-venture reporting issuer as at December 31, 2012, but that since February 13, 2013, it no longer has this status as a result of Desjardins Group's redemption of its securities on the market. Consequently, Western Financial Group Inc. is no longer subject to the requirements of Regulation 52-109.

Under the supervision of the certifying officers, the respective management of *Caisse centrale Desjardins* and *Capital Desjardins inc.* therefore assessed the design and effectiveness of disclosure controls and procedures and of internal control over financial reporting. These assessments provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with IFRS.

## CHANGE IN INTERNAL CONTROL OVER FINANCIAL REPORTING

During the year ended December 31, 2012, Desjardins Group did not make any changes to its internal control over financial reporting that had materially affected, or may materially affect, its operations.

Various other aspects of governance are examined in more detail on pages 183 to 202 of the *2012 Desjardins Group Annual Report*.

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### SECTION 5.2

## RELATED PARTY DISCLOSURES

In the normal course of business, Desjardins Group offers financial services and enters into agreements for operating services with related parties. It also pays its key management personnel compensation under normal market conditions.

Furthermore, Desjardins Group provides its financial products and services, under normal market conditions, to its directors, its management personnel and its employees as well as to persons related to them.

Desjardins Group has set up a process to obtain assurance that all transactions with its management personnel and the persons who are related to them have been carried out as arm's-length transactions and in compliance with the legislative framework for its various components.

Such related party transactions are explained in Note 33, "Related party disclosures", to Desjardins Group's annual Combined Financial Statements, on page 181 of the *2012 Desjardins Group Annual Report*.

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### SECTION 5.3

## MATERIAL EVENTS

### CHAIR OF THE BOARD, PRESIDENT AND CEO OF DESJARDINS GROUP

On January 31, 2012, Desjardins Group announced that Monique F. Leroux had been re-elected as Chair of the Board, President and CEO of Desjardins Group for a second mandate of four years.

### TMX GROUP INC.

On July 31, 2012, TMX Group Limited (formerly Maple Group Acquisition Corporation), a corporation in which Desjardins Group has a stake as an investor along with 12 other Canadian financial institutions and pension funds, announced that the offer to purchase all the shares of TMX Group Limited had been successful. Under the transaction, Desjardins Group invested \$98 million in equity in TMX Group Limited. This investment is presented under "Securities – Available-for-sale securities" on the Combined Balance Sheets.

On September 14, 2012, as part of an arrangement, TMX Group Limited acquired all outstanding TMX Group Inc. shares in exchange for common shares of TMX Group Limited, on a one-for-one basis. The Toronto Stock Exchange approved the listing of TMX Group Limited shares.

## ACQUISITIONS

Through Western Financial Group Inc., the Federation acquired Roblin Insurance Travel and Realty Agencies Ltd., based in Manitoba, on January 3, 2012; Brown & Ward Insurance Ltd., a leading property and casualty insurance broker in Alberta, on February 1, 2012; and Hodges & Company Insurance Services Ltd., a network of experienced brokers specialized in commercial insurance, on May 17, 2012. Hodges & Company is based in Victoria, and its acquisition was Western Financial Group Inc.'s first foray into British Columbia. In 2012, Western Financial Group Inc. also acquired BC Yacht Insurance Brokers Inc., based in Sidney, British Columbia, on July 1, 2012, and Orion Insurance Brokers Ltd., whose offices are in Winnipeg, Manitoba, on September 1, 2012.

## SUBSEQUENT EVENT – QTRADE CANADA INC.

On February 4, 2013, Desjardins Group entered into a final agreement, through Desjardins Financial Corporation Inc., a wholly owned subsidiary of the Federation, to purchase between 25% and 40% of the outstanding shares of Qtrade Canada Inc. (Qtrade), a company specializing in online brokerage and wealth management services, primarily for credit unions.

This transaction qualifies as a business combination since Desjardins Group will obtain control over Qtrade's operations, and it will be accounted for using the acquisition method. The allocation of the purchase price to the assets acquired and liabilities assumed will be completed on the transaction's closing date, which is scheduled for the second quarter of 2013. Qtrade's results will be included in the Combined Financial Statements of Desjardins Group from the transaction's closing date.

## SECTION 5.4

# CRITICAL ACCOUNTING POLICIES AND ESTIMATES

A description of the accounting policies used by Desjardins Group is essential to understanding the Combined Financial Statements as at December 31, 2012. The significant accounting policies are described in Note 2, "Significant accounting policies", to the Combined Financial Statements. Some of these policies are particular important in presenting Desjardins Group's financial position and operating results since they require management to make assumptions and estimates that may involve uncertainties, and, since any change to these assumptions and estimates could have a significant impact on the Combined Financial Statements of Desjardins Group. The following paragraphs summarize these accounting policies.

## SPECIAL PURPOSE ENTITIES

Desjardins Group includes in its Combined Financial Statements the operations of the distinct legal structures specifically created to manage a transaction or a group of similar transactions (special purpose entities), even if it has no equity interest in these entities, provided that it exercises control in substance based on the following criteria:

- The activities of the entity are being conducted exclusively on behalf of Desjardins Group, such that Desjardins Group benefits from the entity's operations.
- Desjardins Group has the decision-making and management powers needed to obtain the majority of the benefits from the ongoing activities of the entity. These powers are characterized by the ability to dissolve the entity, to modify its statutes or to veto any modification thereto formally.
- Desjardins Group has the ability to obtain the majority of the benefits of the entity and therefore may be exposed to risks incident to the entity's activities. These benefits may take the form of the right to receive some or all of the entity's profit or loss, measured on an annual basis, or a share of its net assets, or the right to sell one or more assets or to receive the majority of the residual assets in the event of liquidation.
- Desjardins Group retains the majority of the risks taken by the entity in order to obtain benefits from its activities; this would be the case if Desjardins Group remained exposed to the initial losses on the asset portfolio held by the entity.

## FAIR VALUE MEASUREMENT OF FINANCIAL INSTRUMENTS

There is little subjectivity in the determination of the fair value of financial instruments, especially securities, obtained from quoted prices on active markets.

If there are no quoted prices on active markets, the fair value is determined using either models based on observable market data or models that are not based on observable market data. When no quoted prices are available, the fair value is estimated using present value or other valuation methods, which are influenced by the assumptions used concerning the amount and timing of estimated future cash flows and discount rates, which reflect varying degrees of risk, including liquidity risk, credit risk, and risks related to interest rates, exchange rates and price and rate volatility. Due to the need to use estimates and make judgments when applying many valuation techniques, fair value estimates for identical or similar assets may differ between entities. Fair value reflects market conditions on a given date and for this reason cannot be representative of future fair values. It also cannot be considered as being realizable in the event of immediate settlement of these instruments.

### LOANS

Changes in interest rates and in the creditworthiness of borrowers are the main causes of changes in the fair value of loans held by Desjardins Group, which results in a favourable or unfavourable difference compared to their carrying amount. The fair value of loans is estimated by discounting expected cash flows using market interest rates charged for similar new loans at the reporting date. The fair value of impaired loans is assumed to be equal to their carrying amount.

### DEPOSITS

The fair value of deposits with floating-rate features or with no stated maturity is assumed to be equal to their carrying amount. The fair value of fixed-rate deposits is determined by discounting expected cash flows using market interest rates currently being offered for deposits with substantially the same term.

### SUBORDINATED BONDS

The fair value of subordinated bonds is based on the market rates for similar issues or debt securities, or on the rates currently offered to Desjardins Group for debt securities with the same remaining term.

## DERIVATIVE FINANCIAL INSTRUMENTS

The fair value of derivative financial instruments is determined using pricing models that incorporate the current market prices and the contractual prices of the underlying instruments, the time value of money, yield curves and volatility factors. The fair value of derivative financial instruments is presented without taking into account the impact of legally enforceable master netting agreements.

## FINANCIAL INSTRUMENTS WHOSE FAIR VALUE EQUALS THEIR CARRYING AMOUNT

The carrying amount of certain financial instruments that mature within the next 12 months is a reasonable approximation of their fair value. These financial instruments include the following items: "Cash and deposits with financial institutions", "Clients' liability under acceptances", "Amounts receivable from clients, brokers and financial institutions", "Other assets – Other", "Acceptances", "Amounts payable to clients, brokers and financial institutions" and "Other liabilities – Other".

The fair value of financial instruments is presented in Note 5, "Fair value of financial instruments", to the Combined Financial Statements.

## DERECOGNITION OF FINANCIAL ASSETS AND FINANCIAL LIABILITIES

A financial asset is derecognized when the contractual rights to the cash flows from the asset expire or when the contractual rights to the cash flows from the financial asset and substantially all risks and rewards of ownership of the asset are transferred to a third party.

When the cash flows from a financial asset have been transferred but Desjardins Group has retained substantially all the risks and rewards of ownership of the financial asset, it recognizes a separate asset and a separate liability presented in the Combined Balance Sheets, which represent the rights and obligations created or retained in the asset transfer. If control of the financial asset is retained, Desjardins Group continues to recognize the asset in the Combined Balance Sheets to the extent of its continuing involvement in said asset.

When a financial asset is derecognized in its entirety, a gain or a loss is recognized in the Combined Statements of Income for an amount equal to the difference between the carrying amount of the asset and the value of the consideration received.

A financial liability is derecognized when the related obligation is discharged, cancelled, or expires.

## IMPAIRMENT OF FINANCIAL ASSETS

### ALLOWANCE FOR CREDIT LOSSES

Measuring the allowance for credit losses is very important for Desjardins Group given the size of its loan portfolio. Certain factors may influence management's judgment, and any material change to estimates or parameters could result in a change in the currently recognized amount for the allowance for credit losses. The allowance for credit losses reflects management's best estimate of potential credit losses.

The impairment of a loan or a group of loans is determined by estimating the recoverable amount of these financial assets. The allowance is equal to the difference between this amount and the carrying amount. To determine the estimated recoverable amount of a loan, Desjardins Group discounts the estimated future cash flows at the effective interest rate inherent to the loan. When the amounts and timing of future cash flows cannot be estimated with reasonable reliability, the estimated recoverable amount is determined using either the fair value of any security underlying the loan, net of expected costs of realization, or the observable market price for the loan. The security may vary depending on the type of loan.

The allowance resulting from this impairment is established using two components: individual allowances and collective allowance.

For individual allowances, Desjardins Group first reviews its loan portfolios on a loan-by-loan basis to assess credit risk and determine if there is any objective evidence of impairment for which a loss should be recognized in the Combined Statements of Income. Loan portfolios for which an individual allowance has not been established are then included in groups of assets having similar credit risk characteristics and are subject to a collective allowance.

The method used by Desjardins Group to determine the collective allowance takes into account the risk parameters of the various loan portfolios, in particular through the integration of sophisticated credit risk models. These collective allowance models take into account certain factors such as the probabilities of default (loss frequency), loss given default (extent of losses) and gross exposures at default. These parameters, which are based on historical losses, are determined according to the category and risk rating of each loan. The measurement of the collective allowance also depends on management's interpretation of current credit quality trends with respect to business segments, the impact of changes to its credit policies and economic conditions.

Additional information about accounting for loans and the allowance for credit losses is presented in Note 7, "Loans and allowance for credit losses", to the Combined Financial Statements.

### AVAILABLE-FOR-SALE SECURITIES

Securities classified in the "Available for sale" category are monitored on a regular basis to determine whether there is any objective evidence that they are impaired. In measuring the decline in value, Desjardins Group takes into account many facts specific to each investment and all the factors that could indicate that there has been impairment. Factors considered include, but are not limited to, a significant or prolonged decline in fair value, significant financial difficulties of the issuer, a breach of contract, the increasing probability that the issuer will enter bankruptcy or a restructuring, and the disappearance of an active market for the financial asset in question. Management also uses its judgment to determine when to recognize an impairment loss.

Debt securities classified in the "Available for sale" category are individually assessed by Desjardins Group to determine whether there is any objective evidence of impairment. For equity securities classified in the "Available for sale" category, the objective evidence would also include a "significant" or "prolonged" decline in the fair value below cost.

Additional information about the recognition of available-for-sale securities and fair value measurement is presented in Note 4, "Carrying amount of financial instruments", Note 5, "Fair value of financial instruments", and Note 6, "Securities", to the Combined Financial Statements.

## IMPAIRMENT OF NON-FINANCIAL ASSETS

Desjardins Group assesses, at the reporting date, whether there is an indication that an asset may be impaired. An impairment loss is recognized when the carrying amount of the asset exceeds its recoverable amount. The recoverable amount is the higher of its fair value less costs to sell and its value in use, which corresponds to the present value of the recoverable future cash flows. Any impairment loss recognized in the Combined Statements of Income represents the excess of the carrying amount of the asset over the recoverable amount. Impairment losses on that asset may be subsequently reversed and are recognized in the Combined Statements of Income in the year in which they occur.

Estimating the recoverable amount of a non-financial asset to determine if it is impaired also requires that management make estimates and assumptions, and any change in these estimates and assumptions could impact the determination of the recoverable amount of non-financial assets and, therefore, the outcome of the impairment test.

## GOODWILL

Goodwill is tested for impairment once a year and when events or changes in circumstances indicate that the carrying amount may not be recoverable.

The goodwill impairment test is performed based on the recoverable amount of each cash-generating unit (CGU) (or each group of CGUs) to which goodwill is allocated.

The recoverable amount represents the higher of the fair value less costs to sell and the value in use. Fair value represents the best estimate of the amount obtainable from the sale, less costs to sell, in an arm's-length transaction between knowledgeable and willing parties. The value in use is calculated using the most appropriate method, generally by discounting estimated future cash flows.

When the recoverable amount is less than the carrying amount, an impairment loss is recognized in the Combined Statement of Income for the year and is first recorded as a reduction of the goodwill allocated to the CGU (or group of CGUs) and then as a reduction of the other identifiable assets of the CGU (or group of CGUs) pro rata on the basis of their carrying amount in the unit. Nevertheless, the allocation of the impairment loss to the assets of the CGU (or group of CGUs) must not result in their carrying amount being lower than the highest of the following amounts: the fair value of the assets less costs to sell, their value in use, and zero. Goodwill impairment losses cannot be reversed.

## INSURANCE CONTRACT LIABILITIES

### LIFE AND HEALTH INSURANCE CONTRACT LIABILITIES

The calculation of the insurance contract liabilities of the life and health insurance subsidiaries requires that assumptions be made with respect to the timing of many factors such as death, disability, investment income, inflation, policy cancellations, expenses, income taxes, premiums, commissions and participating policyholders' dividends as well as the amounts they represent. To predict underwriting experience, the life and health subsidiaries use best estimate assumptions. Some of these assumptions refer to events that are likely to occur in the distant future and they may need to be changed.

### PROPERTY AND CASUALTY INSURANCE CONTRACT LIABILITIES

The calculation of the provisions for claims and adjustment expenses related to the property and casualty insurance subsidiaries' insurance policies takes into consideration assumptions based on characteristics of the business lines, settlement history and other relevant factors. The estimating methods used to make this calculation are based on best estimate assumptions, taking into account currently known data, which are regularly reviewed and updated.

The provisions for claims and adjustment expenses include individual loss estimates for each claim reported. In addition, a provision is established for adjustment expenses, changes in reported claims and incurred but not reported claims, based on previous experience and portfolio contracts. These estimates are regularly reviewed and updated, and any resulting adjustment is recognized in the Combined Statement of Income for the year in which the revision occurs. The provision for claims and adjustment expenses is reported on a discounted basis using the underlying asset rate, with a margin for adverse deviation.

Note 14, "Insurance and investment contract liabilities", to the Combined Financial Statements provides information about accounting for the various insurance contract liabilities, the main assumptions used and the impact on results of changes to assumptions.

## PROVISIONS

Provisions are liabilities of uncertain timing or amount. A provision is recognized when Desjardins Group has an obligation (legal or constructive) as a result of a past event, the settlement of which should result in an outflow of resources embodying economic benefits, and when a reliable estimate can be made of the amount of the obligation. The amount of the obligation is discounted where the effect of the time value of money is material.

Provisions are based on management's best estimate of the amounts required to settle the obligation on the reporting date, taking into account the relevant risks and uncertainties. As these estimates are forward-looking in nature, management must use its judgment to forecast the timing and amount of future cash flows. Actual results may differ significantly from these forecasts.

Charges to and reversals of provisions are recognized in profit or loss under the items corresponding to the nature of the future expenditures covered.

## CONTINGENT LIABILITIES

In the normal course of its business operations, Desjardins Group is involved in various litigation matters and lawsuits relating to its various products, services, investments and other activities.

It is not currently possible to determine the outcome of some of such litigation matters and lawsuits, the timing of such outcome as well as the possible impact on Desjardins Group's financial position. In management's opinion, the fair value of the contingent liabilities resulting from such litigation matters and lawsuits, to the extent that it can be measured, could have an impact on Desjardins Group's profit or loss for a specific period, but would not have a significant adverse impact on Desjardins Group's combined financial position.

Additional information about contingent liabilities is presented in Note 27, "Commitments, guarantees and contingent liabilities", to the Combined Financial Statements.

## DERIVATIVE FINANCIAL INSTRUMENTS AND HEDGING ACTIVITIES

Derivative financial instruments are financial contracts whose value depends on assets, interest rates, foreign exchange rates and other financial indexes. The vast majority of derivative financial instruments are negotiated by mutual agreement between Desjardins Group and the counterparty and include forward exchange contracts, currency swaps, interest rate swaps, credit default swaps, total return swaps, forward rate agreements, and currency, interest rate and stock index options. Other transactions are carried out as part of regulated trades and mainly consist of futures.

Derivative financial instruments, including embedded derivatives which are required to be recognized separately, are recognized on the Combined Balance Sheets at fair value.

Desjardins Group uses derivative financial instruments for trading purposes or for asset/liability management purposes. Derivative financial instruments held for trading purposes are used to meet the needs of members and clients, and to allow Desjardins Group to generate income on its own trading activities. Derivative financial instruments held for asset/liability management purposes are used to manage current and expected risks related to market risk. These instruments enable Desjardins Group to transfer, manage or reduce the interest rate and foreign currency exposures of assets and liabilities recorded in the Combined Balance Sheets, as well as firm commitments and forecasted transactions.

When derivative financial instruments are used to manage assets and liabilities, Desjardins Group must determine, for each derivative, whether or not hedge accounting is appropriate. To qualify for hedge accounting, a hedging relationship must be designated and documented at its inception. Such documentation must address the specific strategy for managing risk, the asset, liability or cash flows that are being hedged as well as the measure of hedge effectiveness. Consequently, the effectiveness of each hedging relationship must be assessed, regularly and on an individual basis, to determine with reasonable assurance whether the relationship is effective and will continue to be effective. The derivative financial instrument must prove highly effective to offset changes in the fair value or the cash flows of the hedged item attributable to the risk being hedged.

Additional information about derivative financial instruments and hedging activities is presented in Note 17, "Derivative financial instruments and hedging activities", to the Combined Financial Statements.

## INCOME TAXES ON SURPLUS EARNINGS

The income tax expense on surplus earnings comprises the current tax expense and the deferred tax expense. Income taxes on surplus earnings are recognized in the Combined Statements of Income unless they relate to items that were recognized outside profit or loss directly in the Combined Statements of Comprehensive Income or the Combined Statements of Changes in Equity. In such case, income taxes on surplus earnings are also not recognized outside profit or loss.

The calculation of income taxes on surplus earnings is based on the expected tax treatment of transactions. To determine the current and deferred portions of income taxes on surplus earnings, assumptions must be made concerning the dates on which deferred income tax assets and liabilities will be reversed. If Desjardins Group's interpretation differs from that of taxation authorities or if the reversal dates do not correspond with the forecasted dates, the provision for income taxes on surplus earnings may increase or decrease in subsequent years.

Note 25, "Income taxes on surplus earnings", to the Combined Financial Statements provides additional information on income taxes on surplus earnings.

## PROVISION FOR MEMBER DIVIDENDS

The board of directors of each caisse recommends for approval the surplus earnings distribution plan at the annual general meeting of member, which is held in the four months following year-end. The amount of member dividends to be paid is part of this plan. The amount of the provision is estimated based on, among other things, the surplus earnings recorded for the year by the caisses, taking into consideration the

financial framework for the appropriation of surplus earnings in relation with the Desjardins Group Capitalization Plan, which sets capitalization targets. The difference between the amount of member dividends actually paid, in cash or in shares, following the general meetings held by the caisses, and the estimated amount of the provision is charged to combined profit or loss for the year in which the payments are made.

The allocation basis of member dividends depends on the interest recorded on loans and deposits, the average outstanding amount of Desjardins investment funds, guaranteed market-linked investments, Accord D loans obtained by the member through the caisse, and the various service charges collected from the member depending on the services used. The surplus earnings distribution plan takes into account a program under which members may elect to receive their dividends in the form of shares, in which case the value is greater than the equivalent dividends paid in cash. The caisses can pay out member dividends when legal and regulatory requirements have been met.

## EMPLOYEE BENEFITS

Desjardins Group offers a majority of its employees pension plans and supplemental pension plans, which provide pension benefits in excess of statutory limits. Defined benefit pension plans are plans for which Desjardins Group has formally committed to a level of benefits and therefore assumes actuarial and, when the plans are funded, investment risks. Benefits are calculated on the basis of the number of years of membership in the pension plans and take into consideration the average salary of the employee's five most highly paid years. Since the terms of the plans are such that future changes in salary levels will have an impact on the amount of future benefits, the cost of the benefits and the fair value of the defined benefit plan obligation are generally actuarially determined using the projected unit credit method. These calculations are made based on management's best estimate assumptions primarily concerning the expected rate of return on the plans' investments and the plan obligation discount rate, and also, but to a lesser extent, salary increases, the retirement age of employees, the mortality rate and the rate of increase in pension benefits. A complete actuarial valuation is performed each year by a qualified actuary.

Actuarial gains (losses) result from the difference between the actual return on pension plan assets and the expected return for funded plans, the changes made to the actuarial assumptions used to determine the defined benefit plan obligation and the experience gains or losses on this obligation. Any net actuarial gain or loss exceeding 10% of the greater of the value of the defined benefit plan obligation and the fair value of plan assets at the end of the previous year is amortized over the expected average remaining working lives of the plan members.

Defined benefit plan assets or liabilities correspond to the present value of the obligation of these plans less the unrecognized past service cost, the fair value of pension plan assets and unamortized actuarial losses, plus unamortized actuarial gains. The value of any asset is limited to the total of actuarial losses, the unrecognized past service costs and the present value of any economic benefits available in the form of refunds from the plans or reductions in future contributions to the pension plans.

Note 26, "Defined benefit plans", to the Combined Financial Statements provides further information on the recognition of defined benefit plans and on the sensitivity of the key assumptions.

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### SECTION 5.5

## FUTURE ACCOUNTING CHANGES

Accounting standards that have been issued but are not yet effective are listed below. Regulatory authorities have also stated that early adoption of these standards will not be permitted.

### DATE OF APPLICATION: JANUARY 1, 2013

#### IFRS 10, "CONSOLIDATED FINANCIAL STATEMENTS"

In May 2011, the IASB issued IFRS 10, "Consolidated Financial Statements", which defines the principle of control and establishes that control serves as the basis to determine which entities are included in the scope of consolidation. This new standard supersedes the requirements on consolidated financial statements included in IAS 27, "Consolidated and Separate Financial Statements", and SIC 12, "Consolidation – Special Purpose Entities".

Desjardins Group is currently assessing the impact of the adoption of this new standard, which must be applied retrospectively.

### IFRS 11, "JOINT ARRANGEMENTS"

In May 2011, the IASB issued IFRS 11, "Joint Arrangements", which supersedes IAS 31, "Interests in Joint Ventures", and SIC 13, "Jointly Controlled Entities – Non-Monetary Contributions by Venturers". This standard establishes principles for accounting for two types of joint arrangements, namely joint operations and joint ventures, and eliminates the possibility of recognizing joint ventures using the proportionate consolidation method.

The adoption of this new standard will have no impact on Desjardins Group since interests in joint ventures are already recognized using the equity method. This new standard must be applied retrospectively.

### IFRS 12, "DISCLOSURE OF INTERESTS IN OTHER ENTITIES"

In May 2011, the IASB issued IFRS 12, "Disclosure of Interests in Other Entities", which expands disclosure requirements for interests held by an entity in subsidiaries, joint arrangements, associates, and unconsolidated structured entities. Some of the disclosures were already required by the current standards, while others are new, such as disclosures about significant judgments and assumptions the entity has made in determining the nature of its interests in another entity as well as the nature and extent of, and risks associated with, its interests in other entities.

IFRS 12 is a new presentation standard that will have no impact on Desjardins Group's results or financial position. It must be applied retrospectively.

### IFRS 13, "FAIR VALUE MEASUREMENT"

In May 2011, the IASB issued IFRS 13, "Fair Value Measurement", which defines fair value and sets out a single framework for measuring the fair value of all transactions and balances for which IFRS require or permit fair value measurement. This standard aims at improving the consistency between the various fair value concepts defined in various existing standards. In addition, IFRS 13 carries forward disclosure requirements concerning the fair value of financial instruments and expands the scope to all items measured at fair value.

With respect to fair value measurements, Desjardins Group does not expect the adoption of this new standard, which is applicable prospectively, to have a significant impact.

### IAS 1, "PRESENTATION OF FINANCIAL STATEMENTS"

In June 2011, the IASB issued amendments to IAS 1, "Presentation of Financial Statements", which improve the presentation of items of other comprehensive income. The amendments require the presentation by nature of items of other comprehensive income by distinguishing those that will be reclassified to the statement of income in a subsequent period from those that will not.

IAS 1 is a presentation standard whose objective is to provide information to enable users to better understand financial statements, among other things. The amendments to this standard will have no impact on Desjardins Group's results or financial position. They must be applied retrospectively.

### IAS 19, "EMPLOYEE BENEFITS"

In June 2011, the IASB issued an amended version of IAS 19, "Employee Benefits" (IAS 19(R)), which requires that the funding status of a defined benefit plan be entirely reflected in the Combined Balance Sheets. This change therefore eliminates the option to defer the recognition of actuarial gains and losses, known as the "corridor approach". All actuarial gains and losses will now be recognized immediately in other comprehensive income. The calculation of the interest cost recognized in the Combined Statements of Income is also amended. This interest cost will now be calculated by multiplying the net defined benefit plan asset or liability by the rate used to discount the obligation, and the difference between the actual return on plan assets and the amount recognized as interest cost will be recognized in other comprehensive income. In addition, all past service costs will now be directly recognized in profit or loss when they occur.

Furthermore, the risk-sharing features between employers and employees for defined benefit plans will now be taken into account when determining the liability to be recognized in the Combined Balance Sheets and the expense to be recognized in the Combined Statements of Income. The presentation and recognition of changes in the defined benefit plan obligation and plan assets will therefore be modified, and disclosures about the characteristics of defined benefit plans and the risks to which an entity is exposed through its participation in such plans will be enhanced. Desjardins Group will have to apply this new standard retrospectively.

Accordingly, the main impact of Desjardins Group adopting IAS 19(R) will be the recognition of unamortized actuarial losses and unrecognized past service cost under "Defined benefit plan liabilities" in the Combined Balance Sheets. This will result in a decrease in "Undistributed surplus earnings" (for more information, refer to Note 26, "Defined benefits plans", to the Combined Financial Statements).

In addition, taking into account the risk-sharing features between employers and employees for the main group pension plan will result in a decrease in “Defined benefit plan liabilities” and a corresponding increase in “Undistributed surplus earnings”. Desjardins Group is currently assessing the impact of the changes related to risk sharing. The initial impact of these amendments on capital ratios could be deferred and amortized on a straight-line basis over the period from January 1, 2013, to December 31, 2014, depending on whether Desjardins Group elects to use the transitional provision stipulated for that purpose by the regulatory authorities.

#### IFRS 7, “FINANCIAL INSTRUMENTS: DISCLOSURES” – OFFSETTING FINANCIAL ASSETS AND FINANCIAL LIABILITIES

In December 2011, the IASB issued amendments to IFRS 7, “Financial Instruments: Disclosures”. These amendments improve the disclosure requirements with respect to offsetting of financial assets and liabilities. The objective of these amendments is to help users of financial statements better evaluate the impact of netting agreements on the financial position of an entity and understand how an entity manages the credit risk associated with such agreements.

IFRS 7 is a presentation standard whose objective is to provide disclosures to enable the users, among other things, to better understand and evaluate the significance of financial instruments for the entity’s financial position and performance. Since the amendments to this standard specifically concern disclosures, they have no impact on Desjardins Group’s results or financial position. They must be applied retrospectively.

#### ANNUAL IMPROVEMENTS

In May 2012, the IASB issued amendments to several standards as part of its annual improvement process. Except for the amendment to IAS 32, “Financial Instruments: Presentation”, these amendments are minor and will have no impact on Desjardins Group’s results or financial position.

The amendment to IAS 32 specifies that the income tax consequences of dividends and remuneration on capital stock should now be recognized in accordance with IAS 12, “Income Taxes”. Therefore, when certain conditions are met, the income tax consequences of dividends and remuneration on capital stock will have to be presented in profit or loss rather than in equity. This amendment will be applied retrospectively.

Accordingly, there will be no impact on Desjardins Group’s financial position as at January 1 and December 31, 2012. However, certain comparative figures will have to be reclassified from the Combined Statement of Changes in Equity to the Combined Statement of Income for the year ended December 31, 2012. “Income tax recovery on remuneration of permanent shares”, in the Combined Statement of Changes in Equity, will decrease by \$25 million, and “Income taxes on surplus earnings”, in the Combined Statement of Income, will decrease by a corresponding amount.

#### DATE OF APPLICATION: JANUARY 1, 2014

#### IAS 32, “FINANCIAL INSTRUMENTS: PRESENTATION”

In December 2011, the IASB issued amendments to IAS 32, “Financial Instruments: Presentation”, to clarify the criteria for offsetting a financial asset and a financial liability.

Desjardins Group is currently assessing the impact of the amendments made to this standard, which must be applied retrospectively.

#### DATE OF APPLICATION: JANUARY 1, 2015

#### IFRS 9, “FINANCIAL INSTRUMENTS”

The IASB issued in November 2009 and amended in October 2010 the first phase of a project that will replace IAS 39, “Financial Instruments: Recognition and Measurement”. This standard defines a new way of classifying and measuring financial assets and liabilities. Financial assets will be classified in two categories (amortized cost and fair value through profit or loss) based on the entity’s business model for managing its financial assets and the contractual cash flow characteristics of the financial assets. However, a new exposure draft issued in November 2012 proposes the introduction of a third financial instrument category for debt securities: fair value through other comprehensive income.

Financial liabilities will be classified in the same categories as those defined in IAS 39, but measurement of financial liabilities under the fair value option has been modified.

The impairment of financial asset methodology and hedging activities will be covered in future phases.

Desjardins Group is currently assessing the impact of the adoption of IFRS 9. The application of all phases of this standard is expected to be prospective.

## SECTION 5.6

## FIVE-YEAR STATISTICAL REVIEW

TABLE 38 – COMBINED BALANCE SHEETS

For the years ended December 31  
(in millions of dollars)

	2012	2011	2010	2009 <sup>(1)</sup>	2008 <sup>(1)</sup>
<b>ASSETS</b>					
<b>Cash and deposits with financial institutions</b>	\$ 1,669	\$ 1,356	\$ 1,621	\$ 1,086	\$ 1,489
<b>Securities</b>					
Securities at fair value through profit or loss	21,986	22,479	21,490	19,349	17,746
Available-for-sale securities	18,326	18,726	15,930	12,064	11,338
Securities held to maturity	—	—	—	18	19
	40,312	41,205	37,420	31,431	29,103
<b>Securities borrowed or purchased under reverse repurchase agreements</b>	4,377	4,959	7,034	5,055	6,130
<b>Loans</b>					
Residential mortgages	85,931	79,686	74,466	67,667	63,220
Consumer, credit card and other personal loans	18,520	17,985	17,504	16,915	15,982
Business and government	28,544	27,948	26,777	26,259	26,086
	132,995	125,619	118,747	110,841	105,288
Allowance for credit losses	(419)	(465)	(489)	(541)	(532)
	132,576	125,154	118,258	110,300	104,756
<b>Segregated fund assets</b>	6,132	5,427	4,774	—	—
<b>Other assets</b>					
Clients' liability under acceptances	841	676	672	751	428
Derivative financial instruments	2,238	3,059	2,006	2,647	4,588
Amounts receivable from clients, brokers and financial institutions	970	1,274	771	453	659
Investment property	512	597	616	—	—
Property, plant and equipment	1,312	1,218	1,187	1,008	1,025
Deferred tax assets	758	856	871	—	—
Other	5,009	4,356	3,701	4,711	4,354
	11,640	12,036	9,824	9,570	11,054
<b>TOTAL ASSETS</b>	\$ 196,706	\$ 190,137	\$ 178,931	\$ 157,442	\$ 152,532
<b>LIABILITIES AND EQUITY</b>					
<b>Liabilities</b>					
<b>Deposits</b>					
Individuals	\$ 84,415	\$ 82,486	\$ 78,747	\$ 75,420	\$ 71,958
Business and government	43,033	39,104	33,686	28,101	27,611
Deposit-taking institutions	2,176	1,813	2,230	2,640	1,867
	129,624	123,403	114,663	106,161	101,436
<b>Other liabilities</b>					
Acceptances	841	676	672	751	428
Commitments related to securities sold short	4,977	5,341	7,544	5,038	4,112
Commitments related to securities lent or sold under repurchase agreements	7,983	8,500	10,608	10,080	11,905
Derivative financial instruments	1,222	1,593	1,774	1,852	2,773
Amounts payable to clients, brokers and financial institutions	2,504	3,762	2,612	2,355	2,798
Insurance and investment liabilities	17,777	17,008	14,942	13,453	12,874
Segregated fund liabilities	6,141	5,427	4,774	—	—
Defined benefit plan liabilities	1,746	2,102	2,125	782	694
Deferred tax liabilities	342	431	258	—	—
Other	4,427	4,517	3,998	3,950	3,919
	47,960	49,357	49,307	38,261	39,503
<b>Subordinated bonds</b>	3,081	3,350	2,805	1,294	748
<b>Total liabilities</b>	180,665	176,110	166,775	145,716	141,687
<b>Equity</b>					
Capital stock	3,322	2,210	2,129	1,608	915
Share capital	80	78	70	71	69
Undistributed surplus earnings (deficit)	1,317	1,261	996	805	(96)
Accumulated other comprehensive income	694	1,044	617	489	685
Reserves	10,216	9,032	8,015	8,373	8,456
<b>Equity – Group's share</b>	15,629	13,625	11,827	11,346	10,029
<b>Non-controlling interests</b>	412	402	329	380	816
<b>Total equity</b>	16,041	14,027	12,156	11,726	10,845
<b>TOTAL LIABILITIES AND EQUITY</b>	\$ 196,706	\$ 190,137	\$ 178,931	\$ 157,442	\$ 152,532

(1) In accordance with GAAP in effect prior to the adoption of IFRS.

TABLE 39 – COMBINED STATEMENTS OF INCOME

For the years ended December 31  
(in millions of dollars)

	2012	2011	2010	2009 <sup>(1)</sup>	2008 <sup>(1)</sup>
<b>Interest income</b>					
Loans	\$ 5,474	\$ 5,462	\$ 5,250	\$ 5,068	\$ 5,573
Securities	391	428	439	438	474
	5,865	5,890	5,689	5,506	6,047
<b>Interest expense</b>					
Deposits	1,851	1,818	1,692	1,920	2,590
Subordinated bonds and other	166	151	105	64	39
	2,017	1,969	1,797	1,984	2,629
<b>Net interest income</b>	3,848	3,921	3,892	3,522	3,418
<b>Net premiums</b>	5,126	4,851	4,360	4,247	4,131
<b>Other operating income<sup>(2)</sup></b>					
Deposit and payment service charges	499	512	535	513	497
Lending fees and credit card service revenues	517	483	451	444	410
Brokerage, investment fund and trust services	700	676	656	581	617
Other	610	493	240	343	467
	2,326	2,164	1,882	1,881	1,991
<b>Operating income<sup>(2)</sup></b>	11,300	10,936	10,134	9,650	9,540
<b>Investment income<sup>(2)</sup></b>					
Net income (loss) on securities at fair value through profit or loss	674	1,706	984	666	(1,001)
Net income (loss) on available-for-sale securities	268	299	174	79	(405)
Net income from other investments	236	264	251	275	239
	1,178	2,269	1,409	1,020	(1,167)
<b>Total income</b>	12,478	13,205	11,543	10,670	8,373
<b>Provision for credit losses</b>	241	237	203	260	223
<b>Claims, benefits, annuities and changes in insurance and investment contract liabilities</b>	4,397	5,292	4,136	3,758	3,144
<b>Non-interest expense</b>					
Salaries and fringe benefits	2,882	2,782	2,601	2,423	2,250
Premises, equipment and furniture, including depreciation	415	428	425	415	393
Service agreements and outsourcing	228	270	363	371	322
Communications	271	247	258	237	252
Restructuring expenses	—	—	—	101	—
Other	1,964	1,896	1,733	1,602	1,588
	5,760	5,623	5,380	5,149	4,805
<b>Operating surplus earnings</b>	2,080	2,053	1,824	1,503	201
Income taxes on surplus earnings	489	471	438	412	113
<b>Surplus earnings before member dividends</b>	1,591	1,582	1,386	1,091	88
Provision for member dividends	279	320	299	311	215
Tax recovery on provision for member dividends	(73)	(90)	(81)	(98)	(62)
<b>Net surplus earnings (deficit) for the year after member dividends</b>	\$ 1,385	\$ 1,352	\$ 1,168	\$ 878	\$ (65)
Of which:					
Group's share	\$ 1,310	\$ 1,314	\$ 1,153	\$ 861	\$ (64)
Non-controlling interests' share	75	38	15	17	(1)

(1) In accordance with GAAP in effect prior to the adoption of IFRS.

(2) See "Basis of presentation of financial information" on page 15.

TABLE 40 – SELECTED FINANCIAL MEASURES

For the years ended December 31  
(in millions of dollars and as a percentage)

	2012	2011	2010	2009 <sup>(1)</sup>	2008 <sup>(1)</sup>
Tier 1 capital ratio	16.8%	17.3%	17.7%	15.8%	13.6%
Total capital ratio	19.3	19.3	18.7	15.8	13.0
Return on equity	10.4	12.2	12.2	10.2	0.9
Productivity index	71.3	71.1	72.6	74.5	91.9
Gross impaired loans as a percentage of gross loans	0.35	0.41	0.43	0.46	0.40
Average assets	\$ 195,384	\$ 186,232	\$ 174,132	\$ 158,689	\$ 149,722
Average net loans	128,683	121,279	114,323	107,229	99,764
Average deposits	127,409	119,424	111,020	104,584	99,288

(1) In accordance with GAAP in effect prior to the adoption of IFRS.

# DESJARDINS GROUP COMBINED FINANCIAL STATEMENTS

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# ANNUAL REPORT BY THE AUDIT AND INSPECTION COMMISSION

The role of the Audit and Inspection Commission (AIC) is to support the Board of Directors of the *Fédération des caisses Desjardins du Québec* (the Federation) in its oversight responsibilities for Desjardins Group. Its mandate consists primarily of analyzing the financial statements, their presentation and the quality of the accounting principles adopted, risk management relating to financial reporting, internal control systems, internal audit and external independent audit processes, the procedures applied to these audits, and the management of regulatory compliance.

The AIC reviews Desjardins Group's interim and annual financial statements, related press releases, and the interim and annual versions of the Management's Discussion and Analysis. The AIC ensures that management has designed and implemented an effective internal control system with respect to the organization's business processes, financial reporting, asset protection, fraud detection, and regulatory compliance. It also ensures that management has set up systems to manage the main risks that may influence the financial results of the caisse network and Desjardins Group. The AIC reviews the information resulting from this financial governance process on a quarterly basis.

Also examined are files that document the caisse network's transformation, including the financial position of the caisses, particular situations detected in the caisses, any follow-up completed, credit losses and how certain accounting policies and practices, such as the management method for the collective allowance, are applied. The AIC ensures that the action plan for caisse network audits and inspections conducted by the Desjardins Group Monitoring Office is carried out. It also reviews comment letters, inspection reports including corrective actions and any follow-up performed. At the end of the fiscal year, the AIC reviews the Monitoring Office's annual report, which presents the results of the year's oversight activities for the caisse network as well as the highlights of the fiscal year.

The external independent auditor is under the authority of the AIC. To fulfil its responsibilities in this regard, the AIC ensures and preserves the external independent auditor's independence by authorizing all its services unrelated to auditing, by recommending its appointment or the continuance of its engagement, by setting and recommending auditor compensation and by conducting annual auditor evaluations. In addition, the AIC supervises the work of the external independent auditor and examines its audit proposal, its mandate, its annual strategy, its reports, its letter to management, and management's comments. Desjardins Group has a policy that governs the awarding of contracts for related services. This policy addresses the following issues: (a) services that can or cannot be performed by the external independent auditor, (b) governance procedures that must be followed before mandates can be awarded, and (c) responsibilities of the key players involved. Accordingly, the AIC receives a quarterly report on the contracts awarded to the external independent auditor by each of the Desjardins Group entities.

The AIC ensures the independence of internal audit, for which the Desjardins Group Monitoring Office is responsible. The AIC analyzes the annual internal audit strategy as well as the internal audit team's responsibilities, performance, objectivity and staffing. The AIC reviews the internal audit team's summary reports and, if necessary, takes appropriate follow-up action. When doing so, the AIC meets with the head of internal audit at Desjardins Group to discuss any major issues submitted to management.

With respect to relations with the *Autorité des marchés financiers* (AMF), the AIC reviews and follows up on the inspection reports issued by the AMF, as well as the financial reports that are submitted each quarter to the AMF.

# ANNUAL REPORT BY THE AUDIT AND INSPECTION COMMISSION (CONTINUED)

The AIC meets privately with the external independent auditor, the Senior Executive Vice-President of Desjardins Group and General Manager of the Federation, the Senior Vice-President of Finance and Chief Financial Officer of Desjardins Group, the Chief Monitoring Officer of Desjardins Group and AMF representatives. It reports to the Board of Directors on a quarterly basis and, if necessary, makes recommendations. Lastly, to comply with sound corporate governance practices, the AIC annually reviews the degree of efficiency and effectiveness with which it has performed the tasks set out in its charter.

The AIC is made up of five independent directors and four observers. These observers are the chairs of the audit committees of Desjardins Financial Security Life Assurance Company, Desjardins General Insurance Group Inc. and Desjardins Securities Inc., and a caisse general manager who sits on the Federation's Board of Directors. None of the AIC members receives compensation from Desjardins Group, either directly or indirectly, for services other than those rendered as a member of the Board of Directors of the Federation or other Desjardins Group entity, including committees.

All members of the AIC possess the knowledge required to read and interpret the financial statements of a financial institution, according to the criteria established in the AIC's charter. With significant changes being made to requirements in terms of accounting and financial disclosure, the members of the AIC participated in a number of training activities during the year. These activities focused in particular on the new International Financial Reporting Standards (IFRS) which took effect in January 2011 and on the impact of changes to the normative and regulatory frameworks to which corporate governance is subject.

The AIC held 13 meetings and its members attended two training sessions in fiscal 2012. During the year, Andrée Lafortune, FCPA, FCA, left the Commission and Benoît Turcotte became a member. As at December 31, the five independent directors who are members of the AIC are Annie P. Bélanger, Donat Boulerice, André Gagné, CPA, CGA, Pierre Levasseur and Benoît Turcotte. The observers are Serge Hamelin, Roger Desrosiers, FCPA, FCA, Jean-Yves Leblanc and Alain Dumas, FCPA, FCA.

ANDRÉ GAGNÉ, CPA, CGA  
Chair

Montreal, Quebec  
February 19, 2013

# MANAGEMENT'S RESPONSIBILITY FOR FINANCIAL REPORTING

The Combined Financial Statements of Desjardins Group and all information contained in this Management's Discussion and Analysis are the responsibility of the management of the *Fédération des caisses Desjardins du Québec* (the Federation), whose duty is to ensure reporting integrity and accuracy.

The Combined Financial Statements have been prepared in accordance with International Financial Reporting Standards and in accordance with the accounting requirements of the *Autorité des marchés financiers*, as applicable. The Combined Financial Statements necessarily contain amounts established by management based on estimates which it deems fair and reasonable. These estimates include valuations of the insurance and investment contract liabilities performed by the actuaries of the insurance segments. All financial information in the Annual Report is consistent with the audited Combined Financial Statements.

Federation management is responsible for the accuracy of Desjardins Group's Combined Financial Statements and related information, as well as the accounting systems from which they are derived, which it ensures through controls over transactions and related accounting practices. The controls in place include an organizational structure that ensures effective segregation of duties, a code of ethics, hiring and training standards, policies and procedure manuals, as well as the application of regularly updated control methods for adequate supervision of operations. The internal control system is backed by a professional team from the Desjardins Group Monitoring Office with full and unrestricted access to the Audit and Inspection Commission. Management has also implemented a financial governance structure based on best market practices to ensure the effectiveness of the disclosure controls and procedures over the financial information presented in the annual and interim filings of Desjardins Group.

The *Autorité des marchés financiers* conducts an inspection of certain components of Desjardins Group under its authority on a regular basis.

The Board of Directors of the Federation approves the financial information contained in the Desjardins Group Annual Report by relying on the recommendation of the Audit and Inspection Commission (AIC). To this effect, the AIC is mandated by the Board to review the Combined Financial Statements of Desjardins Group as well as the Management's Discussion and Analysis. In addition, the AIC, comprising directors who are neither management nor employees of Desjardins Group, exercises an oversight role to ensure that management has developed and implemented adequate control procedures and systems to ensure quality financial reporting with all the required disclosures within the required timeframes.

The Combined Financial Statements have been audited by the independent auditor appointed by the Board of Directors, PricewaterhouseCoopers LLP, whose report follows. The independent auditor may meet with the members of the AIC at any time to discuss its audit and any questions related thereto, notably the integrity of the financial information provided and the quality of internal control systems.

MONIQUE F. LEROUX, C.M., FCPA, FCA  
Chair of the Board, President and Chief Executive Officer  
Desjardins Group

DANIEL DUPUIS, CPA, CA  
Senior Vice-President, Finance  
and Chief Financial Officer  
Desjardins Group

Lévis, Québec  
February 21, 2013

# INDEPENDENT AUDITOR'S REPORT

## TO THE MEMBERS OF THE FÉDÉRATION DES CAISSES DESJARDINS DU QUÉBEC

We have audited the accompanying combined financial statements of Desjardins Group, which comprise the combined balance sheets as at December 31, 2012 and 2011, and the combined statements of income, comprehensive income, changes in equity and cash flows for the years ended December 31, 2012 and 2011, and the accompanying notes, including a summary of significant accounting policies and other explanatory information.

## MANAGEMENT'S RESPONSIBILITY FOR THE COMBINED FINANCIAL STATEMENTS

Management is responsible for the preparation and fair presentation of these combined financial statements in accordance with International Financial Reporting Standards (IFRS), and for such internal control as management determines is necessary to enable the preparation of combined financial statements that are free from material misstatement, whether due to fraud or error.

## AUDITOR'S RESPONSIBILITY

Our responsibility is to express an opinion on the combined financial statements based on our audits. We conducted our audits in accordance with Canadian generally accepted auditing standards. Those standards require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether the combined financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the combined financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the combined financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the combined financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by management, as well as evaluating the overall presentation of the combined financial statements.

We believe that the audit evidence we have obtained in our audits is sufficient and appropriate to provide a basis for our audit opinion.

## OPINION

In our opinion, the combined financial statements present fairly, in all material respects, the financial position of Desjardins Group as at December 31, 2012 and 2011, and its financial performance and its cash flows for the years ended December 31, 2012 and 2011 in accordance with International Financial Reporting Standards.

PRICEWATERHOUSECOOPERS LLP  
CPA auditor, CA, public accountancy permit No. A115888  
Montreal, Quebec, February 21, 2013

# COMBINED BALANCE SHEETS

(in millions of Canadian dollars)

		As at December 31, 2012	As at December 31, 2011
<b>ASSETS</b>			
<b>Cash and deposits with financial institutions</b>		\$ 1,669	\$ 1,356
<b>Securities</b>	Notes 6 and 8		
Securities at fair value through profit or loss		21,986	22,479
Available-for-sale securities		18,326	18,726
		40,312	41,205
<b>Securities borrowed or purchased under reverse repurchase agreements</b>		4,377	4,959
<b>Loans</b>	Notes 7 and 8		
Residential mortgages		85,931	79,686
Consumer, credit card and other personal loans		18,520	17,985
Business and government		28,544	27,948
		132,995	125,619
Allowance for credit losses	Note 7	(419)	(465)
		132,576	125,154
<b>Segregated fund assets</b>	Note 9	6,132	5,427
<b>Other assets</b>			
Clients' liability under acceptances		841	676
Derivative financial instruments	Note 17	2,238	3,059
Amounts receivable from clients, brokers and financial institutions		970	1,274
Investment property	Note 10	512	597
Property, plant and equipment	Note 10	1,312	1,218
Deferred tax assets	Note 25	758	856
Other	Note 11	5,009	4,356
		11,640	12,036
<b>TOTAL ASSETS</b>		<b>\$ 196,706</b>	<b>\$ 190,137</b>
<b>LIABILITIES AND EQUITY</b>			
<b>Liabilities</b>			
<b>Deposits</b>	Note 12		
Individuals		\$ 84,415	\$ 82,486
Business and government		43,033	39,104
Deposit-taking institutions		2,176	1,813
		129,624	123,403
<b>Other liabilities</b>			
Acceptances		841	676
Commitments related to securities sold short		4,977	5,341
Commitments related to securities lent or sold under repurchase agreements		7,983	8,500
Derivative financial instruments	Note 17	1,222	1,593
Amounts payable to clients, brokers and financial institutions		2,504	3,762
Insurance and investment contract liabilities	Note 14	17,777	17,008
Segregated fund liabilities	Note 9	6,141	5,427
Defined benefit plan liabilities	Note 26	1,746	2,102
Deferred tax liabilities	Note 25	342	431
Other	Note 15	4,427	4,517
		47,960	49,357
<b>Subordinated bonds</b>	Note 16	3,081	3,350
<b>Total liabilities</b>		<b>180,665</b>	<b>176,110</b>
<b>Equity</b>			
Capital stock	Note 19	3,322	2,210
Share capital	Note 20	80	78
Undistributed surplus earnings		1,317	1,261
Accumulated other comprehensive income	Note 21	694	1,044
Reserves		10,216	9,032
<b>Equity – Group's share</b>		<b>15,629</b>	<b>13,625</b>
<b>Non-controlling interests</b>	Note 22	412	402
<b>Total equity</b>		<b>16,041</b>	<b>14,027</b>
<b>TOTAL LIABILITIES AND EQUITY</b>		<b>\$ 196,706</b>	<b>\$ 190,137</b>

The accompanying notes are an integral part of the Combined Financial Statements.

On behalf of the Board of Directors of the *Fédération des caisses Desjardins du Québec*,MONIQUE F. LEROUX, C.M., FCPA, FCA  
Chair of the BoardDENIS PARÉ, LL.L., D.D.N.  
Vice-Chair of the Board

# COMBINED STATEMENTS OF INCOME

For the years ended December 31  
(in millions of Canadian dollars)

	2012	2011
<b>Interest income</b>		
Loans	\$ 5,474	\$ 5,462
Securities	391	428
	5,865	5,890
<b>Interest expense</b>		
Deposits	1,851	1,818
Subordinated bonds and other	166	151
	2,017	1,969
<b>Net interest income</b>	3,848	3,921
<b>Net premiums</b>	Note 14	5,126
		4,851
<b>Other income</b>		
Deposit and payment service charges	499	512
Lending fees and credit card service revenues	517	483
Brokerage, investment fund and trust services	700	676
Net income on securities at fair value through profit or loss	Note 23	674
		1,706
Net income on available-for-sale securities	268	299
Net other investment income	236	264
Other	Note 24	610
		493
	3,504	4,433
<b>Total income</b>	12,478	13,205
<b>Provision for credit losses</b>	Note 7	241
		237
<b>Claims, benefits, annuities and changes in insurance and investment contract liabilities</b>	Note 14	4,397
		5,292
<b>Non-interest expense</b>		
Salaries and fringe benefits	2,882	2,782
Premises, equipment and furniture, including depreciation	415	428
Service agreements and outsourcing	228	270
Communications	271	247
Other	Note 24	1,964
		1,896
	5,760	5,623
<b>Operating surplus earnings</b>	2,080	2,053
Income taxes on surplus earnings	Note 25	489
		471
<b>Surplus earnings before member dividends<sup>(1)</sup></b>	1,591	1,582
Provision for member dividends	279	320
Tax recovery on the provision for member dividends	Note 25	(73)
		(90)
<b>Net surplus earnings for the year after member dividends</b>	\$ 1,385	\$ 1,352
<b>of which:</b>		
Group's share	\$ 1,310	\$ 1,314
Non-controlling interests' share	Note 22	75
		38

(1) The Group's share of "Surplus earnings before member dividends" is presented in Note 32, "Segmented information". The accompanying notes are an integral part of the Combined Financial Statements.

# COMBINED STATEMENTS OF COMPREHENSIVE INCOME

For the years ended December 31  
(in millions of Canadian dollars)

		2012	2011
<b>Net surplus earnings for the year after member dividends</b>		\$ 1,385	\$ 1,352
<b>Other comprehensive income, net of income taxes</b>	Note 25		
Net unrealized gains on available-for-sale securities		46	245
Reclassification of gains on available-for-sale securities to the Combined Statements of Income		(104)	(138)
		(58)	107
Net gains (losses) on derivative financial instruments designated as cash flow hedges		(166)	424
Reclassification of gains on derivative financial instruments designated as cash flow hedges to the Combined Statements of Income	Note 17	(125)	(105)
		(291)	319
<b>Total other comprehensive income</b>		(349)	426
<b>Comprehensive income for the year</b>		\$ 1,036	\$ 1,778
<b>of which:</b>			
Group's share		\$ 962	\$ 1,742
Non-controlling interests' share		74	36

The accompanying notes are an integral part of the Combined Financial Statements.

# COMBINED STATEMENTS OF CHANGES IN EQUITY

For the years ended December 31  
(in millions of Canadian dollars)

	Capital			Accumulated other compre- hensive income (Notes 18 and 21)	Reserves						
	Capital stock (Note 19)	Share capital (Note 20)	Undistributed surplus earnings		Stabilization reserve	Reserve for future member dividends	General reserve	Total reserves	Equity – Group's share	Non- controlling interests (Notes 18 and 22)	Total equity
Balance as at December 31, 2010	\$ 2,129	\$ 70	\$ 996	\$ 617	\$ 419	\$ 446	\$ 7,150	\$ 8,015	\$ 11,827	\$ 329	\$ 12,156
Net surplus earnings for the year after member dividends	–	–	1,314	–	–	–	–	–	1,314	38	1,352
Other comprehensive income for the year	–	–	–	428	–	–	–	–	428	(2)	426
Total comprehensive income for the year	–	–	1,314	428	–	–	–	–	1,742	36	1,778
Net change in capital stock	81	–	–	–	–	–	–	–	81	–	81
Issuance of share capital	–	62	–	–	–	–	–	–	62	14	76
Redemption of share capital	–	(54)	–	–	–	–	–	–	(54)	–	(54)
Remuneration on permanent shares	–	–	(91)	–	–	–	–	–	(91)	–	(91)
Income tax recovery on remuneration on permanent shares	–	–	25	–	–	–	–	–	25	–	25
Dividends	–	–	(2)	–	–	–	–	–	(2)	(8)	(10)
Transfer from undistributed surplus earnings (to reserves)	–	–	(1,017)	–	241	15	761	1,017	–	–	–
Impact of acquisition and disposal	–	–	–	(1)	–	–	–	–	(1)	73	72
Other	–	–	36	–	–	–	–	–	36	(42)	(6)
Balance as at December 31, 2011	\$ 2,210	\$ 78	\$ 1,261	\$ 1,044	\$ 660	\$ 461	\$ 7,911	\$ 9,032	\$ 13,625	\$ 402	\$ 14,027
Net surplus earnings for the year after member dividends	–	–	1,310	–	–	–	–	–	1,310	75	1,385
Other comprehensive income for the year	–	–	–	(348)	–	–	–	–	(348)	(1)	(349)
Total comprehensive income for the year	–	–	1,310	(348)	–	–	–	–	962	74	1,036
Issuance of F capital shares	1,026	–	–	–	–	–	–	–	1,026	–	1,026
F capital share issuance costs	(1)	–	–	–	–	–	–	–	(1)	–	(1)
Other net change in capital stock	87	–	–	–	–	–	–	–	87	–	87
Issuance of share capital	–	2	–	–	–	–	–	–	2	–	2
Remuneration on permanent shares	–	–	(95)	–	–	–	–	–	(95)	–	(95)
Income tax recovery on remuneration on permanent shares	–	–	25	–	–	–	–	–	25	–	25
Redemption of share capital	–	–	–	–	–	–	–	–	–	(52)	(52)
Dividends	–	–	(2)	–	–	–	–	–	(2)	(6)	(8)
Transfer from undistributed surplus earnings (to reserves)	–	–	(1,184)	–	151	20	1,013	1,184	–	–	–
Other	–	–	2	(2)	–	–	–	–	–	(6)	(6)
Balance as at December 31, 2012	\$ 3,322	\$ 80	\$ 1,317	\$ 694	\$ 811	\$ 481	\$ 8,924	\$ 10,216	\$ 15,629	\$ 412	\$ 16,041

The accompanying notes are an integral part of the Combined Financial Statements.

# COMBINED STATEMENTS OF CASH FLOWS

For the years ended December 31  
(in millions of Canadian dollars)

	2012	2011
<b>Cash flows from (used in) operating activities</b>		
Operating surplus earnings	\$ 2,080	\$ 2,053
Non-cash adjustments:		
Depreciation of property, plant and equipment and investment property	177	171
Net change in insurance and investment contract liabilities	769	1,959
Provision for credit losses	241	237
Net realized gains on available-for-sale securities	(175)	(168)
Other	175	67
Changes in operating assets and liabilities:		
Securities at fair value through profit or loss	493	(918)
Securities borrowed or purchased under reverse repurchase agreements	582	2,075
Loans	(7,663)	(7,592)
Derivative financial instruments, net amount	59	(874)
Deposits	6,221	9,406
Commitments related to securities sold short	(364)	(2,203)
Commitments related to securities lent or sold under repurchase agreements	(517)	(2,108)
Other	(1,823)	705
Income taxes paid on surplus earnings	(389)	(281)
Payment of member dividends	(303)	(298)
	(437)	2,231
<b>Cash flows from (used in) financing activities</b>		
Issuance of subordinated bonds	—	479
Redemption of subordinated bonds	(300)	—
Sale of debt securities and subordinated bonds to third parties on the market	28	63
Issuance of F capital shares	1,026	—
F capital share issuance costs	(1)	—
Other net change in capital stock	87	81
Remuneration on permanent shares, net of income tax recovery	(70)	(66)
Issuance of preferred shares – Group's share	—	62
Issuance of preferred shares – Non-controlling interests' share	—	14
Redemption of preferred shares – Group's share	—	(54)
Redemption of preferred shares – Non-controlling interests' share	(52)	—
Dividends paid – Group's share	—	(2)
Dividends paid – Non-controlling interests' share	(6)	(8)
	712	569
<b>Cash flows from (used in) investing activities</b>		
Purchase of available-for-sale securities	(35,716)	(28,954)
Proceeds from disposals of available-for-sale securities	34,883	24,479
Proceeds from maturities of available-for-sale securities	1,201	1,902
Business acquisition	(71)	(256)
Proceeds from the disposal of interests, net of cash and cash equivalents sold	—	(51)
Acquisitions of property, plant and equipment and investment property	(322)	(267)
Proceeds from disposals of property, plant and equipment and investment property	63	82
	38	(3,065)
<b>Net increase (decrease) in cash and cash equivalents</b>	313	(265)
Cash and cash equivalents at beginning of year	1,356	1,621
<b>Cash and cash equivalents at end of year</b>	<b>\$ 1,669</b>	<b>\$ 1,356</b>
<b>Supplemental information on cash flows from operating activities</b>		
Interest paid	\$ 1,965	\$ 1,891
Interest and dividends received	5,995	5,940

The accompanying notes are an integral part of the Combined Financial Statements.

# NOTES TO THE COMBINED FINANCIAL STATEMENTS

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## NOTE 1

### INFORMATION ON DESJARDINS GROUP

#### NATURE OF OPERATIONS

Desjardins Group is made up of the Desjardins caisses in Quebec and Ontario, the *Fédération des caisses Desjardins du Québec* (the Federation) and its subsidiaries, the *Fédération des caisses populaires de l'Ontario* and the *Fonds de sécurité Desjardins*. A number of the subsidiaries are active across Canada. The various business segments in which Desjardins Group operates are described in Note 32, “Segmented information”. The address of the head office is 100 Des Commandeurs Street, Lévis, Quebec, Canada.

#### BASIS OF PRESENTATION OF THE COMBINED FINANCIAL STATEMENTS

As an integrated financial services group, Desjardins Group is a complete economic entity. The Combined Financial Statements of Desjardins Group have been prepared to present the financial position, the financial performance and the cash flows of this economic entity. The Desjardins caisses collectively control the Federation, whose mission is to determine the strategic priorities and coordinate the operations of Desjardins Group. The role of the Federation is also to protect the interests of Desjardins Group members and to promote the development of the Group.

As Desjardins caisses and the Federation are financial services cooperatives, these Combined Financial Statements differ from the consolidated financial statements of a group with a traditional organizational structure. Consequently, the financial statements of Desjardins Group are a combination of the accounts of the Desjardins caisses, the caisses populaires of Ontario, the Federation, the *Fédération des caisses populaires de l'Ontario* and the entities controlled by them, namely the Federation's subsidiaries and the *Fonds de sécurité Desjardins*. The capital stock of Desjardins Group represents the aggregate of the capital stock issued by the caisses, the Federation and the *Fédération des caisses populaires de l'Ontario*.

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## NOTE 2

### SIGNIFICANT ACCOUNTING POLICIES

#### A) GENERAL INFORMATION

##### STATEMENT OF COMPLIANCE

Pursuant to the *Act Respecting Financial Services Cooperatives* (the Act), these Combined Financial Statements have been prepared by Desjardins Group's management in accordance with Canadian generally accepted accounting principles (GAAP) and the accounting requirements of the *Autorité des marchés financiers* (AMF) in Québec, which do not differ from GAAP.

The International Financial Reporting Standards (IFRS), as issued by the International Accounting Standards Board (IASB), constitute GAAP for Desjardins Group. Some numbers from fiscal 2011 were reclassified to be consistent with the presentation of the Combined Financial Statements for fiscal 2012. This reclassification did not affect Desjardins Group's results or total assets and liabilities. These Combined Financial Statements for the year ended December 31, 2012, were approved by the Board of Directors of Desjardins Group, which is the Board of Directors of the Federation, on February 21, 2013.

The significant measurement and presentation rules applied to prepare these Combined Financial Statements are described below.

##### SCOPE OF THE GROUP

The scope of these Combined Financial Statements of Desjardins consists of the operations of the Desjardins caisses in Quebec and Ontario, the Federation, the *Fédération des caisses populaires de l'Ontario* and the entities controlled by them, namely the Federation's subsidiaries and the *Fonds de sécurité Desjardins*. The main subsidiaries of the Federation are as follows: *Caisse centrale Desjardins*, which acts as Desjardins Group's treasurer and financial agent on the Canadian and international markets; *Capital Desjardins inc.*, which issues securities on capital markets and invests the proceeds therefrom in securities issued by the Desjardins caisses; Desjardins Trust Inc., which is active in asset custody and trust services; Desjardins Technology Group Inc., which is responsible for the development and the maintenance of Desjardins Group's technology systems and applications; and Desjardins Financial Corporation Inc. This last subsidiary encompasses the operations of

## NOTE 2

**SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)**

Desjardins Asset Management Inc., which is a group of investment experts that manages the assets from the insurance subsidiaries and other managed items entrusted to it by other subsidiaries of Desjardins Group; Desjardins General Insurance Group Inc., which offers property and casualty insurance products; Desjardins Financial Security Life Assurance Company, which offers life and health insurance products and financial services; Western Financial Group Inc., a financial services company operating in western Canada; and Desjardins Securities Inc., which offers securities brokerage products and services.

The financial statements of all Group entities have been prepared for the same reference period using similar accounting policies. All intercompany balances, income and expenses as well as gains and losses on internal transactions have been eliminated.

## NON-CONTROLLING INTERESTS

Non-controlling interests represent the share in profit or loss as well as net assets not held by Desjardins Group. They are presented separately in the Combined Statements of Income, the Combined Statements of Comprehensive Income and in equity, in the Combined Balance Sheets.

## ASSOCIATES

Desjardins Group's investments in associates are accounted for using the equity method, whereby the value of securities held is replaced by Desjardins Group's share of the equity and profit or loss of the investee. Desjardins Group's investments in associates include the goodwill (net of any impairment) determined upon acquisition. An associate is an entity over which Desjardins Group has significant influence. These investments are presented under "Other assets – Other" in the Combined Balance Sheets.

## JOINT VENTURES

Desjardins Group's interests in joint ventures are also accounted for using the equity method. A joint venture is an entity whose economic activity is undertaken under the joint control of the joint venturers pursuant to a contractual arrangement.

## SPECIAL PURPOSE ENTITIES

Desjardins Group includes in its Combined Financial Statements the operations of the distinct legal structures specifically created to manage a transaction or a group of similar transactions (special purpose entities), even if it has no equity interest in these entities, provided that it exercises control in substance based on the following criteria:

- The activities of the entity are being conducted exclusively on behalf of Desjardins Group, such that Desjardins Group benefits from the entity's operations.
- Desjardins Group has the decision-making and management powers needed to obtain the majority of the benefits of the ongoing activities of the entity. These powers are characterized by the ability to dissolve the entity, to modify its statutes or to formally veto any modification thereto.
- Desjardins Group has the ability to obtain the majority of the benefits of the entity and therefore may be exposed to risks incident to the entity's activities. These benefits may take the form of the right to receive some or all of the profit or loss of the entity, measured on an annual basis, or a share of its net assets, or the right to sell one or more assets or to receive the majority of the residual assets in the event of liquidation.
- Desjardins Group retains the majority of the risks taken by the entity in order to obtain benefits from its activities; this would be the case if Desjardins Group remained exposed to the initial losses on the asset portfolio held by the entity.

## SIGNIFICANT JUDGMENTS, ESTIMATES AND ASSUMPTIONS

The preparation of combined financial statements in accordance with IFRS requires management to make judgments, estimates and assumptions, which are described in the following significant accounting policies with respect to consolidation of special purpose entities, fair value measurement of financial instruments, derecognition of financial assets and liabilities, allowance for credit losses, objective evidence of impairment of available-for-sale securities, impairment of non-financial assets, insurance and investment contract liabilities, provisions, income taxes on surplus earnings, provision for member dividends, employee benefits and goodwill.

## PRESENTATION AND FUNCTIONAL CURRENCY

These Combined Financial Statements are expressed in Canadian dollars, which is also the functional currency of Desjardins Group. Dollar amounts presented in the tables of the Notes to the Combined Financial Statements are in millions of dollars, unless otherwise stated.

## NOTE 2

**SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)****B) FINANCIAL ASSETS AND LIABILITIES**

Financial assets mainly consist of securities, loans and derivative financial instruments, whereas financial liabilities mainly include deposits and derivative financial instruments.

Financial assets and liabilities are recognized on the date Desjardins Group becomes a party to their contractual provisions, namely the date of acquisition or issuance of the financial instrument. Regular-way purchases and sales of financial assets are recognized on a trade-date basis.

**CLASSIFICATION AND MEASUREMENT**

Financial assets and liabilities are classified based on their characteristics and the intention of management upon their acquisition.

The classification of financial assets can be summarized as follows:

Categories		Classes	Recognition	
			Initial	Subsequent
Financial assets	At fair value through profit or loss (i)	Held for trading (ii)	Fair value	Fair value
		Designated as at fair value through profit or loss (iii)	Fair value	Fair value
	Loans and receivables (iv)		Fair value	Amortized cost
	Available for sale (v)		Fair value	Fair value
	Held to maturity (vi)		Fair value	Amortized cost

- (i) Financial assets classified in the “At fair value through profit or loss” category include financial assets “Held for trading” and financial assets “Designated as at fair value through profit or loss”. Therefore:
- Changes in fair value of financial assets classified in this category are recorded in profit or loss under “Net income on securities at fair value through profit or loss”.
  - Interest and dividend income from the financial assets classified in the “At fair value through profit or loss” category of the Personal Services and Business and Institutional Services segment and the Other category is recognized under “Interest income – Securities” and, for the other segments, such income is mainly recognized under “Net income on securities at fair value through profit or loss” using the effective interest method.
- (ii) Financial assets classified as “Held for trading” include the following:
- Securities acquired for resale purposes in the near term and securities that are part of a portfolio of securities that are managed together and for which there is evidence of an actual pattern of short-term profit-taking
  - Derivative financial instruments
- Derivative financial instruments designated as fair value or cash flow hedging items cannot be classified in this category. Section Q) “Derivative financial instruments and hedging activities”, specifies the nature of the recognition of derivative financial instruments designated as part of a hedging relationship.
- (iii) Financial assets classified as “Designated as at fair value through profit or loss” are essentially securities designated as such by management upon initial recognition, on an instrument-by-instrument basis. Management may designate a financial instrument as at fair value through profit or loss upon initial recognition when one of the following conditions is met:
- The designation eliminates or significantly reduces a measurement or recognition inconsistency.
  - The assets are part of a group of financial assets or financial assets and liabilities that are managed and whose performance is evaluated on a fair value basis.
  - The financial instrument contains one or more embedded derivatives that significantly modify the cash flows and that would otherwise be separated from their host contract.

Desjardins Group’s financial assets classified in this category comprise certain investments made in connection with derivative instruments that are not designated as part of a hedging relationship, thereby significantly reducing an accounting mismatch. For securities that are designated in this category to eliminate or significantly reduce an accounting mismatch and that back the life insurance actuarial liabilities and the property and casualty insurance provisions for claims, see Note 14 “Insurance and investment contract liabilities”, for more information.

## NOTE 2

**SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)**

- (iv) Securities classified in the “Loans and receivables” category are non-derivative financial assets with fixed or determinable income that are not quoted in an active market and that are not held for sale upon their acquisition or their granting. Securities in this category include “Cash and deposits with financial institutions”, “Securities borrowed or purchased under reverse repurchase agreements”, “Loans”, “Clients’ liability under acceptances” and “Amounts receivable from clients, brokers and financial institutions” and other assets.

Outstanding securities classified in the “Loans and receivables” category are initially recognized at fair value in the Combined Balance Sheets and, at subsequent reporting dates, they are measured at amortized cost using the effective interest method. Income recognized on securities classified in the “Loans and receivables” category is presented under “Interest income – Loans” in the Combined Statements of Income when it is recognized by the Personal Services and Business and Institutional Services segment and the Other category. Income for the other segments is recognized under “Other income – Other” in the Combined Statements of Income.

- (v) Securities classified in the “Available for sale” category are non-derivative financial assets that are initially designated as available for sale or that are not classified in the “At fair value through profit or loss”, “Held to maturity” or “Loans and receivables” categories. Available-for-sale securities can be sold further to or in view of fluctuations in interest rates, exchange rates, prices of equity instruments or changes in financing sources or terms, or to meet the liquidity needs of Desjardins Group.

Gains and losses resulting from changes in fair value, except for impairment losses and foreign exchange gains and losses, are recognized in the Combined Statements of Comprehensive Income under “Net unrealized gains on available-for-sale securities” until the financial asset is derecognized. Premiums and discounts on the purchase of available-for-sale securities are amortized over the life of the security using the effective interest method and recognized in combined profit or loss.

- (vi) Securities classified in the “Held to maturity” category are non-derivative financial assets with fixed or determinable payments and fixed maturity that management has the intention and ability to hold to maturity. These securities are recognized at amortized cost using the effective interest method. Desjardins Group held no instruments in this category at the reporting dates.

The classification of financial liabilities can be summarized as follows:

Categories		Classes	Recognition	
			Initial	Subsequent
Financial liabilities	At fair value through profit or loss (i)	Held for trading (ii)	Fair value	Fair value
		Designated as at fair value through profit or loss (iii)	Fair value	Fair value
		At amortized cost (iv)	Fair value	Amortized cost

- (i) Financial liabilities classified in the “At fair value through profit or loss” category include financial liabilities “Held for trading” and financial liabilities “Designated as at fair value through profit or loss”. Therefore:
- Changes in fair value of financial liabilities classified in this category are recorded in profit or loss under “Net income on securities at fair value through profit or loss”.
  - Interest expense related to financial liabilities classified in the “At fair value through profit or loss” category is recognized under “Net income on securities at fair value through profit or loss” using the effective interest method.
- (ii) Financial liabilities classified as “Held for trading” are debt securities issued with the intention to repurchase them in the near term and securities that are part of a portfolio of securities that are managed together and for which there is evidence of an actual pattern of short-term profit-taking, such as “Commitments related to securities sold short”. Derivative financial instruments are also classified as “Held for trading”. Derivative financial instruments designated as fair value or cash flow hedging items cannot be classified in this category. Section Q “Derivative financial instruments and hedging activities”, specifies the nature of the recognition of derivative financial instruments designated as part of a hedging relationship.

## NOTE 2

**SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)**

(iii) Financial liabilities classified as “Designated as at fair value through profit or loss” have been designated as such by management upon initial recognition, on an instrument-by-instrument basis. Management may designate a financial instrument as at fair value through profit or loss upon initial recognition when one of the following conditions is met:

- The designation eliminates or significantly reduces a measurement or recognition inconsistency.
- The liabilities are part of a group of financial liabilities or financial assets and liabilities that are managed and whose performance is evaluated on a fair value basis.
- The financial instrument contains one or more embedded derivatives that significantly modify the cash flows and that would otherwise be separated from their host contract.

Desjardins Group held no instruments in this category at the reporting dates.

(iv) Financial liabilities that are not classified in the “At fair value through profit or loss” category are classified in the “At amortized cost” category. Financial liabilities measured at amortized cost include “Deposits”, “Acceptances”, “Commitments related to securities lent or sold under repurchase agreements”, “Amounts payable to clients, brokers and financial institutions”, “Subordinated bonds” and other liabilities.

Financial liabilities classified in the “At amortized cost” category are initially recognized at fair value in the Combined Balance Sheets and, at subsequent reporting dates, they are measured at amortized cost using the effective interest method. Interest expense on securities classified in the “At amortized cost” category is recognized in profit or loss under “Interest expense” for the Personal Services and Business and Institutional Services segment and the Other category. Income for the other segments is mainly recognized under “Net income on securities at fair value through profit or loss” in the Combined Statements of Income.

**FAIR VALUE MEASUREMENT OF FINANCIAL INSTRUMENTS**

There is little subjectivity in the determination of the fair value of financial instruments, especially securities, obtained from quoted prices on active markets.

If there are no quoted prices on active markets, the fair value is determined using either models based on observable market data or models that are not based on observable market data. When no quoted prices are available, the fair value is estimated using present value or other valuation methods, which are influenced by the assumptions used concerning the amount and timing of estimated future cash flows and discount rates, which reflect varying degrees of risk, including liquidity risk, credit risk, and risks related to interest rates, exchange rates, and price and rate volatility. Due to the need to use estimates and make judgments when applying many valuation techniques, fair value estimates for identical or similar assets may differ between entities. Fair value reflects market conditions on a given date and for this reason cannot be representative of future fair values. It also cannot be considered as being realizable in the event of immediate settlement of these instruments.

**LOANS**

Changes in interest rates and in the creditworthiness of borrowers are the main causes of changes in the fair value of loans held by Desjardins Group, which results in a favourable or unfavourable difference compared to their carrying amount. The fair value of loans is estimated by discounting expected cash flows using market interest rates charged for similar new loans at the reporting date. The fair value of impaired loans is assumed to be equal to their carrying amount.

**DEPOSITS**

The fair value of deposits with floating-rate features or with no stated maturity is assumed to be equal to their carrying amount. The fair value of fixed-rate deposits is determined by discounting expected cash flows using market interest rates currently being offered for deposits with substantially the same term.

**SUBORDINATED BONDS**

The fair value of subordinated bonds is based on the market rates for similar issues or debt securities, or on the rates currently offered to Desjardins Group for debt securities with the same remaining term.

**DERIVATIVE FINANCIAL INSTRUMENTS**

The fair value of derivative financial instruments is determined using pricing models that incorporate the current market prices and the contractual prices of the underlying instruments, the time value of money, yield curves and volatility factors. The fair value of derivative financial instruments is presented without taking into account the impact of legally enforceable master netting agreements. Note 17, “Derivative financial instruments and hedging activities”, specifies the nature of the derivative financial instruments held by Desjardins Group.

NOTE 2

## SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

### FINANCIAL INSTRUMENTS WHOSE FAIR VALUE EQUALS THEIR CARRYING AMOUNT

The carrying amount of certain financial instruments that mature within the next 12 months is a reasonable approximation of their fair value. These financial instruments include the following items: “Cash and deposits with financial institutions”, “Clients’ liability under acceptances”, “Amounts receivable from clients, brokers and financial institutions”, “Acceptances” and “Amounts payable to clients, brokers and financial institutions”.

### TRANSACTION COSTS

Transaction costs for financial instruments are capitalized and then amortized over the life of the instrument using the effective interest method, except if such instruments are classified or designated as part of the “At fair value through profit or loss” category, in which case these costs are expensed as incurred.

### OFFSETTING OF FINANCIAL ASSETS AND LIABILITIES

Financial assets and liabilities are presented on a net basis when there is a legally enforceable right to set off the recognized amounts and Desjardins Group intends to settle on a net basis or to realize the asset and settle the liability simultaneously.

### DERECOGNITION OF FINANCIAL ASSETS AND LIABILITIES

A financial asset is derecognized when the contractual rights to the cash flows from the asset expire or when the contractual rights to the cash flows from the financial asset and substantially all risks and rewards of ownership of the asset are transferred to a third party.

When the cash flows from a financial asset have been transferred but Desjardins Group has retained substantially all the risks and rewards of ownership of the financial asset, it recognizes a separate asset and a separate liability presented in the Combined Balance Sheets under “Other assets – Other” and “Other liabilities – Other”, respectively, which represents the rights and obligations created or retained in the asset transfer. If control of the financial asset is retained, Desjardins Group continues to recognize the asset in the Combined Balance Sheets to the extent of its continuing involvement in said asset.

When a financial asset is derecognized in its entirety, a gain or a loss is recognized in the Combined Statements of Income for an amount equal to the difference between the carrying amount of the asset and the value of the consideration received.

A financial liability is derecognized when the related obligation is discharged, cancelled or expires.

## C) CASH AND DEPOSITS WITH FINANCIAL INSTITUTIONS

“Cash and deposits with financial institutions” includes cash and cash equivalents. Cash equivalents consist of deposits with the Bank of Canada, deposits with financial institutions—including net amounts receivable related to cheques and other items in the clearing process—as well as the net amount of cheques and other items in transit. These financial instruments mature in the short term, are readily convertible to known amounts of cash and are subject to an insignificant risk of changes in value. They are classified as “Loans and receivables”.

## D) SECURITIES

Securities are instruments classified based on their characteristics and management’s intention under the various categories presented in section B), “Financial assets and liabilities”, above.

### SECURITIES BORROWED OR PURCHASED UNDER REVERSE REPURCHASE AGREEMENTS

Securities borrowed for a securities or cash consideration or purchased under reverse repurchase agreements are not recognized in the Combined Balance Sheets, as substantially all the risks and rewards of ownership of these securities have not been transferred.

When the consideration for the borrowed securities is paid in cash, the cash pledged as collateral is derecognized from “Cash and deposits with financial institutions” in the Combined Balance Sheets, and an asset representing the right to receive the securities is recognized under “Securities borrowed or purchased under reverse repurchase agreements”.

Reverse repurchase agreements are accounted for as collateralized lending transactions. The consideration paid for the securities acquired, including accrued interest, is recognized under “Securities borrowed or purchased under reverse repurchase agreements”.

When the consideration for the borrowed securities is paid in securities, the securities pledged as collateral are not derecognized, as substantially all the risks and rewards of ownership of these securities have not been transferred.

## NOTE 2

## SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

The fair value of securities borrowed for a securities or cash consideration or purchased under reverse repurchase agreements is presented in the notes as financial assets held as collateral. In addition, when the securities received can subsequently be resold or repledged as collateral, the fair value of securities borrowed or purchased under reverse repurchase agreements is presented in Note 27, “Commitments, guarantees and contingent liabilities”, as financial assets held as collateral that can be sold or repledged.

### SECURITIES LENT OR SOLD UNDER REPURCHASE AGREEMENTS

Securities lending transactions or securities sold under repurchase agreements (to be repurchased at a subsequent date) do not result in the derecognition of securities in the Combined Balance Sheets, as substantially all the risks and rewards of ownership of these securities have not been transferred. These transactions are treated as collateralized financings since the party that pays the consideration takes possession of the securities pledged as collateral for the financing.

When the consideration received for the securities lent is paid in cash, the cash received as collateral is recognized under “Cash and deposits with financial institutions” in the Combined Balance Sheets, and a liability representing the obligation to return the securities is recognized under “Commitments related to securities lent or sold under repurchase agreements”.

Repurchase agreements are accounted for as collateralized borrowing transactions. The consideration received for the securities sold, including accrued interest, is therefore recognized under “Cash and deposits with financial institutions” in the Combined Balance Sheets, and a liability representing the obligation to return the securities is recognized under “Commitments related to securities sold under repurchase agreements”. The difference between the price received and the repurchase price is recognized as interest expense.

When the consideration received for the securities lent is paid in securities, the securities held as collateral are not recognized, as substantially all the risks and rewards of ownership of these securities have not been transferred.

The carrying amount of securities lent or sold under repurchase agreements is presented in Note 27, “Commitments, guarantees and contingent liabilities”, as financial assets pledged as collateral. When the consideration received for the securities lent is paid in securities and these securities can be pledged as collateral or sold, the fair value of the securities received is presented in Note 27, “Commitments, guarantees and contingent liabilities”, as financial assets held as collateral.

### SECURITIES SOLD SHORT

Securities sold short as part of trading activities, which represent Desjardins Group’s obligation to deliver securities that it did not possess at the time of sale, are recognized as liabilities at their fair value. Realized and unrealized gains and losses on these securities are recognized in the Combined Statements of Income under “Net income on securities at fair value through profit or loss”. Securities sold short are classified in the “Securities at fair value through profit or loss – Held for trading” category.

## E) LOANS

Loans, including advances to policyholders, are recorded at amortized cost using the effective interest method, net of the allowance for credit losses.

The fees collected and the direct costs related to the origination, restructuring, and renegotiation of loans are treated as being integral to the yield of the loan, unless the terms and conditions were changed in such a way that the transaction is treated as the granting of a new loan, in which case fees and direct costs are recorded in profit or loss for the year. Collateral is obtained if deemed necessary, based on an assessment of the borrower’s creditworthiness. Collateral normally takes the form of assets such as cash, government securities, shares, receivables, inventory or capital assets.

## F) IMPAIRMENT OF FINANCIAL ASSETS

At the reporting date, Desjardins Group assesses whether there is any objective evidence that a financial asset or a group of financial assets is impaired.

### ALLOWANCE FOR CREDIT LOSSES

Evidence of impairment results from a loss event that occurred after the loan was granted but before the reporting date and that has an impact on the estimated future cash flows of loans.

NOTE 2

## SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

The impairment of a loan or a group of loans is determined by estimating the recoverable amount of these financial assets. The allowance is equal to the difference between this estimate and the carrying amount. This allowance is presented in deduction of assets under “Allowance for credit losses”. To determine the estimated recoverable amount of a loan, Desjardins Group discounts the estimated future cash flows at the effective interest rate inherent to the loan. When the amounts and timing of future cash flows cannot be estimated with reasonable accuracy, the estimated recoverable amount is determined using either the fair value of the securities underlying the loan, net of expected costs of realization, or the observable market price for the loan. The security may vary depending on the type of loan.

The allowance resulting from this impairment is established using two components: individual allowances and collective allowance.

### INDIVIDUAL ALLOWANCES

Desjardins Group first reviews its loan portfolios on a loan-by-loan basis to assess credit risk and determine if there is any objective evidence of impairment for which a loss should be recognized in the Combined Statements of Income. Loan portfolios for which an individual allowance has not been established are then included in groups of assets having similar credit risk characteristics and are subject to a collective allowance.

There is objective evidence of impairment when a loan is considered impaired. A loan is classified as an impaired loan when one of the following conditions is met:

- There is reason to believe that a portion of the principal or interest cannot be collected.
- The interest or principal repayment is contractually 90 days past due, unless the loan is fully secured and in the process of collection.
- The interest or principal is more than 180 days past due.

A loan is considered past due when the borrower has failed to make a payment by the contractual due date.

When a loan becomes impaired, the interest previously accrued but not collected is capitalized to the loan. Payments received subsequently are recorded as a deduction of the principal. A loan ceases to be considered impaired when principal and interest payments are up to date and there is no doubt as to the collection of the loan or when it is restructured, in which case it is treated as a new loan, and there is no doubt as to the collection of principal and interest.

Assets foreclosed to settle impaired loans are recognized on the date of the foreclosure at their fair value less costs to sell. Any difference between the carrying amount of the loan and the fair value recorded for the acquired assets is recognized under “Provision for credit losses”.

A loan classified as “Loans and receivables” is written off when all attempts at restructuring or collection have been made and the likelihood of future recovery is remote. When a loan is written off completely, any subsequent payments are recorded under “Provision for credit losses” in the Combined Statements of Income. Credit card balances are written off completely when no payment has been received at the end of a 180-day period.

Changes in the individual allowance for credit losses due to the passage of time are recognized under “Interest income – Loans”, while those that are due to a revision of expected receipts are recognized under “Provision for credit losses” in the Combined Statements of Income.

### COLLECTIVE ALLOWANCE

Loan portfolios for which an individual allowance has not been established are included in groups of financial assets with similar credit characteristics and are subject to a collective allowance.

The method used by Desjardins Group to determine the collective allowance takes into account the risk parameters of the various loan portfolios, in particular through the integration of sophisticated credit risk models. These collective allowance impairment models take into account certain factors such as probabilities of default (loss frequency), loss given default (extent of losses) and gross exposures at default. These parameters, which are based on historical losses, are determined according to the category and the risk rating of each loan. The measurement of the collective allowance also depends on management’s assessment of current credit quality trends with respect to the business segments, the impact of changes to its credit policies and economic conditions. The collective allowance on the loans of the life and health insurance subsidiaries is, however, included in the policy reserves, under “Insurance and investment contract liabilities”.

The allowance related to off-balance sheet exposures, such as letters of guarantee and certain unrecognized credit commitments, is recognized under “Other liabilities – Other” in the Combined Balance Sheets and under “Provision for credit losses” in the Combined Statements of Income.

## NOTE 2

## SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

### AVAILABLE-FOR-SALE SECURITIES

Securities classified in the “Available for sale” category are monitored on a regular basis to determine whether there is any objective evidence that they are impaired. In measuring the decline in value, Desjardins Group takes into account many facts specific to each investment and all the factors that could indicate that there has been impairment. Factors considered include, but are not limited to, a significant or prolonged decline in the fair value, significant financial difficulties of the issuer, a breach of contract, the increasing probability that the issuer will enter bankruptcy or a restructuring, and the disappearance of an active market for the financial asset in question. Management also uses its judgment to determine when to recognize an impairment loss.

Debt securities classified in the “Available for sale” category are individually assessed by Desjardins Group to determine whether there is any objective evidence of impairment. However, the impairment loss represents the cumulative loss measured as the difference between amortized cost and current fair value, less any impairment loss previously recognized. Future interest income is calculated on the reduced carrying amount using the same interest rate as the one used to discount future cash flows in order to measure the impairment loss. When, during a subsequent period, the fair value of a debt security increases and that increase can be objectively related to a credit event occurring after the impairment loss had been recognized in profit or loss, the impairment loss is reversed through profit or loss.

For equity securities classified in the “Available for sale” category, the objective evidence would also include a “significant” or “prolonged” decline in the fair value below cost. When evidence of impairment exists, the cumulative loss (measured as the difference between acquisition cost and current fair value, less any impairment loss previously recognized) is transferred out of other comprehensive income, in the Combined Statements of Comprehensive Income, and recognized in the Combined Statements of Income. Impairment losses on equity securities are not reversed through profit or loss, and increases in fair value occurring subsequent to impairment are recorded directly in other comprehensive income, in the Combined Statements of Comprehensive Income. Any impairment loss on securities previously impaired is directly recognized in profit or loss.

### G) SECURITIZATION

As part of its liquidity and capital management strategy, Desjardins Group participates in the *National Housing Act* Mortgage-Backed Securities Program. Under this program, Desjardins Group bundles residential mortgage loans guaranteed by Canada Mortgage and Housing Corporation (CMHC) into mortgage-backed securities (NHA MBSs) and transfers them to the Canada Housing Trust (CHT). Afterwards, Desjardins Group may not transfer or sell these assets or pledge them as collateral, as they have been sold to the CHT, and it may not repurchase them before maturity. However, as part of these transactions, Desjardins Group retains substantially all the risks and rewards related to these securities, in particular prepayment and reinvestment risks. Consequently, these loans continue to be recognized in the Combined Balance Sheets. Furthermore, Desjardins Group treats these transfers as collateralized financing transactions and recognizes a liability. This liability, which is equal to the consideration received from CMHC for the sale of NHA MBSs that do not meet the derecognition criteria, is presented under “Deposits – Business and government” in the Combined Balance Sheets. The CHT funds these purchases by issuing Canada Mortgage Bonds (CMBs) to investors. The legal guarantee of third parties holding CMBs is limited to the transferred assets.

The terms and conditions of the program require that interest rate swaps be entered into by the CHT and Desjardins Group in order to receive all cash flows related to the mortgage loans underlying the NHA MBSs every month. Desjardins Group pays the CHT an amount corresponding to the interest payable to the holders of CMBs, the difference between these amounts being considered as excess interest margin. As part of these swaps, Desjardins Group must also create a separate account for reinvestment purposes (principal reinvestment account) for any principal payment received on mortgage loans in order to meet the obligations related to the repayment of CMBs at maturity.

Some securitization transactions entered into before January 1, 2010, resulted in derecognition, as Desjardins Group elected to prospectively apply the derecognition requirements. At the time of transfer, these transactions were therefore recognized as sales, and Desjardins Group retains certain interests in excess interest margins, which are retained interests, and it assumes the responsibility of managing the transferred mortgage loans and the principal reinvestment account. The assets and liabilities representing the retained interests and obligations are recognized upon the transfer of loans under “Other assets – Other” and “Other liabilities – Other” in the Combined Balance Sheets. These transactions will mature no later than December 31, 2014.

No loss is expected on the mortgage loans as they are guaranteed by CMHC. Income related to securitization transactions is recognized under “Other income – Other”, “Interest income – Securities” and “Interest income – Loans”.

### H) PROPERTY, PLANT AND EQUIPMENT AND INVESTMENT PROPERTY

#### PROPERTY, PLANT AND EQUIPMENT

Property, plant and equipment consists of land, buildings, computer hardware, furniture, fixtures and other items as well as leasehold improvements. These assets are recognized at cost less any accumulated depreciation and any accumulated impairment losses, and are depreciated over their expected useful life using the straight-line method.

## NOTE 2

**SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)**

The depreciable amount of an item of property, plant and equipment is determined after deducting its residual value less costs to sell. The useful life of property, plant and equipment is generally equal to its expected useful life.

The depreciation expense for property, plant and equipment is recognized under “Non-interest expense – Premises, equipment and furniture, including depreciation” in the Combined Statements of Income.

**INVESTMENT PROPERTY**

Investment properties are buildings or land held to earn rentals or for capital appreciation.

Investment properties are recognized at cost less accumulated depreciation and are depreciated over their useful life using the straight-line method. Transfers to or from the “Investment property” category are made only when there is a change in use. Upon a transfer of property, plant and equipment from the “Investment property” category to the “Buildings” category, the cost remains the same and continues to be the carrying amount. If a building held and occupied by Desjardins Group becomes an investment property, it is recorded using the accounting policies applicable to investment properties.

The depreciation expense for investment properties is recognized under “Net other investment income” in the Combined Statements of Income.

**DEPRECIATION**

Property, plant and equipment and investment property are depreciated using the following depreciation periods:

	<b>Depreciation periods</b>
Land	Non-depreciable
Buildings/Investment property	5 to 80 years
Computer equipment	2 to 10 years
Furniture, fixtures and other	3 to 10 years
Leasehold improvements	Expected term of the lease

When an item of property, plant and equipment is made up of several significant parts having different useful lives or providing economic benefits according to different patterns, each part is recognized separately and is depreciated over its own depreciation period.

**DERECOGNITION**

Property, plant and equipment and investment property are derecognized upon disposal or when they are permanently withdrawn from use and no future economic benefits are expected. Gains and losses on the disposal or sale of buildings are recognized in the Combined Statement of Income for the year in which they are realized under “Premises, equipment and furniture, including depreciation” for property, plant and equipment and under “Net other investment income” for investment property.

**IMPAIRMENT**

Property, plant and equipment and investment properties are tested for impairment whenever events or changes in circumstances indicate that their carrying amount may not be recoverable. Assessing whether such events or circumstances exist is subject to management’s judgment.

**I) GOODWILL AND INTANGIBLE ASSETS****GOODWILL**

Goodwill represents the excess of the purchase price over the fair value of the identifiable assets acquired and liabilities assumed in a business combination accounted for using the acquisition method.

At the acquisition date, each item of goodwill is allocated to one or more cash-generating units (CGU or group of CGUs) that are expected to benefit from the combination. The group of CGUs must not be larger than a business segment. A CGU is the smallest identifiable group of assets that generates cash inflows that are independent from the cash inflows from other groups of assets. Subsequent to initial measurement, goodwill is measured at cost less any impairment loss.

## NOTE 2

## SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

### INTANGIBLE ASSETS

Intangible assets include acquired and internally generated intangible assets and are initially recognized at cost. The cost of an intangible asset acquired as part of a business combination corresponds to its fair value at the date of acquisition. Subsequent to initial recognition, intangible assets are measured at cost less any accumulated amortization and any impairment losses. Expenditures related to internally generated intangible assets, except for development costs, are recognized in profit or loss as incurred.

Desjardins Group assesses whether the useful life of an intangible asset is finite or indefinite. Intangible assets with finite useful lives include mainly software and are amortized using the straight-line method over their estimated useful lives, which do not exceed seven years.

Gains or losses resulting from the derecognition of an intangible asset are determined as the difference between the net proceeds of disposal and the net carrying amount of the asset. They are recognized under “Non-interest expense – Other” in the Combined Statements of Income upon derecognition of the asset.

### J) IMPAIRMENT OF NON-FINANCIAL ASSETS

Desjardins Group assesses at the reporting date whether there is an indication that an asset may be impaired. An impairment loss is recognized when the carrying amount of the asset exceeds its recoverable amount. The recoverable amount is the higher of its fair value less costs to sell and its value in use, which corresponds to the present value of the recoverable future cash flows. Any impairment loss recognized in the Combined Statements of Income represents the excess of the carrying amount of the asset over the recoverable amount. Impairment losses on that asset may be subsequently reversed and are recognized in the Combined Statements of Income in the year in which they occur.

Estimating the recoverable amount of a non-financial asset to determine if it is impaired also requires that management make estimates and assumptions, and any change in these estimates and assumptions could impact the determination of the recoverable amount of non-financial assets and, therefore, the outcome of the impairment test.

### GOODWILL

Goodwill is tested for impairment once a year and when events or changes in circumstances indicate that the carrying amount may not be recoverable.

The goodwill impairment test is performed based on the recoverable amount of each CGU (or each group of CGUs) to which goodwill is allocated.

The recoverable amount represents the higher of the fair value less costs to sell and the value in use. Fair value represents the best estimate of the amount obtainable from the sale, less costs to sell, in an arm's-length transaction between knowledgeable and willing parties. The value in use is calculated using the most appropriate method, generally by discounting estimated future cash flows.

When the recoverable amount is less than the carrying amount, an impairment loss is recognized in the Combined Statement of Income for the year and is first recorded as a reduction of the goodwill allocated to the CGU (or group of CGUs) and then as a reduction of the other identifiable assets of the CGU (or group of CGUs) pro rata on the basis of their carrying amount in the unit. Nevertheless, the allocation of the impairment loss to the assets of the CGU (or group of CGUs) must not result in their carrying amount being lower than the highest of the following amounts: the fair value of the assets less costs to sell, their value in use, and zero.

Goodwill impairment losses cannot be reversed.

### K) ACCEPTANCES AND CLIENTS' LIABILITY UNDER ACCEPTANCES

The potential liability of Desjardins Group under acceptances is recorded as a liability in the Combined Balance Sheets. Recourse against the client, in the event of a call on any of these commitments, is recorded as an equivalent offsetting asset. These financial instruments are classified in the “Loans and receivables” category.

### L) CLASSIFICATION OF INSURANCE AND INVESTMENT CONTRACTS

Insurance contracts are contracts under which a significant insurance risk is transferred upon the contract's issuance. An insurance risk is transferred when the insurance subsidiaries agree to compensate the policyholder if an uncertain future event specified in the contract adversely affects the policyholder. All contracts that do not meet the definition of an insurance contract under IFRS are classified as investment contracts or service contracts, where appropriate. Investment contracts are contracts that comprise a financial risk but no significant insurance risk. Contracts that transfer a significant insurance risk issued by the insurance subsidiaries have been classified as insurance contracts, in accordance with IFRS 4, “Insurance Contracts”. Otherwise, contracts issued by the insurance subsidiaries have been classified either as investment contracts in accordance with International Accounting Standard (IAS) 39, “Financial Instruments: Recognition and Measurement”, or as service contracts in accordance with IAS 18, “Revenue”.

NOTE 2

## SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

Once a contract has been classified as an insurance contract, it continues to be an insurance contract over its remaining life, even if the insurance risk decreases significantly during that period. However, an investment contract may be reclassified as an insurance contract after its issuance if the insurance risk becomes significant.

### M) INSURANCE AND INVESTMENT CONTRACT LIABILITIES

Insurance and investment contract liabilities include the contract liabilities of the life and health insurance subsidiaries and the property and casualty insurance subsidiaries.

#### LIFE AND HEALTH INSURANCE CONTRACT LIABILITIES

Life and health insurance contract liabilities consist of actuarial liabilities, provisions for benefits, dividends and experience refunds, and policyholder deposits.

The calculation of the insurance contract liabilities of the life and health insurance subsidiaries requires that assumptions be made with respect to the timing of many factors such as death, disability, investment income, inflation, policy cancellations, expenses, income taxes, premiums, commissions and participating policyholders' dividends as well as the amounts they represent. To predict underwriting experience, the life and health subsidiaries use best estimate assumptions. Some of these assumptions refer to events that are likely to occur in the distant future and they may need to be changed.

Actuarial liabilities represent the amounts which, together with estimated future premiums and net investment income, will provide for all the life and health insurance subsidiaries' commitments regarding estimated future benefits, policyholder dividends, taxes (other than taxes on surplus earnings) and related expenses. The appointed actuary of each life and health insurance subsidiary is required to determine the actuarial liabilities needed to meet its future commitments. The actuarial liabilities of the life and health insurance subsidiaries are determined using the Canadian Asset Liability Method (CALM), in accordance with Canadian accepted actuarial practices.

Under CALM, the determination of the actuarial liabilities of the life and health insurance subsidiaries is based on an explicit projection of cash flows using current best estimate assumptions for each cash flow component and each significant contingency. Investment returns are based on projected investment income using the current asset portfolios and projected reinvestment strategies. Each non-economic assumption is adjusted by a margin for adverse deviation. With respect to investment returns, the provision for adverse deviation is established by using yield scenarios. These scenarios are established using a deterministic model that includes testing prescribed by Canadian actuarial standards. The provision for minimum guarantees on segregated fund products is established using stochastic modelling. The period used for the projection of cash flows is the policy lifetime for most insurance contracts. For certain types of contracts, a shorter projection period may be used. This period is, however, limited to the term of the liability over which the life and health insurance subsidiaries are exposed to significant risk without the ability to adjust policy premiums or charges related to the contracts.

#### PROPERTY AND CASUALTY INSURANCE CONTRACT LIABILITIES

Property and casualty insurance contract liabilities consist of unearned premiums and provisions for claims and adjustment expenses.

Unearned premiums represent the portion of premiums remaining to be earned at the reporting date. The property and casualty subsidiaries are exposed to pricing risk to the extent that unearned premiums could be insufficient to cover future costs related to policies. Future claim costs, related costs, investment income and expected income related to unearned premiums are regularly assessed.

The calculation of the provisions for claims and adjustment expenses related to the property and casualty insurance subsidiaries' insurance policies takes into consideration assumptions based on characteristics of the business lines, settlement history and other relevant factors. The estimating methods used to make this calculation are based on best estimate assumptions, taking into account currently known data, which are regularly reviewed and updated. Additional information on the main actuarial assumptions and their sensitivity to changes is presented in Note 14, "Insurance and investment contract liabilities".

The provisions for claims and adjustment expenses include individual loss estimates for each claim reported. In addition, a provision is established for adjustment expenses, changes related to reported claims, and incurred but not reported claims, based on previous experience and portfolio contracts. These estimates are regularly reviewed and updated, and any resulting adjustment is recognized in the Combined Statement of Income for the year in which the revision occurs. The provision for claims and adjustment expenses is reported on a discounted basis using the underlying asset rate, with a margin for adverse deviation.

## NOTE 2

## SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

### INVESTMENT CONTRACT LIABILITIES

Investment contract liabilities are recognized at amortized cost using the effective interest method. Amounts received from clients are initially recognized in the Combined Balance Sheets as liabilities under “Insurance and investment contract liabilities”. Subsequently, new amounts received from clients and withdrawals are directly recorded as adjustments to “Insurance and investment contract liabilities”, in the Combined Balance Sheets.

### DISCRETIONARY PARTICIPATION FEATURES

Certain insurance contracts of the life and health insurance subsidiaries contain a discretionary participation feature that allows the policyholder to participate in the profitability related to the contracts in question. These contracts give the policyholder the contractual right to receive additional benefits as supplement to guaranteed benefits. The life and health subsidiaries elected not to recognize the participating portion of these contracts separately. The cumulative amount of surplus earnings attributable to these contracts is presented under “Non-controlling interests” in the Combined Balance Sheets.

### REINSURANCE

The life and health insurance subsidiaries enter into reinsurance treaties for contracts with coverage in excess of certain maximum amounts that vary based on the nature of the activities. In addition, they purchase additional reinsurance protection with respect to large-scale catastrophic events.

To reduce the risk related to extensive claims, the property and casualty insurance subsidiaries enter into reinsurance treaties with more than one reinsurer to limit their exposure to a maximum amount per claim or per catastrophe.

These reinsurance treaties do not release the insurance subsidiaries from their obligations toward their policyholders.

Premium income from insurance contracts and expenses related to claims, benefits and changes in insurance contract liabilities associated with contracts under reinsurance treaties are presented net of amounts ceded to reinsurers in the Combined Statements of Income. In addition, the share of reinsurers in the insurance contract liabilities is presented as an asset in the Combined Balance Sheets under “Other assets – Other”.

The resulting reinsurance asset is tested annually for impairment. If there is objective evidence that a reinsurance asset is impaired, following an event that occurred after initial recognition, the insurance subsidiaries reduce the carrying amount of that asset to its recoverable amount, and recognize the resulting loss in the Combined Statements of Income under “Claims, benefits, annuities and changes in insurance and investment contract liabilities”.

## N) SEGREGATED FUNDS

Certain insurance contracts allow policyholders to invest in segregated funds held by one of the life and health insurance subsidiaries for their benefit. All risks and rewards of ownership of these investments accrue to the policyholders, even though these investments are held by the life and health insurance subsidiary. Accordingly, the assets and liabilities of segregated funds are presented on a separate line in the Combined Balance Sheets. Segregated fund assets are measured and recognized at fair value at the reporting date, which is determined using the methods described earlier in section B) “Financial assets and liabilities”. In addition, if a segregated fund controls a mutual fund in which it has invested, then such mutual fund is consolidated in the segregated fund assets. A liability corresponding to the sum of the interests of the policyholders in the segregated fund assets and the consolidated share of non-controlling mutual fund holders is also recognized separately.

## O) SUBORDINATED BONDS

Subordinated bonds are bonds subordinated in right of payment to claims of depositors and certain other creditors. Subordinated bonds are classified in the “Financial liabilities at amortized cost” category.

## P) PROVISIONS

Provisions are liabilities of uncertain timing or amount. A provision is recognized when Desjardins Group has an obligation (legal or constructive) as a result of a past event, the settlement of which should result in an outflow of resources embodying economic benefits, and when a reliable estimate can be made of the amount of the obligation. The amount of the obligation is discounted where the effect of the time value of money is material.

Provisions are based on management’s best estimate of the amounts required to settle the obligation on the reporting date, taking into account relevant risks and uncertainties. As these estimates are forward-looking in nature, management must use its judgment to forecast the timing and amount of future cash flows. Actual results may differ significantly from these forecasts.

Charges to and reversals of provisions are recognized in profit or loss and presented under the items corresponding to the nature of the future expenditures covered.

NOTE 2

## SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

### Q) DERIVATIVE FINANCIAL INSTRUMENTS AND HEDGING ACTIVITIES

#### DERIVATIVE FINANCIAL INSTRUMENTS

Derivative financial instruments are financial contracts whose value depends on assets, interest rates, foreign exchange rates and other financial indexes. The vast majority of derivative financial instruments are negotiated by mutual agreement between Desjardins Group and the counterparty and include forward exchange contracts, currency swaps, interest rate swaps, credit default swaps, total return swaps, forward rate agreements, and currency, interest rate and stock index options. Other transactions are carried out as part of regulated trades and mainly consist of futures. The types of contracts used are defined in Note 17, “Derivative financial instruments and hedging activities”.

Derivative financial instruments, including embedded derivatives which are required to be recognized separately, are recorded on the Combined Balance Sheets at fair value.

Embedded derivative financial instruments are separated from their host contract and accounted for as derivatives if: (a) the economic characteristics and risks of the embedded derivatives are not closely related to the economic characteristics and risks of the host contract; (b) the embedded derivative has the same terms as a separate instrument; (c) the hybrid instrument or contract is not measured at fair value with changes in fair value recognized in combined profit or loss. Embedded derivatives that are required to be recognized separately are measured at fair value, and changes in their fair value are recognized under “Net income on securities at fair value through profit or loss” in the Combined Statements of Income.

Desjardins Group uses derivative financial instruments for trading purposes or for asset-liability management purposes.

The derivative financial instruments held for trading purposes are used to meet the needs of members and clients and to allow Desjardins Group to generate income on its own trading activities. These derivative financial instruments are recognized at fair value in the Combined Balance Sheets, and changes in their fair value are recognized under “Net income on securities at fair value through profit or loss” in the Combined Statements of Income.

The derivative financial instruments held for asset-liability management purposes are used to manage current and expected risks related to market risk. These instruments enable Desjardins Group to transfer, modify or reduce the interest rate and foreign currency exposures of assets and liabilities recorded on the Combined Balance Sheets, as well as firm commitments and forecasted transactions.

#### HEDGING ACTIVITIES

Desjardins Group mainly designates its derivative financial instruments as part of a fair value or cash flow hedging relationship.

When derivative financial instruments are used to manage assets and liabilities, Desjardins Group must determine, for each derivative, whether or not hedge accounting is appropriate. To qualify for hedge accounting, a hedging relationship must be designated and documented at its inception. Such documentation must address the specific strategy for managing risk, the asset, liability or cash flows that are being hedged as well as the measure of hedge effectiveness. Consequently, the effectiveness of each hedging relationship must be assessed, regularly and on an individual basis, to determine with reasonable assurance whether the relationship is effective and will continue to be effective. The derivative financial instrument must prove highly effective to offset changes in the fair value or the cash flows of the hedged item attributable to the risk being hedged.

Desjardins Group may also use derivative financial instruments as an economic hedge for certain transactions in situations where the hedging relationship does not qualify for hedge accounting or where it elects not to apply hedge accounting. In such circumstances, derivative financial instruments are classified as “Held for trading”, and realized and unrealized gains and losses are recognized in the Combined Statements of Income under “Net income on securities at fair value through profit or loss”.

The designation of a derivative financial instrument as a hedging item is discontinued in the following cases: the hedged item is sold or matures, the derivative financial instrument is repurchased or matures, the hedge is no longer effective, or Desjardins Group terminates the designation of the hedge or no longer expects the forecasted transaction to occur.

Hedging instruments that meet the strict hedge accounting conditions are recognized as follows:

#### FAIR VALUE HEDGES

Fair value hedge transactions involve mostly the use of interest rate swaps to hedge the changes in fair value of a fixed-rate financial instrument caused by a change in interest rates on the market. The change in fair value of hedging derivative financial instruments offsets the change in fair value of hedged items. Desjardins Group uses fair value hedge strategies for its securities, loan and deposit portfolios.

## NOTE 2

**SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)**

In a fair value hedge transaction, changes in the fair value of the hedging derivative financial instrument are recognized under “Net income on securities at fair value through profit or loss” in the Combined Statements of Income, as well as changes in fair value of the hedged asset or liability attributable to the hedged risk. The gain or loss attributable to the hedged risk is applied to the carrying amount of the hedged item. When the changes in fair value of the hedging derivative financial instrument and the hedged item do not entirely offset each other, the resulting amount, which represents the ineffective portion of the relationship, is recognized in “Net income on securities at fair value through profit or loss” in the Combined Statements of Income.

When a fair value hedging relationship is discontinued, hedge accounting is discontinued prospectively. The hedged item is no longer adjusted to reflect the fair value impact of the designated risk. Adjustments previously recorded in the hedged item are amortized using the effective interest method and are recognized in net interest income, in the Combined Statements of Income, following the underlying instrument, over the remaining life of the hedged item, unless the hedged item ceased to exist, in which case the adjustments for the impact of the designated risk are immediately recognized under “Net income on securities at fair value through profit or loss” in the Combined Statements of Income.

**CASH FLOW HEDGES**

Cash flow hedge transactions involve mostly the use of interest rate swaps to hedge the changes in future cash flows from a floating-rate financial instrument. Hedging derivative financial instruments reduce the variability of future cash flows from the hedged item. Desjardins Group uses cash flow hedge strategies for its loan, deposit and securities portfolios.

In a cash flow hedge transaction, gains and losses resulting from changes in the fair value of the effective portion of the derivative financial instrument are recognized in other comprehensive income under “Net gains (losses) on derivative financial instruments designated as cash flow hedges” until the hedged item is recognized in the Combined Statements of Income, at which time such changes are recognized in net interest income in the Combined Statements of Income, following the underlying instrument. The ineffective portion of cash flow hedge transactions is immediately recognized in the Combined Statements of Income under “Net income on securities at fair value through profit or loss”.

When a cash flow hedging relationship no longer qualifies for hedge accounting, Desjardins Group discontinues hedge accounting prospectively. Gains or losses recognized in other comprehensive income are amortized to net interest income, in the Combined Statements of Income, following the underlying instrument, over the expected remaining life of the hedging relationship that was discontinued. If a designated hedged item is sold or matures before the related derivative financial instrument ceases to exist, all gains or losses are immediately recognized in profit or loss under “Net income on securities at fair value through profit or loss”.

**R) FINANCIAL GUARANTEES**

A financial guarantee is a contract or an indemnification agreement that contingently requires Desjardins Group entities to make payments to the guaranteed party following a loss resulting from the default by a specified third party to make a payment upon maturity in accordance with the original or modified provisions of the borrowing instrument.

Financial guarantees are initially recognized in the Combined Financial Statements at fair value at the date the guarantee is issued. After initial recognition, the guarantee is measured at the higher of the following amounts:

- (i) The amount initially recorded less, when appropriate, cumulative amortization of costs recognized in profit or loss
- (ii) The best estimate of the expenditure required to settle any financial obligation resulting from the guarantee

The obligations related to financial guarantees issued by Desjardins Group are presented under “Other liabilities – Derivative financial instruments”. The carrying amount of guarantees does not reflect the maximum potential amount of future payments under guarantees. Therefore, Desjardins Group continues to consider these guarantees as off-balance sheet credit instruments.

**S) RESERVES**

Reserves included in equity are mainly from the caisses. They are based on the balance of the reserves as at December 31 of the prior year and the surplus earnings distribution plans for such year, which must be approved by the general meeting of each caisse within the first four months following year-end.

The stabilization reserve consists of amounts appropriated by the caisses and the Federation. Amounts appropriated to the stabilization reserve are essentially used for the payment of interest on permanent shares when the surplus earnings of a caisse are not sufficient.

The reserve for future member dividends is made up of amounts appropriated by the caisses. This reserve allows them to manage over time the impact of changes in annual surplus earnings on the payment of member dividends.

The general reserve is essentially made up of amounts appropriated by the caisses, the Federation, the *Fonds de sécurité Desjardins* and *Caisse centrale Desjardins*. This reserve can be used only to eliminate a deficit and cannot be divided amongst members nor used to pay member dividends.

NOTE 2

## SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

### T) REVENUE RECOGNITION

Revenues are recognized to the extent that it is probable that the economic benefits will flow to Desjardins Group and that they can be measured reliably. In addition to the items mentioned in section B), “Financial assets and liabilities”, the specific recognition criteria that follow must also be met before revenues can be recognized.

#### NET INTEREST INCOME

Interest income and expense are mainly earned or incurred by the Personal Services and Business and Institutional Services segment and the Other category. They are recognized using the effective interest method for all financial instruments measured at amortized cost, for all interest-bearing financial assets classified in the “Available for sale” category and for financial instruments classified in the “At fair value through profit or loss” category.

The effective interest method is a method of calculating the amortized cost of a financial asset or a financial liability and of allocating the interest income or interest expense over the relevant period. The effective interest rate is the rate that exactly discounts future cash payments or receipts through the expected life of the financial instrument or, when appropriate, over a shorter period to obtain the net carrying amount of the financial asset and the financial liability.

When calculating the effective interest rate, Desjardins Group estimates cash flows considering all contractual terms of the financial instrument (for example, prepayment options) but does not consider future credit losses. The calculation includes transaction costs and income between parties to the contract as well as premiums or discounts. Transaction costs and income that form an integral part of the effective rate of the contract, such as file setup fees and finders’ fees, are assimilated to supplemental interest.

#### PREMIUMS

Gross premiums on insurance contracts of the life and health insurance subsidiaries are recognized as revenues when they become due. As soon as these premiums are recognized, an actuarial provision is established and recognized in liabilities under “Insurance and investment contract liabilities”. Premiums are presented, net of premiums ceded under reinsurance treaties, under “Net premiums” in the Combined Statements of Income.

Gross premiums on insurance contracts of the property and casualty insurance subsidiaries are recognized as revenues proportionately over the life of the insurance contracts. Premiums are presented, net of premiums ceded under reinsurance treaties, under “Net premiums” in the Combined Statements of Income. The portion of the premiums remaining to be earned at the reporting date is presented in liabilities under “Insurance and investment contract liabilities”, in the Combined Balance Sheets.

#### SERVICE CHARGES, COMMISSIONS, BROKERAGE FEES AND OTHER

Desjardins Group earns revenues from service charges, commissions and brokerage fees as a result of the broad range of products and services it provides its members and clients.

Service charges, commissions and brokerage fees are recognized once the service has been provided or the product has been delivered. Income from service charges is recognized under “Deposit and payment service charges” and “Brokerage, investment fund and trust services” in the Combined Statements of Income.

Loan syndication fees are recognized as revenues when the syndication agreement is signed unless the yield on the loan retained by Desjardins Group is less than the yield of other comparable lending institutions that participate in the financing. In such instances, an appropriate portion of the fees is deferred using the effective interest method.

Commissions and costs arising from the negotiation, or the participation thereto, of a transaction on behalf of a third party—such as the arrangement of share or other securities acquisitions or business purchases or sales—are recognized at the outcome of the underlying transactions.

Fee income is recorded under “Lending fees and credit card service revenues” in the Combined Statements of Income.

Portfolio management fees and fees for other services are recognized based on the applicable service contracts, pro rata over the period during which the service is provided. Portfolio management income is recognized under “Other income – Other” in the Combined Statements of Income.

Asset management fees related to investment funds are recognized pro rata over the period during which the service is provided. The same principles are applied to wealth management, financial planning and custodial services that are provided on an ongoing basis over a long period of time. Asset management income is recorded under “Other income – Other” in the Combined Statements of Income.

## NOTE 2

**SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)****U) ASSETS UNDER MANAGEMENT AND UNDER ADMINISTRATION**

Assets under management and under administration are held by and for the benefit of clients. These assets under management and under administration are therefore excluded from the Combined Balance Sheets of Desjardins Group. Income from these management services is recognized under “Other income – Other” in the Combined Statements of Income when the service is provided.

**V) FOREIGN CURRENCY TRANSLATION**

Monetary assets and liabilities denominated in foreign currencies are translated into Canadian dollars at the exchange rate prevailing at the reporting date. Non-monetary assets and liabilities measured at historical cost are translated at the exchange rate prevailing at the transaction date, while those that are measured at fair value are translated at the exchange rate prevailing at the date fair value was determined. Income and expenses are translated at the average exchange rate for the year. Realized and unrealized gains and losses resulting from the translation are recognized in the Combined Statements of Income under “Other income – Other”. However, unrealized gains and losses on non-monetary financial instruments classified as “Available for sale”, and gains and losses on derivatives designated as cash flow hedges are presented in other comprehensive income in the Combined Statements of Comprehensive Income.

**W) LEASES**

In a finance lease, the lessor transfers to the lessee substantially all the risks and rewards inherent to the asset. This type of lease is analyzed as financing granted to the lessee to purchase the asset. In contrast, in an operating lease, the lessor retains substantially all the risks and rewards inherent to the leased asset. Desjardins Group mainly enters into operating leases. The recognition of operating leases depends on the position of Desjardins Group, namely as a lessor or as a lessee.

**LESSOR**

Initial indirect costs incurred in negotiating an operating lease are added to the carrying amount of the leased asset, which is recognized as property, plant and equipment by the lessor and depreciated on a straight-line basis over the lease period. The asset is amortized without consideration to residual value, and all lease payments are recognized in profit or loss on a straight-line basis over the lease period. These lease payments are recognized under “Net other investment income”.

**LESSEE**

The asset is not recognized as an asset by the lessee. Lease payments made under operating leases are recognized on a straight-line basis over the lease period under “Premises, equipment and furniture, including depreciation”, in the Combined Statements of Income.

**X) INCOME TAXES ON SURPLUS EARNINGS**

The income tax expense on surplus earnings comprises the current income tax expense and the deferred tax expense. Income taxes on surplus earnings are recognized in the Combined Statements of Income unless they relate to items that were recognized outside profit or loss directly in the Combined Statements of Comprehensive Income or the Combined Statements of Changes in Equity. In such case, income taxes on surplus earnings are also recognized outside profit or loss.

The calculation of income taxes on surplus earnings is based on the expected tax treatment of the transactions. To determine the current and deferred portions of income taxes on surplus earnings, assumptions must be made concerning the dates on which deferred income tax assets and liabilities will be reversed. If Desjardins Group’s interpretation differs from that of the taxation authorities or if the reversal dates do not correspond with the forecasted dates, the provision for income taxes on surplus earnings may increase or decrease in subsequent years.

**CURRENT INCOME TAXES**

Current income tax assets and liabilities for the current year and prior years are measured based on the amount expected to be paid to or recovered from the taxation authorities. Tax rates and tax laws applied to determine these amounts are those that have been enacted or substantively enacted at the reporting date.

**DEFERRED INCOME TAXES**

Deferred taxes are recognized, using the balance sheet liability method, for all temporary differences existing at the reporting date between the tax basis of assets and liabilities and their carrying amount in the Combined Balance Sheets.

Deferred tax liabilities are recognized for all taxable temporary differences, except in the following cases:

- (i) When the deferred tax liability arises from the initial recognition of goodwill or the initial recognition of an asset or liability in a transaction which is not a business combination and which, at the time of the transaction, affects neither accounting profit nor taxable profit (or tax loss)
- (ii) For taxable temporary differences associated with investments in subsidiaries, when the date at which the temporary difference reverses can be controlled and it is probable that the temporary difference will not reverse in the foreseeable future

NOTE 2

## SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

Deferred tax assets are recognized for all deductible temporary differences, tax loss carryforwards and unused tax credits, to the extent that it is probable that a taxable profit will be available against which these deductible temporary differences, tax loss carryforwards and unused tax credits can be utilized, except in the following cases:

- (i) When the deferred tax asset associated with the deductible temporary difference arises from the initial recognition of an asset or liability in a transaction which is not a business combination and which, at the time of the transaction, affects neither accounting profit nor taxable profit (or tax loss).
- (ii) For deductible temporary differences associated with investments in subsidiaries, associates and joint ventures. Deferred tax assets are recognized only to the extent that it is probable that the temporary difference will reverse in the foreseeable future and that a taxable profit will be available against which the temporary difference can be utilized.

The carrying amount of a deferred tax asset is reviewed at each reporting date and reduced to the extent that it is no longer probable that sufficient taxable profit will be available to allow the benefit of part or all of the deferred tax asset to be utilized. Unrecognized deferred tax assets are reassessed at each reporting date and are recognized to the extent that it becomes probable that a future taxable profit will be available to recover them.

Deferred tax assets and liabilities are measured at the tax rates that are expected to apply to the period when the asset is realized or the liability is settled, based on tax rates (and tax laws) that have been enacted or substantively enacted at the reporting date.

Current and deferred taxes related to items recognized directly in equity are recognized in equity and not in profit or loss.

Deferred tax assets and liabilities are offset if there is a legally enforceable right to set off current tax assets against current tax liabilities, and if these deferred taxes relate to the same taxable entity and the same taxation authority.

### Y) PROVISION FOR MEMBER DIVIDENDS

The board of directors of each caisse recommends for approval the surplus earnings distribution plan at the annual general meeting of members, which is held in the four months following year-end. The amount of member dividends to be paid is part of this plan. The amount of the provision is estimated based on, among other things, the surplus earnings recorded for the year by the caisses, taking into consideration the financial framework for the appropriation of surplus earnings in relation with the Desjardins Group Capitalization Plan, which sets capitalization targets. The difference between the amount of member dividends actually paid, in cash or in shares, following the general meetings held by the caisses, and the estimated amount of the provision is charged to combined profit or loss for the year in which the payments are made.

The allocation basis of member dividends depends on the interest recorded on loans and deposits, the average outstanding amount of Desjardins investment funds, guaranteed market-linked investments, Accord D loans obtained by the member through the caisse, and the various service charges collected from the member depending on the services used. The surplus earnings distribution plan takes into account a program under which members may elect to receive their dividends in the form of shares, in which case the value is greater than the equivalent dividends paid in cash. Whether paid in shares or cash, member dividends are recognized under “Provision for member dividends” in the Combined Statements of Income. The caisses can pay out member dividends when legal and regulatory requirements have been met. The provision for member dividends is mainly allocated to the Personal Services and Business and Institutional Services segment.

### Z) EMPLOYEE BENEFITS

#### SHORT-TERM BENEFITS

Short-term benefits are benefits payable within 12 months after the reporting date, other than termination benefits, such as salaries and commissions, social security contributions and certain bonuses. An expense is recorded for these short-term benefits in the period during which the services giving right to them were rendered.

#### POST-EMPLOYMENT BENEFITS

##### PENSION PLANS

Desjardins Group offers to a majority of its employees pension plans and supplemental pension plans, which provide pension benefits in excess of statutory limits. Most of the pension plans represent defined benefit group pension plans of which the risks are shared by the Desjardins Group participating entities. In addition, the main pension plan is funded by both employee and employer contributions, which are determined based on the financial position and the funding policy of the plan.

## NOTE 2

**SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)**

Defined benefit pension plans are plans for which Desjardins Group has formally committed to a level of benefits and therefore assumes actuarial and, when the plans are funded, investment risks. Benefits are calculated on the basis of the number of years of membership in the pension plans and take into consideration the average salary of the employee's five most highly paid years. Since the terms of the plans are such that future changes in salary levels will have an impact on the amount of future benefits, the cost of the benefits and the fair value of the defined benefit plan obligation are generally actuarially determined using the projected unit credit method. These calculations are made based on management's best estimate assumptions concerning the expected rate of return of the plans' investments and the plan obligation discount rate, and also, but to a lesser extent, salary increases, the retirement age of employees, the mortality rate and the rate of increase in pension benefits. A complete actuarial valuation is performed each year by a qualified actuary.

Actuarial gains (losses) result from the difference between the actual return on plan assets and the expected return for funded plans, the changes made to the actuarial assumptions used to determine the defined benefit plan obligation and the experience gains or losses on this obligation. Any net actuarial gain or loss exceeding 10% of the greater of the value of the defined benefit plan obligation and the fair value of plan assets at the end of the previous year is amortized over the expected average remaining working lives of the plan members.

Past service cost is recognized in profit or loss on a straight-line basis over the average period until the benefits become vested. To the extent that the benefits are already vested immediately following the introduction of, or changes to, a defined benefit plan, vested past service cost is recognized in profit or loss immediately.

Defined benefit assets or liabilities correspond to the present value of the obligation of these plans less the unrecognized past service cost, the fair value of pension plan assets and unamortized actuarial losses, plus unamortized actuarial gains. The value of any asset is limited to the total of actuarial losses, unrecognized past service cost and the present value of any economic benefits available in the form of refunds from the plans or reductions in future contributions to the pension plans.

Defined benefit pension plan liabilities are recognized under "Defined benefit plan liabilities" in the Combined Balance Sheets.

## OTHER PLANS

Desjardins Group also offers medical, dental and life insurance coverage to retiring employees and their dependants through unfunded defined benefit plans. The main plan is a defined benefit group pension plan of which the risks are shared by the Desjardins Group participating entities. The terms of these plans are such that future changes in salary levels or health costs will have an impact on the amount of future benefits. The cost of these benefits is accrued over the service lives of employees according to accounting policies similar to those used for defined benefit pension plans.

Liabilities related to these other post-employment benefit plans are recognized under "Defined benefit plan liabilities" in the Combined Balance Sheets.

## NOTE 3

**FUTURE ACCOUNTING CHANGES**

Accounting standards that have been issued but are not yet effective are listed below. Regulatory authorities have also stated that early adoption of these standards will not be permitted.

**DATE OF APPLICATION: JANUARY 1, 2013****IFRS 10, "CONSOLIDATED FINANCIAL STATEMENTS"**

In May 2011, the IASB issued IFRS 10, "Consolidated Financial Statements", which defines the principle of control and establishes that control serves as the basis to determine which entities are included in the scope of consolidation. This new standard supersedes the requirements on consolidated financial statements included in IAS 27, "Consolidated and Separate Financial Statements", and SIC 12, "Consolidation – Special Purpose Entities".

Desjardins Group is currently assessing the impact of the adoption of this new standard, which must be applied retrospectively.

**IFRS 11, "JOINT ARRANGEMENTS"**

In May 2011, the IASB issued IFRS 11, "Joint Arrangements", which supersedes IAS 31, "Interests in Joint Ventures" and SIC 13, "Jointly Controlled Entities – Non-Monetary Contributions by Venturers". This standard establishes principles for accounting for two types of joint arrangements, namely joint operations and joint ventures, and eliminates the possibility of recognizing joint ventures using the proportionate consolidation method.

The adoption of this new standard will have no impact on Desjardins Group since interests in joint ventures are already recognized using the equity method. This new standard must be applied retrospectively.

NOTE 3

## FUTURE ACCOUNTING CHANGES (CONTINUED)

### IFRS 12, “DISCLOSURE OF INTERESTS IN OTHER ENTITIES”

In May 2011, the IASB issued IFRS 12, “Disclosure of Interests in Other Entities”, which expands disclosure requirements for interests held by an entity in subsidiaries, joint arrangements, associates and unconsolidated structured entities. Some of the disclosures were already required by the current standards, while others are new, such as disclosures about significant judgments and assumptions the entity has made in determining the nature of its interests in another entity as well as the nature of, and risks associated with, its interests in other entities.

IFRS 12 is a new presentation standard that will have no impact on Desjardins Group’s results or financial position. It must be applied retrospectively.

### IFRS 13, “FAIR VALUE MEASUREMENT”

In May 2011, the IASB issued IFRS 13, “Fair Value Measurement”, which defines fair value and sets out a single framework for measuring the fair value of all transactions and balances for which IFRS require or permit fair value measurement. This standard aims at improving the consistency between the various fair value concepts defined in various existing standards. In addition, IFRS 13 carries forward disclosure requirements concerning the fair value of financial instruments and expands the scope to all items measured at fair value.

With respect to fair value measurements, Desjardins Group does not expect the adoption of this new standard, which is applicable prospectively, to have a significant impact.

### IAS 1, “PRESENTATION OF FINANCIAL STATEMENTS”

In June 2011, the IASB issued amendments to IAS 1, “Presentation of Financial Statements”, which improve the presentation of items of other comprehensive income. The amendments require the presentation by nature of items of other comprehensive income by distinguishing those that will be reclassified to the statement of income in a subsequent period from those that will not.

IAS 1 is a presentation standard whose objective is to provide information to enable users to better understand financial statements. The amendments to this standard will have no impact on Desjardins Group’s results or financial position. They must be applied retrospectively.

### IAS 19, “EMPLOYEE BENEFITS”

In June 2011, the IASB issued an amended version of IAS 19, “Employee Benefits” (IAS 19(R)), which requires that the funding status of a defined benefit plan be entirely reflected in the Combined Balance Sheets. This change therefore eliminates the option to defer the recognition of actuarial gains and losses, known as the “corridor approach”. All actuarial gains and losses will now be recognized immediately in other comprehensive income. The calculation of the interest cost recognized in the Combined Statements of Income is also amended. This interest cost will now be calculated by multiplying the net defined benefit plan asset or liability by the rate used to discount the obligation, and the difference between the actual return on plan assets and the amount recognized as interest cost will be recognized in other comprehensive income. In addition, all past service costs will now be directly recognized in profit or loss when they occur. Furthermore, the risk-sharing features between employers and employees for defined benefit plans will now be taken into account when determining the liability to be recognized in the Combined Balance Sheets and the expense to be recognized in the Combined Statements of Income. The presentation and recognition of changes in the defined benefit plan obligation and plan assets will therefore be modified, and disclosures about the characteristics of defined benefit plans and the risks to which an entity is exposed through its participation in such plans will be enhanced. Desjardins Group will have to apply this new standard retrospectively.

Accordingly, the main impact of Desjardins Group’s adopting IAS 19(R) will be the recognition of unamortized actuarial losses and unrecognized past service cost under “Defined benefit plan liabilities” in the Combined Balance Sheets. This will result in a decrease in “Undistributed surplus earnings” (for more information, please refer to Note 26, “Defined benefits plans”). In addition, taking into account the risk-sharing features between employers and employees for the main group pension plan will result in a decrease in “Defined benefit plan liabilities” and a corresponding increase in “Undistributed surplus earnings”. Desjardins Group is currently assessing the impact of the changes related to risk sharing. The impact of these amendments on capital ratios could be deferred and amortized on a straight-line basis over the period from January 1, 2013, to December 31, 2014, depending on whether Desjardins Group elects to use transitional provision stipulated for that purpose by the regulatory authorities.

NOTE 3

## FUTURE ACCOUNTING CHANGES (CONTINUED)

### IFRS 7, “FINANCIAL INSTRUMENTS: DISCLOSURES” – OFFSETTING FINANCIAL ASSETS AND FINANCIAL LIABILITIES

In December 2011, the IASB issued amendments to IFRS 7, “Financial Instruments: Disclosures”. These amendments improve the disclosure requirements with respect to offsetting of financial assets and liabilities. The objective of these amendments is to help users of financial statements better evaluate the impact of netting agreements on the financial position of an entity and understand how an entity manages the credit risk associated with such agreements.

IFRS 7 is a presentation standard whose objective is to provide disclosures to enable the users, among other things, to better understand and evaluate the significance of financial instruments for the entity’s financial position and performance. Since the amendments to this standard specifically concern disclosures, they have no impact on Desjardins Group’s results or financial position. They must be applied retrospectively.

### ANNUAL IMPROVEMENTS

In May 2012, the IASB issued amendments to several standards as part of its annual improvement process. Except for the amendment to IAS 32, “Financial Instruments: Presentation”, these amendments are minor and will have no impact on Desjardins Group’s results or financial position.

The amendment to IAS 32 specifies that the income tax consequences of dividends and remuneration on capital stock should now be recognized in accordance with IAS 12, “Income Taxes”. Therefore, when certain conditions are met, the income tax consequences of dividends and remuneration on capital stock will have to be presented in profit or loss rather than in equity. This amendment will be applied retrospectively.

Accordingly, there will be no impact on Desjardins Group’s financial position as at January 1 and December 31, 2012. However, certain comparative figures will have to be reclassified from the Combined Statement of Changes in Equity to the Combined Statement of Income for the year ended December 31, 2012. “Income tax recovery on remuneration of permanent shares”, in the Combined Statement of Changes in Equity, will decrease by \$25 million, and “Income taxes on surplus earnings”, in the Combined Statement of Income, will decrease by a corresponding amount.

### DATE OF APPLICATION: JANUARY 1, 2014

### IAS 32, “FINANCIAL INSTRUMENTS: PRESENTATION”

In December 2011, the IASB issued amendments to IAS 32, “Financial Instruments: Presentation”, to clarify the criteria for offsetting a financial asset and a financial liability.

Desjardins Group is currently assessing the impact of the amendments to this standard, which must be applied prospectively.

### DATE OF APPLICATION: JANUARY 1, 2015

### IFRS 9, “FINANCIAL INSTRUMENTS”

The IASB issued in November 2009 and amended in October 2010 the first phase of a project to replace IAS 39, “Financial Instruments: Recognition and Measurement”. This standard defines a new way of classifying and measuring financial assets and liabilities. Financial assets will be classified in two categories (amortized cost and fair value through profit or loss) based on the entity’s business model for managing its financial assets and the contractual cash flow characteristics of the financial assets. However, a new exposure draft issued in November 2012 proposes the introduction of a third financial instrument category for debt securities: fair value through other comprehensive income.

Financial liabilities will be classified in the same categories as those defined in IAS 39, but measurement of financial liabilities under the fair value option has been modified.

The impairment of financial asset methodology and hedging activities will be covered in future phases.

Desjardins Group is currently assessing the impact of the adoption of IFRS 9. The application of all phases of this standard is expected to be prospective.

NOTE 4

## CARRYING AMOUNT OF FINANCIAL INSTRUMENTS

### CLASSIFICATION AND CARRYING AMOUNT OF FINANCIAL INSTRUMENTS

The following tables present the carrying amount of all financial assets and liabilities according to their classification in the categories defined in the financial instrument standards, as well as those designated in hedging relationships.

	As at December 31, 2012					
	At fair value through profit or loss					Total
	Held for trading	Designated as at fair value through profit or loss	Available for sale	Loans and receivables, and financial liabilities at amortized cost	Derivatives designated as hedging instruments <sup>(2)</sup>	
<b>Financial assets</b>						
Cash and deposits with financial institutions	\$ —	\$ —	\$ —	\$ 1,669	\$ —	\$ 1,669
Securities						
Securities at fair value through profit or loss	8,994	12,992	—	—	—	21,986
Available-for-sale securities	—	—	18,326	—	—	18,326
Securities borrowed or purchased under reverse repurchase agreements	—	—	—	4,377	—	4,377
Loans <sup>(1)</sup>	—	—	—	132,576	—	132,576
Other financial assets						
Clients' liability under acceptances	—	—	—	841	—	841
Derivative financial instruments	1,278	—	—	—	960	2,238
Amounts receivable from clients, brokers and financial institutions	—	—	—	970	—	970
Other	—	—	—	2,000	—	2,000
<b>Total financial assets</b>	<b>\$ 10,272</b>	<b>\$ 12,992</b>	<b>\$ 18,326</b>	<b>\$ 142,433</b>	<b>\$ 960</b>	<b>\$ 184,983</b>
<b>Financial liabilities</b>						
Deposits	\$ —	\$ —	\$ —	\$ 129,624	\$ —	\$ 129,624
Other financial liabilities						
Acceptances	—	—	—	841	—	841
Commitments related to securities sold short	4,977	—	—	—	—	4,977
Commitments related to securities lent or sold under repurchase agreements	—	—	—	7,983	—	7,983
Derivative financial instruments	986	—	—	—	236	1,222
Amounts payable to clients, brokers and financial institutions	—	—	—	2,504	—	2,504
Other	1	—	—	2,965	—	2,966
Subordinated bonds	—	—	—	3,081	—	3,081
<b>Total financial liabilities</b>	<b>\$ 5,964</b>	<b>\$ —</b>	<b>\$ —</b>	<b>\$ 146,998</b>	<b>\$ 236</b>	<b>\$ 153,198</b>

(1) For more information, see Note 7, "Loans and allowance for credit losses".

(2) For details on derivatives designated as hedging instruments, see Note 17, "Derivative financial instruments and hedging activities".

## NOTE 4

**CARRYING AMOUNT OF FINANCIAL INSTRUMENTS (CONTINUED)**

	As at December 31, 2011						Total
	At fair value through profit or loss		Available for sale	Loans and receivables, and financial liabilities at amortized cost	Derivative designated as hedging instruments <sup>(2)</sup>		
	Held for trading	Designated as at fair value through profit or loss					
<b>Financial assets</b>							
Cash and deposits with financial institutions	\$ —	\$ —	\$ —	\$ 1,356	\$ —	\$ 1,356	
Securities							
Securities at fair value through profit or loss	9,494	12,985	—	—	—	22,479	
Available-for-sale securities	—	—	18,726	—	—	18,726	
Securities borrowed or purchased under reverse repurchase agreements	—	—	—	4,959	—	4,959	
Loans <sup>(1)</sup>	—	—	—	125,154	—	125,154	
Other financial assets							
Clients' liability under acceptances	—	—	—	676	—	676	
Derivative financial instruments	1,455	—	—	—	1,604	3,059	
Amounts receivable from clients, brokers and financial institutions	—	—	—	1,274	—	1,274	
Other	—	—	18	1,801	—	1,819	
<b>Total financial assets</b>	<b>\$ 10,949</b>	<b>\$ 12,985</b>	<b>\$ 18,744</b>	<b>\$ 135,220</b>	<b>\$ 1,604</b>	<b>\$ 179,502</b>	
<b>Financial liabilities</b>							
Deposits	\$ —	\$ —	\$ —	\$ 123,403	\$ —	\$ 123,403	
Other financial liabilities							
Acceptances	—	—	—	676	—	676	
Commitments related to securities sold short	5,341	—	—	—	—	5,341	
Commitments related to securities lent or sold under repurchase agreements	—	—	—	8,500	—	8,500	
Derivative financial instruments	1,162	—	—	—	431	1,593	
Amounts payable to clients, brokers and financial institutions	—	—	—	3,762	—	3,762	
Other	—	—	—	3,164	—	3,164	
Subordinated bonds	—	—	—	3,350	—	3,350	
<b>Total financial liabilities</b>	<b>\$ 6,503</b>	<b>\$ —</b>	<b>\$ —</b>	<b>\$ 142,855</b>	<b>\$ 431</b>	<b>\$ 149,789</b>	

(1) For more information, see Note 7, "Loans and allowance for credit losses".

(2) For details on derivatives designated as hedging instruments, see Note 17, "Derivative financial instruments and hedging activities".

NOTE 5

## FAIR VALUE OF FINANCIAL INSTRUMENTS

The following table compares the fair value of financial instruments with their carrying amount.

	As at December 31, 2012			As at December 31, 2011		
	Fair value	Carrying amount	Favourable (unfavourable) difference	Fair value	Carrying amount	Favourable (unfavourable) difference
<b>Financial assets</b>						
Cash and deposits with financial institutions	\$ 1,669	\$ 1,669	\$ —	\$ 1,356	\$ 1,356	\$ —
Securities						
Securities at fair value through profit or loss	21,986	21,986	—	22,479	22,479	—
Available-for-sale securities	18,326	18,326	—	18,726	18,726	—
Securities borrowed or purchased under reverse repurchase agreements	4,377	4,377	—	4,998	4,959	39
Loans	133,768	132,576	1,192	126,327	125,154	1,173
Other financial assets						
Clients' liability under acceptances	841	841	—	676	676	—
Derivative financial instruments	2,238	2,238	—	3,059	3,059	—
Amounts receivable from clients, brokers and financial institutions	970	970	—	1,274	1,274	—
Other	1,999	2,000	(1)	1,819	1,819	—
<b>Financial liabilities</b>						
Deposits	130,816	129,624	(1,192)	123,619	123,403	(216)
Other financial liabilities						
Acceptances	841	841	—	676	676	—
Commitments related to securities sold short	4,977	4,977	—	5,341	5,341	—
Commitments related to securities lent or sold under repurchase agreements	7,983	7,983	—	8,562	8,500	(62)
Derivative financial instruments	1,222	1,222	—	1,593	1,593	—
Amounts payable to clients, brokers and financial institutions	2,504	2,504	—	3,762	3,762	—
Other	2,966	2,966	—	3,160	3,164	4
Subordinated bonds	3,384	3,081	(303)	3,545	3,350	(195)

## NOTE 5

**FAIR VALUE OF FINANCIAL INSTRUMENTS (CONTINUED)****LEVELS OF FAIR VALUE HIERARCHY**

The measurement of financial instruments recognized at fair value is determined using the following three levels of the fair value hierarchy:

- Level 1 – Valuation techniques based on quoted prices (unadjusted) in active markets for identical assets or liabilities
- Level 2 – Valuation techniques based primarily on observable market data
- Level 3 – Valuation techniques not based primarily on observable market data

The following tables present the breakdown of fair value measurements of financial instruments recognized at fair value in the Combined Balance Sheets.

	As at December 31, 2012			
	Level 1	Level 2	Level 3	Total
<b>Financial assets</b>				
Securities				
Securities at fair value through profit or loss	\$ 14,917	\$ 4,574	\$ 2,495	\$ 21,986
Available-for-sale securities	13,941	4,311	74	18,326
Other financial assets				
Derivative financial instruments	—	2,212	26	2,238
<b>Total financial assets</b>	<b>\$ 28,858</b>	<b>\$ 11,097</b>	<b>\$ 2,595</b>	<b>\$ 42,550</b>
<b>Financial liabilities</b>				
Other financial liabilities				
Commitments related to securities sold short	\$ 4,914	\$ 63	\$ —	\$ 4,977
Derivative financial instruments	—	1,203	19	1,222
<b>Total financial liabilities</b>	<b>\$ 4,914</b>	<b>\$ 1,266</b>	<b>\$ 19</b>	<b>\$ 6,199</b>

	As at December 31, 2011			
	Level 1	Level 2	Level 3	Total
<b>Financial assets</b>				
Securities				
Securities at fair value through profit or loss	\$ 16,178	\$ 4,186	\$ 2,115	\$ 22,479
Available-for-sale securities	14,550	4,111	65	18,726
Other financial assets				
Derivative financial instruments	2	2,897	160	3,059
Other	18	—	—	18
<b>Total financial assets</b>	<b>\$ 30,748</b>	<b>\$ 11,194</b>	<b>\$ 2,340</b>	<b>\$ 44,282</b>
<b>Financial liabilities</b>				
Other financial liabilities				
Commitments related to securities sold short	\$ 5,249	\$ 92	\$ —	\$ 5,341
Derivative financial instruments	7	1,586	—	1,593
<b>Total financial liabilities</b>	<b>\$ 5,256</b>	<b>\$ 1,678</b>	<b>\$ —</b>	<b>\$ 6,934</b>

During the year ended December 31, 2012, \$31 million in bonds was transferred from Level 2 to Level 1, and \$6 million in money market securities was transferred from Level 2 to Level 1 due to the availability of quoted prices. In addition, during the year ended December 31, 2011, government bonds of \$625 million were transferred from Level 2 to Level 1 to more adequately reflect the valuation methodology for these securities.

NOTE 5

## FAIR VALUE OF FINANCIAL INSTRUMENTS (CONTINUED)

### CHANGES IN FAIR VALUE OF FINANCIAL INSTRUMENTS CLASSIFIED IN LEVEL 3

The following tables present the reconciliation from the beginning balance to the ending balance for Level 3 of the hierarchy, namely financial instruments whose fair value is determined using valuation techniques not based on observable market data.

	As at December 31, 2012							
	Beginning balance	Realized gains/losses recognized in profit or loss <sup>(1)</sup>	Unrealized gains/losses recognized in profit or loss <sup>(2)</sup>	Unrealized gains/losses recognized in other comprehensive income <sup>(3)</sup>	Transfers of instruments into Level 3	Purchases/ Issuances	Sales/ Settlements	Ending balance
<b>Financial assets</b>								
Securities								
Securities at fair value through profit or loss	\$ 2,115	\$ —	\$ 383	\$ —	\$ —	\$ 63	\$ (66)	\$ 2,495
Available-for-sale securities <sup>(1)</sup>	65	1	—	1	—	12	(5)	74
Other financial assets								
Derivative financial instruments	160	—	(134)	—	—	—	—	26
<b>Total financial assets</b>	<b>\$ 2,340</b>	<b>\$ 1</b>	<b>\$ 249</b>	<b>\$ 1</b>	<b>\$ —</b>	<b>\$ 75</b>	<b>\$ (71)</b>	<b>\$ 2,595</b>
<b>Financial liabilities</b>								
Other financial liabilities								
Derivative financial instruments	\$ —	\$ (5)	\$ —	\$ —	\$ 20	\$ 6	\$ (2)	\$ 19
<b>Total financial liabilities</b>	<b>\$ —</b>	<b>\$ (5)</b>	<b>\$ —</b>	<b>\$ —</b>	<b>\$ 20</b>	<b>\$ 6</b>	<b>\$ (2)</b>	<b>\$ 19</b>
	As at December 31, 2011							
	Beginning balance	Realized gains/losses recognized in profit or loss <sup>(1)</sup>	Unrealized gains/losses recognized in profit or loss <sup>(2)</sup>	Unrealized gains/losses recognized in other comprehensive income <sup>(3)</sup>	Transfers of instruments into Level 3	Purchases/ Issuances	Sales/ Settlements	Ending balance
<b>Financial assets</b>								
Securities								
Securities at fair value through profit or loss	\$ 1,951	\$ (6)	\$ 94	\$ —	\$ —	\$ 200	\$ (124)	\$ 2,115
Available-for-sale securities <sup>(1)</sup>	11	1	—	4	—	50	(1)	65
Other financial assets								
Derivative financial instruments	161	—	(1)	—	—	—	—	160
<b>Total financial assets</b>	<b>\$ 2,123</b>	<b>\$ (5)</b>	<b>\$ 93</b>	<b>\$ 4</b>	<b>\$ —</b>	<b>\$ 250</b>	<b>\$ (125)</b>	<b>\$ 2,340</b>
<b>Financial liabilities</b>								
Other financial liabilities								
Derivative financial instruments	\$ 16	\$ —	\$ —	\$ —	\$ —	\$ —	\$ (16)	\$ —
<b>Total financial liabilities</b>	<b>\$ 16</b>	<b>\$ —</b>	<b>\$ —</b>	<b>\$ —</b>	<b>\$ —</b>	<b>\$ —</b>	<b>\$ (16)</b>	<b>\$ —</b>

(1) Realized gains or losses on financial assets held for trading and designated as at fair value through profit or loss are presented under "Net income on securities at fair value through profit or loss".

Realized gains or losses on available-for-sale financial assets are recognized under "Net income on available-for-sale securities".

(2) Unrealized gains or losses on financial assets held for trading and designated as at fair value through profit or loss are presented under "Net income on securities at fair value through profit or loss".

(3) Unrealized gains or losses on available-for-sale financial assets are recognized under "Unrealized gains on available-for-sale securities" in the Combined Statements of Comprehensive Income.

### SENSITIVITY OF LEVEL 3 FINANCIAL ASSETS AND FINANCIAL LIABILITIES

Desjardins Group performs sensitivity analyses for the fair value measurements of financial instruments classified in Level 3. Changing unobservable inputs to one or more reasonably possible alternative assumptions does not significantly change the fair value of financial instruments classified in Level 3, except for asset-backed term notes (ABTNs) and the total return swap hedging ABTNs, for which a sensitivity analysis is provided in the "Asset-backed term notes" section of Note 6, "Securities".

## NOTE 6

**SECURITIES****MATURITIES OF SECURITIES**

The following tables present an analysis of the maturity terms of Desjardins Group's securities.

	As at December 31, 2012						
	Terms to maturity						Total
	Under 1 year	1 to 3 years	Over 3 to 5 years	Over 5 to 10 years	Over 10 years	No specific maturity	
<b>Securities at fair value through profit or loss</b>							
<b>Securities held for trading</b>							
Securities issued or guaranteed by							
Canada	\$ 404	\$ 777	\$ 747	\$ 1,376	\$ 1,177	\$ —	\$ 4,481
Provinces and municipal corporations in Canada	683	857	403	477	763	—	3,183
Other public administrations	14	48	161	20	49	—	292
Other securities in Canada							
Financial institutions	557	228	44	9	33	—	871
Other issuers	5	22	18	22	4	—	71
Shares	—	—	—	—	—	10	10
Securities from foreign issuers	41	—	—	—	12	33	86
<b>Total securities held for trading</b>	<b>1,704</b>	<b>1,932</b>	<b>1,373</b>	<b>1,904</b>	<b>2,038</b>	<b>43</b>	<b>8,994</b>
<b>Securities designated as at fair value through profit or loss</b>							
Securities issued or guaranteed by							
Canada	295	348	—	3	16	—	662
Provinces and municipal corporations in Canada	91	423	360	768	4,959	—	6,601
Other public administrations	1	—	—	—	179	—	180
Other securities in Canada							
Financial institutions	12	164	284	151	168	—	779
Other issuers <sup>(1)</sup>	181	281	233	556	2,743	—	3,994
Shares	—	—	—	—	—	328	328
Securities from foreign issuers	—	18	—	—	54	376	448
<b>Total securities designated as at fair value through profit or loss</b>	<b>580</b>	<b>1,234</b>	<b>877</b>	<b>1,478</b>	<b>8,119</b>	<b>704</b>	<b>12,992</b>
<b>Total securities at fair value through profit or loss</b>	<b>2,284</b>	<b>3,166</b>	<b>2,250</b>	<b>3,382</b>	<b>10,157</b>	<b>747</b>	<b>21,986</b>
<b>Available-for-sale securities</b>							
Securities issued or guaranteed by							
Canada	249	2,874	2,121	208	7	9	5,468
Provinces and municipal corporations in Canada	530	3,343	1,650	1,322	613	2	7,460
Other public administrations	18	—	—	5	29	—	52
Other securities in Canada							
Financial institutions	1,512	1,470	661	35	18	—	3,696
Other issuers	7	38	50	76	65	2	238
Shares	—	—	—	—	3	775	778
Securities from foreign issuers	—	2	—	—	—	632	634
<b>Total available-for-sale securities</b>	<b>2,316</b>	<b>7,727</b>	<b>4,482</b>	<b>1,646</b>	<b>735</b>	<b>1,420</b>	<b>18,326</b>
<b>Total securities</b>	<b>\$ 4,600</b>	<b>\$ 10,893</b>	<b>\$ 6,732</b>	<b>\$ 5,028</b>	<b>\$ 10,892</b>	<b>\$ 2,167</b>	<b>\$ 40,312</b>

(1) Includes ABTNs with a fair value of \$1,705 million as at December 31, 2012.

NOTE 6

**SECURITIES (CONTINUED)**

	As at December 31, 2011						Total
	Terms to maturity					No specific maturity	
	Under 1 year	1 to 3 years	Over 3 to 5 years	Over 5 to 10 years	Over 10 years		
<b>Securities at fair value through profit or loss</b>							
<b>Securities held for trading</b>							
Securities issued or guaranteed by							
Canada	\$ 728	\$ 1,761	\$ 915	\$ 935	\$ 575	\$ —	\$ 4,914
Provinces and municipal corporations in Canada	437	928	363	502	1,512	—	3,742
Other public administrations	40	5	2	52	79	—	178
Other securities in Canada							
Financial institutions	171	92	24	6	38	—	331
Other issuers	11	12	24	17	68	—	132
Shares	—	—	—	—	—	18	18
Securities from foreign issuers	11	—	—	5	122	41	179
<b>Total securities held for trading</b>	<b>1,398</b>	<b>2,798</b>	<b>1,328</b>	<b>1,517</b>	<b>2,394</b>	<b>59</b>	<b>9,494</b>
<b>Securities designated as at fair value through profit or loss</b>							
Securities issued or guaranteed by							
Canada	235	741	19	4	15	—	1,014
Provinces and municipal corporations in Canada	612	530	520	791	4,869	—	7,322
Other public administrations	1	1	—	—	149	—	151
Other securities in Canada							
Financial institutions	140	80	280	157	112	—	769
Other issuers <sup>(1)</sup>	27	201	280	529	2,031	—	3,068
Shares	32	93	3	—	—	273	401
Securities from foreign issuers	14	—	—	9	37	200	260
<b>Total securities designated as at fair value through profit or loss</b>	<b>1,061</b>	<b>1,646</b>	<b>1,102</b>	<b>1,490</b>	<b>7,213</b>	<b>473</b>	<b>12,985</b>
<b>Total securities at fair value through profit or loss</b>	<b>2,459</b>	<b>4,444</b>	<b>2,430</b>	<b>3,007</b>	<b>9,607</b>	<b>532</b>	<b>22,479</b>
<b>Available-for-sale securities</b>							
Securities issued or guaranteed by							
Canada	433	3,834	2,469	276	5	—	7,017
Provinces and municipal corporations in Canada	559	2,166	1,400	1,789	608	—	6,522
Other public administrations	39	—	1	4	32	—	76
Other securities in Canada							
Financial institutions	1,218	1,053	1,079	279	12	—	3,641
Other issuers	10	27	86	46	60	3	232
Shares	—	—	3	—	9	537	549
Securities from foreign issuers	—	—	—	—	—	689	689
<b>Total available-for-sale securities</b>	<b>2,259</b>	<b>7,080</b>	<b>5,038</b>	<b>2,394</b>	<b>726</b>	<b>1,229</b>	<b>18,726</b>
<b>Total securities</b>	<b>\$ 4,718</b>	<b>\$ 11,524</b>	<b>\$ 7,468</b>	<b>\$ 5,401</b>	<b>\$ 10,333</b>	<b>\$ 1,761</b>	<b>\$ 41,205</b>

(1) Includes ABTNs with a fair value of \$1,368 million as at December 31, 2011.

## NOTE 6

**SECURITIES (CONTINUED)****UNREALIZED GAINS AND LOSSES ON AVAILABLE-FOR-SALE SECURITIES**

The following tables present unrealized gains and losses on available-for-sale securities.

	As at December 31, 2012			
	Amortized cost	Unrealized gross gains	Unrealized gross losses	Carrying amount
<b>Securities issued or guaranteed by</b>				
Canada	\$ 5,420	\$ 50	\$ 2	\$ 5,468
Provinces and municipal corporations in Canada	7,214	246	—	7,460
Other public administrations	51	1	—	52
<b>Other securities in Canada</b>				
Financial institutions	3,648	48	—	3,696
Other issuers	229	10	1	238
Shares	695	93	10	778
<b>Securities from foreign issuers</b>	555	80	1	634
	<b>\$ 17,812</b>	<b>\$ 528</b>	<b>\$ 14</b>	<b>\$ 18,326</b>

	As at December 31, 2011			
	Amortized cost	Unrealized gross gains	Unrealized gross losses	Carrying amount
<b>Securities issued or guaranteed by</b>				
Canada	\$ 6,905	\$ 113	\$ 1	\$ 7,017
Provinces and municipal corporations in Canada	6,217	306	1	6,522
Other public administrations	75	1	—	76
<b>Other securities in Canada</b>				
Financial institutions	3,581	62	2	3,641
Other issuers	222	10	—	232
Shares	488	70	9	549
<b>Securities from foreign issuers</b>	682	33	26	689
	<b>\$ 18,170</b>	<b>\$ 595</b>	<b>\$ 39</b>	<b>\$ 18,726</b>

**IMPAIRMENT LOSSES RECOGNIZED**

During the year ended December 31, 2012, Desjardins Group concluded that there was objective evidence of impairment. An amount of \$31 million (\$30 million for the year ended December 31, 2011) on available-for-sale securities was recognized under “Net income on available-for-sale securities” in the Combined Statements of Income.

**SECURITIES – ASSET-BACKED TERM NOTES**

Desjardins Group holds ABTNs the face value of which is allocated among the various following vehicles:

	As at December 31, 2012	As at December 31, 2011
MAV 1		
Classes A-1, A-2, B and C	\$ 1,913	\$ 1,915
MAV 1		
Class IA – Ineligible (subprime) assets	21	22
Class IA – Ineligible (other) assets	18	18
MAV 3		
Class IA – Ineligible (subprime) assets	36	38
Class TA – Traditional assets	10	44
<b>Total ineligible and traditional assets</b>	<b>85</b>	<b>122</b>
<b>Total MAV 1 and MAV 3</b>	<b>\$ 1,998</b>	<b>\$ 2,037</b>

NOTE 6

## SECURITIES (CONTINUED)

As at December 31, 2012, the fair value of ABTNs was \$1,661 million for MAV 1 A-1, A-2, B and C notes and \$44 million for ineligible and traditional assets (\$1,296 million for MAV 1 A-1, A-2, B and C notes and \$72 million for ineligible and traditional assets as at December 31, 2011). The ABTNs are classified in the “Designated as at fair value through profit or loss” category. The fair value of the derivative financial instruments hedging ABTNs, which include a total return swap, was \$32 million as at December 31, 2012 (\$190 million as at December 31, 2011).

Desjardins Group participates, for an amount of \$1,193 million, in the margin funding facility (MFF) intended to cover any potential collateral calls from the counterparties to the credit default swaps of Master Asset Vehicle (MAV 1). Desjardins Group’s share of this credit commitment ranks equal to that of all other participants in the MFF and matures in July 2017 or earlier if all such credit default swap transactions have been settled. As at December 31, 2012, no amount had been drawn on the MFF. In addition, Desjardins Group purchased a \$400 million protection for its commitments under the MFF from one of the participants in MAV 1 in exchange for an annual commitment fee of 1.2%, which is the same rate as the rate that applies to the third-party institutions that have contributed to the equivalent MFF of MAV 2. This protection will automatically end upon maturity of MAV 1’s MFF. Since the restructuring, deferred income related to the MFF has been recognized under “Other liabilities – Other”. As at December 31, 2012, this deferred income amounted to \$41 million (\$50 million as at December 31, 2011).

Desjardins Group entered into several different types of transactions to reduce the risk associated with the ABTN portfolio, the MFF related to the ABTN portfolio and other restructured securities. These hedges have maturities that are similar to those of the ABTN portfolio, and Desjardins Group’s management intends to keep them in place until they mature.

The MAV 1 trust is considered a special purpose entity as it was created for a specific purpose: to aggregate the structured notes arising from asset-backed commercial paper held by Canadian investors. This vehicle has assets of approximately \$15,545 million as at December 31, 2012, has no equity, and is composed mainly of synthetic asset transactions for which investors are committed to contributing to the MFF. Desjardins Group does not consolidate MAV 1 since, in substance, according to the requirements of SIC 12, the relationship between the special purpose entity and Desjardins Group indicates that the MAV 1 is not controlled by Desjardins Group. As at December 31, 2012, Desjardins Group had a credit commitment (MFF) of \$1,193 million (\$1,193 million as at December 31, 2011) and held MAV 1 notes with a fair value of \$1,689 million (\$1,322 million as at December 31, 2011), the total of which represents the maximum risk of loss for Desjardins Group with respect to MAV 1.

### ABTN VALUATION METHODOLOGY

Since there is no active market for these securities, Desjardins Group’s management estimated the fair value of its holdings and the resulting changes in value by using a valuation technique. In addition, the ability to trade MAV 1 notes is subject to significant restrictions, since MAV 1 A-1, A-2, B and C ABTN holders may only transfer the notes to a third party if such transfer is made on a pro rata basis of each of the classes held by the seller and if the buyer assumes an equivalent share of the commitments related to the MFF, either directly or through another entity, as long as the party assuming the share of the MFF has a sufficiently high credit rating.

The fair value of ABTNs taking the form of MAV 1 A-1, A-2, B and C notes, i.e. synthetic assets and hybrid assets, is based on a financial model that reflects uncertainties regarding return, credit spreads, the nature and credit risk of underlying assets, the amount and timing of cash inflows, as well as the maturity dates and the liquidity restrictions of the new notes.

The model adjusts the aggregate par value of the notes downwards based on the mark-to-market value of the credit default swaps underlying the notes, the quality of assets pledged as collateral and MAV 1 notes’ lack of liquidity as well as, but to a lesser extent, other risks inherent in the nature of these notes. Furthermore, the assumptions used for the various adjustments take into account credit spreads, maturities, expected recovery rates in the event of default and market and liquidity risk for all the notes. It should be noted that the assumptions used are based as much as possible on observable market data such as credit spreads and benchmark indexes for similar assets. They also reflect, if necessary, any specific features of the restructuring, and partially rely on other assumptions not supported by observable market prices or rates for similar assets.

The fair value of tracking notes backed by traditional and ineligible assets was determined using a valuation model that considers the value determined by the MAV administrator, as well as certain inherent risks that are not reflected in the valuation performed by such administrator.

### TOTAL RETURN SWAP VALUATION METHODOLOGY

The fair value of the total return swap, which is classified in Level 3, is determined using a valuation model that takes into account the credit spreads of the credit default swaps as well as assumptions on recovery rates and probabilities of default for each of the transactions underlying the financial instrument.

## NOTE 6

**SECURITIES (CONTINUED)****IMPACT ON PROFIT OR LOSS**

A gain of \$374 million related to ABTNs was recognized in Desjardins Group's Combined Statement of Income for the year ended December 31, 2012 (gain of \$50 million for the year ended December 31, 2011). In addition, the phased recognition of income related to the MFF during fiscal 2012 amounted to \$9 million (\$9 million for the year ended December 31, 2011).

The above estimated fair values may not be indicative of the ultimate net realizable value or the future fair value. While management deems its valuation technique the most appropriate in the circumstances, the carrying amount remains sensitive to credit spreads. As previously mentioned, Desjardins Group entered into transactions with a view to reduce the risk of the ABTN portfolio, among other things. Accordingly, the sensitivity analysis presents the impact of a 10% change in credit spreads on the estimated fair value of MAV 1 A-1, A-2, B and C notes and the total return swap as well as Tier 1 capital.

	As at December 31, 2012		As at December 31, 2011	
	Increase of 10% in credit spreads	Decrease of 10% in credit spreads	Increase of 10% in credit spreads	Decrease of 10% in credit spreads
<b>Fair value</b>				
MAV 1 A-1, A-2, B and C notes	\$ (13)	\$ 14	\$ (49)	\$ 49
Total return swap	5	(5)	24	(24)
<b>Total</b>	<b>(8)</b>	<b>9</b>	<b>(25)</b>	<b>25</b>
<b>Tier 1 capital</b>				
MAV 1 A-1, A-2, B and C notes	(8)	9	(33)	34
Total return swap	4	(4)	18	(18)
<b>Total</b>	<b>\$ (4)</b>	<b>\$ 5</b>	<b>\$ (15)</b>	<b>\$ 16</b>

Some uncertainties remain regarding the value of underlying assets, the amount and timing of cash flows as well as the development of a secondary market for traditional and ineligible asset-backed tracking notes and the liquidity of such market, which could further change the value of Desjardins Group's investment in these notes.

Desjardins Group holds or has access to the necessary funds to meet all its financial, operating and regulatory obligations, and it does not expect that any liquidity risks related to the ABTNs would have a material adverse impact on its financial soundness, its credit ratings or its capital ratios.

## NOTE 7

**LOANS AND ALLOWANCE FOR CREDIT LOSSES****LOANS, IMPAIRED LOANS AND ALLOWANCES**

The following tables present the credit quality of loans.

	As at December 31, 2012					
	Gross loans neither past due nor impaired	Gross loans past due but not impaired	Gross impaired loans	Individual allowances	Collective allowance	Net loans
Residential mortgages	\$ 85,541	\$ 261	\$ 129	\$ 13	\$ 37	\$ 85,881
Consumer, credit card and other personal loans	16,272	2,164	84	31	88	18,401
Business and government	27,785	506	253	94	156	28,294
	<b>\$ 129,598</b>	<b>\$ 2,931</b>	<b>\$ 466</b>	<b>\$ 138</b>	<b>\$ 281</b>	<b>\$ 132,576</b>

	As at December 31, 2011					
	Gross loans neither past due nor impaired	Gross loans past due but not impaired	Gross impaired loans	Individual allowances	Collective allowance	Net loans
Residential mortgages	\$ 79,288	\$ 266	\$ 132	\$ 12	\$ 47	\$ 79,627
Consumer, credit card and other personal loans	15,688	2,207	90	38	102	17,845
Business and government	27,171	479	298	109	157	27,682
	<b>\$ 122,147</b>	<b>\$ 2,952</b>	<b>\$ 520</b>	<b>\$ 159</b>	<b>\$ 306</b>	<b>\$ 125,154</b>

## NOTE 7

**LOANS AND ALLOWANCE FOR CREDIT LOSSES (CONTINUED)****GROSS LOANS PAST DUE BUT NOT IMPAIRED**

The following tables present the aging of gross loans that are past due but not impaired.

	As at December 31, 2012				
	1 to 29 days	30 to 59 days	60 to 89 days	90 days or more	Total
Residential mortgages	\$ 213	\$ 24	\$ 10	\$ 14	\$ 261
Consumer, credit card and other personal loans	1,675	271	99	119	2,164
Business and government	259	69	39	139	506
	<b>\$ 2,147</b>	<b>\$ 364</b>	<b>\$ 148</b>	<b>\$ 272</b>	<b>\$ 2,931</b>

	As at December 31, 2011				
	1 to 29 days	30 to 59 days	60 to 89 days	90 days or more	Total
Residential mortgages	\$ 215	\$ 22	\$ 9	\$ 20	\$ 266
Consumer, credit card and other personal loans	1,778	233	80	116	2,207
Business and government	285	46	12	136	479
	<b>\$ 2,278</b>	<b>\$ 301</b>	<b>\$ 101</b>	<b>\$ 272</b>	<b>\$ 2,952</b>

**ALLOWANCE FOR CREDIT LOSSES**

The following table presents the reconciliation of the allowance for credit losses for the years ended December 31.

	2012		2011		2012		2011	
	Residential mortgages		Consumer, credit card and other personal loans		Business and government		Total	
<b>Balance at beginning of year</b>	\$ 67	\$ 71	\$ 187	\$ 182	\$ 303	\$ 310	\$ 557	\$ 563
Provision for credit losses	(6)	7	196	198	51	32	241	237
Write-offs and recoveries	(10)	(11)	(218)	(193)	(50)	(39)	(278)	(243)
<b>Balance at end of year</b>	<b>\$ 51</b>	<b>\$ 67</b>	<b>\$ 165</b>	<b>\$ 187</b>	<b>\$ 304</b>	<b>\$ 303</b>	<b>\$ 520</b>	<b>\$ 557</b>
<b>Composed of:</b>								
Allowance for credit losses	\$ 50	\$ 59	\$ 119	\$ 140	\$ 250	\$ 266	\$ 419	\$ 465
Allowance for off-balance sheet credit commitments <sup>(1)</sup>	1	8	46	47	54	37	101	92

(1) The allowance for off-balance sheet credit commitments is presented under "Other liabilities - Other".

## NOTE 8

**SECURITIZATION AND OTHER TRANSFERRED FINANCIAL ASSETS**

The following table presents the carrying amount of financial assets transferred by Desjardins Group but not derecognized and the related liabilities recognized in the Combined Balance Sheets.

	As at December 31, 2012 <sup>(1)</sup>		As at December 31, 2011	
	Assets	Liabilities	Assets	Liabilities
Financial assets transferred through securitization transactions	\$ 4,679	\$ 4,661	\$ 3,482	\$ 3,467
Securities sold under repurchase agreements	7,263	7,268	7,376	7,393
Securities lent:				
Against cash	—	—	3	3
Against securities	698	—	445	—

(1) The fair values of financial assets transferred through securitization transactions and related liabilities were \$4,813 million and \$4,679 million, respectively, which represents a net position of \$134 million.

In addition, certain securitization transactions completed before January 1, 2010, were subject to derecognition. The total outstanding amount of these initial transferred assets was \$562 million as at December 31, 2012 (\$1,781 million as at December 31, 2011). Assets representing retained interests that Desjardins Group continues to recognize with respect to these transactions and assumed servicing liabilities amounted to \$7 million and \$1 million, respectively, as at December 31, 2012 (\$28 million and \$4 million as at December 31, 2011).

## NOTE 9

## SEGREGATED FUNDS

## SEGREGATED FUND ASSETS

The following table presents segregated fund assets by category.

	As at December 31, 2012	As at December 31, 2011
Investments		
Bonds	\$ 402	\$ 212
Mortgage loans	5	7
Shares and mutual fund units	5,590	5,003
Money market securities	94	151
Derivative financial instruments	—	1
Other assets	72	90
Liabilities	(77)	(84)
<b>Total segregated fund contract assets</b>	<b>\$ 6,086</b>	<b>\$ 5,380</b>
Consolidated share of non-controlling mutual fund holders	\$ 66	\$ 65
Assets held for the insurer	(20)	(18)
<b>Segregated fund assets<sup>(1)</sup></b>	<b>\$ 6,132</b>	<b>\$ 5,427</b>

(1) The difference between the segregated fund assets and liabilities represents the elimination of balances between the segregated funds and the various companies included in Desjardins Group's scope of consolidation. The eliminations amounted to \$9 million as at December 31, 2012.

## FAIR VALUE OF FINANCIAL INSTRUMENTS

Segregated fund assets include financial instruments recognized at fair value. For each financial instrument category, Desjardins Group classified the fair value measurements using a three-level hierarchy that reflects the significance of the inputs used in making the measurements. A description of the three hierarchy levels and guidance on inputs used in fair value measurements are presented in Note 5, "Fair value of financial instruments".

The following tables present the financial instruments included in segregated fund assets measured at fair value.

	As at December 31, 2012			
	Level 1	Level 2	Level 3	Total
Investments				
Bonds	\$ 227	\$ 175	\$ —	\$ 402
Mortgage loans	—	5	—	5
Shares and mutual fund units	3,679	1,911	—	5,590
Money market securities	56	38	—	94
<b>Total financial instruments measured at fair value</b>	<b>\$ 3,962</b>	<b>\$ 2,129</b>	<b>\$ —</b>	<b>\$ 6,091</b>

	As at December 31, 2011			
	Level 1	Level 2	Level 3	Total
Investments				
Bonds	\$ 109	\$ 103	\$ —	\$ 212
Mortgage loans	—	7	—	7
Shares and mutual fund units	3,054	1,949	—	5,003
Money market securities	73	78	—	151
Derivative financial instruments	1	—	—	1
<b>Total financial instruments measured at fair value</b>	<b>\$ 3,237</b>	<b>\$ 2,137</b>	<b>\$ —</b>	<b>\$ 5,374</b>

No transfers were made between fair value measurement hierarchy levels during the years ended December 31, 2012 and 2011.

NOTE 9

## SEGREGATED FUNDS (CONTINUED)

### SECURITIES LENDING AND FINANCIAL ASSETS HELD AS COLLATERAL

The segregated funds lend securities as part of their investment activities. As part of these securities lending transactions, the financial assets transferred to third parties remain on the Combined Balance Sheets because these transactions fail to meet derecognition criteria. The carrying amount of the financial assets transferred through such transactions was \$222 million as at December 31, 2012 (\$150 million as at December 31, 2011). Securities lending transactions for which cash was received as collateral are recognized as commitments for a total amount of \$84 million as at December 31, 2012 (\$49 million as at December 31, 2011), and are presented as liabilities.

The fair value of financial assets held as collateral with respect to securities lending and reverse repurchase transactions was \$226 million as at December 31, 2012 (\$153 million as at December 31, 2011).

### FINANCIAL INSTRUMENT RISKS

Desjardins Group is not exposed to the risks related to financial instruments included in the assets held for segregated fund contract holders since such holders assume the risks and obtain the benefits arising from these financial instruments.

### SEGREGATED FUND LIABILITIES

The following table presents the changes in segregated fund liabilities.

	As at December 31, 2012	As at December 31, 2011
<b>Balance at beginning of year – Segregated fund contract liabilities</b>	\$ 5,380	\$ 4,794
<b>Additions</b>		
Amounts received from contract holders	1,112	1,291
Net investment income	491	—
	1,603	1,291
<b>Deductions</b>		
Withdrawals and redemptions	787	559
Net realized and unrealized losses on investments	—	55
Management fees	101	91
	888	705
<b>Balance at end of year – Segregated fund contract liabilities</b>	<b>\$ 6,095</b>	<b>\$ 5,380</b>
Consolidated share of non-controlling mutual fund holders	\$ 66	\$ 65
Liabilities to the insurer	(20)	(18)
<b>Segregated fund liabilities<sup>(1)</sup></b>	<b>\$ 6,141</b>	<b>\$ 5,427</b>

(1) The difference between the segregated fund assets and liabilities represents the elimination of balances between the segregated funds and the various companies included in Desjardins Group's scope of consolidation. The eliminations amounted to \$9 million as at December 31, 2012.

## NOTE 10

## PROPERTY, PLANT AND EQUIPMENT AND INVESTMENT PROPERTY

The following table presents the changes in property, plant and equipment and investment property.

	Property, plant and equipment						Investment property		
	Land	Buildings	Computer equipment	Furniture, fixtures and other	Leasehold improvements	Total	Land	Buildings	Total
<b>Cost</b>									
As at December 31, 2010	\$ 115	\$ 1,184	\$ 441	\$ 606	\$ 359	\$ 2,705	\$ 87	\$ 713	\$ 800
Additions	7	70	30	87	33	227	6	34	40
Business combination	1	1	4	4	6	16	—	—	—
Disposals	(2)	(10)	(46)	(42)	(23)	(123)	(7)	(22)	(29)
Other	(3)	(41)	(41)	(12)	(9)	(106)	(2)	(59)	(61)
<b>As at December 31, 2011</b>	<b>\$ 118</b>	<b>\$ 1,204</b>	<b>\$ 388</b>	<b>\$ 643</b>	<b>\$ 366</b>	<b>\$ 2,719</b>	<b>\$ 84</b>	<b>\$ 666</b>	<b>\$ 750</b>
Additions	\$ 3	\$ 146	\$ 64	\$ 64	\$ 36	\$ 313	\$ —	\$ 9	\$ 9
Disposals	(3)	(61)	(16)	(46)	(6)	(132)	—	(22)	(22)
Other	(6)	(32)	6	(2)	(4)	(38)	—	(44)	(44)
<b>As at December 31, 2012</b>	<b>\$ 112</b>	<b>\$ 1,257</b>	<b>\$ 442</b>	<b>\$ 659</b>	<b>\$ 392</b>	<b>\$ 2,862</b>	<b>\$ 84</b>	<b>\$ 609</b>	<b>\$ 693</b>

	Property, plant and equipment						Investment property		
	Land	Buildings	Computer equipment	Furniture, fixtures and other	Leasehold improvements	Total	Land	Buildings	Total
<b>Accumulated depreciation</b>									
As at December 31, 2010	\$ —	\$ 521	\$ 355	\$ 454	\$ 188	\$ 1,518	\$ 5	\$ 179	\$ 184
Depreciation	—	39	42	39	28	148	—	23	23
Disposals	—	(6)	(37)	(33)	(21)	(97)	—	(19)	(19)
Other	—	(19)	(41)	1	(9)	(68)	—	(35)	(35)
<b>As at December 31, 2011</b>	<b>\$ —</b>	<b>\$ 535</b>	<b>\$ 319</b>	<b>\$ 461</b>	<b>\$ 186</b>	<b>\$ 1,501</b>	<b>\$ 5</b>	<b>\$ 148</b>	<b>\$ 153</b>
Depreciation	\$ —	\$ 37	\$ 39	\$ 43	\$ 31	\$ 150	\$ —	\$ 27	\$ 27
Disposals	—	(33)	(15)	(24)	(4)	(76)	—	(5)	(5)
Other	—	(17)	4	(7)	(5)	(25)	—	6	6
<b>As at December 31, 2012</b>	<b>\$ —</b>	<b>\$ 522</b>	<b>\$ 347</b>	<b>\$ 473</b>	<b>\$ 208</b>	<b>\$ 1,550</b>	<b>\$ 5</b>	<b>\$ 176</b>	<b>\$ 181</b>

	Property, plant and equipment						Investment property		
	Land	Buildings	Computer equipment	Furniture, fixtures and other	Leasehold improvements	Total	Land	Buildings	Total
<b>Net carrying amount</b>									
<b>As at December 31, 2012</b>	<b>\$ 112</b>	<b>\$ 735</b>	<b>\$ 95</b>	<b>\$ 186</b>	<b>\$ 184</b>	<b>\$ 1,312</b>	<b>\$ 79</b>	<b>\$ 433</b>	<b>\$ 512</b>
As at December 31, 2011	\$ 118	\$ 669	\$ 69	\$ 182	\$ 180	\$ 1,218	\$ 79	\$ 518	\$ 597

As at December 31, 2012, an amount of \$106 million (\$41 million as at December 31, 2011) included in the buildings balance represented costs related to buildings under construction. In addition, Desjardins Group had commitments amounting to \$36 million (\$35 million as at December 31, 2011) related to the acquisition of these buildings.

Information about assets pledged as collateral is disclosed in Note 27, "Commitments, guarantees and contingent liabilities".

As at December 31, 2012, the fair value of investment property was \$1,054 million (\$1,102 million as at December 31, 2011). The fair value of investment property is determined by independent real estate appraisers with recognized and relevant professional qualifications who use a range of appraisal techniques, including net operating income capitalization and cash flow discounting. The appraisal techniques, which are based on market inputs, involve estimating capitalization rates and future net operating income, in the case of the net operating income capitalization method, and estimating discount rates and future cash flows for investment property, in the case of the cash flow discounting method.

For the year ended December 31, 2012, rental income from investment property amounted to \$134 million (\$142 million in 2011). Amounts recognized in profit or loss for operating expenses related to investment property that generated rental income during the year totalled \$94 million (\$83 million in 2011), while no amount has been recognized for those that did not generate rental income. These amounts are presented under "Net other investment income" in the Combined Statements of Income.

## NOTE 11

**OTHER ASSETS – OTHER**

The following table presents the breakdown of “Other assets – Other”.

	As at December 31, 2012	As at December 31, 2011
Premiums receivable	\$ 1,040	\$ 914
Reinsurance assets	778	797
Prepaid expenses	503	347
Interest receivable	471	522
Accounts receivable	437	284
Intangible assets	360	335
Goodwill	353	348
Investments in companies recognized using the equity method	346	128
Taxes receivable	194	30
Other	527	651
	<b>\$ 5,009</b>	<b>\$ 4,356</b>

## NOTE 12

**DEPOSITS**

Deposits consist of demand deposits (payable on demand), notice deposits (payable upon notice) and term deposits (payable on a fixed date). Demand deposits are interest-bearing or non-interest-bearing deposits, primarily accounts with chequing privileges, for which Desjardins Group does not have the right to require notice prior to withdrawal. Notice deposits are interest-bearing deposits, primarily savings accounts, for which Desjardins Group has the legal right to require notice prior to withdrawal. Term deposits are interest-bearing deposits, primarily fixed-term deposit accounts, guaranteed investment certificates or other similar instruments, with a term that generally varies from one day to 10 years and mature on a predetermined date.

The following tables present the breakdown of deposits.

	As at December 31, 2012			Total
	Payable on demand	Payable upon notice	Payable on a fixed date	
Individuals	\$ 26,674	\$ 3,990	\$ 53,751	\$ 84,415
Business and government	14,999	311	27,723	43,033
Deposit-taking institutions	46	—	2,130	2,176
	<b>\$ 41,719</b>	<b>\$ 4,301</b>	<b>\$ 83,604</b>	<b>\$ 129,624</b>

	As at December 31, 2011			Total
	Payable on demand	Payable upon notice	Payable on a fixed date <sup>(1)</sup>	
Individuals	\$ 27,785	\$ 3,851	\$ 50,850	\$ 82,486
Business and government	13,627	326	25,151	39,104
Deposit-taking institutions	81	—	1,732	1,813
	<b>\$ 41,493</b>	<b>\$ 4,177</b>	<b>\$ 77,733</b>	<b>\$ 123,403</b>

(1) Deposits totalling \$10,095 million were reclassified between “Deposits – Deposit-taking institutions” and “Deposits – Business and government” to improve their presentation in the Combined Financial Statements.

## NOTE 13

**COVERED BONDS**

During 2012, Desjardins Group issued covered bonds amounting to US\$1,500 million. CCDQ Covered Bond Guarantor Limited Partnership is a special purpose entity whose purpose is to guarantee principal and interest payments owing to the holders of these securities. The operations of this entity are included in Desjardins Group’s Combined Financial Statements since, in substance, the relationship between this entity and Desjardins Group indicates that control exists. Desjardins Group sold CMHC-insured residential mortgage loans to this entity and granted to this entity a loan to facilitate the acquisition of these assets. Under the terms and conditions of the issuance agreements, Desjardins Group has limited access to the loans that are legally owned by this special purpose entity. These loans, totalling \$3,001 million as at December 31, 2012 (\$1,278 million as at December 31, 2011), are presented under “Loans – Residential mortgages” in the Combined Balance Sheets, and the covered bonds, amounting to \$2,479 million as at December 31, 2012 (\$1,017 million as at December 31, 2011), are presented under “Deposits – Business and government”.

NOTE 14

## INSURANCE AND INVESTMENT CONTRACT LIABILITIES

### COMPOSITION OF INSURANCE AND INVESTMENT CONTRACT LIABILITIES

	As at December 31, 2012	As at December 31, 2011
<b>Insurance contract liabilities</b>		
Actuarial liabilities	\$ 14,105	\$ 13,610
Provisions for claims and adjustment expenses	1,862	1,623
Unearned premiums	975	905
Policyholder deposits	464	490
Provisions for benefits, policyholder dividends and experience refunds	322	331
	17,728	16,959
<b>Investment contract liabilities</b>	49	49
<b>Total insurance and investment contract liabilities</b>	<b>\$ 17,777</b>	<b>\$ 17,008</b>

### ACTUARIAL LIABILITIES

#### COMPOSITION

Actuarial liabilities and assets backing actuarial liabilities comprise the following amounts:

	As at December 31, 2012	As at December 31, 2011
<b>Gross actuarial liabilities</b>		
Non-participating policies	\$ 11,741	\$ 11,287
Participating policies	2,364	2,323
	14,105	13,610
Amounts ceded to reinsurers	737	754
<b>Net actuarial liabilities</b>	<b>\$ 13,368</b>	<b>\$ 12,856</b>

	As at December 31, 2012	As at December 31, 2011
<b>Composition of assets backing net actuarial liabilities</b>		
Bonds	\$ 8,377	\$ 8,223
Mortgage and business loans	2,590	2,666
Investment property	864	489
Shares	668	597
Other	869	881
	<b>\$ 13,368</b>	<b>\$ 12,856</b>

The fair value of assets backing net actuarial liabilities was \$13,882 million as at December 31, 2012 (\$13,607 million as at December 31, 2011).

#### ACTUARIAL ASSUMPTIONS

The computation of actuarial liabilities is based on estimates and assumptions. The nature of the main assumptions used in the computation of actuarial liabilities and the method used to establish these assumptions are described in the following paragraphs.

The basic assumptions used to compute actuarial liabilities are those that prove to be the best estimates for various contingencies. The appointed actuary must, for each of these assumptions, establish a margin for adverse deviation in order to mitigate the random event, allow for the risk of deteriorating underwriting experience and ensure that provisions are adequate to meet future commitments. The extent of the margins for adverse deviation is prescribed by the Standards of Practice of the Canadian Institute of Actuaries (CIA). The actuary establishes the appropriate margins based on the characteristics of the risks associated with the products. These margins vary for each assumption and type of product. The margins for adverse deviation increase actuarial liabilities and reduce the profit or loss that would otherwise be recognized at inception of the policies. With time and as estimation risks decline, these margins are reversed and recognized in profit or loss.

The risks associated with the accuracy of the actuarial assumptions used to compute actuarial liabilities arise from the non-materialization of expected assumptions. The actuary periodically carries out studies on the underwriting experience related to each assumption and modifies the assumptions, if appropriate, to take into account the current and future expected situation. Any impact resulting from these modifications is immediately recognized in profit or loss.

NOTE 14

## INSURANCE AND INVESTMENT CONTRACT LIABILITIES (CONTINUED)

### MORTALITY

The life and health insurance subsidiaries determine their mortality assumptions for individual life insurance based on the results of the annual studies of their recent underwriting experience. When these results cannot serve as the only source of reference due to their insufficient credibility, the mortality assumption is also based on industry studies. Mortality assumptions vary based on gender, risk category and type of contract. A future mortality improvement assumption is taken into account in accordance with CIA standards.

For annuities, the life and health insurance subsidiaries also carry out an annual study of their underwriting experience which is sufficiently credible to be the main basis for the determination of assumptions. Contrary to life insurance, a future mortality improvement assumption is taken into account in accordance with CIA standards.

### MORBIDITY

For morbidity assumptions regarding the occurrence of accidents and illnesses, the life and health insurance subsidiaries use industry-developed morbidity tables modified based on current data provided by their studies of their underwriting experience and those of the industry. These assumptions are mainly used for disability, critical illness and long-term care insurance products.

### CONTRACT CANCELLATION RATES

The life and health insurance subsidiaries carry out an annual study of their underwriting experience with respect to individual insurance contract cancellation, as policyholders can cancel their policy before the expiry of their contractual coverage period by discontinuing premium payment without using the non-forfeiture options, if any. The contract cancellation rate assumptions are based on the life and health insurance subsidiaries' recent underwriting experience. These assumptions are adjusted on the basis of the industry's underwriting experience when the life and health insurance subsidiaries' assumptions are not sufficiently credible. For certain types of insurance products, such as term-to-100 life insurance and universal life insurance with level mortality costs, lower than projected cancellation rates may have a negative impact on the life and health insurance subsidiaries' underwriting experience. Cancellation rate assumptions may vary depending on the product type, the contract's term, the age at issuance and the premium payment method.

### INVESTMENT RETURN

Investment return is based on projected investment income using the current portfolios of assets backing the actuarial liabilities and projected reinvestment strategies. The life and health insurance subsidiaries manage the investments backing their actuarial liabilities by taking into account the characteristics of the commitments of each of their business segments, using clearly defined mechanisms set out in their matching policy. The Canadian Asset Liability Method (CALM) is the standard set by the CIA to ensure the compliance of assets that are backing the actuarial liabilities. By closely matching the cash flows related to the assets with those related to the actuarial liabilities, the life and health insurance subsidiaries mitigate their sensitivity to future changes in interest rate levels. According to CALM, changes in the fair value of assets backing the actuarial liabilities are essentially offset by corresponding changes in the value of actuarial liabilities.

Under CALM, cash flows from these assets are matched with cash flows that will arise from future asset acquisitions or sales to determine the expected rates of return on these assets for the coming years. The projected reinvestment strategies are determined based on the characteristics of the commitments of each segment, and reinvestment returns are based on current and expected market rates for fixed-rate investments and on expected rates for floating-rate investments. In addition, the asset cash flow projections include assumptions for investment management fees and credit risk.

Investment return assumptions take into account expected future credit losses on fixed-income investments. In that regard, in addition to the provisions for non-performing investments recognized through a write-down of the carrying amount of the assets, a provision amounting to \$867 million (\$543 million as at December 31, 2011) has been included in actuarial liabilities as a protection against the risk of insufficient return on assets.

### OPERATING EXPENSES AND TAXES

The operating expense assumptions reflect the projected costs for managing and processing contracts in force, including indirect overhead expenses. The life and health insurance subsidiaries carry out an annual study of operating expenses by major product line, and these expenses are projected using the expected rate of inflation and the expected development of blocks of business, when relevant.

Taxes reflect the assumptions relating to future premium taxes and taxes other than income taxes. For income taxes, actuarial liabilities are adjusted only when there are temporary differences or to take into account the non-deductible or non-taxable items in cash flows from the liabilities and the assets related to insurance contracts.

## NOTE 14

**INSURANCE AND INVESTMENT CONTRACT LIABILITIES (CONTINUED)**

## PARTICIPATING POLICYHOLDERS' DIVIDENDS

Actuarial liabilities include estimated amounts of future participating policyholders' dividends. These estimated amounts are determined based on the expected future results of this block of business and the reasonable expectations of participating policyholders. Changes in the best estimate assumptions for participating insurance would result in corresponding changes in policyholders' dividends and an immaterial net change in actuarial liabilities related to participating policies.

## SENSITIVITY OF ACTUARIAL LIABILITIES TO CHANGES IN ASSUMPTIONS

The following table shows the impact on "Net surplus earnings for the year after member dividends" of the sensitivity of actuarial liabilities to changes in underlying non-economic assumptions for the years ended December 31.

	2012	2011
2% negative change in future mortality rates		
Products for which a rate increase increases actuarial liabilities	\$ (27)	\$ (26)
Products for which a rate decrease increases actuarial liabilities	(19)	(21)
5% increase in future morbidity rates	(49)	(42)
10% negative change in future contract cancellation rates	(89)	(85)
5% increase in future operating expenses	(27)	(28)

## CHANGE IN NET ACTUARIAL LIABILITIES

The change in net actuarial liabilities during the years ended December 31 was due to business activities and to changes in actuarial estimates, as follows:

	2012	2011
<b>Balance at beginning of year</b>	<b>\$ 12,856</b>	<b>\$ 11,281</b>
Change due to:		
Business combination	—	61
Passage of time	158	1,174
New business	293	374
Changes in actuarial assumptions	55	(36)
	506	1,573
Other changes	6	2
<b>Balance at end of year</b>	<b>\$ 13,368</b>	<b>\$ 12,856</b>
<b>Composed of:</b>		
Gross actuarial liabilities	\$ 14,105	\$ 13,610
Amounts ceded to reinsurers	(737)	(754)

## CHANGES IN ACTUARIAL ASSUMPTIONS

The economic and non-economic assumptions taken into account in the computation of actuarial liabilities are periodically updated to reflect the actual or projected underwriting experience associated with each of them. The following table presents the impact of changes made to assumptions on "Net surplus earnings for the year after member dividends" for the years ended December 31.

	2012	2011
<b>Changed assumptions</b>		
Mortality	\$ 47	\$ (18)
Morbidity	8	15
Contract cancellation rates	(80)	(72)
Investment return	30	47
Operating expenses	32	(11)
Methods and other	(86)	65
	\$ (49)	\$ 26

The decrease in actuarial liabilities related to mortality is mainly attributable to an improvement in mortality for individual insurance products.

The increase in actuarial liabilities related to contract cancellation rates is attributable to the change update of the forecasts for individual insurance products.

Actuarial liabilities decreased with respect to investment returns as a result of updates to investment expenses and indexation rates for individual insurance products.

Actuarial liabilities decreased with respect to operating expenses for individual insurance and segregated fund products.

The increase in actuarial liabilities related to methods and other is mainly attributable to changes in valuation systems for segregated fund products.

NOTE 14

## INSURANCE AND INVESTMENT CONTRACT LIABILITIES (CONTINUED)

### RISK MANAGEMENT

In addition to the risks related to actuarial assumptions, the life and health subsidiaries are exposed to the following risks inherent to insurance activities and take into account the following considerations in the calculation of actuarial liabilities.

#### INSURANCE RISK

In the course of their operations, the life and health insurance subsidiaries are exposed to insurance risk, which comprises two components: product development and pricing risk and underwriting and commitment risk.

Product development and pricing risk is the risk that the initial pricing is or will become insufficient. It is related to the possibility that the forecasts for certain factors, such as future investment return, mortality, morbidity and administrative expenses, taken into account in pricing prove to be inaccurate. The life and health insurance subsidiaries apply stringent standards and policies with respect to product development and pricing, and regularly carry out analyses to compare forecasts with actual results and revise pricing assumptions if needed. In addition, certain products allow for price adjustments depending on whether assumptions materialize or not.

Underwriting and commitment risk is the risk arising from the selection of risks, the provisioning and settlement of insurance claims, the reduction, retention or ceding of risks and contractual clause management. The life and health insurance subsidiaries manage this risk by setting appropriate risk selection criteria and policies, setting up actuarial liabilities in accordance with the actuarial standards prescribed by the CIA, constantly monitoring the development of loss experience and limiting their losses through reinsurance treaties.

#### REINSURANCE RISK

The life and health insurance subsidiaries enter into reinsurance treaties for contracts with coverage in excess of certain maximum amounts that vary based on the nature of the activities. In addition, they purchase additional reinsurance protection with respect to large-scale catastrophic events.

In order to reduce reinsurance risk, the life and health insurance subsidiaries do business with many different reinsurers, the vast majority of which are duly registered, that meet credit standards and are governed by the same regulatory authorities as the subsidiaries. These reinsurance treaties do not release the life and health insurance subsidiaries from their obligations toward their policyholders.

For the years ended December 31, the impact of reinsurance reduced the Combined Statements of Income items presented in the table below by the following amounts:

	2012	2011
Premiums	\$ 198	\$ 169
Claims, benefits, annuities and changes in insurance and investment contract liabilities	91	249

#### SEGREGATED FUND RISK

Actuarial liabilities also include amounts sufficient to pay the minimum segregated fund guarantees, which are calculated using stochastic models defined by the CIA. These models are based on the nature of the guarantees and on assumptions related to investment return, mortality and contract forfeiture rates. Deferred acquisition costs, being the expenses incurred on the sale of individual segregated fund contracts, are recognized in actuarial liabilities and amortized over the same period as the applicable surrender fees. Actuarial liabilities take into account the fact that future income will be available to recover unamortized acquisition costs.

To reduce the potential negative impact that may arise from the segregated fund contract guarantee risk, the life and health insurance subsidiary selling segregated fund contracts implemented in 2010 a hedging program aimed at offsetting the impact of unfavourable stock market fluctuations on the future cost of guarantees. In addition, in 2011, a second hedging program aimed at offsetting the impact of unfavourable changes in interest rates on these future costs was implemented. These programs cover all the contracts and funds offered to clients by the relevant life and health insurance subsidiary.

## NOTE 14

**INSURANCE AND INVESTMENT CONTRACT LIABILITIES (CONTINUED)**

## INTEREST RATE RISK

To protect themselves against losses resulting from changes in interest rates, the life and health insurance subsidiaries developed an asset-liability matching policy, mentioned previously in this note, and ensure compliance therewith through periodic tests.

This policy clearly defines acceptable risks. The assets of each segment are managed based on the liabilities of that segment and are invested in securities that meet the requirements of the related products.

One of the tests included in the matching policy addresses the difference between the duration of liabilities and the duration of the related assets. Comparing durations makes it possible to measure the sensitivity of the market value of assets and liabilities to changes in interest rates. The life and health subsidiaries perform this test for all their business segments globally because the matching policy sets limits in this respect.

As at December 31, 2012, the durations of assets and liabilities differed by 0.1 year (0.1 year in 2011).

The risks associated with the non-matching of the duration of the portfolio of investments, the non-matching of cash flows, the potential early redemption of assets and the asset acquisition pattern are periodically quantified and revised.

## LIQUIDITY RISK

Liquidity risk management is covered by the matching policy described earlier and the life and health insurance subsidiaries' own liquidity policy. The latter ensures that the life and health insurance subsidiaries proactively manage balance sheet items on an aggregate basis by establishing limits. In addition, the asset managers of these subsidiaries ensure that an adequate proportion of assets is held in readily marketable securities.

Short-term liquidity management aims at ensuring that the funds needed to meet financial obligations as they become due are sufficient. Strategic liquidity management aims to maintain a balance between sources and uses of funds in a permanent context, taking into account the economic, operational and business factors that may affect that balance.

The following table presents the contractual maturity terms for actuarial liabilities. The projections in this table are greater than the actuarial liabilities balance presented in the Combined Balance Sheets since they represent expected outflows excluding, among other things, the impact of discounting. These cash flows are presented net of expected periodic premium flows from contract holders and net of reinsurance. In addition, the amounts shown in this table represent estimated cash flows that may differ from actual cash flows.

	As at December 31, 2012	As at December 31, 2011
Under 1 year	\$ 1,141	\$ 1,101
1 to 5 years	2,971	3,024
Over 5 years	23,135	20,719
<b>Total</b>	<b>\$ 27,247</b>	<b>\$ 24,844</b>

**PROVISIONS FOR CLAIMS AND ADJUSTMENT EXPENSES**

## METHODOLOGY AND ASSUMPTIONS

The provisions for claims and adjustment expenses are estimated using appropriate actuarial techniques for loss prospective valuation in accordance with actuarial standards effective in Canada. The property and casualty insurance subsidiaries use actuarial techniques such as the incurred loss development, frequency-severity, and Bornhuetter-Ferguson methods to determine the best estimate of the provisions for claims and adjustment expenses. These methods are used to estimate the ultimate claims by projecting claims amounts by line of business and accident year, based on the amount, number and average cost of past incurred claims for the incurred loss development and frequency-severity methods, and based on an expected claims amount for the Bornhuetter-Ferguson method.

NOTE 14

## INSURANCE AND INVESTMENT CONTRACT LIABILITIES (CONTINUED)

The main assumption underlying these methods is that past claims development can be used to project what future claims development will be (or that past claims development will be similar to future claims development). An additional qualitative judgment is made to assess the extent by which past trends may not apply in the future and make the necessary adjustments to ensure that the provisions for claims and adjustment expenses are adequate and represent the best estimates of future payments on outstanding claims, including claims incurred but not reported that can be expected, based on data and information currently known. The assumptions used to develop this estimate are selected by risk category and geographic area. In addition, the estimates take into consideration a number of quantitative and qualitative factors, including the average settlement cost per claim and the average number of claims, claims severity and frequency trends, and other factors such as inflation, changes in market factors, for instance public behaviour toward claims and economic conditions. They also take into account internal factors, such as the mix of the insurance contract portfolio, the terms and conditions of such contracts and claims management procedures. Judgment is also used to assess the extent by which external factors, such as legal decisions and government laws, may affect this estimate.

The initial estimate of the provisions for claims and adjustment expenses is a non-discounted amount. This estimate is then discounted to take into account the time value of money. The discount rate used is based on the interest rate for the assets backing the provisions for claims and adjustment expenses. This rate may vary based on changes in interest rates and credit spreads.

Since claims estimates are subject to measurement uncertainty and may change significantly in the short term, the property and casualty insurance subsidiaries include margins for adverse deviation in the assumptions with respect to claims development, expected reinsurance recoveries and future investment income from the asset portfolio backing the provisions for claims and adjustment expenses. These margins for adverse deviation are determined in accordance with accepted actuarial standards to ensure that the amount of the provisions for claims and adjustment expenses is sufficient to settle future benefits. The selected margins for adverse deviation are within the range recommended by the CIA.

### CHANGE IN PROVISIONS FOR CLAIMS AND ADJUSTMENT EXPENSES

The following table shows the change in the provisions for claims and adjustment expenses for the years ended December 31.

	2012			2011		
	Gross amount	Ceded amount	Net amount	Gross amount	Ceded amount	Net amount
<b>Balance at beginning of year</b>	\$ 1,623	\$ 30	\$ 1,593	\$ 1,447	\$ 25	\$ 1,422
Claims incurred during the year	1,404	8	1,396	1,272	—	1,272
Development of claims incurred in prior years	(71)	—	(71)	(10)	6	(16)
Claims paid during the year	(1,094)	(2)	(1,092)	(1,088)	(1)	(1,087)
Business combination	—	—	—	2	—	2
<b>Balance at end of year</b>	<b>\$ 1,862</b>	<b>\$ 36</b>	<b>\$ 1,826</b>	<b>\$ 1,623</b>	<b>\$ 30</b>	<b>\$ 1,593</b>

Changes in assumptions had no material impact on the Combined Financial Statements as at December 31, 2012 and 2011.

### ASSUMPTION SENSITIVITY ANALYSIS

The provisions for claims and adjustment expenses are sensitive to certain key assumptions. The sensitivity of certain qualitative variables, such as legislative changes or the uncertainty surrounding the estimation process, could not be quantified. The following analysis addresses reasonably plausible changes in certain key assumptions with all other assumptions remaining constant, and it presents the impact of such changes on “Net surplus earnings for the year after member dividends”. The correlation of assumptions would have a material impact on the calculation of ultimate claims, but to demonstrate the impact attributable to changes in assumptions, changes must be applied to individual assumptions.

	Changes in actuarial assumptions	2012	2011
		Impact on “Net surplus earnings for the year after member dividends”	Impact on “Net surplus earnings for the year after member dividends”
Average claims settlement cost	+5%	\$ (88)	\$ (79)
Number of claims incurred but not reported	+5	(6)	(7)

NOTE 14

## INSURANCE AND INVESTMENT CONTRACT LIABILITIES (CONTINUED)

### DEVELOPMENT OF CLAIMS AND ADJUSTMENT EXPENSES

The following table shows the development of claims and adjustment expenses on a net basis. It presents the estimated ultimate claims amount, including claims reported and claims incurred but not reported, for each accident year and at each reporting date, with cumulative payments made to date.

	2005 and before	2006	2007	2008	2009	2010	2011	2012	Total
<b>Estimated ultimate claims amount</b>									
At the end of the accident year		\$ 1,034	\$ 1,023	\$ 1,156	\$ 1,092	\$ 1,118	\$ 1,291	\$ 1,396	
1 year later		1,022	994	1,110	1,079	1,120	1,291		
2 years later		996	962	1,111	1,093	1,108			
3 years later		975	959	1,111	1,088				
4 years later		965	954	1,097					
5 years later		962	943						
6 years later		955							
<b>Cumulative payments to date</b>		903	868	988	915	858	895	743	
Net provisions for claims and adjustment expenses	\$ 118	\$ 52	\$ 75	\$ 109	\$ 173	\$ 250	\$ 396	\$ 653	\$ 1,826
Reinsurers' share in provisions for claims and adjustment expenses	25	—	—	2	1	—	—	8	36
<b>Gross provisions for claims and adjustment expenses</b>	<b>\$ 143</b>	<b>\$ 52</b>	<b>\$ 75</b>	<b>\$ 111</b>	<b>\$ 174</b>	<b>\$ 250</b>	<b>\$ 396</b>	<b>\$ 661</b>	<b>\$ 1,862</b>

### RISK MANAGEMENT

In addition to the risks related to actuarial assumptions, the property and casualty insurance subsidiaries are exposed to the following risks inherent to insurance activities.

#### INSURANCE RISK

The property and casualty insurance subsidiaries mainly issue automobile, home, commercial property and other insurance contracts to individuals and small and medium businesses. In the normal course of their operations, the property and casualty insurance subsidiaries are exposed to insurance risk, which includes several components: insurance product development and pricing risk, underwriting and claims settlement risk, provisioning risk, catastrophe risk and reinsurance risk.

Insurance product development and pricing risk is the risk of financial losses related to insurance operations, when commitments that may arise from a particular line of products exceed those anticipated or exceed the price that is expected to be set for such products.

Underwriting and claims settlement risk is the risk arising from the selection of risks, claims settlement and contractual clause management.

To manage these two risks, the property and casualty insurance subsidiaries adopted rigorous practices and procedures with respect to product development and pricing as well as underwriting and commitment management, which take into account several factors that are regularly revised and adapted based on changes in industry market conditions. In addition, the property and casualty insurance subsidiaries reduce their exposure to claim settlement risk by performing regular detailed reviews of claims management procedures and frequent investigations of potentially fraudulent claims.

Provisioning risk is the risk that the provisions for claims and adjustment expenses recorded may not be sufficient to cover the risks inherent to issued insurance policies. Provisions are intended to cover the property and casualty insurance subsidiaries' estimated obligations for the payment of all claims and adjustment expenses with respect to premiums received or receivable on issued insurance policies. There is a risk that the amounts provisioned differ significantly from the actual amount for which ultimate claims are settled. The property and casualty insurance subsidiaries' practice is to establish their provisions for claims and adjustment expenses using accepted actuarial methods that take into account a multitude of factors and trend analyses that are updated periodically.

Catastrophe risk is the risk of loss arising from too many claims related to a single catastrophe. To limit the potential consequences of catastrophes, the property and casualty insurance subsidiaries use reinsurance, under which amounts are recovered when the claims amount exceeds \$30 million for a single catastrophe.

NOTE 14

## INSURANCE AND INVESTMENT CONTRACT LIABILITIES (CONTINUED)

Reinsurance risk is the risk of financial losses caused by insufficient reinsurance guarantees or the default of the reinsurer. The property and casualty insurance subsidiaries that use reinsurance manage this risk by underwriting an adequate reinsurance coverage taking into account regulatory requirements, which is reassessed every year based on their changing needs, as well as by promoting practices and procedures that enable them to limit this risk to an acceptable level. In this regard, the property and casualty insurance subsidiaries obtain all the data required to monitor the soundness of the reinsurers' financial position from their reinsurance advisors. In addition, each reinsurer the property and casualty insurance subsidiaries deal with must have a minimum rating of "A-" and meet other predetermined criterias.

The property and casualty insurance subsidiaries apply a policy of underwriting and reinsuring insurance contracts, that, for the most part, limits their exposure to \$5 million per policy.

The impact of reinsurance reduced the Combined Statements of Income items presented in the table below by the following amounts:

	2012	2011
Premiums	\$ 35	\$ 28
Claims, benefits, annuities and changes in insurance and investment contract liabilities	8	6

### INTEREST RATE RISK

Interest rate risk is managed using an interest rate risk management strategy for the provisions for claims and adjustment expenses. This strategy complies with the requirements of Guideline D-10 of the Office of the Superintendent of Financial Institutions Canada (OSFI), "Accounting for Financial Instruments Designated as Fair Value Option". It minimizes the impact of changes in interest rates on surplus earnings and the financial position. Consequently, the property and casualty insurance subsidiaries have designated, as at fair value through profit or loss, a portion of the debt securities that back the provisions for claims and adjustment expenses. This designation is intended to reduce volatility resulting from changes in the fair value of claims liabilities attributable to changes in discount rates. To comply with OSFI guidelines, the property and casualty insurance subsidiaries mainly ensure that the weighted average duration of debt securities designated as at fair value through profit or loss approximates the weighted average duration of the provisions for claims and adjustment expenses. The rate used to discount the provisions for claims and adjustment expenses is calculated based on the return of the investments that back them. In addition, this risk is mitigated by managing cash and diversifying securities maturities rigorously.

### LIQUIDITY RISK

To manage their cash requirements, the property and casualty insurance subsidiaries keep a portion of their investments in short-term securities.

To manage liquidity, the property and casualty insurance subsidiaries have set up limits and implemented effective monitoring, measurement and control techniques with respect to liquidity risk exposure. A portion of investments is maintained in highly liquid short-term securities, which are used to manage the operational requirements of the property and casualty insurance subsidiaries. Furthermore, to protect themselves against any significant and unexpected liquidity needs, the property and casualty insurance subsidiaries hold a significant portion of their investments in fixed-income securities issued or guaranteed by governments, investment-grade corporate bonds and common shares traded on Canadian and foreign markets.

The following table presents the contractual maturities for the provisions for claims and adjustment expenses.

	As at December 31, 2012	As at December 31, 2011
Under 1 year	\$ 525	\$ 467
1 to 5 years	814	712
Over 5 years	375	317
<b>Total</b>	<b>\$ 1,714</b>	<b>\$ 1,496</b>

## NOTE 15

**OTHER LIABILITIES – OTHER**

The following table presents the breakdown of “Other liabilities – Other”.

	As at December 31, 2012	As at December 31, 2011
Accounts payable	\$ 1,388	\$ 1,446
Interest payable	1,083	1,032
Provisions for risks and expenses	235	287
Deferred income related to loyalty programs	197	174
Taxes payable	77	119
Borrowings from financial institutions	43	37
Cooperative shares and preferred shares	22	24
Other	1,382	1,398
	<b>\$ 4,427</b>	<b>\$ 4,517</b>

## NOTE 16

**SUBORDINATED BONDS**

Subordinated bonds are bonds subordinated in right of payment to claims of depositors and certain other creditors, and are included in regulatory capital. Redemption and cancellation of subordinated bonds are subject to the consent and approval of the various regulatory authorities.

Senior subordinated bonds comprise the following items:

	As at December 31, 2012	As at December 31, 2011
Senior Series C bonds (par value of \$300 million), issued on May 9, 2002, maturing in June 2017, bearing interest at an annual rate of 6.322% for the first 10 years, and for the following 5 years, at an annual rate equal to the 90-day bankers' acceptance rate plus 1%, redeemable at the option of Desjardins Group	\$ —	\$ 290
Senior Series E bonds (par value of \$500 million), issued on March 30, 2009, maturing in April 2019, bearing interest at an annual rate of 5.756% for the first 5 years, and for the following 5 years, at an annual rate equal to the 90-day bankers' acceptance rate plus 4.97%, redeemable at the option of Desjardins Group	494	490
Senior Series F bonds (par value of \$500 million), issued on June 1, 2009, maturing in June 2021, bearing interest at an annual rate of 5.541% for the first 7 years, and for the following 5 years, at an annual rate equal to the 90-day bankers' acceptance rate plus 3.88%, redeemable at the option of Desjardins Group	497	498
Senior Series G bonds (par value of \$900 million), issued on May 5, 2010, maturing in May 2020, bearing interest at an annual rate of 5.187%, redeemable at the option of Desjardins Group starting in 2015	897	896
Senior Series H bonds (par value of \$700 million), issued on November 23, 2010, maturing in November 2020, bearing interest at an annual rate of 3.797% for the first 5 years, and for the following 5 years, at an annual rate equal to the 90-day bankers' acceptance rate plus 1.32%, redeemable at the option of Desjardins Group starting in 2015	697	697
Senior Series J bonds (par value of \$500 million), issued on December 15, 2011, maturing in December 2026, bearing interest at an annual rate of 4.954% for the first 10 years, and for the following 5 years, at an annual rate equal to the 90-day bankers' acceptance rate plus 2.67%, redeemable at the option of Desjardins Group starting in 2021	496	479
	<b>\$ 3,081</b>	<b>\$ 3,350</b>

**NEW REDEMPTION**

During fiscal 2012, Desjardins Group called all of its outstanding Senior Series C subordinated bonds amounting to \$300 million.

NOTE 17

## DERIVATIVE FINANCIAL INSTRUMENTS AND HEDGING ACTIVITIES

Desjardins Group's derivative financial instruments include the following types of contracts:

### INTEREST RATE CONTRACTS

Interest rate contracts include swaps, forward rate agreements and futures. Interest rate swaps are transactions in which two parties exchange interest flows on a specified notional amount for a predetermined period based on agreed-upon fixed and floating rates. Principal amounts are not exchanged. Forward rate agreements are forward transactions on interest rates, based on a notional amount, which call for cash settlement at a future date for the difference between the contractual interest rate and the market rate. Futures represent a future commitment to purchase or deliver financial instruments on a later specified date at a specified price. Futures are traded in predetermined amounts on organized exchanges and are subject to daily cash margining.

### FOREIGN EXCHANGE CONTRACTS

Foreign exchange contracts include forward contracts, spot transactions and currency swaps. Forward exchange contracts are commitments to exchange, at a future date, two currencies based on a rate agreed by both parties at the inception of the contract. Spot transactions are similar to forward exchange contracts, except that delivery must be made within two business days following the contract date. Currency swaps and cross-currency interest rate swaps are transactions in which the parties exchange interest payments on notional amounts in different currencies. Principal notional amounts are exchanged upon entering into the transaction and upon maturity. Desjardins Group uses currency swaps and cross-currency interest rate swaps to manage its foreign-currency denominated asset and liability exposures.

### OPTIONS

Options are contractual agreements under which the seller grants the purchaser the right but not the obligation to buy (call option) or sell (put option) a specified amount of a financial instrument at a predetermined price, on or before a specified date. The seller receives a premium from the purchaser in exchange for this right. Desjardins Group enters into various options, such as interest rate, currency, stock index and commodity options, primarily to meet the needs of its members and clients and to manage its own asset-liability exposures.

### CREDIT DEFAULT SWAPS

Credit default swaps are transactions in which one of the parties agrees to pay interest to the other party who, in turn, undertakes to make a payment should a predetermined credit incident occur. Desjardins Group uses credit default swaps to manage the credit risk associated with its assets and liabilities.

### OTHER FINANCIAL DERIVATIVE CONTRACTS

Other financial derivative contracts used by Desjardins Group are related to financial index transactions and include mainly total return swaps. Total return swaps are transactions in which one party agrees to pay to or receive from the other party the rate of return on an underlying asset, group of assets or index in exchange for a remuneration specified in the contract.

NOTE 17

## DERIVATIVE FINANCIAL INSTRUMENTS AND HEDGING ACTIVITIES (CONTINUED)

### DERIVATIVE FINANCIAL INSTRUMENT MATURITIES

The following table presents the maturity terms of the notional amounts of derivative financial instruments.

	As at December 31, 2012				
	Terms to maturity				Notional amount
	Under 1 year	1 to 3 years	Over 3 to 5 years	Over 5 years	
<b>Interest rate contracts</b>					
<b>Over-the-counter contracts</b>					
Interest rate swaps	\$ 23,736	\$ 28,080	\$ 27,096	\$ 5,143	\$ 84,055
Forward rate agreements	4,282	2,211	—	—	6,493
Options purchased	150	—	—	—	150
Options written	150	—	—	—	150
<b>Exchange-traded contracts</b>					
Futures	712	31	—	—	743
Options purchased	26	—	—	—	26
Options written	36	—	—	—	36
	29,092	30,322	27,096	5,143	91,653
<b>Foreign exchange contracts</b>					
<b>Over-the-counter contracts</b>					
Forward contracts	7,132	122	11	—	7,265
Currency swaps	1,407	1,169	2,487	—	5,063
Options purchased	171	1	—	—	172
Options written	174	2	—	—	176
	8,884	1,294	2,498	—	12,676
<b>Other contracts<sup>(1)</sup></b>					
<b>Over-the-counter contracts</b>					
Swaps	231	229	1,928	—	2,388
Options purchased	1,446	3,482	3,200	285	8,413
Options written	1,443	3,477	3,129	275	8,324
<b>Exchange-traded contracts</b>					
Futures	688	—	—	—	688
	3,808	7,188	8,257	560	19,813
<b>Total derivative financial instruments</b>	<b>\$ 41,784</b>	<b>\$ 38,804</b>	<b>\$ 37,851</b>	<b>\$ 5,703</b>	<b>\$ 124,142</b>

(1) Includes contracts related to indexed term savings products.

NOTE 17

## DERIVATIVE FINANCIAL INSTRUMENTS AND HEDGING ACTIVITIES (CONTINUED)

The following table presents the maturity terms of the notional amounts of derivative financial instruments.

	As at December 31, 2011				Notional amount
	Terms to maturity				
	Under 1 year	1 to 3 years	Over 3 to 5 years	Over 5 years	
<b>Interest rate contracts</b>					
<b>Over-the-counter contracts</b>					
Interest rate swaps	\$ 20,403	\$ 35,821	\$ 26,128	\$ 5,798	\$ 88,150
Forward rate agreements	2,241	896	—	—	3,137
Options purchased	100	50	—	—	150
Options written	100	50	—	—	150
<b>Exchange-traded contracts</b>					
Futures	1,536	133	—	—	1,669
Options purchased	34	—	—	—	34
Options written	41	—	—	—	41
	24,455	36,950	26,128	5,798	93,331
<b>Foreign exchange contracts</b>					
<b>Over-the-counter contracts</b>					
Forward contracts	7,015	212	—	—	7,227
Currency swaps	2,146	1,191	1,526	11	4,874
Options purchased	250	6	—	—	256
Options written	252	6	—	—	258
<b>Exchange-traded contracts</b>					
Forward contracts	25	—	—	—	25
	9,688	1,415	1,526	11	12,640
<b>Other contracts<sup>(1)</sup></b>					
<b>Over-the-counter contracts</b>					
Swaps	297	970	836	1,127	3,230
Options purchased	901	2,949	3,226	276	7,352
Options written	903	2,944	3,206	276	7,329
<b>Exchange-traded contracts</b>					
Futures	602	—	—	—	602
	2,703	6,863	7,268	1,679	18,513
<b>Total derivative financial instruments</b>	<b>\$ 36,846</b>	<b>\$ 45,228</b>	<b>\$ 34,922</b>	<b>\$ 7,488</b>	<b>\$ 124,484</b>

(1) Includes contracts related to indexed term savings products.

## NOTE 17

## DERIVATIVE FINANCIAL INSTRUMENTS AND HEDGING ACTIVITIES (CONTINUED)

The following table presents the fair value of derivative financial instruments recognized in the Combined Balance Sheets.

	As at December 31, 2012			As at December 31, 2011		
	Notional amount	Assets	Liabilities	Notional amount	Assets	Liabilities
<b>Designated as hedging items</b>						
<b>Fair value hedges</b>						
Interest rate contracts						
Swaps	\$ 21,159	\$ 461	\$ 72	\$ 23,658	\$ 819	\$ 91
	21,159	461	72	23,658	819	91
Foreign exchange contracts						
Forward contracts	205	—	2	223	4	—
Currency swaps	3,482	90	17	4,013	89	203
	3,687	90	19	4,236	93	203
<b>Total – Fair value hedges</b>	24,846	551	91	27,894	912	294
<b>Cash flow hedges</b>						
Interest rate contracts						
Swaps	25,603	409	24	24,100	692	25
	25,603	409	24	24,100	692	25
Foreign exchange contracts						
Currency swaps	656	—	121	660	—	112
	656	—	121	660	—	112
<b>Total – Cash flow hedges</b>	26,259	409	145	24,760	692	137
<b>Total – Designated as hedging items</b>	51,105	960	236	52,654	1,604	431
<b>Trading purposes</b>						
Interest rate contracts						
Swaps	37,293	537	236	40,392	724	476
Forward rate agreements	6,493	1	1	3,137	4	3
Futures	743	—	—	1,669	2	—
Options purchased	176	2	—	184	1	—
Options written	186	—	1	191	—	—
	44,891	540	238	45,573	731	479
Foreign exchange contracts						
Forward contracts	7,060	30	26	7,029	30	71
Currency swaps	925	5	7	201	6	1
Options purchased	172	1	—	256	6	—
Options written	176	—	1	258	—	8
	8,333	36	34	7,744	42	80
Other contracts						
Swaps	2,388	34	33	3,230	190	106
Futures	688	—	—	602	—	6
Options purchased	8,413	668	—	7,352	492	—
Options written	8,324	—	681	7,329	—	491
	19,813	702	714	18,513	682	603
<b>Total – Trading purposes</b>	73,037	1,278	986	71,830	1,455	1,162
<b>Total derivative financial instruments before impact of master netting agreements</b>	\$ 124,142	\$ 2,238	\$ 1,222	\$ 124,484	\$ 3,059	\$ 1,593
Less:						
impact of master netting agreements <sup>(1)</sup>	\$ —	\$ 356	\$ 356	\$ —	\$ 772	\$ 772
<b>Total derivative financial instruments after impact of master netting agreements</b>	\$ 124,142	\$ 1,882	\$ 866	\$ 124,484	\$ 2,287	\$ 821

(1) Impact of offsetting credit exposure when Desjardins Group holds master netting agreements without the intention of settling on a net basis or simultaneously.

NOTE 17

## DERIVATIVE FINANCIAL INSTRUMENTS AND HEDGING ACTIVITIES (CONTINUED)

### HEDGING ACTIVITIES

The following tables present the expected dates of occurrence of hedged cash flows and the expected maturity dates on which these cash flows will be recognized in the Combined Statements of Income.

	2012							Total
	Terms to maturity							
	Under 1 year	1 to 2 years	Over 2 to 3 years	Over 3 to 4 years	Over 4 to 5 years	Over 5 years		
Cash inflows (assets)	\$ 560	\$ 537	\$ 498	\$ 346	\$ 125	\$ 17	\$ 2,083	
Cash outflows (liabilities)	188	762	41	28	3	—	1,022	
<b>Net cash flows</b>	<b>\$ 372</b>	<b>\$ (225)</b>	<b>\$ 457</b>	<b>\$ 318</b>	<b>\$ 122</b>	<b>\$ 17</b>	<b>\$ 1,061</b>	

	2011							Total
	Terms to maturity							
	Under 1 year	1 to 2 years	Over 2 to 3 years	Over 3 to 4 years	Over 4 to 5 years	Over 5 years		
Cash inflows (assets)	\$ 410	\$ 439	\$ 399	\$ 353	\$ 185	\$ 36	\$ 1,822	
Cash outflows (liabilities)	152	110	718	10	1	—	991	
<b>Net cash flows</b>	<b>\$ 258</b>	<b>\$ 329</b>	<b>\$ (319)</b>	<b>\$ 343</b>	<b>\$ 184</b>	<b>\$ 36</b>	<b>\$ 831</b>	

### COMBINED STATEMENTS OF INCOME

	2012							Total
	Terms to maturity							
	Under 1 year	1 to 2 years	Over 2 to 3 years	Over 3 to 4 years	Over 4 to 5 years	Over 5 years		
Interest income	\$ 560	\$ 537	\$ 493	\$ 333	\$ 115	\$ 15	\$ 2,053	
Interest expense	182	69	39	27	3	—	320	
<b>Net impact on surplus earnings</b>	<b>\$ 378</b>	<b>\$ 468</b>	<b>\$ 454</b>	<b>\$ 306</b>	<b>\$ 112</b>	<b>\$ 15</b>	<b>\$ 1,733</b>	

	2011							Total
	Terms to maturity							
	Under 1 year	1 to 2 years	Over 2 to 3 years	Over 3 to 4 years	Over 4 to 5 years	Over 5 years		
Interest income	\$ 418	\$ 438	\$ 397	\$ 348	\$ 171	\$ 33	\$ 1,805	
Interest expense	153	104	23	9	1	—	290	
<b>Net impact on surplus earnings</b>	<b>\$ 265</b>	<b>\$ 334</b>	<b>\$ 374</b>	<b>\$ 339</b>	<b>\$ 170</b>	<b>\$ 33</b>	<b>\$ 1,515</b>	

The following table presents the reclassification of net gains related to derivative financial instruments designated as cash flow hedges to the Combined Statements of Income for the years ended December 31.

	2012	2011
Interest income	\$ 158	\$ 142
Interest expense	1	4
	157	138
Income taxes on surplus earnings	32	33
<b>Net surplus earnings for the year after member dividends</b>	<b>\$ 125</b>	<b>\$ 105</b>

The following table presents the gross amounts related to the ineffectiveness of fair value hedges and cash flow hedges that are recognized under “Net income on securities at fair value through profit or loss” in the Combined Statements of Income for the years ended December 31.

	2012	2011
(Losses) gains on the hedged item	\$ 151	\$ (595)
Gains (losses) on the derivative instrument	(160)	600
Fair value hedge ineffectiveness	(9)	5
Cash flow hedge ineffectiveness	(2)	25

## NOTE 17

## DERIVATIVE FINANCIAL INSTRUMENTS AND HEDGING ACTIVITIES (CONTINUED)

### DERIVATIVE FINANCIAL INSTRUMENTS – CREDIT RISK

<b>Notional amount</b>	Contract amount to which a rate or price is applied in order to calculate the exchange of cash flows.
<b>Replacement cost</b>	The cost of replacing, at current market rates, all contracts with a positive market value, without taking into consideration the impact of netting agreements or any collateral which may be obtained.
<b>Credit risk equivalent</b>	The total of the replacement cost and potential credit exposure, which is represented by the change in value based on a formula prescribed by the Bank for International Settlements (BIS), excluding items prescribed by the BIS, such as the replacement cost of forward exchange contracts with an original maturity term of less than 14 days and exchange-traded derivatives subject to daily cash margining.
<b>Risk-weighted balance</b>	The risk related to the creditworthiness of the counterparty calculated at the rates prescribed by the BIS.

The following table gives an overview of Desjardins Group's derivative financial instrument portfolio and the related credit risk, before and after the impact of master netting agreements.

	As at December 31, 2012				As at December 31, 2011			
	Notional amount	Replacement cost	Credit risk equivalent	Risk-weighted balance	Notional amount	Replacement cost	Credit risk equivalent	Risk-weighted balance
<b>Interest rate contracts</b>								
Swaps	\$ 84,055	\$ 1,407	\$ 1,758	\$ 354	\$ 88,150	\$ 2,235	\$ 2,621	\$ 539
Forward rate agreements	6,493	1	12	2	3,137	4	8	2
Futures	743	—	—	—	1,669	2	—	—
Options purchased	176	2	2	—	184	1	1	—
Options written	186	—	—	—	191	—	—	—
	91,653	1,410	1,772	356	93,331	2,242	2,630	541
<b>Foreign exchange contracts</b>								
Forward contracts	7,265	30	108	32	7,252	34	113	32
Currency swaps	5,063	95	292	58	4,874	95	253	51
Options purchased	172	1	3	1	256	6	9	4
Options written	176	—	—	—	258	—	—	—
	12,676	126	403	91	12,640	135	375	87
<b>Other contracts</b>								
Swaps	2,388	34	293	49	3,230	190	549	81
Futures	688	—	—	—	602	—	—	—
Options purchased	8,413	668	1,337	267	7,352	492	1,087	217
Options written	8,324	—	—	—	7,329	—	—	—
	19,813	702	1,630	316	18,513	682	1,636	298
<b>Total derivative financial instruments before impact of master netting agreements</b>	<b>\$ 124,142</b>	<b>\$ 2,238</b>	<b>\$ 3,805</b>	<b>\$ 763</b>	<b>\$ 124,484</b>	<b>\$ 3,059</b>	<b>\$ 4,641</b>	<b>\$ 926</b>
Less:								
Impact of master netting agreements <sup>(1)</sup>	\$ —	\$ 356	\$ —	\$ 419	\$ —	\$ 772	\$ —	\$ 615
<b>Total derivative financial instruments after impact of master netting agreements</b>	<b>\$ 124,142</b>	<b>\$ 1,882</b>	<b>\$ 3,805</b>	<b>\$ 344</b>	<b>\$ 124,484</b>	<b>\$ 2,287</b>	<b>\$ 4,641</b>	<b>\$ 311</b>

(1) Impact of offsetting credit exposure when Desjardins Group holds master netting agreements without the intention of settling on a net basis or simultaneously.

NOTE 17

## DERIVATIVE FINANCIAL INSTRUMENTS AND HEDGING ACTIVITIES (CONTINUED)

The following table presents derivative financial instruments by credit risk rating and type of counterparty.

	As at December 31, 2012		As at December 31, 2011	
	Replacement cost	Risk-weighted balance	Replacement cost	Risk-weighted balance
Credit risk rating <sup>(1)</sup>				
AAA, AA+, AA, AA-	\$ 834	\$ 240	\$ 1,455	\$ 410
A+, A, A-	1,376	500	1,517	466
BBB, B, BB-, BBB-	2	2	30	18
Not rated	26	21	57	32
<b>Total</b>	<b>2,238</b>	<b>763</b>	<b>3,059</b>	<b>926</b>
Less:				
Impact of master netting agreements <sup>(2)</sup>	356	419	772	615
<b>Total after impact of master netting agreements</b>	<b>\$ 1,882</b>	<b>\$ 344</b>	<b>\$ 2,287</b>	<b>\$ 311</b>
Type of counterparty				
Financial institutions	\$ 2,183	\$ 739	\$ 2,964	\$ 891
Other	55	24	95	35
<b>Total</b>	<b>2,238</b>	<b>763</b>	<b>3,059</b>	<b>926</b>
Less:				
Impact of master netting agreements <sup>(2)</sup>	356	419	772	615
<b>Total after impact of master netting agreements</b>	<b>\$ 1,882</b>	<b>\$ 344</b>	<b>\$ 2,287</b>	<b>\$ 311</b>

(1) Credit risk ratings are established by recognized credit agencies. Non-rated counterparties are mainly members or clients of Desjardins Group.

(2) Impact of offsetting credit exposure when Desjardins Group holds master netting agreements without the intention of settling on a net basis or simultaneously.

NOTE 18

## SIGNIFICANT ACQUISITIONS AND DISPOSALS

### ACQUISITION

#### YEAR ENDED DECEMBER 31, 2012

On March 1, 2012, through Desjardins Financial Security Life Assurance Company, Desjardins Group invested \$71 million in RPDAS Limited Partnership (RPADS), holder of an investment portfolio. As a result of the investment, Desjardins Group acquired an 80% interest in RPADS, which is considered as an investment in a joint venture and was posted under “Other liabilities – Other” in the Combined Balance Sheets.

Then, in December 2012, Desjardins Group disposed, in favour of RPADS, investment property worth \$157 million in exchange for additional interest in this limited partnership. An equivalent contribution by the other joint venture maintained the holdings percentages of each of the parties.

#### YEAR ENDED DECEMBER 31, 2011

In 2011, Desjardins Group, through Desjardins Financial Corporation Inc., a wholly owned subsidiary of the Federation, acquired the control of Western Financial Group Inc. (Western), a financial services company operating in western Canada, by acquiring all of its outstanding common shares for a total amount of \$285 million. In addition, Desjardins Group also took up 70,363 and 49,244 Series 3 and Series 4 preferred shares, respectively, for payments totalling \$12 million. This acquisition enabled Desjardins Group to speed up its development in western Canada.

As at the acquisition date, the fair value of the identifiable assets acquired and liabilities assumed was as follows:

	Fair value at acquisition date
<b>Net identifiable assets acquired</b>	
Cash and deposits with financial institutions	\$ 78
Securities	119
Loans	339
Other assets	263
Deposits	(299)
Other liabilities	(328)
	172
<b>Goodwill resulting from the acquisition</b>	216
Less:	
Non-controlling interests	73
<b>Total consideration</b>	315
Less:	
Cash and cash equivalents acquired	78
Balance payable to non-controlling common shareholders	18
<b>Net cash used for the acquisition</b>	<b>\$ 219</b>

The gross contractual amount receivable on loans acquired is \$340 million, of which an amount of \$5 million is not expected to be collected.

Goodwill is attributable to the significant synergies expected to result from the acquisition of Western by Desjardins Group. No portion of the goodwill recognized is tax-deductible.

Non-controlling interests, which consist of the preferred shares of Western not held by Desjardins Group, are measured at fair value, which was established based on Desjardins Group's direct and indirect bids for each of the outstanding series.

As at December 31, 2011, Western's contribution to Desjardins Group's income and net surplus earnings amounted to \$188 million and \$16 million, respectively. If the acquisition had been made at the beginning of fiscal 2011, Desjardins Group's "Total income" and "Net surplus earnings for the year after member dividends" would have amounted to \$13,281 million and \$1,351 million, respectively.

Costs of \$5 million directly attributable to the acquisition of Western were recognized under "Non-interest expense – Other" in the Combined Statement of Income for the year ended December 31, 2011.

NOTE 18

## SIGNIFICANT ACQUISITIONS AND DISPOSALS (CONTINUED)

### DISPOSAL

#### YEAR ENDED DECEMBER 31, 2012

Desjardins Group made no material disposals in 2012.

#### YEAR ENDED DECEMBER 31, 2011

On June 1, 2011, Desjardins Group sold its interest in Desjardins Credit Union Inc. (DCU) for an amount of \$10 million.

A loss of \$3 million related to the disposal of DCU has been recognized under “Other income – Other” in the Combined Statement of Income for the year ended December 31, 2011.

The sale of DCU had the following impact on Desjardins Group’s assets and liabilities:

	Carrying amount on the date of disposal
<b>Net assets sold</b>	
Cash and deposits with financial institutions	\$ 61
Securities	133
Loans	802
Other assets	8
Deposits	(965)
Other liabilities	(26)
	13
<b>Proceeds from disposal</b>	
Cash	10
Less:	
Costs directly attributable to the disposal	(1)
<b>Net proceeds from disposal</b>	9
<b>Loss on disposal before the reclassification of unrealized gains on available-for-sale securities</b>	4
Reclassification of unrealized gains on available-for-sale securities	1
<b>Loss on disposal</b>	\$ 3

DCU’s assets were presented with the data for the Personal Services and Business and Institutional Services segment.

## NOTE 19

**CAPITAL STOCK****AUTHORIZED**

Capital stock comprises qualifying shares, permanent shares, surplus shares and capital shares.

The caisses may issue an unlimited number of qualifying shares with a par value of \$5, redeemable at the option of the issuer. Members have only one vote each, no matter how many qualifying shares they own.

The Act authorizes the issue of an unlimited number of permanent and surplus shares with a par value of \$10 and \$1, respectively. These shares do not carry any voting rights and cannot be redeemed except under certain conditions stipulated by the Act. Their rate of interest is determined annually by the general meeting of each caisse. Under the interest reinvestment program, interest on surplus shares is paid in shares, while interest on permanent shares may be paid in cash or in shares. Interest is recognized under “Remuneration on permanent shares” in the Combined Statements of Changes in Equity after being approved by the general meeting of each caisse, which is held in the four months following year-end.

The Federation may issue an unlimited number of F capital shares with a par value of \$10. F capital shares may be issued to members of Desjardins caisses in Quebec, including their auxiliary members. The Federation has the right, by resolution of the Board of Directors and with the authorization of the AMF, to redeem unilaterally, in whole or in part, F capital shares at any time. The Federation may also purchase, in whole or in part, F capital shares by private agreement, at any time, with the authorization of the AMF. The repayment of principal and payment of interest are subject to compliance with certain conditions.

**ISSUED AND PAID SHARES**

	As at December 31, 2012	As at December 31, 2011
Qualifying shares	\$ 37	\$ 37
Permanent shares	2,122	2,063
Surplus shares	138	110
F capital shares	1,025	—
	<b>\$ 3,322</b>	<b>\$ 2,210</b>

**ISSUANCE OF A NEW CLASS OF SHARES OF CAPITAL STOCK**

During the year ended December 31, 2012, the Federation issued a new class of capital shares. It issued 102,589,044 F capital shares for a cash consideration of \$1,024,763,922, which represents the gross proceeds of this share issue, \$1,025,890,440 less share issue costs of \$1,126,518.

## NOTE 20

**SHARE CAPITAL****AUTHORIZED**

There is an unlimited number of Class A preferred shares, offered only to members of the *Fédération des caisses populaires de l'Ontario Inc.* and the caisses populaires of Ontario, non-voting, redeemable at the option of the issuer at the paid-up amount plus declared and unpaid dividends, non-participating and non-cumulative.

There is an unlimited number of Class B preferred shares, non-voting, redeemable at the option of the issuer, the *Fédération des caisses populaires de l'Ontario Inc.* and the caisses populaires of Ontario, at the paid-up amount plus declared and unpaid dividends, non-participating and non-cumulative. These shares may be issued in one or more series.

There is an unlimited number of Class C preferred shares, non-voting, redeemable at the option of the issuer, the *Fédération des caisses populaires de l'Ontario Inc.*, at the paid-up amount plus declared and unpaid dividends, non-participating and non-cumulative. These shares may be issued in one or more series.

NOTE 20

## SHARE CAPITAL (CONTINUED)

### SPECIFIC CHARACTERISTICS OF ISSUED AND PAID CLASS B AND C PREFERRED SHARES

#### CLASS B PREFERRED SHARES – SERIES 2000, 2002 AND 2003

The dividend rate will be equal to the higher of the average interest rate for the year on non-redeemable term deposits of five years plus 0.50% or 6.00% (Series 2000), 1.00% or 5.25% (Series 2002) and 1.00% or 4.00% (Series 2003), i.e. the minimum rate. Should the issuer be unable to pay the dividend in full, a partial dividend may be declared. The dividend may be declared every time the issuer's surplus earnings allow it and all regulatory requirements in terms of funding and cash have been met. The issuer may redeem, upon the holder's request and the Board of Directors' approval, up to a maximum of 10% of the issued and outstanding shares of the prior year. These shares have been redeemable at the option of the issuer since September 30, 2005, for Series 2000; since July 1, 2007, for Series 2002; and since March 1, 2008, for Series 2003. Shares can be redeemed only if the issuer does not or will not violate section 84 of the Ontario *Credit Unions and Caisses Populaires Act, 1994*, regarding capital adequacy.

#### CLASS C PREFERRED SHARES – SERIES 2010

The dividend rate will be equal to the highest of the following rates: the average interest rate for the year on non-redeemable term deposits of five years plus 0.50% or 4.25%, i.e. the minimum rate. Should the issuer be unable to pay the dividend in full, a partial dividend may be declared. The dividend may be declared every time the issuer's surplus earnings allow it and that all regulatory requirements in terms of funding and cash have been met. The issuer may redeem, upon the holder's request and the Board of Directors' approval, up to a maximum of 10% of the issued and outstanding shares of the prior year. They are redeemable at the option of the issuer starting on January 1, 2015. Redemption of shares can be made only if the issuer does not or will not violate section 84 of the Ontario *Credit Unions and Caisses Populaires Act, 1994*, regarding capital adequacy.

### ISSUED AND PAID SHARES

	Number of shares 2012		Number of shares 2011	
Class A preferred shares	682,000	\$ 7	684,900	\$ 7
Class B preferred shares – Series 2000	50,000	1	50,000	1
Class B preferred shares – Series 2002	380,200	4	380,200	4
Class B preferred shares – Series 2003	655,200	6	655,200	6
Class C preferred shares – Series 2010	6,205,300	62	6,000,000	60
		\$ 80		\$ 78

During fiscal 2012, the issuer paid a dividend of \$2 million in the form of Class C preferred shares – Series 2010 (205,300 shares).

During fiscal 2011, the issuer redeemed the 2,144,400 Class C preferred shares – Series 1996 for an amount of \$21 million and the 3,342,400 Class C preferred shares – Series 2002 for an amount of \$33 million. It also issued 6,000,000 Class C preferred shares – Series 2010 for an amount of \$60 million as well as 216,300 Class A preferred shares, 14,900 Class B preferred shares – Series 2002 and 7,200 Class B preferred shares – Series 2003 for a total amount of \$2 million.

NOTE 21

## ACCUMULATED OTHER COMPREHENSIVE INCOME

The following table presents the main components of "Accumulated other comprehensive income" (net of taxes).

	As at December 31, 2012		As at December 31, 2011	
	Group's share	Non-controlling interests' share	Group's share	Non-controlling interests' share
Net unrealized gains on available-for-sale securities	\$ 324	\$ 28	\$ 381	\$ 29
Net gains on derivative financial instruments designated as cash flow hedges	372	—	663	—
Other	(2)	—	—	—
<b>Accumulated other comprehensive income</b>	<b>\$ 694</b>	<b>\$ 28</b>	<b>\$ 1,044</b>	<b>\$ 29</b>

## NOTE 22

**NON-CONTROLLING INTERESTS**

Non-controlling interests are detailed as follows:

	As at December 31, 2012	As at December 31, 2011
Equity of participating policyholders of a life and health insurance subsidiary	\$ 230	\$ 181
Common shares of subsidiaries	106	91
Capital shares of a subsidiary	61	62
Preferred shares of subsidiaries	15	68
	<b>\$ 412</b>	<b>\$ 402</b>

For the years ended December 31, “Net surplus earnings for the year after member dividends” attributable to non-controlling interests were as follows:

	2012	2011
Participating policyholders of a life and health insurance subsidiary	\$ 48	\$ 15
Common shareholders of subsidiaries and holders of capital shares	24	18
Preferred shareholders of subsidiaries	3	5
	<b>\$ 75</b>	<b>\$ 38</b>

## NOTE 23

**NET INCOME (LOSS) ON SECURITIES AT FAIR VALUE THROUGH PROFIT OR LOSS****FINANCIAL INSTRUMENTS HELD FOR TRADING**

The following table presents the impact of income from financial instruments held for trading on the Combined Statements of Income for the years ended December 31.

	2012	2011
<b>Income</b>		
Net interest income	\$ 29	\$ 12
Net income (loss) on securities at fair value through profit or loss	(173)	289
	<b>\$ (144)</b>	<b>\$ 301</b>

**FINANCIAL INSTRUMENTS DESIGNATED AS AT FAIR VALUE THROUGH PROFIT OR LOSS**

The following table presents the impact of income from financial instruments designated as at fair value through profit or loss on the Combined Statements of Income for the years ended December 31.

	2012	2011
<b>Income</b>		
Net interest income	\$ 28	\$ 47
Net income on securities at fair value through profit or loss	847	1,417
	<b>\$ 875</b>	<b>\$ 1,464</b>

## NOTE 24

## OTHER INCOME – OTHER AND NON-INTEREST EXPENSE – OTHER

For the years ended December 31, “Other income – Other” appearing in the Combined Statements of Income consisted of the following:

	2012	2011
Management fees	\$ 162	\$ 173
Insurance broker commission income	108	86
Foreign exchange income	63	72
Other	277	162
	<b>\$ 610</b>	<b>\$ 493</b>

For the years ended December 31, “Non-interest expense – Other” appearing in the Combined Statements of Income consisted of the following:

	2012	2011
Professional fees	\$ 529	\$ 491
Expenses related to brokerage activities	387	371
Other employee expenses	211	200
Business and capital taxes	182	173
Expenses related to deposits, services and other	85	89
Sponsorships and donations	85	81
Amortization of intangible assets	81	68
Other	404	423
	<b>\$ 1,964</b>	<b>\$ 1,896</b>

## NOTE 25

## INCOME TAXES ON SURPLUS EARNINGS

### INCOME TAXES ON SURPLUS EARNINGS FOR THE YEAR

The income tax expense (recovery) on surplus earnings recognized in the Combined Statements of Income for the years ended December 31 is detailed as follows:

	2012	2011
<b>Current income taxes</b>		
Current income tax expense on surplus earnings	\$ 344	\$ 432
Adjustments for current tax of prior years	(5)	(8)
Tax recovery on provision for member dividends	(73)	(90)
	<b>266</b>	<b>334</b>
<b>Deferred income taxes</b>		
Origination and reversal of temporary differences	140	60
Changes in tax rates	10	(13)
	<b>150</b>	<b>47</b>
<b>Income taxes on surplus earnings</b>	<b>\$ 416</b>	<b>\$ 381</b>

Income taxes on surplus earnings presented in the Combined Statements of Income for the years ended December 31 are detailed as follows:

	2012	2011
Income taxes on surplus earnings	\$ 489	\$ 471
Tax recovery on provision for member dividends	(73)	(90)
<b>Income taxes on surplus earnings</b>	<b>\$ 416</b>	<b>\$ 381</b>

NOTE 25

## INCOME TAXES ON SURPLUS EARNINGS (CONTINUED)

### TAX RATE RECONCILIATION

The income tax expense (recovery) on surplus earnings recognized in the Combined Statements of Income for the years ended December 31 differs from the income tax expense (recovery) determined using the Canadian statutory rate for the following reasons:

	2012	2011
Income taxes at the combined statutory rate of 27.52% (28.60% in 2011)	\$ 495	\$ 496
Eligible small business deduction and additional credit for credit unions	(20)	(30)
Non-taxable investment income and other items	(55)	(56)
Changes in tax rates	10	(13)
Non-deductible expenses	12	15
Adjustment for current tax of prior years	(5)	(8)
Other	(21)	(23)
	<b>\$ 416</b>	<b>\$ 381</b>

The statutory rate reduction is mainly due to the fact that the general federal tax rate was 15.00% in 2012, compared to 16.50% in 2011.

### INCOME TAX EXPENSE ON OTHER COMPREHENSIVE INCOME

The income tax expense (recovery) related to each component of other comprehensive income for the year is presented in the following table for the years ended December 31.

	2012	2011
Net unrealized gains on available-for-sale securities	\$ 2	\$ 90
Reclassification of gains on available-for-sale securities to the Combined Statements on Income	(35)	(48)
Net gains (losses) on derivative financial instruments designated as cash flow hedges	(74)	140
Reclassification of gains on derivative financial instruments designated as cash flow hedges to the Combined Statements of Income	(32)	(33)
<b>Total income tax expense</b>	<b>\$ (139)</b>	<b>\$ 149</b>
<b>Composition of income tax expense</b>		
Current income taxes	(21)	24
Deferred income taxes	(118)	125
	<b>\$ (139)</b>	<b>\$ 149</b>

### INCOME TAX EXPENSE ON ITEMS OF THE COMBINED STATEMENTS OF CHANGES IN EQUITY

Current income taxes recognized in the Combined Statements of Changes in Equity for the years ended December 31 are detailed as follows:

	2012	2011
Current income tax recovery on remuneration on permanent shares	\$ (25)	\$ (25)

### DEFERRED INCOME TAXES

The deferred income tax sources are as follows:

	Combined Balance Sheets		Combined Statements of Income	
	As at December 31, 2012	As at December 31, 2011	2012	2011
<b>Deferred tax assets</b>				
Insurance and investment contract liabilities	\$ 61	\$ 98	\$ 37	\$ 80
Allowance for credit losses	71	74	4	7
Defined benefit plan liabilities	425	530	90	(1)
Tax losses	62	115	61	8
Other	5	—	—	—
	<b>624</b>	<b>817</b>	<b>192</b>	<b>94</b>
<b>Deferred tax liabilities</b>				
Property, plant and equipment and investment property	105	103	5	(22)
Securities and other financial instruments	103	275	(59)	(21)
Other	—	14	12	(4)
	<b>208</b>	<b>392</b>	<b>(42)</b>	<b>(47)</b>
<b>Net deferred income tax assets</b>	<b>\$ 416</b>	<b>\$ 425</b>	<b>\$ 150</b>	<b>\$ 47</b>

NOTE 25

## INCOME TAXES ON SURPLUS EARNINGS (CONTINUED)

Deferred tax assets and liabilities are presented as follows in the Combined Balance Sheets:

	As at December 31, 2012	As at December 31, 2011
Deferred tax assets <sup>(1)</sup>	\$ 758	\$ 856
Deferred tax liabilities <sup>(1)</sup>	342	431
	\$ 416	\$ 425

(1) Deferred income taxes will reverse mainly in the long term.

The amount of deductible temporary differences, tax losses and tax credits for which no deferred tax assets have been recognized in the Combined Balance Sheets was \$33 million (\$3 million as at December 31, 2011). These amounts do not expire, apart from \$21 million set to expire in 2013.

NOTE 26

## DEFINED BENEFIT PLANS

### CHANGE IN DEFINED BENEFIT PLAN LIABILITIES

Defined benefit plan liabilities are as follows:

	As at December 31, 2012				As at December 31, 2011			
	Group pension plans	Other group plan <sup>(1)</sup>	Other <sup>(2)</sup>	Total	Group pension plans	Other group plan <sup>(1)</sup>	Other <sup>(2)</sup>	Total
<b>Change in defined benefit plan obligation</b>								
Defined benefit plan obligation at beginning of year	\$ 8,334	\$ 604	\$ 162	\$ 9,100	\$ 7,814	\$ 556	\$ 158	\$ 8,528
Current service costs	211	18	7	236	215	15	6	236
Interest costs	429	31	8	468	423	30	8	461
Participants' contributions	181	—	—	181	158	—	—	158
Benefits paid	(300)	(22)	(7)	(329)	(260)	(19)	(6)	(285)
Past service costs	22	—	—	22	—	—	—	—
Actuarial losses (gains)	720	28	18	766	(20)	22	7	9
Other changes	(1)	(3)	(2)	(6)	4	—	(11)	(7)
<b>Defined benefit plan obligation at end of year</b>	<b>\$ 9,596</b>	<b>\$ 656</b>	<b>\$ 186</b>	<b>\$ 10,438</b>	<b>\$ 8,334</b>	<b>\$ 604</b>	<b>\$ 162</b>	<b>\$ 9,100</b>
<b>Change in fair value of plan assets</b>								
Fair value of plan assets at beginning of year	\$ 5,879	\$ —	\$ 33	\$ 5,912	\$ 5,652	\$ —	\$ 40	\$ 5,692
Expected return on plan assets	444	—	2	446	416	—	2	418
Actuarial (losses) gains	156	—	1	157	(366)	—	(4)	(370)
Employers' contributions <sup>(3)</sup>	604	—	6	610	274	—	5	279
Participants' contributions	181	—	—	181	158	—	—	158
Benefits paid	(299)	—	(1)	(300)	(259)	—	(1)	(260)
Other changes	5	—	—	5	4	—	(9)	(5)
<b>Fair value of plan assets at end of year</b>	<b>\$ 6,970</b>	<b>\$ —</b>	<b>\$ 41</b>	<b>\$ 7,011</b>	<b>\$ 5,879</b>	<b>\$ —</b>	<b>\$ 33</b>	<b>\$ 5,912</b>
<b>Funding status at end of year</b>	<b>\$ (2,626)</b>	<b>\$ (656)</b>	<b>\$ (145)</b>	<b>\$ (3,427)</b>	<b>\$ (2,455)</b>	<b>\$ (604)</b>	<b>\$ (129)</b>	<b>\$ (3,188)</b>
Unamortized actuarial losses	1,624	69	32	1,725	1,078	41	19	1,138
Unrecognized past service costs	3	(49)	2	(44)	1	(56)	3	(52)
<b>Defined benefit plan liabilities</b>	<b>\$ (999)</b>	<b>\$ (636)</b>	<b>\$ (111)</b>	<b>\$ (1,746)</b>	<b>\$ (1,376)</b>	<b>\$ (619)</b>	<b>\$ (107)</b>	<b>\$ (2,102)</b>
<b>Funding status</b>								
<b>Funded plans</b>								
Defined benefit plan liabilities	\$ 9,524	\$ —	\$ 64	\$ 9,588	\$ 8,281	\$ —	\$ 50	\$ 8,331
Fair value of plan assets	6,970	—	41	7,011	5,879	—	33	5,912
	\$ (2,554)	\$ —	\$ (23)	\$ (2,577)	\$ (2,402)	\$ —	\$ (17)	\$ (2,419)
<b>Unfunded plans</b>								
Defined benefit plan liabilities	\$ 72	\$ 656	\$ 122	\$ 850	\$ 53	\$ 604	\$ 112	\$ 769
	\$ (72)	\$ (656)	\$ (122)	\$ (850)	\$ (53)	\$ (604)	\$ (112)	\$ (769)

(1) Medical, dental and life insurance plan.

(2) Pension plans and medical, dental and life insurance plans not representing group plans.

(3) In 2012, the employer paid supplemental contributions of \$288 million to the main group pension plan. No supplemental contribution had been paid in 2011.

## NOTE 26

**DEFINED BENEFIT PLANS (CONTINUED)****PRINCIPAL ACTUARIAL ASSUMPTIONS**

The principal actuarial assumptions used to measure the defined benefit plan obligation and the defined benefit plan cost are as follows:

	As at December 31, 2012		As at December 31, 2011	
	Group pension plans	Other group plan <sup>(3)</sup>	Group pension plans	Other group plan <sup>(3)</sup>
Discount rate for the obligation <sup>(1)</sup>	4.45%	4.45%	5.00%	5.00%
Expected rate of salary increases	3.00	3.00	3.00	3.00
Discount rate for the cost	5.00	5.00	5.25	5.25
Expected rate of return on plan assets <sup>(2)</sup>	7.25	—	7.25	—
Estimated annual growth rate for covered healthcare cost	—	4.99	—	5.73
Expected average remaining working life of employees	12.10 years	10.73 years	12.38 years	10.77 years

(1) Discount rates used for pension plans and the other group plan have been determined based on high-quality corporate bonds with terms and conditions corresponding to those of the plans' cash flows.

(2) Expected rates of return on plan assets are based on market prices at the reporting date, take into account broker forecasts and are applicable to the period over which the obligation must be settled.

(3) Medical, dental and life insurance plan.

**SENSITIVITY OF KEY ASSUMPTIONS IN 2012**

Because of the long-term nature of employee benefits, there are significant uncertainties related to the recognition of balances surrounding the assumptions used. The following table shows the impact of a one percentage point change in key assumptions on the defined benefit plan obligation and the costs recognized under defined benefit plans.

	As at December 31, 2012	
	Change in defined benefit plan obligation	Change in defined benefit plan cost recognized
<b>Group pension plans</b>		
Discount rate		
1% increase	\$ (1,486)	\$ (55)
1% decrease	1,980	72
Expected rate of salary increases		
1% increase	498	61
1% decrease	(419)	(48)
Long-term rate of return on plan assets		
1% increase	—	(57)
1% decrease	—	57
<b>Other group plan</b>		
Discount rate		
1% increase	(98)	(3)
1% decrease	127	4
Rate of increase in future compensation		
1% increase	10	1
1% decrease	(9)	(1)
Healthcare costs <sup>(1)</sup>		
1% increase	71	7
1% decrease	(56)	(5)

(1) As at December 31, 2011, the impact of a 1% increase and a 1% decrease in healthcare costs on the defined benefit plan obligation was an increase of \$64 million and a decrease of \$51 million, respectively. In addition, the impact of a 1% increase and a 1% decrease in healthcare costs on the costs recognized under defined benefit plans was an increase of \$6 million and a decrease of \$4 million, respectively.

NOTE 26

## DEFINED BENEFIT PLANS (CONTINUED)

### ALLOCATION OF GROUP PENSION PLAN ASSETS

The fair value of group pension plan assets is detailed as follows, as a percentage:

	As at December 31, 2012	As at December 31, 2011
<b>Main asset categories</b>		
Shares	38.8%	40.1%
Bonds	35.5	29.9
Real estate	12.5	12.7
Other	13.2	17.3

As at December 31, 2012, the plan held eligible investments in money market securities and segregated funds issued by Desjardins Group entities, whose fair value totalled \$105 million (\$136 million as at December 31, 2011).

### DEFINED BENEFIT PLAN COST RECOGNIZED

The amounts recognized in profit or loss under “Salaries and fringe benefits” for the years ended December 31 are as follows:

	2012			2011		
	Group pension plans	Other group plan <sup>(1)</sup>	Other <sup>(2)</sup>	Group pension plans	Other group plan <sup>(1)</sup>	Other <sup>(2)</sup>
Current service costs	\$ 211	\$ 14	\$ 7	\$ 215	\$ 10	\$ 6
Interest costs	429	31	8	423	30	8
Expected return on plan assets	(444)	—	(2)	(416)	—	(2)
Net actuarial losses recognized during the year	16	—	3	2	—	8
Past service costs	22	(7)	1	—	(7)	1
Other	—	—	—	(1)	—	—
	<b>\$ 234</b>	<b>\$ 38</b>	<b>\$ 17</b>	<b>\$ 223</b>	<b>\$ 33</b>	<b>\$ 21</b>

(1) Medical, dental and life insurance plan.

(2) Pension plans and medical, dental and life insurance plans not representing group plans.

For the year ended December 31, 2012, the actual return on plan assets was \$604 million (\$49 million in 2011).

### EXPECTED CONTRIBUTIONS FOR 2013

Desjardins Group expects to contribute \$344 million to its defined benefit pension plans in the next year. If necessary, the employer will make supplemental contributions to the main group pension plan.

### RETROSPECTIVE DISCLOSURES

Amounts related to 2012 and the two previous years are as follows:

	As at December 31, 2012			As at December 31, 2011			As at December 31, 2010		
	Group pension plans	Other group plan <sup>(1)</sup>	Other <sup>(2)</sup>	Group pension plans	Other group plan <sup>(1)</sup>	Other <sup>(2)</sup>	Group pension plans	Other group plan <sup>(1)</sup>	Other <sup>(2)</sup>
Defined benefit plan liabilities	\$ 9,596	\$ 656	\$ 186	\$ 8,334	\$ 604	\$ 162	\$ 7,814	\$ 556	\$ 158
Fair value of plan assets	6,970	—	41	5,879	—	33	5,652	—	40
Plan surplus (deficit)	(2,626)	(656)	(145)	(2,455)	(604)	(129)	(2,162)	(556)	(118)
Experience gains (losses) on defined benefit plan obligations	161	(3)	(3)	(148)	(15)	1	(36)	(3)	—
Experience gains (losses) on plan assets	<b>\$ 157</b>	<b>\$ —</b>	<b>\$ 1</b>	<b>\$ (366)</b>	<b>\$ —</b>	<b>\$ (4)</b>	<b>\$ 170</b>	<b>\$ —</b>	<b>\$ 1</b>

(1) Medical, dental and life insurance plan.

(2) Pension plans and medical, dental and life insurance plans not representing group plans.

As at January 1, 2010, the liability, fair value of assets and deficit balances for the group pension plans and other group plan were \$6,946 million, \$4,944 million and \$2,002 million, respectively. For the other plans, these balances were \$131 million, \$32 million and \$99 million, respectively.

## NOTE 27

## COMMITMENTS, GUARANTEES AND CONTINGENT LIABILITIES

### COMMITMENTS

#### COMMITMENTS RELATED TO FINANCIAL INSTRUMENTS WITH CONTRACTUAL AMOUNTS REPRESENTING A CREDIT RISK

The primary purpose of these instruments is to ensure that members and clients have funds available, when necessary, for variable maturity terms and under specific conditions. Desjardins Group's policy with respect to collateral for these credit instruments is generally the same as for loans.

The total amount of credit instruments does not necessarily represent future cash requirements since many of these instruments will expire or terminate without being funded. The following table presents the contractual amounts for these commitments.

	As at December 31, 2012	As at December 31, 2011
Commitments made		
Guarantees and standby letters of credit	\$ 906	\$ 733
Securities lending <sup>(1)</sup>	1,848	1,512
Credit commitments		
Original term of 1 year or less	55,236	50,260
Original term of over 1 year	6,124	5,444

(1) Secured by marketable securities generally issued by the federal or provincial governments, representing 102% of the contractual amount.

#### GUARANTEES AND STANDBY LETTERS OF CREDIT

Guarantees and standby letters of credit represent irrevocable commitments by Desjardins Group to make payments in the event that a member or client cannot meet financial obligations to third parties. Desjardins Group's policy with respect to collateral received for these instruments is generally the same as for loans. The term of these products does not exceed five years.

The collective allowance for credit losses covers all credit risks, including guarantees and standby letters of credit.

#### SECURITIES LENDING

In the normal course of operations, Desjardins Group lends its own securities or those of members and clients. When lending securities of members or clients, Desjardins Group acts as an agent for the owner of a security, who agrees to lend it to a borrower for a commission under the terms of a pre-arranged contract.

In securities lending transactions, the loans must at all times be secured by the borrower (secured by marketable securities generally issued by the federal and provincial governments). There is a risk of loss if the borrower defaults on its commitments and the value of the collateral is not adequate to cover the amount of the loan. The credit risk related to these transactions is considered to be minimal since Desjardins Group deals only with reputable stock brokerage firms and financial institutions. Furthermore, the borrower pledges securities of a value that is at least equivalent to the amount of the loan adjusted on a daily basis. The securities lending transactions for which securities were received as collateral are included in the table above, whereas the securities lending transactions of \$7,983 million as at December 31, 2012 (\$8,500 million in 2011), for which cash was received as collateral, are excluded from the table above because they are recorded under "Commitments related to securities lent or sold under repurchase agreements" in the Combined Balance Sheets.

#### CREDIT COMMITMENTS

Credit commitments represent unused portions of authorizations to extend credit in the form of loans, guarantees or letters of credit.

Additional information on these commitments is provided in the "Asset-backed term notes" section of Note 6, "Securities".

NOTE 27

## COMMITMENTS, GUARANTEES AND CONTINGENT LIABILITIES (CONTINUED)

### GUARANTEES

#### MAXIMUM POTENTIAL AMOUNT OF FUTURE PAYMENTS

The guarantees that Desjardins Group granted to third parties and the maximum potential amount of future payments under these guarantees are as follows:

	As at December 31, 2012	As at December 31, 2011
Guarantees and standby letters of credit	\$ 906	\$ 733
Credit default swaps	559	601
Guarantee for securities lending with indemnification	1,818	2,066
	<b>\$ 3,283</b>	<b>\$ 3,400</b>

#### CREDIT DEFAULT SWAPS

Desjardins Group has entered into credit default swaps with bank counterparties. It has made an irrevocable commitment to the counterparties to assume the credit risk for the bonds that constitute the underlying assets for the swaps. The guarantee given by Desjardins Group is to provide partial or total payment for one security or a group of securities following an unfavourable event leading to a payment default.

The maximum amount of the guarantee is equal to the notional amount of the swap. The amounts to be disbursed will depend on the nature of the default and the recovery rates of the securities in collection.

The underlying assets for the swaps are credit derivatives within high-quality securitization structures. The swaps mature on various dates through 2017.

#### GUARANTEE FOR SECURITIES LENDING WITH INDEMNIFICATION

As part of its asset custody activities, Desjardins Group entered into securities lending agreements with members and clients under which Desjardins Group obtains guarantees in order to protect itself against any potential losses. The guarantee for securities lending with indemnification represents the contractual amount of members' and clients' securities for which Desjardins Group is the custodian. As at December 31, 2012, "Commitments related to securities lent or sold under repurchase agreements", recognized in the Combined Balance Sheet, included securities lending with indemnification for which a cash amount of \$718 million (\$1,099 million in 2011) was received as a guarantee. An additional amount of \$1,100 million (\$967 million in 2011) received as securities was included in the "Maximum potential amount of future payments" table.

#### OTHER INDEMNIFICATION AGREEMENTS

In the normal course of its operations, Desjardins Group enters into agreements containing indemnification provisions. The indemnifications are normally related to the sale of assets, purchase agreements, service agreements, lease agreements, clearing agreements, and transfers of assets or shares. Under these agreements, Desjardins Group may be liable for indemnifying a counterparty if certain events occur, such as amendments to statutes and regulations (including tax rules) as well as to disclosed financial positions, the existence of undisclosed liabilities, and losses resulting from third-party activities or as a result of third-party litigation. The indemnification provisions vary from one contract to the next. In several cases, no predetermined amount or limit is stated in the contract, and future events that would trigger a payment would be difficult to foresee. Therefore, the maximum amount that Desjardins Group could be required to pay counterparties cannot be estimated.

In the past, payments made under these agreements have been immaterial.

## NOTE 27

## COMMITMENTS, GUARANTEES AND CONTINGENT LIABILITIES (CONTINUED)

### FINANCIAL ASSETS PLEDGED AS COLLATERAL

The carrying amounts of financial assets pledged as collateral by Desjardins Group in the normal course of operations are presented in the following table:

	As at December 31, 2012	As at December 31, 2011
Financial assets pledged as collateral to the following counterparties:		
Bank of Canada	\$ 121	\$ 137
Clearing systems, payment systems and depositories <sup>(1)</sup>	8,123	7,817
Financial assets pledged as collateral for the following transactions:		
Transactions on derivative financial instruments	46	73
Securities borrowing	30	159
Commitments related to securities lent or sold under repurchase agreements	7,587	7,385
Securitization transactions	6,280	4,486
Covered bonds	2,671	1,157
Other	2	—
	<b>\$ 24,860</b>	<b>\$ 21,214</b>

(1) In the normal course of its operations, Desjardins Group must pledge collateral to the Bank of Canada for the use of the Large Value Transfer System. Since 2010, the Bank of Canada has allowed Desjardins Group to pledge as collateral assets other than securities. Therefore, Desjardins Group used for this purpose credit card receivables having a carrying amount of \$7,791 million as at December 31, 2012 (\$7,530 million in 2011).

### FINANCIAL ASSETS HELD AS COLLATERAL

As at December 31, 2012, the fair value of the financial assets held as collateral that Desjardins Group is permitted to sell or repledge in the absence of default totalled \$5,340 million (\$5,610 million as at December 31, 2011). The fair value of financial assets accepted as collateral sold or repledged amounted to \$3,663 million (\$3,497 million as at December 31, 2011).

These financial assets held as collateral were obtained as a result of transactions involving securities borrowed or purchased under reverse repurchase agreements. Such transactions are carried out under normal market conditions for these types of transactions.

As at December 31, 2012, Desjardins Group had not entered into any securities lending transactions in exchange for securities for which such securities had been repledged or relent.

### CONTINGENT LIABILITIES

In the normal course of operations, Desjardins Group is a party to various legal claims and lawsuits relating to its various products, services, investments and other activities. Motions for leave to commence class actions have been filed against certain Desjardins Group entities, notably with respect to the management and distribution of guaranteed-capital products.

More specifically, a class action has been filed against Desjardins Group for the reimbursement of foreign currency exchange fees charged to Visa Desjardins cardholders. On June 11, 2009, the Superior Court of Quebec had required the reimbursement of such fees under terms that were to be set subsequently by the Court. On August 2, 2012, the Court of Appeal of Quebec reversed the decision by ruling in favour of Desjardins Group's arguments. In October, the plaintiff sought leave to appeal this decision with the Supreme Court of Canada. Desjardins Group awaits this decision.

It is not currently possible to predict the outcome of these legal claims and lawsuits (including the above-mentioned class action), the timing of such outcomes, or the potential impact on Desjardins Group's financial position. In management's opinion, it is possible that the fair value of the contingent liabilities resulting from these legal claims and lawsuits, to the extent such an amount can be estimated, could have an impact on Desjardins Group's combined profit or loss for a specific period. However, it would not have a significant adverse impact on Desjardins Group's combined financial position.

NOTE 28

## LEASES

### LEASES – AS LESSEE

#### OPERATING LEASE

The minimum future commitments under leases for premises and equipment for the years ended December 31 are presented in the following table.

	2012	2011
Under 1 year	\$ 67	\$ 87
1 to 5 years	220	265
Over 5 years	151	191
	438	543
<b>Total future minimum sublease payments to be received</b>	<b>\$ (1)</b>	<b>\$ (1)</b>

Lease payments recognized as an expense for the years ended December 31 are as follows:

	2012	2011
Minimum payments	\$ 74	\$ 84
Contingent rents	1	—
Sublease income	(15)	(7)
<b>Total lease expenses</b>	<b>\$ 60</b>	<b>\$ 77</b>

### LEASES – AS LESSOR

#### OPERATING LEASE

For the years ended December 31, future minimum lease payments to be received under non-cancellable leases for premises and equipment are as follows:

	2012	2011
Under 1 year	\$ 65	\$ 96
1 to 5 years	163	221
Over 5 years	69	169
<b>Total future minimum payments</b>	<b>\$ 297</b>	<b>\$ 486</b>

Total contingent rents recognized as income for the year ended December 31, 2012, were \$2 million (\$2 million in 2011).

NOTE 29

## FINANCIAL INSTRUMENT RISK MANAGEMENT

Desjardins Group is exposed to different types of financial instrument risks in the normal course of operations, including credit risk, market risk and liquidity risk. The manner in which Desjardins Group assesses its risks as well as the objectives, policies and methods it uses to manage them are presented in Section 4.1, "Risk Management", of the Management's Discussion and Analysis. The shaded boxes containing text and tables presented in that section are an integral part of these Combined Financial Statements.

## NOTE 30

## INTEREST RATE SENSITIVITY AND MATURITY MATCHING

The following tables present the exposure to interest rate risks. Financial instruments are presented based on their maturity date or repricing date, whichever is earlier.

	As at December 31, 2012							Total
	Floating rate	Under 3 months	3 to 6 months	Over 6 to 12 months	Over 1 to 5 years	Over 5 years	Non-interest-sensitive and provisions	
<b>Assets</b>								
Cash and deposits with financial institutions	\$ —	\$ —	\$ —	\$ —	\$ —	\$ —	\$ 1,669	\$ 1,669
Securities	646	4,466	1,289	1,377	15,571	14,018	2,945	40,312
<i>Effective interest rate</i>		1.70%	1.95%	2.41%	2.22%	4.32%		
Securities borrowed or purchased under reverse repurchase agreements	—	4,078	299	—	—	—	—	4,377
<i>Effective interest rate</i>		1.76%	2.95%					
Loans	43,326	15,200	13,741	18,394	39,319	2,475	121	132,576
<i>Effective interest rate</i>		3.63%	3.88%	3.79%	4.36%	5.23%		
Segregated fund assets and other assets <sup>(1)</sup>	—	(2,529)	—	—	2,624	—	17,677	17,772
	\$ 43,972	\$ 21,215	\$ 15,329	\$ 19,771	\$ 57,514	\$ 16,493	\$ 22,412	\$ 196,706
<b>Liabilities and equity</b>								
Deposits	\$ 13,742	\$ 15,905	\$ 8,530	\$ 15,575	\$ 42,952	\$ 1,301	\$ 31,619	\$ 129,624
<i>Effective interest rate</i>		1.30%	2.20%	1.83%	2.69%	3.38%		
Commitments related to securities sold short	129	131	6	—	2,222	2,477	12	4,977
<i>Effective interest rate</i>		2.71%	5.25%		2.11%	3.89%		
Commitments related to securities lent or sold under repurchase agreements	—	7,472	—	—	—	—	511	7,983
<i>Effective interest rate</i>		2.21%						
Insurance and investment contract liabilities	—	—	—	—	—	—	17,777	17,777
Other liabilities <sup>(1)</sup>	(139)	1,059	—	(505)	(386)	—	17,606	17,635
Subordinated bonds	—	—	—	—	1,688	1,393	—	3,081
<i>Effective interest rate</i>					4.88%	5.10%		
Equity	—	—	—	—	—	—	15,629	15,629
	\$ 13,732	\$ 24,567	\$ 8,536	\$ 15,070	\$ 46,476	\$ 5,171	\$ 83,154	\$ 196,706
Sensitivity gap – Combined Balance Sheet items	\$ 30,240	\$ (3,352)	\$ 6,793	\$ 4,701	\$ 11,038	\$ 11,322	\$ (60,742)	\$ —
Sensitivity gap – Derivative financial instruments, based on notional amounts	—	(1,527)	6	(101)	(85)	1,707	—	—
<b>Total interest rate sensitivity gap</b>	<b>\$ 30,240</b>	<b>\$ (4,879)</b>	<b>\$ 6,799</b>	<b>\$ 4,600</b>	<b>\$ 10,953</b>	<b>\$ 13,029</b>	<b>\$ (60,742)</b>	<b>\$ —</b>

(1) Segregated fund assets and liabilities are not exposed to interest rate risk. For more information, see Note 9, "Segregated funds".

NOTE 30

## INTEREST RATE SENSITIVITY AND MATURITY MATCHING (CONTINUED)

	As at December 31, 2011								
	Floating rate	Under 3 months	3 to 6 months	Over 6 to 12 months	Over 1 to 5 years	Over 5 years	Non-interest- sensitive and provisions	Total	
<b>Assets</b>									
Cash and deposits with financial institutions	\$ —	\$ —	\$ —	\$ —	\$ —	\$ —	\$ 1,356	\$ 1,356	
Securities	952	3,841	994	2,523	17,034	13,984	1,877	41,205	
<i>Effective interest rate</i>		1.50%	1.69%	2.19%	2.29%	4.34%			
Securities borrowed or purchased under reverse repurchase agreements	—	738	—	—	—	—	4,221	4,959	
<i>Effective interest rate</i>		1.00%							
Loans	44,700	13,374	10,520	17,083	36,528	2,680	269	125,154	
<i>Effective interest rate</i>		3.73%	4.48%	4.34%	4.86%	5.48%			
Segregated fund assets and other assets <sup>(1)</sup>	—	(1,558)	—	10	1,643	—	17,368	17,463	
	\$ 45,652	\$ 16,395	\$ 11,514	\$ 19,616	\$ 55,205	\$ 16,664	\$ 25,091	\$ 190,137	
<b>Liabilities and equity</b>									
Deposits	\$ 13,452	\$ 13,857	\$ 6,198	\$ 15,727	\$ 42,668	\$ 2,147	\$ 29,354	\$ 123,403	
<i>Effective interest rate</i>		1.27%	2.19%	2.10%	2.69%	3.60%			
Commitments related to securities sold short	112	241	57	35	1,849	3,040	7	5,341	
<i>Effective interest rate</i>		2.50%	2.90%	2.11%	3.04%	3.40%			
Commitments related to securities lent or sold under repurchase agreements	—	1,937	—	—	—	—	6,563	8,500	
<i>Effective interest rate</i>		0.99%							
Insurance and investment contract liabilities	—	—	—	—	—	—	17,008	17,008	
Other liabilities <sup>(1)</sup>	—	712	2	8	(371)	2	18,557	18,910	
Subordinated bonds	—	—	—	—	—	3,350	—	3,350	
<i>Effective interest rate</i>						5.10%			
Equity	—	—	—	—	—	—	13,625	13,625	
	\$ 13,564	\$ 16,747	\$ 6,257	\$ 15,770	\$ 44,146	\$ 8,539	\$ 85,114	\$ 190,137	
Sensitivity gap – Combined Balance Sheet items	\$ 32,088	\$ (352)	\$ 5,257	\$ 3,846	\$ 11,059	\$ 8,125	\$ (60,023)	\$ —	
Sensitivity gap – Derivative financial instruments, based on notional amounts	228	(23,347)	(1,604)	(2,436)	23,837	3,322	—	—	
<b>Total interest rate sensitivity gap</b>	<b>\$ 32,316</b>	<b>\$ (23,699)</b>	<b>\$ 3,653</b>	<b>\$ 1,410</b>	<b>\$ 34,896</b>	<b>\$ 11,447</b>	<b>\$ (60,023)</b>	<b>\$ —</b>	

(1) Segregated fund assets and liabilities are not exposed to interest rate risk. For more information, see Note 9, "Segregated funds".

NOTE 31

## CAPITAL MANAGEMENT

The goal of capital management at Desjardins Group is to ensure that a sufficient level of high-quality capital is maintained for the following reasons: to have flexibility for its development, to maintain a favourable credit rating and to maintain the confidence of depositors and financial markets.

With respect to regulatory capital, the capital adequacy and composition of Desjardins Group as a whole are evaluated using the guideline on adequacy of capital base standards issued by the AMF. The AMF requires that a minimum amount of capital be maintained on a combined basis by all the components, mainly the caisses, the Federation (non-consolidated), *Caisse centrale Desjardins*, *Fonds de sécurité Desjardins*, *Capital Desjardins inc.*, Western Financial Group Inc., Desjardins Securities Inc. and Desjardins Trust Inc. This capital takes into consideration investments made in other Desjardins Group components.

Capital management is the responsibility of Desjardins Group's Board of Directors. To support it with this task, it has mandated the Finance and Risk Management Committee and the Asset/Liability Committee to ensure that Desjardins Group has a sufficient and reliable capital base. Therefore, every year, the Finance Executive Division and Office of the CFO of Desjardins Group prepares, with the help of its components, a capitalization plan that is combined with the integrated capital management framework and allows to set and update capital objectives and targets for all of the components.

Desjardins Group's capital ratios are calculated according to the guideline on adequacy of capital base standards applicable to financial services cooperatives, issued by the AMF. This regulatory framework is largely based on the revised framework for international convergence of capital measurement and capital standards (Basel II) issued by the Bank for International Settlements (BIS). In that regard, the AMF allowed Desjardins Group to use the Advanced Internal Ratings-Based approach for credit risk related to retail loan portfolios (individuals). Other credit exposures and market risk are assessed according to the Standardized Approach, while operational risk is calculated based on the Basic Indicator Approach. The AMF's minimum requirement has been set at a total capital ratio of 11.5%. The new methods have mainly affected the calculation of risk-weighted assets. The calculation of capital, however, has not been significantly changed.

The regulatory capital of Desjardins Group, which constitutes capital, differs from the equity disclosed in the Combined Balance Sheets. It comprises two classes: Tier 1 capital and Tier 2 capital.

Tier 1 capital includes more permanent capital items than Tier 2 capital. It consists of eligible capital shares, reserves, undistributed surplus earnings and non-controlling interests. Goodwill is deducted from that total. Tier 2 capital consists of subordinated bonds, eligible preferred and qualifying shares and the eligible portion of the collective allowance for credit losses. As prescribed by the current AMF guidelines, investments in insurance companies and affiliated companies as well as unrated securitization exposures are not combined for purposes of computing risk assets but are deducted from Tier 2 capital up to the amount of Tier 2 capital. Any excess is deducted from Tier 1 capital.

In terms of developing the Integrated Capital Management Framework, the financial goal for Desjardins Group's Tier 1 capital ratio was maintained at a minimum of 15% under Basel II (the same level as for the total capital ratio), considering the global economic context, the new regulatory requirements announced by the BIS with respect to Basel III (in effect as of January 1, 2013) and the implementation of the IFRS as a new accounting framework. In that respect, as at January 1, 2011—the date of conversion to IFRS—Desjardins Group elected to use the transitional provisions of the Notice issued by the AMF. This election is irrevocable and helps mitigate the impact of the new standards through a quarterly adjustment of Desjardins Group's undistributed surplus earnings over a two-year period ending December 31, 2012. Accordingly, for purposes of calculating the Tier I capital ratio, Desjardins Group has amortized the eligible portion of the IFRS impact of \$1,157 million on a straight-line basis between January 1, 2011, and December 31, 2012.

Since the implementation of Basel II, Desjardins Group has applied the deferred treatment prescribed by the AMF, under which equity related to investments in its insurance subsidiaries made before January 1, 2007, is fully deducted from Tier 2 capital, until fiscal 2012. Effective 2012, this equity is deducted in equal shares of 50% from Tier 1 capital and Tier 2 capital. The end of the application of this deferred treatment had an impact on Tier 1 capital ratio.

In addition to minimum Tier 1 and total capital ratios, the AMF requires that Desjardins Group maintains an assets-to-regulatory capital ratio of less than 20. This ratio determines the overall regulatory capital adequacy with respect to total assets of the entity, including certain off-balance sheet items.

NOTE 31

## CAPITAL MANAGEMENT (CONTINUED)

The following table presents the composition of Desjardins Group's regulatory capital.

(in millions of Canadian dollars)

	As at December 31, 2012	As at December 31, 2011
<b>Tier 1 capital</b>		
Eligible capital shares	\$ 3,294	\$ 2,186
Reserves	10,216	9,032
Undistributed surplus earnings	1,282	1,236
Deferral attributable to IFRS adoption	—	578
Non-controlling interests	60	60
Goodwill	(341)	(336)
Other deductions <sup>(1)</sup>	(1,586)	(423)
<b>Total Tier 1 capital</b>	<b>12,925</b>	<b>12,333</b>
<b>Tier 2 capital</b>		
Subordinated bonds	3,092	3,363
Eligible collective allowance	261	256
Other eligible securities	112	110
Non-controlling interests	15	68
Other deductions <sup>(1)</sup>	(1,578)	(2,379)
<b>Total Tier 2 capital</b>	<b>1,902</b>	<b>1,418</b>
<b>Total regulatory capital</b>	<b>\$ 14,827</b>	<b>\$ 13,751</b>

(1) Includes the provision deficit related to the Internal Ratings-Based approach, unrated securitization exposures and investments in components that are deconsolidated for regulatory capital purposes (mainly from Desjardins Financial Security Life Assurance Company and Desjardins General Insurance Group Inc., net of the unamortized balance of the impact of IFRS adoption on these investments) and in associates.

Desjardins Group's regulatory capital amounted to \$14,827 million at the reporting date, up \$1,076 million from December 31, 2011. This increase is mainly explained by the surplus earnings for the year of \$1,312 million, based on the scope of application of the guideline on adequacy of capital base standards, and the issue of subordinated bonds of \$1,025 million, offset by the unamortized impact of IFRS adoption of \$578 million and the redemption of \$300 million of subordinated bonds and the \$263 million increase in deductions related to investments in the insurance subsidiaries.

On May 1, 2012, the Federation obtained venture reporting issuer status from the AMF. Also, on June 18, 2012, the Federation launched a capital share issuance of up to \$1.2 billion. These capital shares, currently included in Tier 1 capital under Basel II, meet the upcoming capital regulatory requirements (Basel III) as Tier 1a capital. As described in Note 19, "Capital stock", an amount of \$1,025 million had been issued as at December 31, 2012.

During the second quarter of 2012, Desjardins Group also called all of its outstanding Senior Series C subordinated bonds in the amount of \$300 million. These subordinated bonds are included in Desjardins Group's Tier 2 capital.

The capital adequacy of Quebec caisses and *Caisse centrale Desjardins* is governed by standards established by the Federation. The standards draw on those of the AMF and address capital base adequacy, items comprising capital base and proportions between those items.

Desjardins Financial Security Life Assurance Company is also governed by the AMF under its provincial charter. It must also comply with the standards set by the regulatory authorities of the other provinces and territories in which it operates. In Quebec, insurance companies must comply with the capital adequacy requirements of the AMF in order to support their solvency.

Desjardins General Insurance Group Inc. is subject to the following regulatory requirements: to support their solvency, property and casualty insurance subsidiaries in Quebec must comply with the AMF's capital adequacy requirements through the Minimum Capital Test (MCT), while subsidiaries outside Quebec must comply with the MCT requirements issued by OSFI.

The life and health insurance subsidiary of Western Financial Group Inc. is governed by OSFI under its federal charter and must comply with the Minimum Continuing Capital and Surplus Requirements. The property and casualty insurance subsidiary of Western Financial Group Inc. is also governed by OSFI and must comply with MCT requirements. The banking subsidiary of Western Financial Group Inc. is subject to OSFI's Guideline A-1 on capital adequacy requirements.

The capital adequacy of the *Fédération des caisses populaires de l'Ontario* and associated caisses is governed by a regulation and guidelines issued by the Financial Services Commission of Ontario and the Deposit Insurance Corporation of Ontario. Overall, although they present certain differences, these guidelines are similar to those issued by the AMF. Desjardins Trust Inc., which is under federal jurisdiction, is governed by OSFI under a regulatory system which is, for all practical purposes, identical to the guidelines issued by the AMF.

Finally, Desjardins Securities Inc. is regulated by the Investment Industry Regulatory Organization of Canada (IIROC). This subsidiary must have a risk-adjusted capital of more than 0 at all times, as calculated in accordance with IIROC by-laws.

Desjardins Group, including all its components subject to regulatory requirements with respect to minimum capital, are in compliance with said requirements as at December 31, 2012, as they were in 2011.

NOTE 32

## SEGMENTED INFORMATION

Desjardins Group is made up of the three following segments: Personal Services and Business and Institutional Services; Wealth Management and Life and Health Insurance; and Property and Casualty Insurance. These business segments have been structured according to the needs of members and clients and the markets in which Desjardins Group operates, and they reflect Desjardins Group's internal management method. Financial information related to activities that are not specific to a business segment is presented under the Other category.

The Personal Services and Business and Institutional Services business segment offers Desjardins Group's members and clients a broad range of regular financial products and services that are distributed through the caisse network, and also through business centres and the major accounts team. This segment also offers its products and services through complementary distribution networks and mortgage representatives, by telephone, on the Internet and through mobile applications and through ATMs.

The Wealth Management and Life and Health Insurance business segment offers Desjardins Group's members and clients a range of products and services adapted to the changing wealth management and financial security needs of individuals, groups and businesses. These products and services are distributed through the caisse network and complementary distribution networks, by telephone, on the Internet and through mobile applications.

The Property and Casualty Insurance business segment offers insurance products allowing Desjardins Group's members and clients to protect themselves against disasters. It includes the operations of Desjardins Group General Insurance Inc. as well as those of Western Financial Group Inc. since its acquisition by Desjardins Group in 2011. In addition to being offered through the caisse network, the products of this segment are distributed by many client care centres and business centres, through a network of brokers and a network of exclusive agents in the field, and on the Internet and through mobile applications.

The Other category includes financial information that is not specific to a business segment. It primarily includes treasury activities related to *Caisse centrale Desjardins's* operations and financial intermediation between the liquidity excesses or needs of the caisses. This category also includes the results of the support functions provided by the Federation to Desjardins Group as a whole, the operations of *Capital Desjardins inc.* and *Fonds de sécurité Desjardins* as well the operating results related to ABTN securities held by Desjardins Group. It also includes Desjardins Technology Group Inc., which combines all of Desjardins Group's IT-related activities. In addition to the various adjustments necessary to prepare combined financial statements, the intersegment balance eliminations are classified in this category.

Intersegment transactions are recognized at the exchange amount, which represents the amount agreed to by the various legal entities and business units. The terms and conditions of these transactions are comparable to those offered in financial markets. The results of the main segments reflect data collected by internal financial reporting systems and are consistent with the policies used in preparing Desjardins Group's Combined Financial Statements.

NOTE 32

## SEGMENTED INFORMATION (CONTINUED)

### RESULTS BY BUSINESS SEGMENT

The following tables provide a summary of Desjardins Group's financial results by business segment for the years ended December 31.

	2012				
	Personal Services and Business and Institutional Services	Wealth Management and Life and Health Insurance	Property and Casualty Insurance	Other	Combined
Net interest income	\$ 3,690	\$ 3	\$ 11	\$ 144	\$ 3,848
Net premiums	—	3,366	1,982	(222)	5,126
Other income	1,734	1,614	275	(119)	3,504
<b>Total income</b>	<b>5,424</b>	<b>4,983</b>	<b>2,268</b>	<b>(197)</b>	<b>12,478</b>
Provision for credit losses	241	—	—	—	241
Claims, benefits, annuities and changes in insurance and investment contract liabilities	—	3,065	1,343	(11)	4,397
Non-interest expense	3,990	1,615	661	(506)	5,760
<b>Operating surplus earnings</b>	<b>1,193</b>	<b>303</b>	<b>264</b>	<b>320</b>	<b>2,080</b>
Income taxes on surplus earnings	304	62	59	64	489
<b>Surplus earnings before member dividends<sup>(1)</sup></b>	<b>889</b>	<b>241</b>	<b>205</b>	<b>256</b>	<b>1,591</b>
Provision for member dividends, net of income tax recovery	206	—	—	—	206
<b>Net surplus earnings for the year after member dividends</b>	<b>\$ 683</b>	<b>\$ 241</b>	<b>\$ 205</b>	<b>\$ 256</b>	<b>\$ 1,385</b>
<b>of which:</b>					
Group's share	\$ 682	\$ 192	\$ 184	\$ 252	\$ 1,310
Non-controlling interests' share	1	49	21	4	75

(1) As at December 31, 2012, the Group's share of "Surplus earnings before member dividends" was \$888 million for the Personal Services and Business and Institutional Services segment, \$192 million for the Wealth Management and Life and Health Insurance segment, \$184 million for the Property and Casualty Insurance segment and \$252 million for the Other category.

NOTE 32

## SEGMENTED INFORMATION (CONTINUED)

	2011				
	Personal Services and Business and Institutional Services	Wealth Management and Life and Health Insurance	Property and Casualty Insurance	Other	Combined
Net interest income	\$ 3,715	\$ 4	\$ 11	\$ 191	\$ 3,921
Net premiums	—	3,261	1,785	(195)	4,851
Other income	1,738	2,637	252	(194)	4,433
<b>Total income</b>	<b>5,453</b>	<b>5,902</b>	<b>2,048</b>	<b>(198)</b>	<b>13,205</b>
Provision for credit losses	236	—	1	—	237
Claims, benefits, annuities and changes in insurance and investment contract liabilities	—	3,994	1,299	(1)	5,292
Non-interest expense	3,883	1,560	550	(370)	5,623
<b>Operating surplus earnings</b>	<b>1,334</b>	<b>348</b>	<b>198</b>	<b>173</b>	<b>2,053</b>
Income taxes on surplus earnings	347	68	54	2	471
<b>Surplus earnings before member dividends<sup>(1)</sup></b>	<b>987</b>	<b>280</b>	<b>144</b>	<b>171</b>	<b>1,582</b>
Provision for member dividends, net of income tax recovery	230	7	—	(7)	230
<b>Net surplus earnings for the year after member dividends</b>	<b>\$ 757</b>	<b>\$ 273</b>	<b>\$ 144</b>	<b>\$ 178</b>	<b>\$ 1,352</b>
<b>of which:</b>					
Group's share	\$ 756	\$ 257	\$ 127	\$ 174	\$ 1,314
Non-controlling interests' share	1	16	17	4	38

(1) As at December 31, 2011, the Group's share of "Surplus earnings before member dividends" was \$986 million for the Personal Services and Business and Institutional Services segment, \$264 million for the Wealth Management and Life and Health Insurance segment, \$127 million for the Property and Casualty Insurance segment and \$167 million for the Other category.

## SEGMENT ASSETS

	Personal Services and Business and Institutional Services	Wealth Management and Life and Health Insurance	Property and Casualty Insurance	Other	Combined
<b>As at December 31, 2012</b>	<b>\$ 158,028</b>	<b>\$ 27,428</b>	<b>\$ 5,456</b>	<b>\$ 5,794</b>	<b>\$ 196,706</b>
As at December 31, 2011	\$ 152,369	\$ 26,358	\$ 4,908	\$ 6,502	\$ 190,137

NOTE 33

## RELATED PARTY DISCLOSURES

### TRANSACTIONS WITH DESJARDINS GROUP'S RELATED PARTIES

The Combined Financial Statements reflect certain transactions carried out with associates, joint ventures and other related parties. All these transactions were entered into under normal market terms and conditions and were initially recognized at fair value. Since the transactions carried out and balances outstanding at the reporting date between the various companies included in the group scope of Desjardins Group are entirely eliminated in the Combined Financial Statements, only the portion that is not eliminated in consolidation is presented in the following table.

The main related party transactions are associated with fund management and custody fees and rents paid with respect to real estate. They are also associated with management income from pension plans and interest expense paid on bonds to the Desjardins Group Pension Plan. The main assets with related parties include investments in funds and amounts receivable, while the main liabilities include amounts payable.

These transactions and balances as at the reporting dates are as follows:

	2012			2011		
	Associates	Other related parties <sup>(1)</sup>	Total	Associates	Other related parties <sup>(1)</sup>	Total
<b>Combined Statements of Income</b>						
Brokerage, investment fund and trust services	\$ 1	\$ 241	\$ 242	\$ 1	\$ 240	\$ 241
Other	11	19	30	4	57	61
<b>Combined Balance Sheets</b>						
Securities borrowed or purchased under reverse repurchase agreements	\$ —	\$ —	\$ —	\$ —	\$ 2	\$ 2
Loans	30	5	35	30	—	30
Other assets	4	25	29	4	23	27
Deposits <sup>(2)</sup>	—	406	406	—	338	338
Other liabilities	—	40	40	1	13	14
<b>Other</b>						
Credit commitments given	\$ 10	\$ 68	\$ 78	\$ 9	\$ 21	\$ 30
Guarantees given	—	—	—	—	129	129

(1) Other related parties include the benefit plans for Desjardins Group's employees (see Note 26, "Defined benefit plans"), Desjardins Funds, *Fonds privés GPD*, *Fondation Desjardins*, *Développement international Desjardins* and *Capital régional et coopératif Desjardins*. Desjardins Group's funded pension plans are administered by a pension committee which represents the employers and employees of Desjardins Group.

(2) For 2012, deposits carried interest at rates ranging from 1.00% to 3.50%. An amount of \$89 million was payable on demand, an amount of \$302 million was payable in January 2013 and the balance is payable at various dates through 2017. For 2011, deposits carried interest at rates ranging from 1.00% to 3.75%. An amount of \$14 million was payable on demand, an amount of \$286 million was payable in January 2012 and the balance is payable at various dates through 2017.

### KEY MANAGEMENT PERSONNEL COMPENSATION

Key management personnel of Desjardins Group comprise the members of the Board of Directors and the members of the Management Committee of Desjardins Group. These individuals have the authority and responsibility for planning, directing and controlling the activities of Desjardins Group. In the normal course of operations, Desjardins Group carries out financial transactions with its management personnel. In addition to the compensation paid to Desjardins Group's key management personnel, the main financial transactions also include routine financial intermediation transactions as well as wealth management, life and health insurance, and property and casualty insurance transactions with the various Desjardins Group entities. These transactions were entered into under terms and conditions equivalent to those of arm's length transactions and were initially recognized at fair value.

For the years ended December 31, the compensation of Desjardins Group's key management personnel was as follows:

	2012	2011
Short-term benefits	\$ 16	\$ 15
Post-employment benefits	5	4
Other long-term benefits	5	6
	\$ 26	\$ 25

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NOTE 34

## SUBSEQUENT EVENT

On February 4, 2013, Desjardins Group entered into a final agreement, through Desjardins Financial Corporation Inc., a wholly owned subsidiary of the Federation, to purchase between 25% and 40% of the outstanding shares of Qtrade Canada Inc. (Qtrade), a company specializing in online brokerage and wealth management services, primarily for credit unions.

This transaction qualifies as a business combination since Desjardins Group will take control of Qtrade's operations, and it will be accounted for using the acquisition method. The allocation of the purchase price between the assets acquired and liabilities assumed will be performed on the transaction's closing date, which is scheduled for the second quarter of 2013. Qtrade's results will be included in the Federation's Consolidated Financial Statements from the transaction's closing date.

# GOVERNANCE THAT BENEFITS OUR MEMBERS

As a cooperative financial group, Desjardins Group is motivated to deliver strong financial results in order to continue the economic and social mission we gave ourselves more than 112 years ago. In addition to that mission—whose ultimate goal is to meet the needs of our members and clients and support sustainable prosperity in their communities—Desjardins Group also places a high value on education and democratic participation. We have more than 5,600 officers who devote their time, energy and creativity to improving and extending the reach of their caisses and of Desjardins in their communities. And after the success of the 2012 International Year of Cooperatives, we are now, more than ever, committed to growing the cooperative model, with the support of our members, elected officers, employees and managers, who are all stakeholders in our governance.

At Desjardins, our governance is an important part of how we carry out our mission, to ensure we operate in compliance with regulatory requirements and our own social responsibility objectives. We take a continuous improvement approach to our governance program and work to ensure it remains consistent with our cooperative nature.

There have recently been some major developments in our governance. A committee was formed, independent of the Board of Directors, composed of elected officers representing all the regions in Quebec, as well as Ontario. In 2012, this committee submitted its final recommendations on the updating of Desjardins Group's cooperative governance practices. This process will have a considerable impact, not only on our officers but on Desjardins Group as a whole. Namely, it will:

- Renew and strengthen the foundations of Desjardins Group's democratic and participative activities
- Promote and expand the role of our officers as central players in our democratic and participative processes, thereby increasing their contributions and broadening their influence
- Promote Desjardins-wide focus and action to establish collective accountability for Desjardins's overall performance as a cooperative group

The decisions resulting from these recommendations will be overseen by the Officer Leadership Project, which was approved by the Board of Directors. The project team has identified a number of areas for improvement and has begun implementing initiatives, some of which will require amendments to our by-laws. The *Fédération des caisses Desjardins du Québec* (the Federation) has scheduled a Special General Meeting for a vote to be held on these amendments, and a Congress of Elected Officers is also planned where fundamental governance issues will be put to a vote—what better examples of the highly democratic nature of our cooperative group.

## HIGHLIGHTS

The following additional governance-related issues were addressed by Desjardins Group's decision-making bodies in 2012:

- The committee responsible for the election of the Desjardins Group president issued its report on the 2012 election.
- The Board of Directors held a symposium to define Desjardins Group's strategic goals and to discuss the key priorities for the 2013–2016 Strategic Plan, which was adopted in January 2013.
- In developing the strategic plan, a special effort was made to consult the regions and to ensure the involvement of the chairs of the boards of directors and boards of supervision, caisse general managers, and business centre managers.
- The priorities and strategies of all the support functions were reviewed to ensure consistency with the business sectors' strategies and Desjardins Group's strategic priorities.
- A new Desjardins Group code of ethics was adopted and will be introduced in the first half of 2013.
- The members of the Board of Directors agreed to introduce peer evaluations as a way to improve their self-assessment program and ensure effective and responsible governance.
- The Board of Directors formally defined the duties of the Vice-Chair of the Board, which now include the responsibilities of lead director, in consideration of the mechanisms in place to ensure the Board remains independent from management.
- A new governance mechanism for determining compensation of Desjardins Group staff, including executives, was approved and will be introduced following the Federation's Annual General Meeting in the spring of 2013, at which time delegates will hold an advisory vote on the issue.
- Satisfaction survey programs for individual and business members will be continued. Officer engagement, which is also a concern, will also continue to be measured.
- Work was continued on the 2015 Vision of the Caisse Network program, whose goal is to define a comprehensive vision for the caisse network. The directions that will guide the updating of our caisse governance frameworks were successfully revised.
- The GM Leadership working group was tasked with defining how the role of Desjardins caisse general managers will change in the medium and long term, in response to issues in the caisse network and across Desjardins Group and in consideration of the essential role general managers play in providing support to elected officers on governance matters.
- The mandate and membership of the Desjardins Group Investment Commission were reviewed. The commission will now play a monitoring and supervisory role over the portfolios and will coordinate and follow up on strategies and directions.
- A comprehensive recognition program was adopted, the goal of which is to encourage recognition of human capital at Desjardins and to maintain close relationships between Desjardins and the people who contribute to its governance and management.
- The Board of Directors approved the development of an internal arbitration and mediation program for the caisse network and the subsidiaries.
- Guidelines on membership of the subsidiaries' boards of directors were reviewed, in order to better meet the subsidiaries' specific needs and to ensure that the people appointed as directors match the target profiles.
- Guidelines were adopted on compensation for elected officers and directors of the subsidiaries. Updates to compensation rules will follow in 2013.
- In early 2012, changes were made to the responsibilities of the Senior Executive Vice-President, Desjardins Group and the Federation. On the recommendation of the Desjardins Group President and CEO, the Board changed the title to Senior Executive Vice-President of Desjardins Group and General Manager of the Federation, to clarify and further define the role and responsibilities of the position with regard to the strategic operations and development activities of both the Federation and Desjardins Group. The change also reinforces the independence of the Board of Directors, as it ensures the individual holding the position of Chair of the Board, President and CEO is removed from the day-to-day management of Desjardins Group's activities.

Desjardins Group has a set of standards and policies in place to ensure sound and prudent management of the organization. In 2012, the following policies and policy statements were adopted or revised:

- Desjardins Group Development Fund policy, under which approved projects will be required to reflect Desjardins Group's principles of intercooperation and organization-wide focus
- Desjardins Group policy on financial commitments
- Desjardins Group policy on risk appetite and tolerance
- Desjardins Group policy on compliance
- Desjardins Group policy on liquidity risk management
- Desjardins Group policy on securitization and covered bonds
- Desjardins Group policy on counterparty and issuer risk
- Policy on management of confidential information
- Policy on social media use recommended to the caisses
- Policy on recognition of Desjardins Group's human capital
- Policy on the appointment of Desjardins Group officers, executives and employees to positions with external organizations
- Standard for the departure of caisse general managers and business centre managers
- Charter of the Audit and Inspection Commission

Other governance development initiatives undertaken by Desjardins Group in 2012 are outlined in the following pages.

## GOVERNANCE PROGRAM

The purpose of Desjardins Group's corporate governance is to ensure the organization is able to carry out its mission, which is to improve the economic and social well-being of people and communities.

The *Fédération des caisses Desjardins du Québec* (the Federation) oversees the development and application of a Desjardins-wide governance program that takes into account the organization's cooperative model, the complexity of its activities, and the guidelines set by the *Autorité des marchés financiers* (AMF) in Quebec. This program also covers the activities of the Federation, *Caisse centrale Desjardins*, the *Fonds de sécurité Desjardins*, the *Fédération des caisses populaires de l'Ontario Inc.*, the Desjardins subsidiaries and the caisses. As certain subsidiaries are subject to specific regulations, the program draws predominantly on rules established by the Canadian Securities Administrators (CSA) and the Office of the Superintendent of Financial Institutions Canada, as well as on industry best practices.

### MANDATE OF THE BOARD OF DIRECTORS

#### 1. ADMINISTRATION OF THE FEDERATION

The Board of Directors assumes explicit responsibility for the sound and prudent administration of the Federation. It ensures that the tools and structures the Federation needs to play its full part within the organization are in place. It regularly reviews its operations, under a continuous improvement approach, and safeguards the assets of Desjardins Group.

The Board fulfils a dual role since its responsibilities apply both to the Federation as a business and to Desjardins Group as a cooperative financial group. The Federation is the organization that guides, plans, coordinates, monitors and controls all Desjardins Group operations. Its organizational structure, which is built around the business sectors and support functions, strengthens its ability to deliver on that role by bringing the Federation and the subsidiaries closer to the caisses and their members. The structure serves to optimize overall performance, streamline the organization and improve financial and risk management.

In accordance with the *Act respecting financial services cooperatives*, the Board exercises all the powers and undertakes all the duties of the Federation, except for those which it occasionally delegates to its commissions and committees. The Board's responsibilities include the following:

#### a. Culture of integrity

The Board of Directors is responsible for preserving the cooperative nature of Desjardins, which is defined by the cooperative values and principles established by the International Co-operative Alliance, and for promoting its own values: money at the service of human development, democratic action, personal commitment, integrity and rigour in the cooperative enterprise, and solidarity with the community. The Board is also responsible for enforcing Desjardins Group's rules of professional conduct among management, employees and elected officers and for raising their awareness about the organization's values.

The Federation has a Board of Ethics and Professional Conduct that, like the Board of Directors, reports to the Federation's general meeting. A similar relationship exists in the Desjardins caisses, where the body responsible for ethics and professional conduct is called the "board of supervision" in Quebec and the "audit committee" in Ontario. The Board of Ethics and Professional Conduct is responsible for updating the *Desjardins Group Code of Ethics and Professional Conduct* (the Code) and, as needed, issuing advice with regard to ethical or professional conduct and cooperation. There is a support structure in place to enable the Board of Ethics and Professional Conduct to carry out awareness and training activities, in addition to providing advisory services. These are some of the practical measures taken by Desjardins Group to promote its values and to ensure compliance with the Code, which imposes penalties for violations. Desjardins also has a confidential mechanism for reporting violations of the Code and other regulatory frameworks.

The Code, which is available to the public on Desjardins.com as well as on the Federation's intranet portals, requires all individuals who are active within Desjardins to demonstrate ethical conduct that reflects the principles of honesty, transparency, social responsibility and altruism. It applies to all Desjardins components and includes a section on ethics relating to Desjardins Group's mission and values.

#### b. Strategic and financial planning process

The Board of Directors has an ongoing strategic and financial planning process for Desjardins Group that includes a financial plan, crisis scenarios, a funding plan and a capitalization plan. The Board is supported by the Desjardins Group Management Committee, which helps ensure that the strategic directions and plans of the caisses and the business sectors are integrated and that business development strategies are consistent throughout the organization, all while taking into account potential risks and Desjardins's specific values. A unique trait of Desjardins Group's strategic planning process is that it allows those responsible for the planning exercise to occasionally call on the Congress of Elected Officers to define the key directions for the plan. The Congress is an assembly of more than 1,000 local caisse delegates.

In 2012, the Board of Directors worked to finalize the 2013–2016 Strategic Plan, which was adopted in January 2013. The process involved soliciting contributions from the caisses, Desjardins Group's elected bodies, the business sectors and the subsidiaries. The main aspects of the strategic plan are shared with the elected officers, managers and employees to ensure everyone across the organization stays informed.

Once the strategic and financial plans are adopted, each region and caisse in the cooperative network is responsible for developing its own annual business plan. The Board of Directors plays a supervisory and monitoring role in this process, for which it receives support from the Desjardins Group Management Committee. The Management Committee also produces regular reports so the Board of Directors can monitor the progress of the business plans and make any necessary changes.

The respective boards of directors of *Caisse centrale Desjardins*, Desjardins Financial Security Life Assurance Company, Desjardins General Insurance Group Inc., Desjardins Securities Inc., and Desjardins Trust Inc. each adopt a strategic and financial plan specific to their own sector, which ties in with the overall Desjardins Group plan.

#### c. Identification and management of main risks

The Board is responsible for identifying the main risks for the Federation and Desjardins Group, setting the risk tolerance thresholds and ensuring that management sets up the required systems for the integrated management of these risks. The Federation is supported in these efforts by Desjardins Group's Risk Management Executive Division. The Federation's Board of Directors, backed by the Risk Management Commission, works in concert with the Audit and Inspection Commission, which is responsible for risks related to the financial disclosure process. The same applies to *Caisse centrale Desjardins* and Desjardins Trust Inc. The Desjardins Group Management Committee also supports the Board of Directors in carrying out this responsibility. The Risk Management Commission holds closed-door meetings which are not attended by management. The Board can also count on the contribution of the Finance and Risk Management Committee, which mainly comprises managers from finance, risk management and compliance, as well as the business sectors.

On the compliance front, a number of procedures have been introduced in recent years to ensure Desjardins Group's operations are fully compliant with all applicable laws, regulations and industry standards. For the first time, in February 2013, the Board held a closed-door meeting with Desjardins Group's Chief Compliance Officer for comments on the 2012 annual compliance report. Moving forward, this procedure will be followed every year.

A detailed presentation of the management principles applied throughout Desjardins Group can be found in the Risk Management section on page 64.

d. Succession planning

The Board of Directors oversees the Desjardins Group Management Succession and Development Program and is supported in this task by the Human Resources Commission (HRC) and Desjardins Group's People and Culture Executive Division. The HRC oversees the program and reports to the Board of Directors, making recommendations if need be. Through the program, the Desjardins Group Management Committee identifies potential successors for key roles and guides their development in line with the organization's business needs, thereby mitigating Desjardins's vulnerability to potential risks.

*President and Chief Executive Officer*

In accordance with Desjardins Group's cooperative nature, the President and CEO is chosen by a 255-person electoral college made up of representatives from Quebec and Ontario caisses (the members of the councils of representatives), plus the current President and CEO of Desjardins Group. Although the Board of Directors does not appoint the incumbent, it oversees the succession process, in particular by determining the main parameters for the mandate of the Desjardins Group President, who serves a four-year term.

The electoral process is governed by a Federation by-law and the *Desjardins Group Code of Ethics and Professional Conduct*, and it is overseen by an election committee made up of elected officers, independent from the Board of Directors, whose overall responsibility is to establish the rules of the electoral process and the rules of conduct to which the electoral college, candidates, employees and elected officers must adhere. At the end of the 2012 electoral process, which began in March 2011, the current president was re-elected. This will be her second and final four-year term, as there is a two-term limit for the position. The election committee submitted its report on the 2012 election to the Federation Board of Directors.

*Senior Executive Vice-President of Desjardins Group and General Manager of the Federation*

To reinforce the organization's independence mechanisms, maintain its stability and ensure effective succession planning, the Senior Executive Vice-President of Desjardins Group and General Manager of the Federation is appointed by the Board of Directors. The Board also adopts organizational practices for Desjardins Group's strategic management and the associated macrostructure.

e. Integrity of internal control management reporting systems

The Board of Directors, with the support of its Audit and Inspection Commission, ensures the implementation of effective accounting, administrative and management control systems to safeguard the integrity of its operations and obtain the required reporting information from management. The Board receives support for this responsibility by the Chief Monitoring Officer of Desjardins Group, whose annual work plan is approved by the Audit and Inspection Commission. A rigorous financial governance process is maintained throughout Desjardins Group to ensure adequate support for the Desjardins Group Senior Vice-President of Finance and Chief Financial Officer, who, together with the President and CEO, is responsible for certifying the Combined Financial Statements of Desjardins Group.

Financial governance work was carried out in 2012 so that Desjardins Group's signing officers could certify, as at December 31, 2012, the design and operating effectiveness of disclosure controls and internal controls over financial reporting, in accordance with CSA Regulation 52-109.

In the caisse network, work was done to update the internal controls system, making it more effective, efficient and tailored to the particular needs of the network. This system is also designed to provide decision-making bodies with reasonable assurance that the network is achieving its business objectives, while ensuring compliance with regulatory requirements.

The Board also ensures that the Desjardins Group Management Committee provides the Board and its commissions and committees with information that is reliable, timely and adapted to the particular needs of its directors so that they are able to take advantage of business opportunities and evaluate potential risks. Board members are invited to periodically assess the quality of the documents that support the decision-making process.

Management information is made available to members of management so they can effectively monitor key performance indicators; this benefits the Board as it allows directors to quickly obtain strategic information pertinent to the decision-making process. Improvements are made to management information systems on an ongoing basis.

Board members receive financial and operating reports at least quarterly so they can assess Desjardins Group's situation and the status of the Federation's projects. The Board ensures that appropriate policies and procedures are in place to facilitate the production and presentation of this information.

To effectively carry out its duties, the Federation's Board meets regularly on a pre-established schedule. Board members receive the meeting agenda in advance, along with any relevant documentation, to ensure productive discussions and to facilitate the decision-making process. The Board constantly seeks to increase its efficiency and focus its efforts on strategic issues, for example by delegating certain operational responsibilities to the Desjardins Group Management Committee.

Directors have electronic access to meeting documentation and to the management frameworks for Desjardins Group's operations. Directors also have access to an intranet portal that is purpose-built for them.

#### f. Communications strategies

The Board of Directors adopts a communications policy and strategic communications directions for Desjardins Group, in line with the Communications Master Plan, that specify actions to be taken and results to be measured. The Federation also draws up internal and external communications plans in order to better manage its relations with the caisses and their members; the business sectors and their clients; its employees; social, community and non-governmental organizations; opinion makers; the public; the media; rating agencies; and government agencies.

The Federation oversees the financial reporting process and the disclosure of any major changes that may affect Desjardins Group's financial position. The Federation uses a variety of mechanisms to communicate effectively with its many stakeholders.

These mechanisms include: the Communications Corporate Division, the Ombudsman, the Cooperative Support Division and Secretariat General's ethics and professional conduct support team, the caisse complaint-handling procedure (*Your Satisfaction Is My Priority*); and, within Desjardins Group: the annual general meetings, the release of Desjardins Group's quarterly financial results, Desjardins publications (including its annual reports, its social and cooperative responsibility reports, the *Desjardins, Desjardins and Me*, *Espace D*, *Entreprises* and *Partenaires* magazines, and employee newsletters), its toll-free telephone number, intranet portals, including one designed especially for caisse officers, its website (which includes a "Member Relations" section), the Federation's Member Services Committee, and the procedure for reporting violations of the *Desjardins Group Code of Ethics and Professional Conduct* and other regulatory frameworks.

In addition, the Federation handles relations with international rating and scoring agencies and coordinates Desjardins Group's relationships with all levels of government, in compliance with lobbying legislation.

## 2. MEMBERSHIP OF THE BOARD OF DIRECTORS

The Federation's Board of Directors is made up of 22 directors, the majority of whom are independent.

The vice-presidents of the Outaouais, Abitibi-Témiscamingue and Nord du Québec Council of Representatives and the Bas-Saint-Laurent and Gaspésie-Îles-de-la-Madeleine Council of Representatives also serve on the Board as managing directors.

Additionally, four management members support the Board by attending its meetings: the Senior Executive Vice-President of Desjardins Group and General Manager of the Federation; the Senior Vice-President of Finance and Chief Financial Officer; the Desjardins Group Executive Vice-President of Cooperative Development and Democratic Governance Support; and the Desjardins Group Secretary General.

## 3. INDEPENDENT AND NON-INDEPENDENT MEMBERS

There are five non-independent members of the Board of Directors: the President and Chief Executive Officer of Desjardins Group, plus four caisse general managers. The first is not independent because he or she is a member of Federation management, and the other four are not independent because they are employees of cooperatives belonging to Desjardins Group (the caisses). None of these directors has any business or personal relationships with members of the Desjardins Group Management Committee; or any interests which, in the opinion of the Board, could significantly interfere with their ability to act in the best interests of the Federation or Desjardins Group; or any interests of any other nature which, in the opinion of the Board, could reasonably be perceived as harmful.

For guidance in these matters, the Board refers to the provisions of the *Desjardins Group Code of Ethics and Professional Conduct*, which governs the actions of its directors, and to the declaration of interests filed annually by each director. None of the directors sits on another board of directors for any other major company. Generally speaking, they may hold one or two other directorships with non-profit organizations.

The list of directors and their status (independent or non-independent) can be found on page 200.

#### 4. NOMINATION PROCESS

Taking into account the cooperative structure of Desjardins Group and its adherence to the principle of delegation, 17 of the 22 members of the Federation's Board of Directors are directly elected by the delegates of the Federation's member caisses at regional and group caisse meetings. These elected individuals also act as presidents of the councils of representatives.<sup>(1)</sup>

Delegates are therefore responsible for selecting the most qualified individuals from among the interested candidates, keeping in mind that they will play a dual role: to serve as a director of the Federation and Desjardins Group as a whole, and to represent their region or group caisse. Before nominations are accepted, candidates are reminded of the responsibilities and requirements of the position of president of a council of representatives. Because the presidents are, at the same time, caisse officers, members of their councils of representatives, and members of the Federation's Board of Directors, the Board benefits from having directors who have comprehensive knowledge of Desjardins Group's activities and yet who remain independent of management. This in-depth knowledge of the organization's activities is one of the considerable advantages of Desjardins Group's democratic structure.

The presidents of the councils of representatives are also responsible for ensuring, firstly, that their caisses have a full understanding of the strategic directions established by the Board of Directors, and secondly, that the Board takes into consideration the concerns of the caisses. The presidents play an important leadership role in helping to achieve regional objectives and in promoting intercooperation.

Four of the remaining positions on the Board of Directors are filled by caisse general managers, who are chosen at an election held at an Assembly of Representatives of the Federation. The final position is reserved for the President and Chief Executive Officer of Desjardins Group. The presence of four caisse general managers ensures that the directions adopted by the Board accurately reflect the realities of the caisses.

The methods for selecting the members of the Federation's Board of Directors and its President and CEO are designed so that each position is subject to a separate electoral process and a separate electoral college. This approach reinforces the independence of Board members from management.

Furthermore, the rules governing Board membership are designed to ensure stability and continuity in Desjardins Group's corporate governance. Board members have three-year renewable terms, and each year one-third of the Board members are outgoing. These terms give directors enough time to develop their knowledge of Board issues and to actively participate in activities. Membership turnover occurs naturally, at a pace that doesn't impact the Board's overall performance.

The Board's composition is designed to ensure fair geographic representation, with members from all across Quebec, from the group caisses and from the Ontario caisses populaires. Its membership also has a good balance of skills and experience; current members include chartered accountants, legal professionals, managers, professional mediators, management professors in universities, caisse network managers, school teachers and entrepreneurs.

All caisse officers are provided with a guide that outlines all the terms, conditions and processes pertaining to the responsibilities of Federation directors and presidents of council of representatives. The purpose of the guide is to assist those interested in applying for the positions, and to provide guidance for those voting to elect the candidates.

#### 5. PERFORMANCE REVIEWS

The Board of Directors and its commissions and committees conduct an annual review of their performance using quantifiable objectives set by the Board at the beginning of the year. Areas for improvement and areas to be monitored are identified during this review and written into an action plan, which is submitted to the Corporate Governance Commission. The Commission follows up on this report, and gives the Board a mid-year progress report and a full report at year-end. The Federation's review program also calls for self-assessments, followed by individual meetings between each director and the Chair of the Board. In 2012, the Board introduced peer evaluations to the process. Engagement and skills development are also addressed in the process. The Chair of the Board is responsible for the review process, and the entire exercise is monitored by the Corporate Governance Commission.

In 2012, the Board introduced a new practice to make the concept of cooperative difference more concrete and measurable: At the end of every meeting, it reviews all of its decisions and evaluates whether the cooperative difference was taken into consideration. The Board's conclusions are included in its report on the achievement of its objectives.

(1) The councils of representatives are democratic bodies within the Federation. There is a council for each region, one for Ontario, and one for all of the group caisses combined. The role of the councils is: to ensure collaboration between the caisses and the Federation; to influence decisions that affect major priorities and projects by actively participating in consultations; to contribute to identifying regional issues and business development opportunities; to follow up on member satisfaction and Desjardins Group's reputation in the regions; and to provide a corporate presence in the region. The councils of representatives are a vital part of Desjardins's participatory governance system, due to the leadership role their members play within the caisses. They also ensure that concerns raised by the caisses in their region (or the group caisse network) are heard by the Federation.

## 6. ORIENTATION AND TRAINING PROGRAM FOR NEW DIRECTORS

The Federation organizes orientation sessions for all of its directors, provides ongoing training opportunities, and plans activities tailored to their specific needs.

All new directors attend an orientation session where they meet with members of management and receive a reference manual containing all the information they need to carry out their duties. This manual is also available to all Federation officers on their dedicated intranet site (the Elected Officer Portal). Every director also receives a document reminding them of the expectations and duties that come with the position, and orientation sessions are held for new members of Board commissions and committees.

Upon request, meetings with specialists from the Federation, *Caisse centrale Desjardins* and Desjardins Trust Inc. are organized to help directors increase their general and specialized knowledge of the organization and of its main strategic projects.

The training program for Board members is part of the programming offered by the Desjardins Cooperative Institute (DCI). The DCI is the training institute for Desjardins Group elected officers, managers and employees.

## 7. SIZE OF THE BOARD

The composition of the Board of Directors is designed to ensure balanced representation of the caisses from across the 17 regions in Quebec, plus those from parts of Ontario and the group caisses. Given the size of the Board, the directors strive to take a disciplined and effective management approach to Board meetings.

Every year, the Board reviews the mandates of its commissions and committees and related processes to ensure they will effectively support the Board. The Board also regularly revises the membership rules for its commissions and committees as well as the rules for appointing chairs for the subsidiaries, commissions and committees.

The Chair of the Board also holds regular informal meetings with the directors, with the aim of making official meetings more efficient. Year after year, the results of the Board's performance evaluation show the importance of these meetings. After each Board, committee or commission meeting, a closed-door session is held, which members of Federation management do not attend, except for the President and CEO (unless his or her recusal is necessary for independence reasons).

## 8. COMPENSATION POLICY FOR DIRECTORS

The Board annually reviews its policy on the compensation of its directors, members of the Board of Ethics and Professional Conduct, and members of the councils of representatives. The Board receives recommendations from the Corporate Governance Commission, which keeps a close eye on industry developments.

While the policy's compensation rates fall below industry norms, they are fair and take into account: the culture at Desjardins, which values personal commitment; the scope of the duties carried out on behalf of the Federation, *Caisse centrale Desjardins* and Desjardins Trust Inc.; and the requirements and risks inherent to those duties.

In 2012, the members of the Board of Directors adopted new guidelines for the determination of compensation for both elected officers and staff members. They also approved a new governance mechanism, to be implemented in 2013, that will allow delegates of the Federation's annual general meeting to hold an advisory vote on the compensation guidelines for Desjardins Group staff members, including senior management. In 2012, the Board approved a minor increase in compensation rates, which had remained unchanged since January 1, 2008. The President and CEO's compensation is subject to the recommendations of a special Board committee made up entirely of independent directors. The President and CEO does not personally receive any compensation for duties performed as director of any of the aforementioned subsidiaries.

COMPENSATION SCHEDULE FOR MEMBERS OF THE BOARDS OF DIRECTORS OF THE FEDERATION, CAISSE CENTRALE DESJARDINS AND DESJARDINS TRUST INC., AND FOR MEMBERS OF THE BOARDS OF ETHICS AND PROFESSIONAL CONDUCT OF THE FEDERATION AND CAISSE CENTRALE DESJARDINS

	Federation	Caisse centrale Desjardins	Desjardins Trust Inc.	Subsidiaries
	\$0 (as this position is held by the President and CEO of Desjardins Group)	\$20,000 (paid to the Federation, as this position is held by the President and CEO of Desjardins Group)	\$20,000 (paid to the Federation, as this position is held by the President and CEO of Desjardins Group)	\$10,000 (paid to the Chair of the Board of Directors)
<b>Chair of the Board of Directors<sup>(1)</sup></b>				
Annual stipend for the chair of a commission or committee <sup>(2)</sup>	\$ 6,500	\$ 6,500	\$ 6,500	\$ 6,500
Annual stipend for a member of the Board of Directors <sup>(3,4)</sup>	\$ 10,667	\$ 10,667	\$ 10,667	\$ 10,000
Annual stipend for a member of a commission or committee of the Board of Directors <sup>(5)</sup>	\$ 2,000	\$ 2,000	\$ 2,000	\$ 2,000
Attendance fee for Board of Directors meetings <sup>(6)</sup>	\$ 1,200 (daily maximum)	\$ 1,200 (daily maximum)	\$ 1,200 (daily maximum)	\$ 1,200 (daily maximum)
Attendance fee for commission or committee meetings <sup>(6)</sup>	\$ 600 (per half-day)	\$ 600 (per half-day)	\$ 600 (per half-day)	\$ 600 (per half-day)
Conference calls	\$ 200	\$ 200	\$ 200	\$ 200
Attendance fee for members of the Board of Ethics and Professional Conduct or the Ethics Committee	\$ 2,400 (chair) \$ 1,200 (members)	\$ 2,400 (chair) \$ 1,200 (members)	\$ 2,400 (chair) \$ 1,200 (members)	\$ 600 (per half-day)
Compensation for the president of a council of representatives <sup>(3)</sup>	\$ 15,000	N/A	N/A	N/A
Attendance fee for members of councils of representatives	\$ 300 per meeting	N/A	N/A	N/A

N/A: not applicable

(1) For the subsidiaries, the position of Chair of the Board is held by a member of the Federation's Board of Directors.

(2) For commissions/committees that hold fewer than four meetings per year, the chair's attendance fee is doubled in lieu of the annual stipend.

(3) Federation Board members receive an annual stipend of \$32,000 for their service as directors of the Federation, of *Caisse centrale Desjardins* and of Desjardins Trust Inc. This amount is divided equally between these three entities. The stipend paid to the two managing directors is \$24,800, with an additional \$7,500 paid for serving as vice-presidents of their respective councils of representatives.

(4) For the four caisse general managers who sit on boards of directors: The policy stipulates that it is up to their caisse's board of directors to decide whether or not they may keep 100% of their compensation.

(5) The annual member stipend is paid regardless of the number of commissions or committees the member sits on for the Federation, *Caisse centrale Desjardins* or Desjardins Trust Inc. In other words, a single stipend is paid for all positions held for all three entities. Commission or committee members who are not members of the Board of Directors are paid a stipend of \$5,000.

(6) The maximum daily attendance fee is \$1,200, regardless of the number of Board, commission or committee meetings a member attends in a single day. Every effort is made to schedule multiple meetings on the same day to keep costs to a minimum. The Federation's Board of Directors may invite any elected caisse officer to sit on any of its committees. The Board of Directors determines the compensation to be paid based on the nature of the responsibilities entrusted to the officer and the compensation schedule.

## COMPENSATION PAID TO MEMBERS OF THE BOARD OF DIRECTORS

Disclosure of the compensation paid to each member of the Board of Directors for the services provided as directors of the Federation, *Caisse centrale Desjardins* and Desjardins Trust Inc., or as chair of the board of a subsidiary:

Name	Paid by the Federation, <i>Caisse Centrale Desjardins</i> and Desjardins Trust Inc.		Other fees <sup>(1)</sup>		Total 2012
	Attendance fee	Annual stipend	Attendance fee	Annual stipend	
Baril, Jacques	\$ 35,900	\$ 53,334	\$ 6,900	\$ 8,500	\$ 104,634
Bélanger, Annie P.	\$ 42,400	\$ 34,300	\$ 8,700	\$ 5,000	\$ 90,400
Boudreault, Laurier	\$ 34,000	\$ 34,000	\$ 600	\$ 0	\$ 68,600
Boulerice, Donat	\$ 40,899	\$ 49,000	\$ 3,000	\$ 5,000	\$ 97,899
Chamberland, Serges	\$ 34,700	\$ 60,375	\$ 12,700	\$ 12,000	\$ 119,775
Chevalier, Carole	\$ 31,200	\$ 49,000	\$ 5,100	\$ 8,500	\$ 93,800
Duguay, Denis	\$ 34,500	\$ 49,000	\$ 300	\$ 0	\$ 83,800
Dumas, Alain, FCPA, FCA	\$ 37,400	\$ 38,800	\$ 0	\$ 0	\$ 76,200
Gagné, André, CPA, CGA	\$ 48,400	\$ 62,000	\$ 6,100	\$ 10,750	\$ 127,250
Grant, Norman	\$ 32,800	\$ 57,123	\$ 15,600	\$ 7,000	\$ 112,523
Lafortune, Andrée, FCPA, FCA	\$ 44,601	\$ 73,375	\$ 2,100	\$ 5,750	\$ 125,826
Larouche, Sylvie <sup>(2)</sup>	\$ 27,200	\$ 49,000	\$ 3,000	\$ 3,500	\$ 82,700
Lauzon, Marcel (Chair of the Board, DGIG) <sup>(3)</sup>	\$ 34,800	\$ 49,000	\$ 14,800	\$ 31,208	\$ 129,808
Lemelin, Line	\$ 30,700	\$ 49,000	\$ 7,900	\$ 7,000	\$ 94,600
Leroux, Monique F., C.M., FCPA, FCA <sup>(4)</sup>	—	—	—	—	—
Levasseur, Pierre	\$ 46,200	\$ 49,000	\$ 5,000	\$ 5,000	\$ 105,200
Paré, Denis	\$ 46,000	\$ 53,334	\$ 8,300	\$ 6,000	\$ 113,634
Perron, Johanne	\$ 27,400	\$ 34,000	\$ 800	\$ 0	\$ 62,200
Raïche, Alain	\$ 30,200	\$ 34,000	\$ 300	\$ 0	\$ 64,500
Roy, Michel (Chair of the Board, DID) <sup>(3)</sup>	\$ 32,900	\$ 52,792	\$ 3,800	\$ 11,000	\$ 100,492
St-Pierre Babin, Sylvie	\$ 32,367	\$ 34,300	\$ 11,400	\$ 16,825	\$ 94,892
Tourangeau, Serge (Chair of the Board, Desjardins Securities)	\$ 35,000	\$ 49,000	\$ 12,200	\$ 33,375	\$ 129,575
Turcotte, Benoît	\$ 31,600	\$ 52,792	\$ 14,700	\$ 12,000	\$ 111,092
Vinet, Yvon (Chair of the Board, DFS) <sup>(3)</sup>	\$ 41,200	\$ 49,000	\$ 7,800	\$ 11,675	\$ 109,675
<b>Total</b>	<b>\$ 832,367</b>	<b>\$ 1,115,525</b>	<b>\$ 151,100</b>	<b>\$ 200,083</b>	<b>\$ 2,299,075</b>

(1) Amounts received for: Chairing the board of a subsidiary; sitting on the Desjardins Group Retirement Committee (DGRC), the DGRC Investment Committee, or the DGRC Audit, Professional Practices and Compliance Committee; sitting on the Board of Directors of Desjardins Financial Corporation Inc., *Capital Desjardins inc.*, or *Fonds de sécurité Desjardins*; sitting on the Desjardins Cooperative Institute Educational Advisory Committee; contributing to the *Plan Nord* working group, the Co-opme steering committee, the Elected Officer Advisory Board, or the committee working to define the role of the general manager.

(2) Term began in January 2012.

(3) DID = *Développement international Desjardins*; DGIG = Desjardins General Insurance Group Inc.; DFS = Desjardins Financial Security Life Assurance Company.

(4) The Desjardins Group President and CEO does not receive any compensation for the position of Chair of the Board of Directors of the Federation. Compensation for the position of Chair of the Board of both *Caisse Centrale Desjardins* and Desjardins Trust Inc. is paid in full to the Federation.

## COMPENSATION PAID TO MEMBERS OF THE FEDERATION BOARD OF ETHICS AND PROFESSIONAL CONDUCT

Name	Attendance fee <sup>(5)</sup>
Bélisle, Michel C. <sup>(1)</sup>	\$ 7,400
Bourgeois, Isabelle	\$ 10,600
Guénette, Michel <sup>(2)</sup>	\$ 3,000
Lee-Gosselin, Hélène <sup>(3)</sup>	\$ 16,400
Perreault, Lise B. <sup>(4)</sup>	\$ 3,000
Pichette, Ronald	\$ 8,200
Plourde, Gabriel	\$ 10,800
Sarrazin, Claire	\$ 10,800
Yelle, Michel	\$ 10,800

(1) Michel C. Bélisle began his term on March 29, 2012.

(2) Michel Guénette began his term on August 6, 2012.

(3) Hélène Lee-Gosselin attended two meetings of the Desjardins Group Election Committee.

(4) Lise B. Perreault ended her term on March 21, 2012.

(5) The members of the Board of Ethics and Professional Conduct also attended other meetings and events.

In accordance with the *Act respecting financial services cooperatives*, the total budget for the payment of attendance fees to members of the Board of Directors, the councils of representatives, and the Board of Ethics and Professional Conduct is authorized by the Federation's general meeting. The total compensation budget (annual stipends plus attendance fees) is reported to the general meeting. The general meeting receives a report of changes to the compensation budget from one year to the next. In 2012, the total compensation budget increased to \$2,867,127 after having remained steady at \$2,675,884 in both 2011 and 2010.

#### 9. COMMISSION AND COMMITTEE MEMBERSHIP

The Board forms committees and commissions to support and streamline its various activities (guidance, planning, monitoring and control) and it defines the mandates of these committees and commissions, which are made up entirely or almost entirely of independent members. At the end of each meeting, these commissions and committees hold closed-door sessions which management members do not attend, except for the Chair of the Board, President and CEO (unless his or her recusal is necessary for independence reasons). The membership and mandates of these commissions and committees are reviewed every year.

#### 10. RESPONSIBILITY FOR CORPORATE GOVERNANCE

The Board of Directors mandates the Corporate Governance Commission (CGC) to administer and update the governance program to ensure it keeps pace with industry trends. The CGC reports its observations and recommendations to the Board of Directors. The CGC has no say in selecting the members of the Federation's Board of Directors. It does, however, oversee the selection process for the directors of Desjardins Group subsidiaries. The CGC's meetings are closed-door and not attended by management members, except for the Chair of the Board, President and CEO (unless his or her recusal is necessary for independence reasons). In 2012, the CGC's activities helped to define a common vision for the caisse network and update the directions that will serve to enhance the caisse governance frameworks. The CGC also supported the Board in adopting guidelines on the membership of the subsidiaries' boards of directors.

#### 11. RESPONSIBILITIES OF THE DESJARDINS GROUP MANAGEMENT COMMITTEE

The responsibilities of the President and CEO of Desjardins Group are defined in the Federation's Internal By-laws. The Board has also formally documented the division of responsibilities between itself and the Desjardins Group Management Committee.

##### a. Setting annual management objectives

###### *President and Chief Executive Officer*

The annual objectives of the Desjardins Group President and CEO are recommended to the Board of Directors by the Committee on the Aggregate Remuneration of the President and Chief Executive Officer of Desjardins Group (CAR). The CAR is overseen by the Vice-Chair of the Board of Directors, who acts as lead director, in accordance with established independence standards. The President and CEO is not present for the committee's deliberations.

###### *Senior Executive Vice-President of Desjardins Group and General Manager of the Federation*

The annual objectives of the Senior Executive Vice-President of Desjardins Group and General Manager of the Federation are set by the Board of Directors, on the recommendation of the Human Resources Commission (HRC).

###### *Other members of the Desjardins Group Management Committee*

The objectives of the other members of the Management Committee are set by the President and CEO during individual performance reviews held with each committee member. Their incentive plan is taken into account.

##### b. Performance reviews

The Board of Directors has guidelines for setting objectives to ensure incentive plans are effectively managed and equitably applied across all Desjardins components. An annual review process is used to measure the degree to which these objectives are achieved. The performance review of the Desjardins Group President and CEO is overseen by the CAR. Each director participates anonymously using a grid prepared in advance by the CAR, and members of management do not participate in the process.

## 12. INDEPENDENCE OF THE BOARD OF DIRECTORS FROM THE MANAGEMENT COMMITTEE

There are a number of structures and procedures in place to ensure the Board of Directors' independence from Desjardins Group management.

- There is only one Board member who is also a member of Desjardins Group management: the Chair of the Board, President and CEO of Desjardins Group. To ensure legitimacy and independence, this individual is also an officer elected by the Assembly of Representatives.
- The position of Vice-Chair of the Board of Directors was created by the general meeting. The Vice-Chair presides over the Board's meetings, playing the role of lead director, when the issues being discussed require the recusal of the Chair of the Board. The Internal By-laws specify that the Vice-Chair shall replace the Chair whenever he or she is unable to act.
- The directors hold periodic informal meetings between themselves. The Chair of the Board, President and CEO updates the members of Desjardins Group management, who do not attend these meetings. However, both independent and non-independent directors do attend these meetings, since the matters under discussion do not pose a risk of conflict of interest for non-independent directors.
- Closed-door sessions are held at the end of every Board of Directors and Executive Committee meeting, which members of management do not attend (except for the President and CEO). The same practice applies to Board commission meetings. The Vice-Chair of the Board may be called on to chair these meetings if the matters under discussion require the recusal of the Chair.
- The Audit and Inspection Commission and the Risk Management Commission are chaired by independent directors.
- The Corporate Governance Commission (of which only one member is a non-independent member) is mandated with the following:
  - Managing relations between the Board of Directors and the Desjardins Group Management Committee
  - Ensuring that the Board fulfils its duties (however, the responsibility of drawing up and overseeing meeting agendas for the Board and its commissions/committees falls to the Chair of the Board)
- Only independent directors serve on the Committee on the Aggregate Remuneration of the CAR.

- Effective 2013, the Desjardins Group Management Committee is chaired by the Senior Executive Vice-President of Desjardins Group and General Manager of the Federation. The President and CEO will attend Management Committee meetings to ensure that the directions defined by the Board of Directors are taken into account.
- The members of the HRC and the CAR may call on external consultants, as needed, for issues involving the aggregate compensation of senior management.

The Federation also has a Board of Ethics and Professional Conduct, whose members are elected by the general meeting and are all independent from both management and the Board of Directors.

### THE NON-SEPARATION OF THE ROLES OF CHAIR OF THE BOARD AND PRESIDENT AND CHIEF EXECUTIVE OFFICER

At Desjardins Group, the role of Chair of the Board is not separate from the role of President and CEO. This decision was made by the Federation's general meeting and has been integrated into its Internal By-laws. This issue, in addition to other matters related to corporate governance at Desjardins Group, was examined by the Collaboration, Participation and Connection with the Caisse Network project.

Desjardins Group's current position is that non-separation promotes the legitimacy and independence of the President and CEO of Desjardins Group. The main arguments in favour of this position are the following:

- Unlike at other companies, where the President and CEO is appointed by the Board of Directors, the Desjardins President and CEO is elected by an electoral college of 255 Federation member representatives and the current or outgoing President and CEO. The President and CEO's primary responsibility is to protect the interests of Desjardins members. The President and CEO's interests are therefore aligned with those of the members.
- The Chair of the Board, President and CEO of Desjardins Group has no influence over the choice of directors, because he or she cannot recommend candidates and because each director is elected at either a regional or a group caisse general meeting where the Chair, President and CEO has no voting rights, or at an Assembly of Representatives where he or she has only one vote out of 256. The same applies to the selection of the members of the Board of Ethics and Professional Conduct.

- The Board of Directors created the CAR, which is chaired by the Vice-Chair of the Board of Directors and made up entirely of independent directors, to eliminate any risk of conflict of interest with respect to compensation. The CAR's meetings are closed-door, and it also holds working sessions with the Board of Directors, which the Chair does not attend.
- Owing to the complex nature of Desjardins Group's management and activities, and to the expectations of regulators and the general public, it is essential that the Chair of the Board be thoroughly familiar with the activities, business and projects of both the Federation and Desjardins Group in order to effectively act as a leader and uniting force for the elected officers, the management teams of the Desjardins components, and caisse members.
- Desjardins Group's structure is designed to release the President and CEO from the everyday operational concerns of the Federation and Desjardins Group. This enables the President and CEO to focus more on promoting cooperation within Desjardins and in the community; on the organization's growth and key strategic priorities; on governance; and on the engagement of Desjardins Group's elected officers and employees.
- For the same reasons, the Senior Executive Vice-President of Desjardins Group and General Manager of the Federation:
  - Plays a supervisory and coordination role with the business sectors, to promote better unity and synergy between Desjardins Group's various growth and development activities. Each business sector falls under the responsibility of a Senior Vice-President and General Manager.
  - Has a direct reporting relationship over Desjardins Group's major support functions as well as the Cooperative Network Support Executive Division and the Cooperative Development and Democratic Governance Support Corporate Division.

### 13. AUDIT AND INSPECTION COMMISSION

The Audit and Inspection Commission (AIC), established under the *Act respecting financial services cooperatives*, acts as the audit committee for the Federation's caisse inspection activities. The AIC is composed entirely of independent directors, and the chair has accounting expertise.

The roles and responsibilities of the AIC have been defined to give its members a very clear understanding of their oversight duties. The AIC has all the power and access to all the information it needs to fulfill its mandate. It reviews all financial information, supervises the required reporting activities, and plays a lead role in overseeing financial disclosure controls and assessing their appropriateness. It has the ability to communicate directly with the Desjardins Group Monitoring Office, which is responsible for the internal audit of the Desjardins Group subsidiaries and components, the external audit of the financial statements of the Quebec caisses, and caisse inspections in Quebec and Ontario.<sup>(2)</sup> The AIC is also in contact with the external auditors to discuss and review certain issues, should the need arise. The AIC holds closed-door sessions, which management does not attend.

The AIC ensures the independence of the Desjardins Group internal audit sector and adopts its annual action plan.

### 14. EXTERNAL CONSULTANTS

A director may retain the services of an external consultant at the Federation's expense. However, to ensure the reasonableness of such contracts, a request must be submitted to the Corporate Governance Commission.

<sup>(2)</sup> The Desjardins Group Monitoring Office provides independent opinions on the caisses' management and financial statements. Consequently, through inspections and audits, it monitors the risks associated with network activities and determines whether these risks are being managed according to sound and prudent management practices and in compliance with legislation, standards and rules of conduct. Moreover, it audits the caisses' financial statements using recognized auditing standards and issues an opinion on these statements.

## MANDATES AND MEMBERSHIP OF THE FEDERATION'S COMMISSIONS, COMMITTEES, AND BOARD OF ETHICS AND PROFESSIONAL CONDUCT

As at December 31, 2012

Note: \* Independent member  
\*\* Managing director

### EXECUTIVE COMMITTEE (EC) (7 directors)

This committee has the same functions and powers as the Board of Directors, with the exception of those which the Board may reserve for itself or assign to another committee or commission. The EC held eight meetings and one conference call in 2012.

#### Members

Monique F. Leroux, C.M., FCPA, FCA, Chair of the Board  
Denis Paré,\* Vice-Chair of the Board  
Yvon Vinet,\* Secretary of the Board  
Laurier Boudreault<sup>(i)</sup>  
Serges Chamberland\*  
Line Lemelin<sup>(i)</sup>  
Serge Tourangeau\*

<sup>(i)</sup> Term began on June 15, 2012.  
Jacques Baril\* and Alain Dumas, FCPA, FCA, were members until June 15, 2012.

### COOPERATION AND NETWORK LIAISON COMMISSION (CNLC) (9 directors)

This commission assists the Board of Directors with issues related to Desjardins Group's cooperative culture and the relationship between the Federation's democratic bodies and the caisse network. The commission ensures that collaboration, participation and network liaison mechanisms are working efficiently and effectively. It submits recommendations to the Board of Directors as needed. The CNLC held five meetings and three conference calls in 2012.

#### Members

Denis Paré,\* chair  
Jacques Baril<sup>(i)</sup>  
Denis Duguay\*  
Norman Grant<sup>(i)</sup>  
Andrée Lafortune,<sup>(i)</sup> FCPA, FCA  
Sylvie Larouche<sup>(i)</sup>  
Johanne Perron<sup>(i)</sup>  
Alain Raïche<sup>(i)</sup>  
Sylvie St-Pierre Babin<sup>\*/\*\*<sup>(i)</sup></sup>

<sup>(i)</sup> Term began on June 15, 2012.  
Laurier Boudreault and Michel Roy\* were members until June 15, 2012.

### AUDIT AND INSPECTION COMMISSION (AIC) (5 directors)

This commission oversees the activities of the Desjardins Group Monitoring Office, supports the Board of Directors in its monitoring and control responsibilities for the Federation and Desjardins Group, and examines in detail all aspects related to the disclosure of financial information. The AIC held 15 days of meetings in 2012.

#### Members

André Gagné,\* CPA, CGA, chair  
Annie P. Bélanger<sup>\*/\*\*</sup>  
Donat Boulerice\*  
Pierre Levasseur\*  
Benoît Turcotte<sup>(i)</sup>

Alain Dumas, FCPA, FCA, Roger Desrosiers, FCPA, CPA, Jean-Yves Leblanc and Serge Hamelin sit on the AIC as observers.

<sup>(i)</sup> Term began on June 15, 2012.  
Andrée Lafortune,\* FCPA, FCA, was a member until June 15, 2012.

### RISK MANAGEMENT COMMISSION (RMC) (6 directors)

This commission assists the Board of Directors in identifying and monitoring major risks to the Federation and Desjardins Group. The RMC held seven meetings, one conference call and one training day in 2012.

#### Members

Andrée Lafortune,\* FCPA, FCA, chair  
Jacques Baril<sup>(i)</sup>  
Norman Grant\*  
Michel Roy\*  
Sylvie St-Pierre Babin<sup>\*/\*\*<sup>(i)</sup></sup>  
Serge Tourangeau\*

André Gagné,\* CPA, CGA, and Alain Raïche sit on the RMC as observers.

<sup>(i)</sup> Term began on June 15, 2012.  
Serges Chamberland,\* Marcel Lauzon\* and Line Lemelin\* were members until June 15, 2012.

**HUMAN RESOURCES COMMISSION (HRC)****(5 directors)**

This commission periodically reviews Desjardins Group's total compensation program to help ensure the organization remains competitive, and ensures that the compensation practices in effect are in compliance with Desjardins Group's policies and guidelines. The mandate of the HRC does not include the terms of employment for the President and Chief Executive Officer. The RMC held six meetings and four conference calls in 2012.

**Members**

Monique F. Leroux, C.M., FCPA, FCA, Chair of the Board  
 Denis Paré,\* Vice-Chair of the Board  
 Yvon Vinet,\* Secretary of the Board  
 Carole Chevalier\*  
 Marcel Lauzon\*

**COMMITTEE ON THE AGGREGATE  
 REMUNERATION OF THE PRESIDENT  
 AND CHIEF EXECUTIVE OFFICER OF  
 DESJARDINS GROUP (CAR)**
**(4 directors)**

This committee is composed entirely of independent directors and is mandated to make recommendations to the Board of Directors on the compensation, terms of employment, and annual objectives of the President and Chief Executive Officer. The CAR held one meeting and two conference calls in 2012. It also held two closed-door working sessions with the Board of Directors.

**Members**

Denis Paré,\* Vice-Chair of the Board  
 Carole Chevalier\*  
 Marcel Lauzon\*  
 Yvon Vinet\*

**CORPORATE GOVERNANCE COMMISSION (CGC)****(5 directors)**

This commission supports the Board of Directors in applying and updating the corporate governance program. The CGC also oversees the process for recommending candidates to sit on the boards of directors of Desjardins Group subsidiaries. In addition, the CGC is responsible for supervising the performance review program for members of the Board of Directors and its commissions and committees, and for administering the Sustainable Development Policy and the Voting Rights Policy. The CGC held six meetings and one conference call in 2012.

**Members**

Monique F. Leroux, C.M., FCPA, FCA, Chair of the Board  
 Denis Duguay\*  
 Pierre Levasseur\*<sup>(i)</sup>  
 Denis Paré,\*<sup>(i)</sup> Vice-Chair of the Board  
 Sylvie St-Pierre Babin\*/\*<sup>(i)</sup>

<sup>(i)</sup> Term began on June 15, 2012.

André Gagné,\* CPA, CGA, and Yvon Vinet\* were members until June 15, 2012.

**INVESTMENT COMMISSION****(5 directors and 1 external member)**

This commission's role is fourfold: to monitor the markets and develop an integrated vision; to support portfolio positioning and asset distribution; to follow up on strategies and directions; and to act as an advisory body. The commission's activities complement those of the Risk Management Commission and Desjardins Group's various other investment committees and do not overlap with them. The Investment Commission held four meetings in 2012.

**Members**

Jacques Baril,\* chair  
 Laurier Boudreault  
 Alain Dumas, FCPA, FCA  
 Normand Grégoire\*  
 Pierre Levasseur\*<sup>(i)</sup>  
 Johanne Perron

<sup>(i)</sup> Term began on June 15, 2012.

Benoît Turcotte\* was a member until June 15, 2012.

## DESJARDINS GROUP RETIREMENT COMMITTEE (DGRC)

### (6 directors, 1 external member, and employer/participant/retiree representatives)

By virtue of the powers vested in it by the *Supplemental Pension Plans Act* and by the Desjardins Group Pension Plan (DGPP) Regulation, this committee is in charge of administering the DGPP, managing the pension fund and paying participants and their survivors the benefits they are entitled to. The members represent employees, employers and retirees and share the role of trustee for the pension fund. The DGRC held four meetings and one conference call.

The Federation represents all Desjardins employers with respect to the DGPP. The Federation's Board of Directors has decision-making power in certain matters, including the DGPP Regulation, the nature and terms of benefit payments to participants and retirees, contribution rates, and the use of any surplus. Through its Board of Directors, the Federation stands surety for the obligations (payment of employee pensions) resulting from the participation of all Desjardins Group employers in the DGPP.

Employer representatives are appointed by the Federation's Board of Directors. Member and retiree representatives are democratically elected by the group that they represent.

#### Employer representatives from the Board of Directors

Serges Chamberland,\* chair  
Carole Chevalier,\*<sup>(i)</sup> vice-chair  
Norman Grant,\* secretary  
Sylvie Larouche\*<sup>(i)</sup>  
Line Lemelin\*  
Benoît Turcotte\*

<sup>(i)</sup> Term began on June 15, 2012.  
Denis Paré\* and Jacques Baril\* were members until June 15, 2012.

#### Participant representatives

Guy Cormier  
Julie Goulet  
Mario Lévesque  
Sylvain Rouleau

#### External member

Reynald N. Harpin\*

#### Representative for retirees, beneficiaries and participants entitled to a deferred pension

Michel-Pierre Bergeron

#### Observer representing participants

Vacant

Simon Garneau was a member until October 4, 2012.

#### Observer representing retirees, beneficiaries and participants entitled to a deferred pension

Normand Deschênes

## DGRC INVESTMENT COMMITTEE (5 directors and 1 external member)

Under the responsibility of the DGRC, which establishes the investment policy, the DGRC Investment Committee's mandate is to administer the policy and coordinate the activities of the designated fund managers. The DGRC Investment Committee held five meetings and five conference calls in 2012.

#### Members

Carole Chevalier,\*<sup>(i)</sup> chair  
Line Lemelin,\* secretary  
Serges Chamberland\*  
Reynald N. Harpin\*  
Sylvie Larouche\*<sup>(i)</sup>  
Benoît Turcotte\*

Guy Cormier, observer  
Gregory Crispin, observer

<sup>(i)</sup> Term began on June 15, 2012.  
Jacques Baril\* and Denis Paré\* were members until June 15, 2012.

## DGRC AUDIT, PROFESSIONAL PRACTICES AND COMPLIANCE COMMITTEE (1 director and 2 external members)

This committee is responsible for overseeing the financial reporting process, rules governing professional conduct and ethics, the complaint-handling policy, regulatory compliance management and corporate governance. It held three meetings and one conference call.

#### Members

Norman Grant,\* chair  
Sylvain Rouleau, secretary  
Julie Goulet<sup>(i)</sup>

<sup>(i)</sup> Term began in April 2012.  
Vincent Coulombe was a member until February 17, 2012.

## BOARD OF ETHICS AND PROFESSIONAL CONDUCT

### (8 elected officers)

Pursuant to the *Act respecting financial services cooperatives*, the Federation has a Board of Ethics and Professional Conduct that is independent of the Board of Directors. The eight members of this board are Desjardins Group elected officers. The Board of Ethics and Professional Conduct is supported by a team that reports to the Cooperative Support Division and Secretariat General. In 2012, it held 12 meetings, including five conference calls, and its members attended one day of training to strengthen their ethics expertise. During the year, the members were also invited to attend a meeting held by the President and CEO of the AMF and the Board of Directors, a training session for members of Desjardins ethics committees and boards, and the annual conference organized by the Quebec Organizational Ethics Network.

One of the main responsibilities of the Board of Ethics and Professional Conduct is to ensure the independence and objectivity of the Federation's inspection and audit services for the caisses (Desjardins Group Monitoring Office) and make recommendations to the President and Chief Executive Officer of Desjardins Group regarding the appointment of the person responsible for managing these services.

In addition to the above-mentioned responsibilities, the role of the Board of Ethics and Professional Conduct includes adopting the rules of conduct applicable to the officers of Desjardins Group and the subsidiaries and to the employees of the Federation and the caisses; presenting said rules for approval to the Board of Directors and ensuring the caisses and the Federation comply with them; supporting the caisses and the Federation in applying the rules of conduct; issuing advice, observations and recommendations on ethical and professional conduct issues (particularly in cases of misconduct); notifying the Board of Directors of violations to the rules of ethics and professional conduct or if the Federation violates the provisions of the *Act respecting financial services cooperatives* or the regulations governing restricted party transactions and conflicts of interest; ensuring that complaints about the Federation originating from the caisses or other Federation members (*Caisse centrale Desjardins*, holding companies or subsidiaries) are addressed. The Desjardins Group Board of Ethics and Professional Conduct holds closed-door meetings, which management does not attend.

In 2012, the Board revised the Desjardins Group *Code of Ethics and Professional Conduct*, with the intention of making it the very first organization-wide code applicable to all Desjardins Group components. Each component will contribute to the revision process by adopting specific rules for its own activities. The new code will come into effect in the first half of 2013.

### Members

Hélène Lee-Gosselin,\* chair  
 Claire Sarrazin,\* secretary  
 Michel C. Bélisle\*(i)  
 Isabelle Bourgeois\*  
 Michel Guénette\*(ii)  
 Ronald Pichette\*  
 Gabriel Plourde\*  
 Michel Yelle\*

(i) Term began on March 29, 2012.

(ii) Term began on August 6, 2012.

Marcel Cardinal\* was a member until March 29, 2012.

Lise B. Perreault\* was a member until March 21, 2012.

Note: \* Independent member

## ATTENDANCE RECORD FOR THE MEMBERS OF THE FEDERATION'S BOARD OF DIRECTORS

Name <sup>(1)</sup>	BoD conf.									IC	DGRC	DCI	CORE	
	BoD	call	EC	CNLC	AIC	RMC	HRC	CAR	CGC					
Baril, Jacques*	19/19	6/7	4/4	4/5		3/3				4/4	3/3	6/6	12/12	
Bélanger, Annie P.*/**	18/19	4/7			15/15								5/5	9/10
Boudreault, Laurier	19/19	6/7	5/5	3/3						4/4				8/11
Boulerice, Donat*	18/19	7/7			14/15									9/9
Chamberland, Serges*	19/19	7/7	9/9			5/5					5/5	10/10		10/10
Chevalier, Carole*	19/19	7/7					9/10	3/3		1/2	2/2	4/4	2/3	9/9
Duguay, Denis*	19/19	5/7		8/8					7/7				2/2	10/11
Dumas, Alain	19/19	5/7	4/4		6/6					4/4				8/9
Gagné, André*	19/19	6/7			15/15	2/3			4/4					7/7
Grant, Norman*	19/19	7/7		4/5		8/8					5/5	4/4	3/3	9/10
Lafortune, Andrée*	19/19	5/7		5/5	9/9	8/8							2/2	9/9
Larouche, Sylvie*	19/19	7/7		5/5							2/2	5/5		11/11
Lauzon, Marcel*	19/19	5/7				5/5	10/10	3/3						11/11
Lemelin, Line*	19/19	7/7	4/5			5/5					5/5	8/10		9/9
Leroux, Monique F.	19/19	6/7	9/9				9/10		7/7					
Levasseur, Pierre*	19/19	5/7			15/15				2/3	2/2			3/3	9/10
Paré, Denis*	19/19	6/7	9/9	8/8			10/10	3/3	3/3		3/3	4/5		9/10
Perron, Johanne	18/19	6/7		5/5						3/4			4/5	9/9
Raïche, Alain	18/19	6/7		4/5		7/8							2/2	8/9
Roy, Michel*	19/19	6/7		3/3		7/8							3/3	8/8
St-Pierre Babin, Sylvie*/**	19/19	5/7		7/8		3/3			3/3					11/11
Tourangeau, Serge*	19/19	7/7	7/8			7/8								11/11
Turcotte, Benoît*	19/19	6/7		4/6						2/2	5/5	10/10	3/3	10/10
Vinet, Yvon*	19/19	6/7	9/9				10/10	3/3	4/4					9/9

(1) BoD = Board of Directors; EC = Executive Committee; CNLC = Cooperation and Network Liaison Commission; AIC = Audit and Inspection Commission; RMC = Risk Management Commission; HRC = Human Resources Commission; CAR = Committee on the Aggregate Remuneration of the President and Chief Executive Officer of Desjardins Group; CGC = Corporate Governance Commission; IC = Investment Commission; DGRC = Desjardins Group Retirement Committee; DGRC IC = Desjardins Group Retirement Committee Investment Committee; DGRC APPCC = Desjardins Group Retirement Committee Audit, Professional Practices and Compliance Committee; DCI EAC = Desjardins Cooperative Institute Educational Advisory Committee; CORE = Council of Representatives.

Note: \* Independent member  
\*\* Managing director

The Board of Directors held 19 days of meetings and seven conference calls in 2012. Under the policy, members are entitled to \$1,200 per day of meetings and \$200 per conference call. Regardless of the number of meetings attended in a single day (whether for a board, commission or committee), the maximum daily attendance fee is \$1,200. Every effort is made to schedule multiple meetings on the same day to keep costs to a minimum. The Federation's Board of Directors may invite any elected caisse officer to sit on any of its committees. The Board of Directors determines the compensation to be paid based on the nature of the responsibilities entrusted to the officer and the compensation schedule.

The AIC paid a total of 15 attendance fees in 2012. The AIC influences the activities of the Federation, *Caisse centrale Desjardins*, *Capital Desjardins inc.* and Desjardins Trust Inc.

If a director is absent for professional or personal reasons, justification must be provided. If the president of a council of representatives is absent, he or she may be replaced by the vice-president, who acts as managing director, to ensure the region remains represented.

## ATTENDANCE RECORD FOR THE MEMBERS OF THE FEDERATION'S BOARD OF ETHICS AND PROFESSIONAL CONDUCT

Name	Number of meetings
Bélisle, Michel C.* <sup>(i)</sup>	9/9
Bourgeois, Isabelle*	11/12
Guénette, Michel* <sup>(ii)</sup>	5/5
Lee-Gosselin, Hélène*	12/12
Perreault, Lise B.* <sup>(iii)</sup>	2/4
Pichette, Ronald*	12/12
Plourde, Gabriel*	12/12
Sarrazin, Claire*	12/12
Yelle, Michel*	12/12

(i) Michel C. Bélisle's term began on March 29, 2012.

(ii) Michel Guénette's term began on August 6, 2012.

(iii) Lise B. Perreault was a member until March 21, 2012.

Note: \* Independent member

## MEMBERS OF THE COUNCILS OF REPRESENTATIVES

Rather than publish individual attendance figures for all 255 members, the Board of Directors has decided to publish meeting attendance rates for the 17 councils of representatives.

	Attendance rate (%)	Number of meetings
2012		
Bas-Saint-Laurent and Gaspésie-Îles-de-la-Madeleine	89	10
Kamouraska and Chaudière-Appalaches	88	8
Québec-Est	82	7
Québec-Ouest and Rive-Sud	86	11
Saguenay-Lac-Saint-Jean, Charlevoix and Côte-Nord	91	10
Centre-du-Québec	82	10
Mauricie	88	9
Eastern Townships	89	10
Richelieu-Yamaska	88	11
Lanaudière	87	9
Rive-Sud de Montréal	88	9
Laval-Laurentides	88	11
Ouest de Montréal	90	9
Est de Montréal	83	12
Outaouais, Abitibi-Témiscamingue et Nord du Québec <sup>(1)</sup>	84	11
Group caisses	93	10
Ontario	85	11
	95	9

(1) The council of representatives for the Outaouais, Abitibi-Témiscamingue and Nord du Québec region divides its meetings into two sectors.

## ASSEMBLY OF REPRESENTATIVES

	Number of representatives present	Attendance rate (%)
March 30, 2012	256	100
May 5, 2012	209	81.6
September 15, 2012	215	84.0

## DESJARDINS GROUP MANAGEMENT COMMITTEE

### (13 management members)

This committee supports the President and CEO of Desjardins Group and the Board of Directors in their responsibility to provide a management structure for Desjardins Group. The committee helps the Board incorporate the strategic directions of the cooperative network and the subsidiaries and implement business development strategies. The Management Committee held 26 meetings, one conference call and one videoconference in 2012.

#### Members

**Monique F. Leroux**, C.M., FCPA, FCA, Chair of the Board, President and Chief Executive Officer of Desjardins Group, and Chair of the Committee

**Stéphane Achard**, Senior Vice-President and General Manager, Business and Institutional Services, Desjardins Group

**Réal Bellemare**, Senior Vice-President, Risk Management, Desjardins Group

**Denis Berthiaume**, Senior Vice-President and General Manager, Wealth Management and Life and Health Insurance, Desjardins Group

**Serge Cloutier**, Executive Vice-President, Cooperative Development and Democratic Governance Support, Desjardins Group

**Guy Cormier**, Senior Vice-President, Cooperative Network Support, Desjardins Group

**Marie-Huguette Cormier**, Executive Vice-President, Communications, Desjardins Group

**Normand Desautels**, CPA, CGA, Senior Vice-President and General Manager, Personal Services and Human Capital, Desjardins Group

**Daniel Dupuis**, CPA, CA, Senior Vice-President, Finance, and Chief Financial Officer, Desjardins Group

**Louis-Daniel Gauvin**, Senior Vice-President and General Manager, *Caisse centrale Desjardins* and *Capital Desjardins inc.*

**Marc Laplante**, CPA, CA, Senior Executive Vice-President, Desjardins Group, and General Manager of the Federation

**Robert Ouellette**, Senior Vice-President, Technology and Shared Services, Desjardins Group

**Sylvie Paquette**, Senior Vice-President, Property and Casualty Insurance, Desjardins Group

The Management Committee has the following Desjardins-wide coordination committees: the Desjardins Group Operating Committee; the Desjardins Group Strategic Management Structure Committee; the Operational Governance and Follow-Up Committee; the Finance and Risk Management Committee; the Desjardins Group Image Committee; the Network Liaison Committee; and the Desjardins Group Development Planning and Follow-Up Committee.

## EXECUTIVE COMPENSATION

Executive compensation disclosure requirements apply to certain Desjardins Group components, namely the Federation, *Caisse centrale Desjardins* and *Capital Desjardins inc.* As required by Regulation 51-102 respecting Continuous Disclosure Obligations, the compensation of executives from the Federation, *Caisse centrale Desjardins* and *Capital Desjardins inc.* is presented in each entity's respective Annual Information Forms and is incorporated by reference in this annual report. The Annual Information Forms are available on the SEDAR website ([www.sedar.com](http://www.sedar.com)) under each entity's respective company profile.

# GLOSSARY OF FINANCIAL TERMS

## ACCEPTANCE

Short-term debt security traded on the money market, guaranteed by a financial institution for a borrower in exchange for a stamping fee.

## ALLOWANCE FOR CREDIT LOSSES

Amount deemed sufficient by management to cover the anticipated losses on a loan portfolio. The allowance for credit losses is increased by individual and collective provisions and decreased by write-offs, net of recoveries.

## ALT-A MORTGAGE LOAN

Loan to a borrower with non-standard income documentation.

## ANNUITY PREMIUM

Amount invested by a policyholder in order to receive annuity payments, immediately or after an accumulation period.

## APPOINTED ACTUARY

Actuary appointed by an insurance company's board of directors, in accordance with the federal and provincial laws governing insurance.

## ASSETS UNDER MANAGEMENT AND UNDER ADMINISTRATION

Assets managed or administered by a financial institution that are beneficially owned by clients or members and are therefore not recognized on the financial institution's combined balance sheet. Services provided in respect of assets under administration are administrative in nature, such as custodial services, collection of investment income and settlement of buy and sell transactions, while services provided in respect of assets under management include selecting investments and offering investment advice. Assets under management may also be administered by the financial institution. Assets resulting from securitization transactions are not considered assets under administration or under management.

## AUTORITÉ DES MARCHÉS FINANCIERS

Organization whose mission is to administer all laws governing the supervision of the financial industry in Quebec, particularly as concerns insurance, deposit-taking institutions, financial product and service distribution, and securities.

## BASIS POINT

Unit of measure equal to one one-hundredth of a percent (0.01%).

## BENEFIT

Amount paid by an insurer under a life, disability or health insurance policy. The benefit is paid to the policyholder, the insured or the designated beneficiary. In a pension plan, this term refers to the vested rights of a participant.

## BOND

Certificate evidencing a debt under which the issuer promises to pay the holder a specified amount of interest for a specified period of time, and to repay the borrowing at maturity. Generally, assets are pledged as security for the borrowing, except in the case of government or corporate bonds. This term is often used to describe any debt security.

## COLLECTIVE ALLOWANCE

Allowance established for loan portfolios that are not subject to an individual allowance and are included in groups of financial assets having similar credit characteristics.

## COMBINED RATIO

In property and casualty insurance, incurred claims plus operating expenses expressed as a percentage of net premiums earned.

## COMMERCIAL MORTGAGE-BACKED SECURITY

Security created through the securitization of a pool of commercial mortgage loans.

## CREDIT INSTRUMENT

Credit facility offered in the form of a loan or other financing vehicle recognized in the combined balance sheets or in the form of an off-balance sheet product. Credit instruments include guarantees, letters of credit, securities loans and credit commitments.

## DEFINED BENEFIT PENSION PLAN

Pension plan that guarantees each participant a defined level of retirement income, often based on a formula set by the plan in terms of the participant's salary and years of service.

## DERIVATIVE

Financial contract whose value fluctuates based on an underlying asset, but that does not require holding or delivering the underlying asset itself. Derivatives are used to transfer, modify or reduce current or expected risks, including risks related to interest and exchange rates and other financial indexes.

## DESJARDINS GROUP COMPONENT

Cooperative or subsidiary that is part of Desjardins Group.

## EFFECTIVE INTEREST RATE

Rate determined by discounting total future cash flows, including fees paid or received, premiums or discounts, and transaction costs.

## FAIR VALUE MEASUREMENT

Measurement to determine the approximate value at which financial instruments could be traded in a current transaction between willing parties.

## FINANCIAL ASSET-BACKED SECURITY

Security created through the securitization of a pool of financial assets.

## FORWARD CONTRACT

Contractual commitment to sell or purchase a determined quantity of a specified underlying asset on a future specified date and at a predetermined price. Forward contracts, which are derivatives, are tailored and traded over the counter.

## FORWARD EXCHANGE CONTRACT

Contractual commitment to sell or purchase a fixed amount of foreign currency on a specified future date and at a predetermined exchange rate.

## FUTURES CONTRACT

Contractual commitment to sell or purchase a determined quantity of a specified underlying asset on a future specified date and at a predetermined price. Futures contracts, which are derivatives, are standardized and exchange-traded.

## GROSS PREMIUMS WRITTEN

In property and casualty insurance, the premiums stipulated in insurance policies issued during the year.

## GUARANTEES AND STANDBY LETTERS OF CREDIT

Irrevocable commitments by a financial institution to make payments in the event a member or client cannot meet their financial obligations to a third party.

## HEDGING

Transaction designed to reduce or offset exposure to one or more financial risks. It involves taking a position exposed to effects that are equivalent, but of opposite direction, to the effects of market fluctuations on an existing or forecasted position.

## HEDGING RELATIONSHIP

Relationship established between a hedged item and a hedging instrument that meets all the hedge accounting conditions stated in IAS 39, "Financial Instruments: Recognition and Measurement". A hedging instrument (generally a derivative instrument) is used to offset an identified risk associated with interest or exchange rates or other financial indexes to which the financial institution is exposed by a hedged item (generally an asset or liability recognized on the combined balance sheets).

## IMPAIRED LOAN

Loans, except credit card balances, whose collection is doubtful as a result of a deterioration in credit quality. Loans are classified as impaired when one of the following conditions is met: in management's opinion, there is reasonable doubt that the principal or the interest will be collected on the scheduled dates; the interest or principal payment is 90 days or more past due, unless the loan is fully secured and in the process of collection; or the interest or principal is more than 180 days past due.

## INDIVIDUAL ALLOWANCE

Specific allowance established for an individual loan portfolio for which the financial institution deems that there is objective evidence of impairment and a loss should be recognized in the combined statements of income. Loan portfolios for which an individual allowance has not been established are then included in groups of assets having similar credit risk characteristics and are subject to a collective allowance.

INSURANCE AND INVESTMENT  
CONTRACT LIABILITY

Provision representing the amount of an insurance company's commitments toward all insureds and beneficiaries, established to guarantee the payment of benefits.

## INSURANCE PREMIUM

Payment that the policyholder is required to make to maintain the insurance contract in force. This payment represents the cost of insurance and can sometimes include a savings component. The premium is directly proportional to the amount of risk underwritten by the insurer.

## INSURED

Person whose life or health is insured under an insurance policy.

## INTERNAL RATINGS-BASED APPROACH

Approach under which risk weighing is based on the type of counterparty (individual, small or medium-sized business, large corporation, etc.) and risk-weighing factors determined using internal parameters: the borrower's probability of default (PD), loss given default (LGD), effective maturity (EM) and exposure at default (EAD).

## LEVERAGED FINANCE LOAN

Loan to a large corporation or finance company whose credit rating is between BB+ and D and whose level of debt is very high compared to other companies in the same industry.

## LOSS RATIO

In property and casualty insurance, incurred claims expressed as a percentage of net premiums earned.

## MASTER NETTING AGREEMENT

Standard agreement developed to reduce the credit risk of multiple derivative transactions by creating a legal right to offset the obligations of a counterparty in the event of default.

## MATCHING

Process of adjusting asset, liability and off-balance sheet item maturities in order to minimize risks related to interest or exchange rates or other financial indexes. Matching is used in asset/liability management.

## MEMBER DIVIDEND

Allocation of surplus earnings to a member on the basis of their business volume with the caisse.

## MORBIDITY RATE

Probability that a person of a given age will suffer an illness or disability. The health insurance premium paid by a person belonging to a particular age group is based on this group's morbidity rate.

## MORTALITY RATE

Rate of death in a particular group of persons. The life insurance premium paid by a person belonging to a particular age group is based on this group's mortality rate.

## MORTGAGE-BACKED SECURITY

Security created through the securitization of a pool of residential mortgage loans under the *National Housing Act*.

## MUTUAL FUND

Fund made up of amounts pooled together by investors for the purpose of making a collective investment. A third party manages the fund and must, on request, redeem the units at their net asset value (or redemption value).

## NET INTEREST INCOME

Difference between what a financial institution receives on assets such as loans and securities and what it pays out on liabilities such as deposits and subordinated bonds.

## NET PREMIUMS EARNED

In property and casualty insurance, premiums collected for a given period, net of reinsurance premiums.

## NOTIONAL AMOUNT

Reference amount used to calculate payments for instruments such as forward rate agreements and interest rate swaps. This amount is called "notional" because it does not change hands.

## OFFICE OF THE SUPERINTENDENT OF FINANCIAL INSTITUTIONS CANADA

Organization whose mission is to administer all laws governing the supervision of the financial industry in Canada, particularly as concerns banks, insurance companies, trust companies, loan companies and pension plans.

## OPTION

Contractual agreement that grants the right, but not the obligation, to sell (put option) or to buy (call option) a specified amount of a financial instrument at a predetermined price (the exercise or strike price) on or before a specified date.

## PENSION PLAN

Contract under which participants receive retirement benefits under certain terms starting at a given age. A pension plan is funded through contributions made either by the employer alone or by both the employer and the participants.

## PERMANENT SHARE OR CAPITAL SHARE

Equity security offered to caisse members.

## POLICY

Written document that evidences the existence of an insurance or annuity contract and that sets out the terms and conditions thereof.

## PROVISION FOR CREDIT LOSSES

Amount intended to cover losses on other off-balance sheet financial assets and financial assets recognized in the combined balance sheets, in addition to the allowance for credit losses. Individual allowances are established to reduce the carrying amount of some assets (especially impaired loans) to an estimated realizable value. A collective allowance is established for expected losses on total unimpaired loans when credit losses cannot yet be estimated on an individual basis. For this purpose, these loans are aggregated in financial asset groups having similar credit characteristics.

## REINSURANCE TREATY

Agreement whereby one insurer assumes all or part of a risk undertaken by another insurer. Despite the treaty, the original insurer remains fully liable to its policyholders for the insurance obligations.

## RISK-WEIGHTED ASSETS

Assets adjusted based on a risk-weighting factor prescribed by regulations to reflect the level of risk associated with items presented in the combined balance sheets. Some assets are not weighted, but rather deducted from capital. The calculation method is defined in the *Autorité des marchés financiers* guidelines. For more details, see the “Capital management” section of the Management’s Discussion and Analysis.

## SECURITY AT FAIR VALUE THROUGH PROFIT OR LOSS

Security held on a short-term basis for arbitrage purposes.

## SECURITIZATION

Process by which financial assets, such as mortgage loans, are converted into asset-backed securities and transferred to a trust.

## SEGREGATED FUND

Type of fund offered by insurance companies through a variable contract that provides the contract holder with a number of guarantees, such as principal repayment upon death. Segregated funds encompass a range of categories of securities and are designed to meet a variety of investment objectives.

## SPECIAL PURPOSE ENTITY

Entity whose equity at risk is not sufficient to finance its activities without additional subordinated financial support or whose holders of equity investment at risk lack any characteristics of a controlling financial interest.

## STANDARDIZED APPROACH

Default approach used to calculate risk-weighted assets. Under this method, the financial institution uses valuations performed by external credit assessment institutions recognized by the *Autorité des marchés financiers* to determine the risk-weighting factors related to the various exposure categories.

## SUBORDINATED BOND

Unsecured bond whose repayment in the event of liquidation is subordinated to the prior repayment of certain other creditors.

## SUBPRIME RESIDENTIAL MORTGAGE LOAN

Loan to a borrower with a high credit risk profile.

## SUBSIDIARY

Company controlled by the *Fédération des caisses Desjardins du Québec*.

## SWAP

Derivative financial instrument under which two parties agree to exchange interest rates or currencies for a specified period according to predetermined rules.

## TIER 1 CAPITAL

Capital of a more permanent nature than Tier 2 capital, consisting of eligible capital shares, reserves, undistributed surplus earnings and non-controlling interests. Goodwill is deducted from Tier 1 capital.

## TOTAL CAPITAL

Tier 1 capital plus Tier 2 capital, less certain deductions.

## UNDERWRITING EXPERIENCE

In life and health insurance, the difference between actual results and actuarial assumptions, used to determine premiums or actuarial liabilities, as applicable.

## VALUE-AT-RISK (VaR)

Estimated value of the potential loss for a certain period of time at a given confidence level.



Cooperating in building the future